

EUROPEAN COMMISSION

Employment, Social Affairs and Equal Opportunities DG

Employment, Lisbon Strategy, International Affairs European Employment Strategy, CSR, Local Development

Study Service Contract

Contract title

Studies contracts on: "Flexicurity".

Contract ref. no.

VC/2009/0762

The above title and reference no. must be quoted in all correspondence with the Commission.

Contractor

Other administrative information

Department

DG EMPL/D/2

Pre-information notice

O.J. publication ref. no: -

Call for tenders Contract notice DG EMPL ref. no: VT/2009/039 of O.J. publication ref. no:

EPIC (CIAME)

ref. no:/...

Databases

SMART ref. no:

Service category

no: A11

Other accounting information

Commitment no.

This commitment no. must be quoted in correspondence relating to invoices / payments.

Type of Contract

V/SE/STUSEC02

The European Community (hereinafter referred to as "the Community"),

represented by the Commission of the European Communities (hereinafter referred to as "the Commission"),

which is represented for the purposes of the signature of this Contract by Robert STRAUSS, Head of Unit - EMPL/D/2, Employment, Social Affairs and Equal Opportunities DG,

on the one part,

Annex VI

AND		
	official address VAT registration (hereinafter references ented for	form:, ation number:,
of the	other part,	
HAVE A	GREED	
the Sp	ecial Conditions	and the General Conditions below and the following Annexes:
_	Annex I	Tender Specifications (Invitation to Tender no. VT/2009/039 of) and
		Monitoring
_	Annex II	Contractor's Tender (Registre CAD ref. no of)
_	Annex III	Breakdown of prices
_	Annex IV	CVs and classification of experts
	Annex V	Fiscal provisions regarding invoicing by the Contractor

The terms set out in the Special Conditions shall take precedence over those in the other parts of the Contract. The terms set out in the General Conditions shall take precedence over those in the

Annexes. The terms set out in the Tender Specifications (Annex I) and in the Breakdown of prices (Annex III) shall take precedence over those in the Tender (Annex II).

Final technical report to be submitted

which form an integral part of this Contract (hereinafter referred to as "the Contract").

Subject to the above, the several instruments forming part of this Contract are to be taken as mutually explanatory. Ambiguities or discrepancies within or between such parts shall be explained or rectified by a written instruction issued by the Commission, subject to the rights of the Contractor under Article I.7 should he dispute any such instruction.

Special conditions

Article I.1 Subject

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- I.1.1. The subject of the Contract is the following study: Studies contracts on: "Flexicurity"...
- **I.1.2.** The Contractor shall execute the tasks assigned to him in accordance with the Tender Specifications annexed to the Contract (Annex I).

Article I.2 Duration

- **I.2.1.** The Contract shall enter into force on the date on which it is signed by the last contracting party. The date of signature of the present Contract is that of the date stamp applied by the postal services of Employment, Social Affairs and Equal Opportunities DG on the title page of the present Contract after it has been signed by both parties.
- **I.2.2.** Execution of the tasks may under no circumstances begin before the date on which the Contract enters into force.
- **I.2.3.** The duration of the tasks shall not exceed 12 months. This period and all other periods specified in the Contract are calculated in calendar days. Execution of the tasks shall start from the date of entry into force of the Contract. The period of execution of the tasks may be extended only with the express written agreement of the parties before such period elapses.

The Commission is not obliged to react to any request for extension of the duration of the tasks received less than 30 days before expiry of the period of execution or with less than one third of the period of execution left to run, whichever period is the shorter.

Article I.3 Contract price

I.3.1. Maximum total amount

The maximum total amount to be paid by the Commission under the Contract shall be EUR 0.00 covering all tasks executed.

I.3.2. Price revisions

Not applicable.

I.3.3. Travel, subsistence and shipment expenses

In addition to the total amount specified in Article I.3.1, travel, subsistence and shipment expenses shall be reimbursed in accordance with Article II.7, as shall other expenses provided for by the Tender Specifications up to a maximum amount of EUR 0.01. The daily subsistence allowance referred to in Article II.7.4(d) shall be determined in accordance with Annex III, 2.2.1.

Article I.4 Payment periods and formalities

Payments under the Contract shall be made in accordance with Article II.4. Payments shall be executed only if the Contractor has fulfilled all his contractual obligations by the date on which the invoice is submitted. Payment requests may not be made if payments for previous periods have not been executed as a result of default or negligence on the part of the Contractor.

I.4.1. Pre-financing

Following signature of the Contract by the last contracting party, within 30 days of the receipt by the Commission of a request for pre-financing with a relevant invoice, a pre-financing payment equal to 30% of the total amount referred to in Article I.3.1 shall be made.

1.4.2. Interim payment

Requests for interim payment by the Contractor shall be admissible if accompanied by

- an interim technical report in accordance with the instructions laid down in Annex I,
- the relevant invoices,
- statements of reimbursable expenses in accordance with Article II.7,

provided the report has been approved by the Commission.

The Commission shall have 60 days from receipt to approve or reject the report, and the Contractor shall have 30 days in which to submit additional information or a new report.

Within 30 days of the date on which the report is approved by the Commission, an interim payment corresponding to the relevant invoices, up to maximum 40% of the total amount referred to in Article I.3.1, shall be made.

I.4.3. Payment of the balance

The request for payment of the balance of the Contractor shall be admissible if accompanied by:

- the final technical report in accordance with the instructions laid down in Annex I,
- the relevant invoices.
- statements of reimbursable expenses in accordance with Article II.7,
 provided the report has been approved by the Commission.

The Commission shall have 60 days from receipt to approve or reject the report, and the Contractor shall have 30 days in which to submit additional information or a new report.

Within 30 days of the date on which the report is approved by the Commission, payment of the balance of the total amount referred to in Article I.3.1 shall be made.

I.4.4. Performance guarantee

Not applicable.

Article I.5 Bank account

Payments shall be made to the Contractor's bank account denominated in euro 1, identified 2 as follows:

- Name of bank:
- Address of branch in full:
- Exact designation of account holder:
- Full account number including codes:
- IBAN or, if non available, BIC code:

Article 1.6 General administrative provisions

Any communication relating to the Contract shall be made in writing and shall bear the Contract number. Ordinary mail shall be deemed to have been received by the Commission on the date on which it is registered by the department responsible indicated below. Communications shall be sent to the following addresses:

Or local currency where the receiving country does not allow transactions in EUR.

² By a document issued or certified by the bank.

Commission

European Commission Directorate-General Employment, Social Affairs and Equal Opportunities EMPL/D/2 B-1049 Brussels (Belgium)

Contractor

 (Mr/Mrs/Ms + forename and name)
 (function)
 (company name)
 (official address in full)

Article I.7 Applicable law and settlement of disputes

- **I.7.1.** The Contract shall be governed by the national substantive law of Belgium.
- **I.7.2.** Any dispute between the parties resulting from the interpretation or application of the Contract which cannot be settled amicably shall be brought before the courts of Brussels.

Article 1.8 Other special conditions

Definition of the term "payment request" regarding the interests for late payments
It is understood that a payment request, as mentioned in Article II.5.3, will only be considered as complete, if all specific documents mentioned in Article I.4; are joined to this request. If these specific documents are not sent to the Commission all together with the payment request, the 60 days shall only run from the date of the first registered receipt of the last document, making the payment request complete. As regards payments subject to the prior approval of a report (or to the signature of a certificate of final acceptance for supplies delivery) by the Commission, according to Article I.4, the period of 30 calendar days shall start only on the date when both the complete payment request has been registered and the report has been approved (or the certificate of final acceptance has been signed) by the Commission, provided the Commission has itself respected the time limits set in the present Contract and its annexes for such approvals.

Data protection

Any personal data included in the Contract shall be processed pursuant to Regulation (EC) No 45/2001 on the protection of individuals with regard to the processing of personal data by the Community institutions and bodies and on the free movement of such data. It shall be processed solely for the purposes of the performance, management and follow-up of the Contract by Employment, Social Affairs and Equal Opportunities DG without prejudice to possible transmission to the bodies charged with a monitoring or inspection task in conformity with Community law. The Contractor shall have the right of access to his personal data and the right to rectify any such data that is inaccurate or incomplete. Should the Contractor have any queries concerning the processing of his personal data, he shall address them to Employment, Social Affairs and Equal Opportunities DG. The Contractor shall have right of recourse at any time to the European Data Protection Supervisor.

Termination by either contracting party

Either contracting party may, of its own volition and without being required to pay compensation, terminate the Contract by serving 30 days formal prior notice. Should the Commission terminate the Contract, the Contractor shall only be entitled to payment corresponding to part-performance of the Contract. On receipt of the letter terminating the Contract, the Contractor shall take all appropriate measures to minimise costs, prevent damage, and cancel or reduce his commitments. He shall draw up the documents required by the Special Conditions for the tasks executed up to the date on which termination takes effect, within a period not exceeding sixty days from that date.

Other additional special conditions

Interim payment Request for interim payment by the Contractor shall be admissible if accompanied by the second interim technical report in accordance with the instructions laid down in Annex I of the contract,

General conditions

Article II.1 Performance of the Contract

- **II.1.1.** The Contractor shall perform the Contract to the highest professional standards. The Contractor shall have sole responsibility for complying with any legal obligations incumbent on him, notably those resulting from employment, tax and social legislation.
- **II.1.2.** The Contractor shall have sole responsibility for taking the necessary steps to obtain any permit or licence required for performance of the Contract under the laws and regulations in force at the place where the tasks assigned to him are to be executed.
- **II.1.3.** Without prejudice to Article II.3 any reference made to the Contractor's staff in the Contract shall relate exclusively to individuals involved in the performance of the Contract.
- **II.1.4.** The Contractor must ensure that any staff performing the Contract have the professional qualifications and experience required for the execution of the tasks assigned to him.
- **II.1.5.** The Contractor shall neither represent the Commission nor behave in any way that would give such an impression. The Contractor shall inform third parties that he does not belong to the European public service.
- **II.1.6.** The Contractor shall have sole responsibility for the staff who execute the tasks assigned to him

The Contractor shall make provision for the following employment or service relationships with his staff:

- staff executing the tasks assigned to the Contractor may not be given orders direct by the Commission:
- the Commission may not under any circumstances be considered to be the staff's employer and the said staff shall undertake not to invoke in respect of the Commission any right arising from the contractual relationship between the Commission and the Contractor.
- **II.1.7.** In the event of disruption resulting from the action of a member of the Contractor's staff working on Commission premises or in the event of the expertise of a member of the Contractor's staff failing to correspond to the profile required by the Contract, the Contractor shall replace him without delay. The Commission shall have the right to request the replacement of any such member of staff, stating its reasons for so doing. Replacement staff must have the necessary qualifications and be capable of performing the Contract under the same contractual conditions. The Contractor shall be responsible for any delay in the execution of the tasks assigned to him resulting from the replacement of staff in accordance with this Article.
- **II.1.8.** Should any unforeseen event, action or omission directly or indirectly hamper execution of the tasks, either partially or totally, the Contractor shall immediately and on his own initiative record it and report it to the Commission. The report shall include a description of the problem and an indication of the date on which it started and of the remedial action taken by the Contractor to ensure full compliance with his obligations under the Contract. In such event the Contractor shall give priority to solving the problem rather than determining liability.
- **II.1.9.** Should the Contractor fail to perform his obligations under the Contract in accordance with the provisions laid down therein, the Commission may without prejudice to its right to terminate the Contract reduce or recover payments in proportion to the scale of the failure. In addition, the Commission may impose penalties or liquidated damages provided for in Article II.16.

II.

Article II.2 Liability

- **II.2.1.** The Commission shall not be liable for damage sustained by the Contractor in performance of the Contract except in the event of wilful misconduct or gross negligence on the part of the Commission.
- **II.2.2.** The Contractor shall be liable for any loss or damage caused by himself in performance of the Contract, including in the event of subcontracting under Article II.13. The Commission shall not be liable for any act or default on the part of the Contractor in performance of the Contract.
- **II.2.3.** The Contractor shall provide compensation in the event of any action, claim or proceeding brought against the Commission by a third party as a result of damage caused by the Contractor in performance of the Contract.
- **II.2.4.** In the event of any action brought by a third party against the Commission in connection with performance of the Contract, the Contractor shall assist the Commission. Expenditure incurred by the Contractor to this end may be borne by the Commission.
- **II.2.5.** The Contractor shall take out insurance against risks and damage relating to performance of the Contract if required by the relevant applicable legislation. He shall take out supplementary insurance as reasonably required by standard practice in the industry. A copy of all the relevant insurance contracts shall be sent to the Commission should it so request.

Article II.3 Conflict of Interests

II.3.1. The Contractor shall take all necessary measures to prevent any situation that could compromise the impartial and objective performance of the Contract. Such conflict of interests could arise in particular as a result of economic interest, political or national affinity, family or emotional ties, or any other relevant connection or shared interest. Any conflict of interests which could arise during performance of the Contract must be notified to the Commission in writing without delay. In the event of such conflict, the Contractor shall immediately take all necessary steps to resolve it.

The Commission reserves the right to verify that such measures are adequate and may require additional measures to be taken, if necessary, within a time limit which it shall set. The Contractor shall ensure that his staff, board and directors are not placed in a situation which could give rise to conflict of interests. Without prejudice to Article II.1 the Contractor shall replace, immediately and without compensation from the Commission, any member of his staff exposed to such a situation.

- II.3.2. The Contractor shall abstain from any contact likely to compromise his independence.
- **II.3.3.** The Contractor declares:
 - that he has not made and will not make any offer of any type whatsoever from which an advantage can be derived under the Contract,
 - that he has not granted and will not grant, has not sought and will not seek, has not attempted and will not attempt to obtain, and has not accepted and will not accept, any advantage, financial or in kind, to or from any party whatsoever, where such advantage constitutes an illegal practice or involves corruption, either directly or indirectly, inasmuch as it is an incentive or reward relating to performance of the Contract.
- **II.3.4.** The Contractor shall pass on all the relevant obligations in writing to his staff, board, and directors as well as to third parties involved in performance of the Contract. A copy of the instructions given and the undertakings made in this respect shall be sent to the Commission should it so request.

Article II.4 Payments

II.4.1. Pre-financing

Where required by Article I.4.1, the Contractor shall provide a financial guarantee in the form of a bank guarantee or equivalent supplied by a bank or an authorised financial institution (guarantor) equal to the amount indicated in the same article to cover pre-financing under the Contract. Such guarantee

may be replaced by a joint and several guarantee by a third party. The guarantor shall pay to the Commission at its request an amount corresponding to payments made by it to the Contractor which have not yet been covered by equivalent work on his part. The guarantor shall stand as first-call guarantor and shall not require the Commission to have recourse against the principal debtor (the Contractor). The guarantee shall specify that it enters into force at the latest on the date on which the Contractor receives the pre-financing. The Commission shall release the guarantor from its obligations as soon as the Contractor has demonstrated that any pre-financing has been covered by equivalent work. The guarantee shall be retained until the pre-financing has been deducted from interim payments or payment of the balance to the Contractor. It shall be released the following month. The cost of providing such guarantee shall be borne by the Contractor.

II.4.2. Interim payment

At the end of each of the periods indicated in Annex I the Contractor shall submit to the Commission a formal request for payment accompanied by those of the following documents which are provided for in the Special Conditions:

- an interim technical report in accordance with the instructions laid down in Annex I;
- the relevant invoices indicating the reference number of the Contract to which they refer;
- statements of reimbursable expenses in accordance with Article II.7.

If the report is a condition for payment, on receipt the Commission shall have the period of time indicated in the Special Conditions in which:

- to approve it, with or without comments or reservations, or suspend such period and request additional information; or
- to reject it and request a new report.

If the Commission does not react within this period, the report shall be deemed to have been approved. Approval of the report does not imply recognition either of its regularity or of the authenticity, completeness or correctness of the declarations or information enclosed. Where the Commission requests a new report because the one previously submitted has been rejected, this shall be submitted within the period of time indicated in the Special Conditions. The new report shall likewise be subject to the above provisions.

II.4.3. Payment of the balance

Within sixty days of completion of the tasks referred to in Annex I the Contractor shall submit to the Commission a formal request for payment accompanied by those of the following documents which are provided for in the Special Conditions:

- a final technical report in accordance with the instructions laid down in Annex I;
- the relevant invoices indicating the reference number of the Contract to which they refer;
- statements of reimbursable expenses in accordance with Article II.7.

If the report is a condition for payment, on receipt the Commission shall have the period of time indicated in the Special Conditions in which:

- to approve it, with or without comments or reservations, or suspend such period and request additional information; or
- to reject it and request a new report.

If the Commission does not react within this period, the report shall be deemed to have been approved. Approval of the report does not imply recognition either of its regularity or of the authenticity, completeness or correctness of the declarations and information enclosed. Where the Commission requests a new report because the one previously submitted has been rejected, this shall be submitted within the period of time indicated in the Special Conditions. The new report shall likewise be subject to the above provisions.

Article II.5 General Provisions concerning Payments

- **II.5.1.** Payments shall be deemed to have been made on the date on which the Commission's account is debited.
- **II.5.2.** The payment periods referred to in Article I.4 may be suspended by the Commission at any time if it informs the Contractor that his payment request is not admissible, either because the amount

is not due or because the necessary supporting documents have not been properly produced. In case of doubt on the eligibility of the expenditure indicated in the payment request, the Commission may suspend the time limit for payment for the purpose of further verification, including an on-the-spot check, in order to ascertain, prior to payment, that the expenditure is eligible.

The Commission shall notify the Contractor accordingly and set out the reasons for the suspension by registered letter with acknowledgment of receipt or equivalent. Suspension shall take effect from the date of dispatch of the letter. The remainder of the period referred to in Article I.4 shall begin to run again once the suspension has been lifted.

II.5.3. In the event of late payment the Contractor shall be entitled to interest, provided the calculated interest exceeds EUR 200. In case interest does not exceed EUR 200, the Contractor may claim interest within two months of receiving the payment. Interest shall be calculated at the rate applied by the European Central Bank to its most recent main refinancing operations ("the reference rate") plus seven percentage points ("the margin"). The reference rate in force on the first day of the month in which the payment is due shall apply. Such interest rate is published in the C series of the Official Journal of the European Union. Interest shall be payable for the period elapsing from the calendar day following expiry of the time limit for payment up to the day of payment. Suspension of payment by the Commission may not be deemed to constitute late payment.

Article II.6 Recovery

- **II.6.1.** If total payments made exceed the amount actually due under the Contract or if recovery is justified in accordance with the terms of the Contract, the Contractor shall reimburse the appropriate amount in euro on receipt of the debit note, in the manner and within the time limits set by the Commission.
- **II.6.2.** In the event of failure to pay by the deadline specified in the request for reimbursement, the sum due shall bear interest at the rate indicated in Article II.5.3. Interest shall be payable from the calendar day following the due date up to the calendar day on which the debt is repaid in full.
- **II.6.3.** The Commission may, after informing the Contractor, recover amounts established as certain, of a fixed amount and due by offsetting, in cases where the Contractor also has a claim on the Communities that is certain, of a fixed amount and due. The Commission may also claim against the guarantee, where provided for.

Article II.7 Reimbursements

- **II.7.1.** Where provided by the Special Conditions or by Annex I, the Commission shall reimburse the expenses which are directly connected with execution of the tasks on production of original supporting documents, including receipts and used tickets.
- **II.7.2.** Travel and subsistence expenses shall be reimbursed, where appropriate, on the basis of the shortest itinerary.
- II.7.3. Travel expenses shall be reimbursed as follows:
 - (a) travel by air shall be reimbursed up to the maximum cost of an economy class ticket at the time of the reservation:
 - (b) travel by boat or rail shall be reimbursed up to the maximum cost of a first class ticket;
 - (c) travel by car shall be reimbursed at the rate of one first class rail ticket for the same journey and on the same day;
 - (d) travel outside Community territory shall be reimbursed under the general conditions stated above provided the Commission has given its prior written agreement.
- **II.7.4.** Subsistence expenses shall be reimbursed on the basis of a daily allowance as follows:
 - (a) for journeys of less than 200 km (return trip) no subsistence allowance shall be payable;
 - (b) daily subsistence allowance shall be payable only on receipt of a supporting document proving that the person concerned was present at the place of destination;

- (c) daily subsistence allowance shall take the form of a flat-rate payment to cover all subsistence expenses, including accommodation, meals, local transport, insurance and sundries;
- (d) daily subsistence allowance, where applicable, shall be reimbursed at the rate specified in Article 1.3.3.
- **II.7.5.** The cost of shipment of equipment or unaccompanied luggage shall be reimbursed provided the Commission has given prior written authorisation.

Article II.8 Ownership of the Results – Intellectual and Industrial Property

Any results or rights thereon, including copyright and other intellectual or industrial property rights, obtained in performance of the Contract, shall be owned solely by the Community, which may use, publish, assign or transfer them as it sees fit, without geographical or other limitation, except where industrial or intellectual property rights exist prior to the Contract being entered into.

Article II.9 Confidentiality

- **II.9.1.** The Contractor undertakes to treat in the strictest confidence and not make use of or divulge to third parties any information or documents which are linked to performance of the Contract. The Contractor shall continue to be bound by this undertaking after completion of the tasks.
- **II.9.2.** The Contractor shall obtain from each member of his staff, board and directors an undertaking that they will respect the confidentiality of any information which is linked, directly or indirectly, to execution of the tasks and that they will not divulge to third parties or use for their own benefit or that of any third party any document or information not available publicly, even after completion of the tasks.

Article II.10 Use, Distribution and Publication of Information

- **II.10.1.** The Contractor shall authorise the Commission to process, use, distribute and publish, for whatever purpose, by whatever means and on whatever medium, any data contained in or relating to the Contract, in particular the identity of the Contractor, the subject matter, the duration, the amount paid and the reports. Where personal data is concerned, Article I.8 shall apply.
- **II.10.2.** Unless otherwise provided by the Special Conditions, the Commission shall not be required to distribute or publish documents or information supplied in performance of the Contract. If it decides not to publish the documents or information supplied, the Contractor may not have them distributed or published elsewhere without prior written authorisation from the Commission.
- **II.10.3.** Any distribution or publication of information relating to the Contract by the Contractor shall require prior written authorisation from the Commission and shall mention the amount paid by the Community. It shall state that the opinions expressed are those of the Contractor only and do not represent the Commission's official position.
- **II.10.4.** The use of information obtained by the Contractor in the course of the Contract for purposes other than its performance shall be forbidden, unless the Commission has specifically given prior written authorisation to the contrary.

Article II. 11 Taxation

II.11.1. The Contractor shall have sole responsibility for compliance with the tax laws which apply to him. Failure to comply shall make the relevant invoices invalid.

- **II.11.2.** The Contractor recognises that the Commission is, as a rule, exempt from all taxes and duties, including value added tax (VAT), pursuant to the provisions of Articles 3 and 4 of the Protocol on the Privileges and Immunities of the European Communities.
- **II.11.3.** The Contractor shall accordingly complete the necessary formalities with the relevant authorities to ensure that the goods and services required for performance of the Contract are exempt from taxes and duties, including VAT.
- **II.11.4.** Invoices presented by the Contractor shall indicate his place of taxation for VAT purposes and shall specify separately the amounts not including VAT and the amounts including VAT.

Article II.12 Force Majeure

- **II.12.1.** Force majeure shall mean any unforeseeable and exceptional situation or event beyond the control of the contracting parties which prevents either of them from performing any of their obligations under the Contract, was not due to error or negligence on their part or on the part of a subcontractor, and could not have been avoided by the exercise of due diligence. Defects in equipment or material or delays in making it available, labour disputes, strikes or financial problems cannot be invoked as *force majeure* unless they stem directly from a relevant case of *force majeure*.
- **II.12.2.** Without prejudice to the provisions of Article II.1.8, if either contracting party is faced with *force majeure*, it shall notify the other party without delay by registered letter with acknowledgment of receipt or equivalent, stating the nature, likely duration and foreseeable effects.
- **II.12.3.** Neither contracting party shall be held in breach of its contractual obligations if it has been prevented from performing them by *force majeure*. Where the Contractor is unable to perform his contractual obligations owing to *force majeure*, he shall have the right to remuneration only for tasks actually executed.
- II.12.4. The contracting parties shall take the necessary measures to reduce damage to a minimum.

Article II.13 Subcontracting

- **II.13.1.** The Contractor shall not subcontract without prior written authorisation from the Commission nor cause the Contract to be performed in fact by third parties.
- **II.13.2.** Even where the Commission authorises the Contractor to subcontract to third parties, he shall none the less remain bound by his obligations to the Commission under the Contract and shall bear exclusive liability for proper performance of the Contract.
- **II.13.3.** The Contractor shall make sure that the subcontract does not affect rights and guarantees to which the Commission is entitled by virtue of the Contract, notably Article II.17.

Article II.14 Assignment

- **II.14.1.** The Contractor shall not assign the rights and obligations arising from the Contract, in whole or in part, without prior written authorisation from the Commission.
- **II.14.2.** In the absence of the authorisation referred to in 1 above, or in the event of failure to observe the terms thereof, assignment by the Contractor shall not be enforceable against and shall have no effect on the Commission.

Article II.15 **Termination by the Commission**

- **II.15.1.** The Commission may terminate the Contract in the following circumstances:
 - (a) where the Contractor is being wound up, is having his affairs administered by the courts, has entered into an arrangement with creditors, has suspended business activities, is the subject

- of proceedings concerning those matters, or is in any analogous situation arising from a similar procedure provided for in national legislation or regulations;
- (b) where the Contractor has been convicted of an offence concerning his professional conduct by a judgment which has the force of res judicata;
- (c) where the Contractor has been guilty of grave professional misconduct proven by any means which the contracting authority can justify;
- (d) where the Contractor has not fulfilled obligations relating to the payment of social security contributions or the payment of taxes in accordance with the legal provisions of the country in which he is established or with those of the country applicable to the Contract or those of the country where the Contract is to be performed;
- (e) where the Commission seriously suspects the Contractor of fraud, corruption, involvement in a criminal organisation or any other illegal activity detrimental to the Communities' financial interests:
- (f) where the Contractor is in breach of his obligations under Article II.3;
- (g) where the Contractor was guilty of misrepresentation in supplying the information required by the Commission as a condition of participation in the Contract procedure or failed to supply this information:
- (h) where a change in the Contractor's legal, financial, technical or organisational situation could, in the Commission's opinion, have a significant effect on the performance of the Contract;
- (i) where execution of the tasks has not actually commenced within three months of the date foreseen, and the new date proposed, if any, is considered unacceptable by the Commission;
- (j) where the Contractor is unable, through his own fault, to obtain any permit or licence required for performance of the Contract:
- (k) where the Contractor, after receiving formal notice in writing to comply, specifying the nature of the alleged failure, and after being given the opportunity to remedy the failure within a reasonable period following receipt of the formal notice, remains in serious breach of his contractual obligations.
- **II.15.2.** In case of *force majeure*, notified in accordance with Article II.12, either contracting party may terminate the Contract, where performance thereof cannot be ensured for a period corresponding to at least to one fifth of the period laid down in Article I.2.3.
- **II.15.3.** Prior to termination under point e), h) or k), the Contractor shall be given the opportunity to submit his observations.

Termination shall take effect on the date on which a registered letter with acknowledgment of receipt terminating the Contract is received by the Contractor, or on any other date indicated in the letter of termination.

II.15.4. Consequences of termination

In the event of the Commission terminating the Contract in accordance with this article and without prejudice to any other measures provided for in the Contract, the Contractor shall waive any claim for consequential damages, including any loss of anticipated profits for uncompleted work. On receipt of the letter terminating the Contract, the Contractor shall take all appropriate measures to minimise costs, prevent damage, and cancel or reduce his commitments. He shall draw up the documents required by the Special Conditions for the tasks executed up to the date on which termination takes effect, within a period not exceeding sixty days from that date.

The Commission may claim compensation for any damage suffered and recover any sums paid to the Contractor under the Contract.

On termination the Commission may engage any other contractor to complete the services. The Commission shall be entitled to claim from the Contractor all extra costs incurred in making good and completing the services, without prejudice to any other rights or guarantees it has under the Contract.

Article II.16 Liquidated Damages

Should the Contractor fail to perform his obligations under the Contract within the time limits set by the Contract, then, without prejudice to the Contractor's actual or potential liability incurred in relation to the Contract or to the Commission's right to terminate the Contract, the Commission may decide to

impose liquidated damages of 0.2% of the amount specified in Article I.3.1 per calendar day of delay. The Contractor may submit arguments against this decision within thirty days of notification by registered letter with acknowledgement of receipt or equivalent. In the absence of reaction on his part or of written withdrawal by the Commission within thirty days of the receipt of such arguments, the decision imposing the liquidated damages shall become enforceable. These liquidated damages shall not be imposed where there is provision for interest for late completion. The Commission and the Contractor expressly acknowledge and agree that any sums payable under this article are in the nature of liquidated damages and not penalties, and represent a reasonable estimate of fair compensation for the losses that may be reasonably anticipated from such failure to perform obligations.

Article II.17 Checks and Audits

- **II.17.1.** Pursuant to Article 142 of the Financial Regulation applicable to the general budget of the European Communities, the European Court of Auditors shall be empowered to audit the documents held by the natural or legal persons receiving payments from the budget of the European Communities from signature of the Contract up to five years after payment of the balance.
- **II.17.2.** The Commission or an outside body of its choice shall have the same rights as the European Court of Auditors for the purpose of checks and audits limited to compliance with contractual obligations from signature of the Contract up to five years after payment of the balance.
- **II.17.3.** In addition, the European Anti Fraud Office may carry out on-the-spot checks and inspections in accordance with Council Regulation (Euratom, EC) No 2185/96 and Parliament and Council Regulation (EC) No 1073/1999 from signature of the Contract up to five years after payment of the balance.

Article II.18 Amendments

Any amendment to the Contract shall be the subject of a written agreement concluded by the contracting parties. An oral agreement shall not be binding on the contracting parties.

Article II.19 Suspension of the Contract

Without prejudice to the Commission's right to terminate the Contract, the Commission may at any time and for any reason suspend execution of the tasks under the Contract or any part thereof. Suspension shall take effect on the day the Contractor receives notification by registered letter with acknowledgment of receipt or equivalent, or at a later date where the notification so provides. The Commission may at any time following suspension give notice to the Contractor to resume the work suspended. The Contractor shall not be entitled to claim compensation on account of suspension of the Contract or of part thereof.

Signatures

1. For the Contractor,
...... (forename and name)
..... (position)
..... (company name)

2. For the Commission, Robert STRAUSS Head of Unit - EMPL/D/2 Employment, Social Affairs and Equal Opportunities DG

Done at (pla	ace),	Done at Brussels,	
(da	ate)		(date,

In duplicate in English.



Tender Specifications and Monitoring

ANNEX I

Tender No. VT/2009/039 of

1. Title of the contract

Studies contract on: "Flexicurity".

<u>Lot 1</u> - "Study on various aspects of labour market performance using micro data from the European Union Statistics on Income and Living Conditions (EU-SILC)"

Lot 2 - "Study on Flexicurity: measuring the impact of flexicurity policies on the EU labour market"

2. Progress introduction

The Social Agenda (2005-2010) has fixed as its overall strategic goal to promote more and better jobs and to offer equal opportunities for all. The realisation of the Social Agenda relies on a combination of instruments comprising EU legislation, the implementation of open methods of coordination in various policy fields and financial incentives such as the European Social Fund.

The Decision n°1672/2006 establishing a Community programme for employment and social solidarity – PROGRESS was adopted by the European Parliament and the Council on 24 October and published in the OJ on 15 November 2006.

PROGRESSS aims at supporting the core functions of the European Community towards fulfilling its Treaty-delegated tasks and powers in its respective areas of competence in the employment and social sphere. PROGRESS mission is to strengthen the EU contribution in support of Member States' commitments and efforts to create more and better jobs and to build a more cohesive society. To that effect, PROGRESS will be instrumental in:

- providing analysis and policy advice on PROGRESS policy areas;
- monitoring and reporting on the implementation of EU legislation and policies in PROGRESS policy areas;
- promoting policy transfer, learning and support among Member States on EU objectives and priorities; and
- relaying the views of the stakeholders and society at large.

More specifically, PROGRESS will support:

- the implementation of the European Employment Strategy (section 1);
- the implementation of the open method of coordination in the field of social protection and inclusion (section 2);
- the improvement of the working environment and conditions including health and safety at work and reconciling work and family life (section 3);
- the effective implementation of the principle of non-discrimination and promotion of its mainstreaming in all EU policies (section 4);

the effective implementation of the principle of gender equality and promotion of its mainstreaming in all EU policies (section 5).

The present Call for tenders is issued in the context of the implementation of the 2009 annual plan of work which is consultable at: http://ec.europa.eu/social/main.jsp?catId=623&langId=en

3. Background

3.1 <u>Lot 1</u> background - "Study on various aspects of labour market performance using micro data from the European Union Statistics on Income and Living Conditions (EU-SILC)"

The objectives of full employment, better quality and productivity at work, and stronger social and territorial cohesion are at the core of the European Employment Strategy (EES). These objectives are to be realised through actions that concentrate on attracting and retaining more people in employment; increasing labour supply and modernising social protection systems; improving the adaptability of workers and enterprises; and increasing investment in human capital through better education and skills3.

In order to strengthen the implementation of the EES and support the development of strategies for the future, the Directorate General for Employment, Social Affairs and Equal Opportunities of the European Commission (DG EMPL) aims to make more use of empirical research based on micro datasets, particularly when data collection or compilation is carried out in the framework of EU Regulations in order to secure an adequate level of data quality and comparability. Harmonised micro datasets comprise a wealth of information that allows for a detailed assessment and monitoring of labour market developments across the EU and EEA/EFTA States.

In 2006, DG EMPL commissioned a study to explore the potential of using linked employer-employee data (LEED) for the analysis of labour turnover, rent-sharing between employers and employees, as well as the employment and social impact of international production patterns. A major advantage of LEED sets is that they allow researchers to consider information relating to both the supply and the demand sides of the labour market simultaneously. The study reviewed recent research findings based on LEED and panel data sets, engaged original empirical research on a number of related issues around the above-mentioned themes using LEED sets and panel data sets, and highlighted the data problems which prevent the establishment of firm answers to these questions. The study concluded with the provision of recommendations for the development of LEED sets and for the building of a strong user community4.

In 2008, DG EMPL tendered out a study to explore the potential from using micro data from the European Union Labour Force Survey (EU-LFS) for the analysis of the number of hours worked, the duration of unemployment, labour market transitions, part-time/full-time work and temporary/permanent labour contracts, training and education, and intra EU-mobility and migration. This study is expected to be completed in 20105.

In the context of the ongoing global financial and economic crisis, the Commission presented a European Economic Recovery Plan on November 20086. Given the scale of the current crisis, the Recovery Plan promotes a co-ordinated approach of national and EU efforts that can target different goals in parallel, inter alia, swiftly stimulate demand and boost consumer confidence, and stem the loss of jobs and help people rapidly find new jobs, rather than face long-term unemployment. The overall objective of fostering job matching can be furthered, inter alia, by policies that reinforce activation schemes and improve the monitoring and matching of skills.

Consequently, the study specified in this tender is centred around the exploration of the longitudinal component of the European Union Statistics on Income and Living Conditions (EU-SILC7) to analyse

http://ec.europa.eu/employment_social/incentive_measures/activities_en.htm#2008

http://ec.europa.eu/social/main.jsp?catId=626&langId=en&calIId=180&furtherCalls=yes

See the integrated guidelines for growth and jobs (2008-2010) at <a href="http://ec.europa.eu/growthandjobs/pdf/european-dimension-200712-annual-progress-report/200712-annual-propress-report/200712-annual-propress-report/200712-annual-progress-re

http://ec.europa.eu/commission_barroso/president/pdf/Comm_20081126.pdf.

http://ec.europa.eu/commission_barroso/president/pdf/Comm_20081126.pdf.

The European Union Statistics on Income and Living Conditions (EU-SILC) is an instrument aiming at collecting timely and comparable cross-sectional and longitudinal multidimensional micro data on income, poverty, social exclusion and living conditions.

the determinants of various transitions in the labour market (e.g. by labour market statuses, part-time/full-time work and temporary/permanent labour contracts, and pay level). This study aims to contribute directly to future annual Employment in Europe (EiE) reports and numerous other Commission publications and internal notes, and indirectly to strengthen the evidence base for policy making8.

3.2 <u>Lot 2</u> background - "Study on Flexicurity: measuring the impact of flexicurity policies on the EU labour market"

In order to achieve the Lisbon objectives of more and better jobs, new forms of flexibility and security are needed, for individuals and companies as well as for Member States and the Union. In particular, Guideline 21 of the Employment Guidelines stresses the need to promote flexibility combined with employment security and reduce labour market segmentation, having due regard to the role of the Social Partners. On 27 June 2007 the Commission adopted a Communication9 proposing the establishment of common principles of flexicurity to promote more and better jobs by combining flexibility and security for workers and companies. Council adopted a set of common principles on Flexicurity on 5 December 2007.

The rationale behind flexicurity is that globalisation, technological developments and demographic changes with an ageing workforce demand more adaptable labour markets and increased employment and labour supply. In increasing the adaptability, special attention need to be taken to avoid segmented labour markets with the risk of more precarious jobs, less sustainable integration and less accumulation of skills. Therefore, new forms of flexibility and security are needed. Actions to increase employment security rather than job security should be enhanced, as fewer have a job for life. Transitions between jobs, into work as well as upward mobility through out the life cycle need to be facilitated. Companies, especially SMEs, should be able to recruit staff with a better skills match, who will be more productive and adaptable leading o greater innovation and competitiveness.

Flexicurity strategies include at the same time flexible and reliable contractual arrangements, active labour market policies, comprehensive lifelong learning strategies and modern social protection systems providing adequate income support during periods of unemployment. Flexicurity aims at protecting employment and long-term employability rather than particular jobs. The core objectives - i.e. adaptation to change and easing transitions between jobs – and the common principles of flexicurity, are particularly relevant in the current times of crisis. An integrated approach stressing both labour market flexibility and heightened employment security is vital to promote Member States' key labour market reforms, stimulate social dialogue confidence among workers, and contribute to maintaining consumer demand. The European Economic Recovery Plan also calls for the implementation of integrated flexicurity policies.

In line with the EU's Lisbon Strategy for Growth and Jobs, the common principles of flexicurity aim to ensure that more Europeans get the most out of today's fast-changing global economy. According to the Council's agreement, "based on the common principles, each Member State should develop its own flexicurity arrangements. Progress should be effectively monitored". Two years after the adoption of the Commission's Communication on flexicurity, the study specified in this tender aims to contribute to the monitoring the implementation of flexicurity policies in the Member States and measuring their impact.

The EU-SILC project was launched in 2003 on the basis of a 'gentleman's agreement' in six Member States (Belgium, Denmark, Greece, Ireland, Luxembourg and Austria), as well as in Norway. The starting date for the EU-SILC instrument under the framework of a number of EU Regulations was 2004 for the EU-15 (with the exception of Germany, the Netherlands and the United Kingdom, which had derogations until 2005), as well as for Estonia, Norway and Iceland. The 10 new Member States with the exception of Estonia started in 2005. The instrument has also been implemented in Bulgaria, Romania, Turkey and in Switzerland as from 2007. Implementation in Croatia is being discussed.

The instrument aims to provide two types of data:

⁻ Cross-sectional data pertaining to a given time or a certain time period with variables on income, poverty, social exclusion and other living conditions - Longitudinal data pertaining to individual-level changes over time, observed periodically over, typically, a four year period.

Social exclusion and housing condition information is collected at household level while labour, education and health information is obtained for persons aged 16 and over. The core of the instrument, income at very detailed component level, is mainly collected at personal level but a few components are included in the household part of SILC.

Additional information on EU-SILC can be found at: http://forum.europa.eu.int/Public/irc/dsis/eusilc/library
8 A vast programme of research using micro data from EU-SILC sponsored by DG ESTAT is currently ongoing under the framework of the EU expertise Network on income and living conditions (Net-SILC)

g. http://ec.europa.eu/employment_social/emplweb/news/news_en.cfm?id=263

4. Subject of the contract

The tasks are divided into two lots and bidders may bid for one or two lots. For each lot a separate bid must be submitted.

Each lot cover the following issues.

4.1 <u>Lot 1</u> - "Study on various aspects of labour market performance using micro data from the European Union Statistics on Income and Living Conditions (EU-SILC)"

With a view to strengthen the implementation of the EES and support the development of strategies for the future, the envisaged study should exploit EU-SILC, focusing on its longitudinal component in order to analyse in depth various aspects related to labour market transitions and the statistical quality/comparability of the results obtained. Given the planned timetable for the release of data, this study should include data for 2004-2005, 2005-2006, and 2006-2007. However, given the country coverage, emphasis should be given to exploring data from the waves 2005-2006 and 2006-200710.

The EU-SILC users' database (UDB)11 is the primary source of information to be used. The exploitation of EU-SILC micro data (even if anonymised) constitutes a unique statistical instrument harmonised at EU level to perform the set of tasks detailed below, involving descriptive analyses, statistical tests (e.g. tests of independence between variables) and econometric analysis (e.g. the estimation of logit/multinomial models for labour market transitions).

The study should cover all EU Member States 12 for which data are available and highlight similarities and differences between them, as well as developments at the level of the European Union (EU) and EEA-EFTA States. The target population to be considered are the individuals aged older than 16 years and most importantly, the study must provide an analysis at a sufficiently disaggregated level by taking the skill-, gender-, and age-dimension of the research topics into account.

At the end of the study, a set of clear and concise conclusions and recommendations, both of a methodological and policy point of view, should be formulated. The output of the study should be of such a nature that it can be disseminated to a wide public, for example through publication in future Employment in Europe reports.

4.2 <u>Lot 2</u> - "Study on Flexicurity: measuring the impact of flexicurity policies on the EU labour market"

In the context of the yearly reporting on the progress made with the implementation of their Lisbon National Reform Programmes, Member States are invited to provide information about their national flexicurity strategies that take into account the common principles including the deliberate combination of the four flexicurity components.

A set of indicators to monitor/analyse the four components of flexicurity have been endorsed by the Council. The Council also advised that "the Council and the Commission review and assess Member States' achievements in adopting and implementing flexicurity-oriented policies in the context of the Lisbon Strategy evaluation using a comprehensive set of indicators based on high quality statistics. Furthermore, indicators considering input, process and output of flexicurity approaches should be further developed to cover all flexicurity components".

The study will review the on-going work on elaborating quantitative and qualitative methods for monitoring and analysis of the flexicurity policies in the Member States and identify data sources of various levels for analysing flexicurity policies. The study will also present a detailed assessment of

In August 2009, longitudinal files are scheduled to be available for the period 2005-2006-2007 for the following 19 countries: Belgium, Czech Republic, Estonia, Spain, France, Italy, Cyprus, Latvia, Lithuania, Luxembourg, Hungary, Malta, the Netherlands, Austria, Poland, Portugal, Slovakia, Finland and Sweden. Data for 2004-2005 is available for a limited number of EU countries, namely Belgium, Estonia, Spain, France, Italy, Luxembourg and Sweden. Whenever possible Norway should also be included in the analysis.

http://epp.eurostat.ec.europa.eu/pls/portal/docs/PAGE/PGP_DS_MICRODATA/PGE_DS_MICRODATA_01/EU-SILCTAB/EN-EU-SILC-WEBSITE-PDF%20PART.PDF

the various national practices (all the 27 Member States) for the implementation of integrated flexicurity policies. Furthermore, the study will provide inputs into the work aimed at further developing the Commission's framework for monitoring and analysis of the implementation of these national flexicurity policies ('Thematic assessment Framework').

5. **Participation**

The competition is open to any physical person or legal entity coming within the scope of the Treaties and any other physical person or legal entity from a third country which has concluded with the Communities a specific agreement in the area of public contracts, under the conditions provided for in that agreement.

Where the Multilateral Agreement on Public Contracts concluded within the framework of the WTO applies, the contracts are also open to nationals of States that have ratified this Agreement, under the conditions provided for therein. It should be noted that research and development services, which come under category 8 of Annex II A of Directive 2004/18/CE, are not covered by this Agreement.

6. Tasks to be carried out by the contractor

6.1 Tasks to be carried out - Lot 1 - "Study on various aspects of labour market performance using micro data from the European Union Statistics on Income and Living Conditions (EU-SILC)"

The study will be articulated along six research tasks specified by the Commission. However, the research approach for each of the tasks, set out below in detail, should not be regarded as limitative but as a recommended approach, and does not exclude the possibility for the bidder to propose well iustified alternative research approaches. Proposals for additional topics of analyses, either elaborating on the specified tasks or as a supplementary task would be welcome.

The contractor will have the disposal of EU-SILC UDB. The contractor will also be able to request Eurostat for EU-SILC data extractions.

The UDB is to be used for three main purposes:

- describe the data:
- test the statistical interdependence of variables;
- carry out correlation/econometric analysis.

In his/her offer the bidder is expected to describe a work plan and methodology to execute each of the tasks. Importantly, the proposed methodologies should reflect the fact that the EU-SILC UDB may lack observations for some important variables due to confidentiality issues.

Proposals to complement the available EU-SILC with other datasets could be accepted, provided the bidder presents a concise description of these datasets and demonstrates unambiguously that (s)he has a well developed strategy (including a clear timetable) to access and use these datasets. In any case, preference should be given to EU harmonised data. This is possible, in some cases by including regional data provided by Eurostat, e.g. the regional unemployment, job vacancies 13, or other data extracted form the EU LFS as explanatory variables where appropriate.

The work to be executed by the successful bidder consists of a number of tasks of a thematic nature.

Task 1. Labour market transitions

Since the introduction of EU's job quality concept14, which covers 10 dimensions15, the EU monitors transitions by employment statuses, type of labour contract and pay level. The recent Communication

Further information about such regional labour market statistics can be found on the Eurostat website http://europa.eu.int/comm/eurostat under Data/General and regional statistics/Regions/Regional Labour Market

i) intrinsic job quality; ii) skills, lifelong learning and career development; iii) gender equality; iv) health and safety at work; v) flexibility and security; vi) inclusion and access to the labour market; vii) work organisation and work-life balance; viii) social dialogue and worker involvement; ix) diversity and non-discrimination; and x) overall work performance.

on flexicurity16 also strengthens the need to monitor transitions over the lifecycle on both the flexibility and security dimensions of work, because flexicurity reforms shifted the focus from protecting the job to supporting workers' transitions throughout their working lives. Given the growing need to both facilitate and support transitions, it is important to monitor them timely and accurately in order to strengthen the evidence base for policy making.

EU-SILC is not geared to providing employment indicators using the ILO definition of employed or unemployed persons, which are not available. However, all information to establish the existence of transitions is available. The information collected is generally a reflection of the person's own assessment of his or her situation in relation to labour status information.

First, for transitions by employment statuses, type of labour contract and pay level carry out a thorough methodological evaluation of the different variables/methods that can be used to calculate the relevant transitions. As an example, transitions by employment statuses can be calculated either based on the Self-Defined Current Economic Status (PL 30) or computed on the basis of the Most Recent Change in the Individual's Activity Status (PL180). The calendar of activities (PL210) may also allow calculating intra-annual transitions by employment statuses. This task should also assess the possibility to move beyond the self-definition of economic status.

Second, calculate transition probabilities (between employment, unemployment, education/training and inactivity) in the form of Markov transition matrices for the total working age population, and for some categorical breakdowns for both personal and household characteristics (e.g. gender, age, education levels, number of children, etc.).

Third, compare EU SILC's results with those obtained using the ECHP, EU LFS (using retrospective variables), and with a selected few national longitudinal/panel data sources.

Fourth, use logit/multinomial econometric models to assess the socio-economic conditions affecting the likelihood of labour market transitions. Consider both one year and two years transitions (i.e. 2005-2006, 2006-2007, and 2005-2007). As explanatory factors use personal and household variables (e.g. gender, age, education, number of adults in a household). Particular attention should be paid to transitions between unemployment and employment and inactivity and employment.

It is important to assess how policies/institutions can affect transition probabilities. Consider the possibility of using data from other data sources in order to control for policies/institutions, such as benefits replacement ratios and the duration of entitlements, labour market policies (e.g. LABREF), OECD's index of Employment Protection Legislation, and cyclical variables (e.g. output gaps). In order to link EU-SILC data with (institutional) data from other sources, it might be necessary to use group averages. It is recommended to include regional data into the equation(s).

Fifth, the report of this task should present the results and conclusions in a well written and structured document, together with comparing results with those obtained in previous empirical research. The added value of the research should be clearly identified, together with possible policy implications for EU policy in general, and the European Employment Strategy in particular. The task report should include an abstract explaining in a non-technical manner — i.e. accessible to a large audience - the main results and policy implications of the research carried out.

Task 2. Taxes/benefits and transitions to employment

The tax/benefit system in general, and unemployment insurance in particular, have a special role in supporting transitions out of unemployment or inactivity to employment. The interaction between tax and benefit systems is considered one of the most important determinants of labour supply, especially for low-skilled/low-paid individuals. Coverage, adequacy and conditionality of unemployment benefits have to enhance work attractiveness by making work pay for job-seekers, while ensuring adequate overall levels of social protection (Integrated guideline No 18), and be supportive of quality job matching (Integrated Guideline n°19).

¹⁶ COM(2007) 359 of 27.6.2007.

First, using longitudinal data from both the H17 and P18 files of EU-SILC, calculate coverage rates of unemployment benefits19, and their replacement rates. Consider the possibility of calculating marginal effective tax rates (METRs) for the transition from unemployment benefits to employment income (unemployment trap indicators). Consider also the possibility of calculating METRs for the transition between inactivity and employment (inactivity trap indicators). Compare the results obtained with available EU-OECD indicators on METRs (Carone et al., 200320). Calculate these indicators for a number of breakdowns, such as by education levels, gender, household situation, age, etc.

Second, regarding transitions from unemployment to employment, reconsider the logit/multinomial analysis carried out in task 1 by adding to the set of potential explanatory variables the unemployment benefits indicators calculated in the first step of this task.

Third, from a welfare dependence analytical perspective, reconsider the logit/multinomial analysis carried out in task 1 for the transitions from inactivity to employment. If an inactivity trap indicator was calculated in step 1 of this task add it to the set of potential explanatory variables.

Fourth, the report of this task should present the results and conclusions in a well written and structured document, together with a short survey of the make work pay literature, particularly focusing on empirical results. The added value of the research should be clearly identified, together with possible implications for EU policy in general, the European Employment Strategy in particular. The task report should include an abstract explaining in a non-technical manner – i.e. accessible to a large audience - the main results and policy implications of the research carried out.

Task 3. Part-time/full-time work and temporary/permanent contracts

Promotion of the flexicurity agenda in general, and of specific policies in particular, such as reduction of labour market segmentation, work-life balance, and career advancement require, inter alia, adapted contractual and working-time arrangements. The objective of this task is to determine the effects of socio-economic variables (both at the level of the household and of the individual) on the transitions between part-time/full-time work and temporary/permanent labour contracts.

First, calculate transition probabilities both between part-time/full-time work and between temporary/permanent labour contracts in the form of Markov transition matrices for the total working age population, and for some categorical breakdowns using both personal and household characteristics (e.g. gender, age, education levels, number of children, etc.). Given the high correlation of part-time/full-time work versus temporary/permanent labour contracts present also their joint Markov transition (i.e. four by four). Carry-out tests of statistical independence (e.g. Chi-square) to identify potential explanatory factors relevant for the transitions being analysed.

Second, use logit/multinomial econometric models to assess the socio-economic conditions affecting the likelihood of transitions between: i) part-time and full-time work; ii) temporary and permanent labour contracts; and iii) combinations of the former two characteristics. Consider both one year and two years transitions (i.e. 2005-2006, 2006-2007, and 2005-2007). Two years transitions aim at assessing persistence (e.g. in temporary contracts). As explanatory factors use all relevant personal and household variables (e.g. gender, age, education levels, number of adults in a household, reason for working less than 30 hours21, reason for change22), together with policy/institutional variables. It is recommended to include regional data into the equation(s).

It is important to assess how policies/institutions can affect the likelihood of an individual taking-up (or having to accept) a particular form of contract, working part-time/full-time, or any combination of labour contract and working-time arrangement. Consider the possibility of using data from other data sources in order to control for policies/institutions and cyclical conditions, such as OECD's index of Employment Protection Legislation, the availability of child care facilities and of flexible working-time arrangements, changes in labour market policies (e.g. LABREF), and cyclical variables. In order to link EU-SILC data with data from other data sources group averages might be used.

¹⁷ Household data (H-File).

¹⁸ Personal data (P-File).

¹⁹ PY 90

²⁰ Carone G., Salomäki A., Immervol H., Paturot D. (2003), "Indicators of unemployment and low-wage traps (marginal effective tax rates on labour)"

²¹ Variable PL 120.

²² Variable PL 170.

Third, the report of this task should present the results and conclusions in a well written and structured document, together with comparing results with those obtained in previous empirical research. The added value of the research should be clearly identified, together with possible policy implications for EU policy in general, and the European Employment Strategy in particular. The task report should include an abstract explaining in a non-technical manner – i.e. accessible to a large audience - the main results and policy implications of the research carried out.

Task 4. How to assess the quality/value of labour market transitions?

- Methodological and measurement issues -

Employees with permanent contracts remain by far the most important form of employment. However, temporary employment has increased recently in many countries much faster than permanent employment. The proportion of employees with permanent contracts has thus decreased. When asked in surveys, temporary workers tend to indicate that they would prefer to have a permanent job.

From workers' perspective, temporary work is likely to have a number of disadvantages, such as frequent spells in unemployment/inactivity, slow career advancement, difficulty in accumulating firm specific human capital or work experience. From a career perspective, long and repeated periods in temporary jobs are likely to be associated with lower lifetime income and well-being, and reduced workers' levels of self-declared satisfaction. Temporary work has a particularly high incidence on youth, making more difficulty for them to lead independent lives. However, in some circumstances, a temporary job can represent an important stepping stone in one's career, reducing the number of discouraged individuals. Self-employment may also not be a worker's first choice, being 'imposed' on the worker due either to cyclical conditions23 or the prevalence of unfair/unprotected industrial relations24.

A comprehensive appraisal of workers' costs associated with situations of unwanted temporary work or self-employment would require using long longitudinal series, ideally encompassing their entire working lives. Given the short time-span covered by (the longitudinal dimension of) EU-SILC, this task is less ambitious in scope, aiming at assessing the (relative) costs of moving between different types of jobs in consecutive years. The objective is to produce an overall assessment of the transitions between permanent contract/temporary contract/self-employment/unemployment/inactivity, which could be broken down (or decomposed) by types of transition.

For a subset of transitions, involving only labour market statuses (i.e. employment, unemployment and inactivity), the possibility of calculating intra annual transitions should also be considered using information on the monthly calendar of activities (PL210).

First, this task involves conceptual work on how to measure the 'quality/desirability' of a limited (but exhaustive) number of well typified transitions25 (Table 1). This involves discussing the pros and cons of adopting different metrics/indices, and calculating a composite index measuring the 'quality' of all transitions. The index/indices proposed should have a number of desirable proprieties, such as transparency, clarity and decomposability.

Defining a priori some transitions as 'upwards' and others as 'downwards', while giving equal weights to all 'upwards'/downwards' transitions, and zero weights to 'no transitions' (Table 1) represents a very simple metric (Muffels et Luijkx, 200826).

Table 1: Transitions between non-employment and employment and within employment by type of contract or self-employment.

type of contract of con-					1
Status at t+1	Permanent	Temporary	Self-	Non-	Total
Status at t	contract	contract	employment	employment	
Permanent contract	= (0)	Downwards (-	Downwards (-	Downwards (-	

²³ Particularly, in southern European countries self-employment tends to increase during economic slowdown periods.

(http://wes.sagepub.com/cgi/content/abstract/22/2/221)

²⁴ In some circumstances, self-employment would better be described as a situation of disguised dependent employment, but where workers are entitled to fewer social rights.

How 'good' (i.e. 'upwards') or 'bad' (i.e. 'downwards') specific transitions are and how to aggregate across all types of transitions.

Muffels and Luijkx (2008), "Labour market mobility and employment security of male employees in Europe: 'trade-off or 'flexicurity' "

))	
Temporary contract	Upwards (+)	= (0)	Upwards (+)	Downwards (-
Self-employment	Upwards (+)	Downwards (-	= (0)	Downwards (-
Non-employment	Upwards (+)	Upwards (+)	Upwards (+)	=
Total				

The results of Table 1 could then be aggregated, showing three transition types: a) 'upwards'; b) 'downwards' and; c) 'no transitions'.

Table 2: Overall upwards/downwards transitions.

Transition between t	Total
and t+1	
Upwards (+)	
Downwards (-)	
No transition (0)	
Total	

A second metric could be based on various mobility indices (e.g Shorrocks' index).

Yet another alternative metric could be based on the Mincerian model. The logarithm of income could be regressed against an enlarged set of personal, household, cyclical and policy variables, including variables for (or as proxies of) schooling, experience, and experience squared. Moreover, the effect due to any particular pair of transitions could be captured by including a series of dummy variables. The coefficient of those dummy variables (in an enlarged set of explanatory variables) could than be interpreted as the monetary cost/benefit of a particular transition.

Second, the report of this task should present the results and conclusions in a well written and structured document, together with comparing results with those obtained in previous theoretical work on the quality/valuation of transitions. The added value of the research should be clearly identified, together with possible policy implications for EU policy in general, and the European Employment Strategy in particular. The task report should include an abstract explaining in a non-technical manner – i.e. accessible to a large audience - the main results and policy implications of the research carried out.

Task 5. Pay transitions

Although having a job is the best safeguard against social exclusion, in order to foster individual living standards and social inclusion from a lifecycle perspective, it is important that employment guarantees fair remuneration and that individuals have the opportunity to move up the job ladder in line with their productivity. This task will concentrate on income as an indicator of career advancement.

First, discuss how to use EU-SILC to calculate relevant labour income variable(s) by adding various types of income27. Use both gross and net income variables, discussing their relative merits. The labour income variable to be used in the analysis should be divided by a measure of activity, ideally by hours worked.

Excluding a few countries, in EU-SILC the income reference period is the calendar year preceding the survey year. On the contrary, most labour variables28 contained in the personal questionnaire use the current situation as reference time. This represents a serious hurdle to calculate hourly labour income variables. An alternative would be to use the calendar of activities (PL210 variables), which have the same reference period as income, to estimate the number of months worked. Based on the months worked, a monthly income/pay measure can then be calculated.

Discuss the possibility of using (the personal file of) EU-SILC in an ingenious way so to be able to calculate a meaningful hourly income/pay measure, instead of having to rely on a monthly measure. Discuss the pros and cons of using such estimate for hourly income.

²⁷ Namely, "Employee cash or near cash income (PY 10), "Non-cash employee income" (PY 20), and "Cash benefits or losses from self-employment (PY 50).

Such as, the "Number of hours usually worked per week in main job" (PL 60).

Divide the hourly/monthly gross/net labour income measure into deciles. Calculate one year to two years transition matrices between the deciles, covering the period 2005-2006, 2006-2007, and 2005-2007 (e.g. Table 3).

Table 3: Transitions by pay level.

Status at t+1 Status at t	Decile 1	Decile 2	 Decile 10
Decile 1			
Decile 2			
Decile 10			

Second, using the deciles calculated in step 1 of task 5, carry-out a descriptive analysis of relevant aspects of labour income in order to summarise the data. Cross-tabulate labour income against some of its most relevant determinants, such as education levels, gender, occupation, part-time/full-time work, temporary/permanent contract. Carry-out tests of statistical independence (e.g. Chi-square) to identify potential explanatory factors of labour income.

Third, using the deciles calculated in step 1 of task 5, use multinomial econometric models to assess the socio-economic conditions affecting the likelihood of pay transitions. Consider both 1 year and 2 years transitions i.e. 2005-2006, 2006-2007, and 2005-2007. As explanatory factors use mainly personal variables (e.g. gender, age, education levels, change in labour market status, change in contract type), together with policy/institutional (e.g. benefits and allowances) and cyclical variables (e.g. output gaps). Particular attention should be given to changes in labour market status, including training activities. It is recommended to include regional data in the equation(s).

It is important to assess how policies/institutions can affect the likelihood of an individual moving between income deciles. Consider the possibility of using EU-SILC data on taxes, benefits and allowances, together with other relevant data/indicators coming from additional sources (e.g. minimum wages, replacement rates, labour market policies) to control for the effects of policies/institutions. In order to link EU-SILC data with data from other sources group averages might be used.

Fourth, the report of this task should present the results and conclusions in a well written and structured document, together with comparing results with those obtained in previous empirical research. The added value of the research should be clearly identified, together with possible policy implications for EU policy in general, and the European Employment Strategy in particular. The task report should include an abstract explaining in a non-technical manner – i.e. accessible to a large audience - the main results and policy implications of the research carried out.

Task 6. Discuss issues of data quality and comparability in EU-SILC

EU-SILC is becoming one of the most important harmonised statistical instruments at EU level for collecting (or compiling) information and comparing outcomes across Member States in the framework of 'open methods of coordination' in various policy fields. Comparability is increasingly becoming one of the central dimensions of data quality. The need for comparable data is enhanced by the possibility of benchmarking and best practices for socio-economic variables.

All countries participating in EU-SILC produce national Quality Reports. The current task does not aim to duplicate that work. Instead, building on the lessons from using EU-SILC, the tenderer is asked to discuss quality control, centred on comparability issues, but also covering other aspects, such as timeliness and punctuality, data accuracy, accessibility and clarity (Verma, 200629).

Quality control aspects are usually divided between 'process' (input) and 'product' (output). The former refers to the analysis of the methodology and implementation of the process of production of the data. The latter refers to the comparability of the substantive results obtained. Both these aspects are important, and should be taken into account in the implementation of the quality/comparability assessment.

²⁹ In 'Comparative EU statistics on Income and Living Conditions: Issues and Challenges' proceedings of the EU-SILC conference (Helsinki, 6-8 November 2006)

However, the current task should focus on the experience of using (the longitudinal dimension of) EU-SILC. The main quality/comparability problems found in the course of the analyses should be reported, their causes and consequences evaluated, and when appropriate provide recommendations for possible future improvements of EU-SILC30, in order to optimise its use as a tool to assess labour market transitions.

i) Specific guidelines to carried out the tasks describes under Lot 1:

As regards access to data sources, the contractor will have the disposal of EU-SILC UDB.

The contractor will also be able to request Eurostat for EU-SILC data extractions.

The time period under review covers the 4-years period from 2004 to 2007. Although given the limited number of countries covered in 2004, the analysis should focus on the longitudinal files: 2005-2006, 2006-2007, and 2005-2007.

Provided data are available, all EU Member States and Norway should be covered in the analysis.

During the execution of the contract, it will be the responsibility of the contractor to interact with Eurostat concerning data issues.

Proposals to complement the available EU-SILC with other datasets could be accepted, provided the bidder presents a concise description of these datasets and demonstrates unambiguously that (s)he has a well developed strategy (including a clear timetable) to access and use these datasets. In any case, preference should be given to EU harmonised data.

The bidder is free to select his own software to perform the analysis but the final results should be transferred to the Commission in an agreed electronic format (e.g. Excel files).

6.2 Tasks to be carried out - <u>Lot 2</u> - "Study on Flexicurity: measuring the impact of flexicurity policies on the EU labour market"

In executing this contract, the contractor will be expected to work closely with the Commission

Task 1 - A review of current progress in monitoring of flexicurity policies

The contractor should review the on-going work carried out by the Employment Committee (EMCO) on identifying indicators to monitor/analyse flexicurity policies, differentiating these in input (institutions/policy), process (transitions/duration) and output (outcomes) indicators, as well as the work done by the European Foundation for Vocational Training (e.g. the publication "Flexibility and Security over the life course" 2008) and the Joint Research Centre (e.g. on composite indicators) in this context.

The contractor will also identify the available national, EU (including structural indicators, LFS, SILC, ESS etc) and other (including OECD and ILO) data sources for analysing flexicurity policies.

Task 2 - A critical survey of the implementation and reporting on flexicurity strategies

In the context of the yearly reporting on the progress made with the implementation of their Lisbon National Reform Programmes (NRP), Member States should provide information about their national flexicurity strategies that take into account the common principles including the deliberate combination of the four flexicurity components. The contractor should present a detailed assessment of the various national practices for implementation, as well as a synthesis of approaches and methodologies used for monitoring and assessment. When relevant, the study should identify best practices with a special focus on practices to explore trends in monitoring flexicurity policies.

Task 3 - Recommendations for a more effective approach on monitoring flexicurity policies

Summarising what can be learnt from national and international good practices as regards to implementation, monitoring and assessment of flexicurity policies, the study should deliver recommendations on the further development of the 'Thematic assessment Framework'. It should also

³⁰ Particularly of its longitudinal dimension

identify which approach might deliver results that have a potential interest for policy makers and stakeholders and provide a sound basis for decision-making.

6.3 How the activities shall be carried out - Lot 1 and Lot 2

The PROGRESS Programme aimed at promoting gender mainstreaming in all its five policy sections and commissioned or supported activities. Consequently, the contractor will take the necessary steps to ensure that:

- Gender equality issues are taken into account when relevant for the drafting of the technical offer by paying attention to the situation and needs of women and men;
- Implementation of the requested tasks includes a gender perspective by considering systematically women and men dimension;
- Performance monitoring includes the collection and gathering of data disaggregated by sex when needed:
- Its proposed team and/or staff respects the gender balance at all levels.

Equally, needs of disabled people shall be duly acknowledged and met while executing the requested service. This will in particular entail that where the contractor organises training sessions, conference, issues publications or develops dedicated websites, people with disabilities have equal access to the facilities or the services provided.

Finally, the contracting authority encourages the contractor to promote equal employment opportunities for all its staff and team. This entails that the contractor shall foster an appropriate mix of people, whatever their ethnic origin, religions, age, and ability.

The contractor will be required to detail in its activity report accompanying the request for the final instalment the steps and achievements it made towards meeting these contractual provisions.

6.4 General publicity and information requirements:

1.- As a matter of principle, with a view to favouring valorisation by the European Commission of all results obtained and outputs delivered under PROGRESS programme, the contractor will be required to provide - either upon specific request or in any event with the final activity report - for each of the tasks required under the present call the following:

Presentation of their key points in one page. Key points should be concise, sharp and easily understandable. They shall be provided in English, French and German. Other Community languages would be welcome even if not compulsory.

And an executive summary in 5/6 pages in English, French and German unless otherwise more precisely described in the section "tasks to be carried out".

2.- In accordance with the General conditions, the Contractor is under the obligation to acknowledge that the present service is delivered on behalf of the Community in all documents and media produced, in particular final delivered outputs, related reports, brochures, press releases, videos, software, etc, including at conferences or seminars, as follows: In the context of the Community Programme for Employment and Social Solidarity – PROGRESS, the following formulation shall be used:

This (publication, conference, training session etc) is commissioned under the European Community Programme for Employment and Social Solidarity - PROGRESS (2007-2013).

This programme is managed by the Directorate-General for Employment, social affairs and equal opportunities of the European Commission. It was established to financially support the implementation of the objectives of the European Union in the employment and social affairs area, as set out in the Social Agenda, and thereby contribute to the achievement of the Lisbon Strategy goals in these fields.

The seven-year Programme targets all stakeholders who can help shape the development of appropriate and effective employment and social legislation and policies, across the EU-27, EFTA-EEA and EU candidate and pre-candidate countries.

PROGRESS mission is to strengthen the EU contribution in support of Member States' commitment. PROGRESS will be instrumental in:

- providing analysis and policy advice on PROGRESS policy areas;
- monitoring and reporting on the implementation of EU legislation and policies in PROGRESS policy areas;
- promoting policy transfer, learning and support among Member States on EU objectives and priorities; and
- relaying the views of the stakeholders and society at large

For more information see:

http://ec.europa.eu/employment_social/progress/index_en.html

For publications it is also necessary to include the following reference: "The information contained in this publication does not necessarily reflect the position or opinion of the European Commission"

With regard to publication and any communication plan linked to the present activity, the Contractor will insert the European Union logo and mention the European Commission as the Contracting Authority in every publication or related material developed under the present contract.

7. Professional qualifications required

See Annex IV of the draft contract, CVs and classification of experts

8. Time schedule and reporting

8.1. Specific requirements (specific deadlines for the performance of tasks) - Lot 1 and Lot 2:

See Article I.2. of the contract.

The full duration of the contract should not exceed 12 months from the date of the signature of the contract.

The contractor will deliver an inception report within 2 months from the signature of the contract. This report will consist of the following elements:

- Detailed outline of the approach/methodology to be used.
- Detailed work schedule for the remaining period.

The contractor will deliver a **first interim report** within 5 months from the signature of the contract, containing preliminary results of the analysis performed:

- within three of the six tasks above, and a discussion of the progress of work in general for Lot n.1
- within one of the three tasks above, and a discussion of the progress of work in general for Lot n.2.

The contractor will deliver a **second interim report** within 8 months from the signature of the contract, containing:

- For Lot n. 1: preliminary results of the analysis performed for all the 6 tasks above.
- For Lot n. 2: preliminary results of the analysis performed for all the 3 tasks above.

The contractor will deliver a **draft final report** after 10 months from the signature of the contract containing a discussion of the results from the analysis performed as well as policy conclusions for Lot n. 1 and Lot n. 2. This report should also contain an executive summary.

Within 12 months from the signature of the contract, the contractor is required to deliver a **final report** that builds on the draft final report and the Commission's comments on the draft final report both for Lot n. 1 and Lot n.2. The report should contain a discussion of the results from the analysis performed as well as policy conclusions. This report should also contain an executive summary.

All reports described above will be submitted in English, in 3 hard copies as well as in electronic format. (The executive summary of the final report should be in English, German and French).

The final results should be transferred to the Commission in an agreed electronic supports, such as CDs (e.g. Excel files) and be well documented.

A Commission Steering Committee will be established to guide the contractor during the execution of the project.

The contractor should anticipate 4 working meetings with the Commission Services to discuss the reports. These meetings will take place in Brussels.

8.2. General reporting requirements under PROGRESS

PROGRESS will be implemented through a results-based management - RBM. Managing for outcomes and results is about working to maximise results for European citizens. This includes:

- Identifying the most important results for European citizens;
- Managing for these results, including setting clear desired results, implementing plans based upon these results and learning about 'what works' in the process;
- Seizing opportunities to work together whenever this helps achieve the results.

As a first step, a Strategic Framework for the implementation of PROGRESS has been developed in collaboration with Member States and organisations from the civil society. The Strategic Framework provides the framework for implementing PROGRESS, complemented by the Performance Measurement, which defines PROGRESS mandate, its long-term and specific outcomes. See in Annex the overview of PROGRESS performance measurement framework. For more information on the strategic framework, please visit PROGRESS website.

The Commission will in that context monitors the effect of PROGRESS supported or commissioned initiatives and considers how these initiatives contributes to PROGRESS outcomes as defined in the Strategic Framework. In that context, the contractor will be asked to loyally work in close cooperation with the Commission and/or persons authorised by it to define their expected contributions and the set of performance measures against which their contribution will be assessed. The contractor will be asked to collect and report on its own performance to the Commission and/or persons authorised by it against a template that will be attached as annex VI to the contract. In addition, the Contractor will make available to the Commission and/or persons authorised by it all documents or information that will allow PROGRESS performance measurement to be successfully completed and to give them the rights of access.

1.	Additional information to	the	Tender speci	fications and	d monitoring
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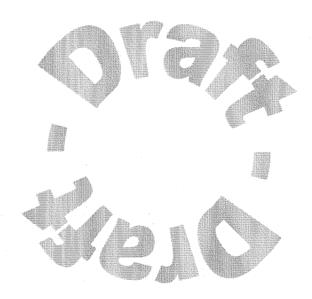
See attached document(s): pages.

Contractor's Tender

ANNEX II

Registre CAD Ref. No. of

See attached document: pages.



ANNEX III Breakdown of prices

1. Breakdown of prices

Description	Unit price in €	No of Unit units type	Sub-total To per item	otal amounts in €
FEES AND DIRECT COSTS	(fixed prices)			
Experts' fees (to be specified for each expert).				0,00
Details	0,00	0 w.d.	0,00	
Other direct costs (to be specified)				0,00
Details	0,00	0 unit	0,00	
Sub-total "Fees and Direct Costs" (Art. I.3.1)				0,00

REIMBURSABLE EXPENSES	(max. prices)			
Travel expenses				0,00
Journeys for experts as mentioned in Annex I				
Details	0,00	0 trip	0,00	
Provision for supplementary journeys effected upon request				
of the Commission				
Details	0,00	0 trip	0,00	
Accommodation expense				0,00
Hotel for experts as mentioned in Annex				
Details	0,00	0 pers.	0,00	
Provision for supplementary accommodation upon request of				
the Commission			,	
Details	0,00	0 pers.	0,00	
Subsistence expense				0,00
Subsistence expenses for experts as mentioned in Annex I				
Details	0,00	0 w.d.	0,00	
Provision for supplementary subsistence upon request of the				
Commission				
Details	0,00	0 w.d.	0,00	
Shipment and/or other reimbursements (to be specified)				0,00
Details	0,00	0 unit	0,00	

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Contingencies (cannot be used without the	prior and express				
approval by the Commission, by the way of	f a written note allowing				
for reallocation(s) of part or total of this pro-	vision to one or several				
items above)					0,0
Calculation base		0,00			
Contingencies: approx. % of calculation	on base		0 %	0,00	
Sub-total "Reimbursable	e Expenses" (Art. l.3.3)				0,0

Overall Total

w.d. = 1 working day for 1 expert

Additional information to the Breakdown of prices

See attached document: pages.

2. Calculation of amounts due under the present Contract

2.1. Fees

Initial calculation based on unit price(s) per w.d. of expert(s) depending on the level of qualification of the expert(s) executing the mission. The unit price(s) is (are) expected to cover the expert(s) fees, the

Contractor's administrative expenses, as well as the costs of producing the contractual number of copies of the required report(s) ³¹ in the required format(s), but does not include the reimbursable expenses defined below.

N.B. Duration of the services: This includes, besides the time necessary for the carrying out of the services themselves, the necessary time for preparatory work, trips and travelling back and forth between the offices of the Contractor and/or the expert(s) and the places where the services are being carried out and for meetings with the services of the Commission, as well as time for the preparation of reports and output documents related to the work.

2.2. Reimbursements

If the reimbursement of expenses is foreseen in the Special Conditions, the Commission will reimburse only:

- the subsistence expenses of the Contractor and his staff,
- travel expenses (other than local transport costs),
- expenses for the shipment of equipment or unaccompanied luggage,
 directly connected with performance of the tasks specified in Article I.1. of this Contract.

2.2.1 DSAs (Daily Subsistence Allowances)

The daily subsistence allowance (DSA) is paid as a flat-rate amount and is considered to cover breakfast and two main meals, local travel, the cost of telecommunications, including fax and Internet, and all other sundries. They will be paid for each calendar day spent on mission away from the usual place of work, provided that the corresponding assignment is of a short-term nature. The DSA will vary according to the country in which the missions are to be carried out.

Daily subsistence allowances (DSA) are to be calculated as follows according to the length of the mission:

- 6 hours or less: reimbursement of actual expenses (on production of supporting documents);
- more than 6 hours but not more than 12 hours: 0.5 DSA;
- more than 12 hours, but not more than 24 hours: 1 DSA;
- more than 24 hours but not more than 36 hours: 1.5 DSA;
- more than 36 hours but not more than 48 hours: 2 DSA:
- more than 48 hours but not more than 60 : 2.5 DSA, and so on.

The agreed rates (in EUR per calendar day) to be used for the purposes of the present Contract are set as follows:

Destinations		DSA in EUR			Destinations		DSA in EUR	Maximum hotel price in EUR
AT	Austria	95,00	130,00		IT	Italy	95,00	135,00
BE	Belgium	92,00	140,00	***************************************	LT	Lithuania	68,00	115,00
BG	Bulgaria	58,00	169,00		LÜ	Luxembourg	92,00	145,00
CY	Cyprus	93,00	145,00		LV	Latvia	66,00	145,00
CZ	Czech Republic	75,00	155,00		MK	F.Y.R. of Macedonia	50,00	160,00
DE	Germany	93,00	115,00		MT	Malta	90,00	115,00
DK	Denmark	120,00	150,00		NL	The Netherlands	93,00	170.00
EE	Estonia	71,00	110,00		PL	Poland	72,00	145,00
EL	Greece	82,00	140,00		PT	Portugal	84,00	120,00
ES	Spain	87,00	125,00		RO	Romania	52,00	170,00
FI	Finland	104,00	140,00		SE	Sweden	97,00	160,00
FR	France	95,00	150,00		SI	Slovenia	70,00	110,00
HR	Croatia	60,00	120,00		SK	Slovakia	80,00	125,00
HU	Hungary	72,00	150,00		TR	Turkey	55,00	165,00
ΙE	Ireland	104,00	150,00	[UK	United Kingdom	101,00	175,00

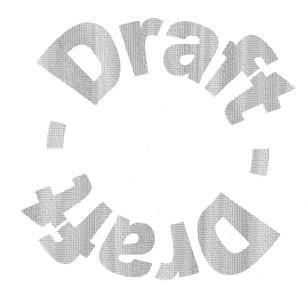
³¹ All details on Monitoring and Reporting are to be indicated and included in the Tender Specifications.

2.2.2 Travel expenses

Travel expenses shall be reimbursed following the provisions of Article II.7.3.

3. Additional provision

It is understood that the Parts "Fees and Direct Costs" and "Reimbursable Expenses" are set as provisions only. They constitute a maximum for the overall cumulative value of all services rendered by the Contractor under the present Contract – they will be due only if services are actually rendered to the Commission according to this Contract and its Annexes, both in quantity and in quality.



ANNEX IV CVs and classification of experts

1. Classification of experts according to level of expertise

Level of qualification	Category of personnel
I	Highly qualified expert having assumed important responsibilities in his/her profession, recruited for his/her management/supervisory, thought and creativity skills as regards professional practise. He/she must have at least 15 years professional experience of which at least 7 must be connected with the professional sector concerned and the type of tasks to be performed.
II ·	Highly qualified expert having assumed responsibilities in his/her profession, recruited for his/her management/supervisory, thought and creativity skills as regards professional practise. He/she must have at least 10 years professional experience of which at least 4 must be connected with the professional sector concerned and the type of tasks to be performed.
	Certified expert having received a high-level training in his/her profession, recruited for his/her thought and creativity skills as regards professional practise. He/she must have at least 5 years professional experience of which at least 2 must be connected with the professional sector concerned and the type of tasks to be performed.
IV	Junior expert, newcomer to the profession but holding a university degree or equivalent training related to the professional sector concerned and the type of tasks to be performed.

2. List of experts assigned

Full names of experts assigned		Level of Qualification (I to iv, see above)
		·
	×	
·	***	

3. CVs of experts assigned

See Annex II.



Fiscal provisions regarding invoicing by the ANNEX V Contractor

Choose 1 out of 4 options:

(option 1: the Contractor is subject to VAT and his place of fiscal imposition is in Belgium)

Local supplies and services

Supplier with fiscal imposition place in Belgium – delivery address in Belgium

1. VAT exemption – Exemption level

In Belgium, the terms of the present Contract have the same value as the VAT exemption request No 450 (VAT exemption – Article 42, par. 3.3, VAT Code).

The European Commission benefits of a direct VAT exemption for all invoices EUR 123.95 and more.

2. Invoicing the Commission

An invoice will be made for each payment related to the present Contract. The applied VAT rate and amount shall be specified.

In view of VAT exemption, invoices addressed to the European Commission should bear the mention:

"Exonération de la TVA, article 42, § 3.3, du code de la TVA" or

"Vrijstelling van BTW, artikel 42, § 3.3, BTW-Wetboek".

The above indication is given only as piece of information. The Contractor must refer to the Belgian national laws.

▶ (option 2: the Contractor is subject to VAT and his place of fiscal imposition is a Member State other than Belgium)

Intra-community supplies and services

Supplier with fiscal imposition place in a Member State other than Belgium – delivery address in Belgium

1. VAT exemption level

The European Commission benefits of a direct exemption of VAT for all invoices of EUR 123.95 and more.

2. Use of form 15.10

To allow the Contractor to justify to the fiscal authorities an invoicing to the European Commission using a 0% VAT rate (direct exemption) or to enable the benefit of the exemption by reimbursement, it is necessary to use the form 15.10.

These forms have recently been up-dated, and the new versions are the only ones to remain in official use. They entered into force on 01.04.1997, with a new ref. XXI/03278 – 01.04.1997.

See attached document: 2 pages and 1 page of explanatory notes.

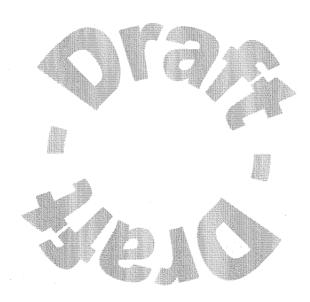
3. Signature of the form 15.10 – Delegation of signature

The forms must normally be signed by the fiscal authorities of Belgium. However, a delegation of signature has been awarded by the Belgium authorities to the European Commission – ref. ET 76430 of 22.12.1992 (this ref. No. should be inserted in box 7 of new form 15.10). The Commission being represented for the present Contract by Robert STRAUSS, Head of Unit - EMPL/D/2 of Employment, Social Affairs and Equal Opportunities DG, form 15.10 will therefore be signed by the latter.

4. Invoicing the Commission

An invoice will be made for each payment related to the present Contract. The applied VAT rate and amount shall be specified. Concerning the direct VAT exemption or VAT exemption by the way of reimbursement, the invoice shall bear all the necessary mentions.

The above indication is given only as piece of information. The Contractor must refer to the national laws in force in his Member State of fiscal imposition.



▶ (option 3: the Contractor is not subject to VAT)

Not applicable to the present Contract.

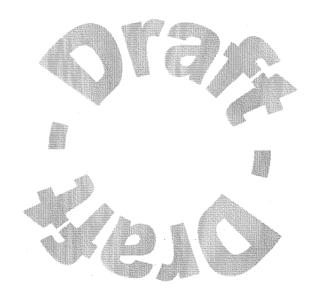
▶ (option 4: the country of fiscal imposition of the Contractor is unknown)

Provisions to be applied depending on the country of fiscal imposition of the Contractor.



ANNEX VI Final technical report to be submitted

See attached document(s): 10 pages.





ANNEX VI TO THE CONTRACT COMPRISING

1.- FINAL TECHNICAL REPORT TEMPLATE TO BE USED BY CONTRACTORS COMMISSIONED UNDER PROGRESS 2.- SUMMARY TEMPLATE

3.- COMPULSORY MENTIONS OF COMMUNITY SUPPORT

COMMUNITY ACTION PROGRAMME IN THE SPHERE OF EMPLOYMENT AND SOCIAL SOLIDARITY – PROGRESS 2007-2013

1.- FINAL TECHNICAL REPORT TEMPLATE TO BE USED BY CONTRACTORS COMMISSIONED UNDER PROGRESS

This report should tell us how the service you have been commissioned to deliver has progressed and what was achieved.

It is divided in three different parts.

- The first part relates the general information about your commissioned work.
- The second part refers to a more qualitative self-assessment of your commissioned work.
- The third part concerns quantitative information related to your work that we will request you to collect, compile and present. This information will be used for the performance monitoring of PROGRESS, your funding programme. Lastly, the list of evidence and annexes to be attached is given at the end of the quantitative information questionnaire.

This form can be filled in English, French or German.

Please send **THREE** hard copies of this Final Technical Report, including all of your evidence in ONE copy only, to:

Please email **ONE** electronic copy of this form and your evidence to:

Please complete all the sections

I.- GENERAL INFORMATION

Title of the service Please insert the title a	s indicated in your contract	
Contract reference Nu Please insert the refere	mber ence as indicated in your contract	
Period of Performance		
From (dd/mm/yyyy)		
To (dd/mm/yyyy)		
Details of the contracto		
Name		
Street		
Postcode		
City		
Country		
Website		
Telephone		
Telefax		
Legal representative		
Family Name		
First Name		
Position/Function		
	uestions on the report (contact perso	n)
Family Name		
First Name	·	
Position/Function		
E-mail		
Telephone		
Telefax		

II.- QUALITATIVE INFORMATION

<u>П.1- Results</u>

Summary of carried out).	progress of your	work (inclu	ide detail on	how the p	lanned tasks	s have been
In case your I the delivered plan of work.	olan of work var outputs, please e	ied, such as xplain the ra	dates for de ationale of su	liverables, ich varian	reduction/ ce from yo	increase of ur original
	. SERSIO - SERVICE SERVINIUM					
We take equa	al opportunities	very serious	sly. As indic	ated in th	e terms of	reference
in your team, to all when rel at in your v	service, you were that the delivered evant and that al vork when rele have been integr	l outputs as l dimensions vant. How	laid down in s, in particula did you m	the specif ar gender	ications are dimension,	accessible are looked
- delivered out	nix of people in y puts are accessibl s, in particular go	e to all	sion, looked :	at in your	work	
II.2- Lessons	learned					

W	hat are the most importa	nt outcomes and	l lessons learned	from your work?	
	ALEXANDER OF THE PROPERTY OF T	ASPENIE		distribution accounts	

III.- QUANTITATIVE INFORMATION

Please note that quantitative performance information must be submitted only in relation to delivered outputs in Year N if any by 31 December Year N at the latest. Such information will feed into PROGRESS annual performance report Year N due to be submitted to the European Parliament and the Council by 31 March Year N+1.

In case your action unfolds over two subsequent years, you will have to report on Year N about delivered outputs in Year N and report on additional delivered outputs in Year N+1 in your final reporting.

REPORTS	Unit	Planned	Actual
If there were REPORTS (analyses, studies, reviews, manua	als, working p	oapers, tooll	cits,
etc.) produced under your work please indicate:	500		
Number of reports, of which	No.		
 reports aimed at providing policy advice, research and analysis 	No.		
 reports aimed at identifying good practices 	No.		
 monitoring and assessment reports on the implementation of laws or policies 	No.		
 reports aimed at the development of appropriate statistical tools, methods and indicators 	No.		
Next please indicate the key audiences which are the intend	ed users of the	e report(s):	
Target audience (mark the appropriate)			
 EU-level policy and decision-makers 	N/A		
 National/regional/local-level policy and decision- 	N/A		
makers			
 Social, economic/business partners 	N/A		
• Civil society, NGOs	N/A		
Academia, experts, think tanks	N/A		
Media, Journalists	N/A		
• All of the above			
• Other	N/A		
If (any of) the reports have been actively distributed, please	indicate:		
Scope of dissemination, of which		·	
Total number of paper copies distributed	No. of copies printed and distributed		
• Total number of electronic copies downloaded from the website (if web address differs from the one indicated under Part I, please copy website address here)	No. of downloads		

INFORMATION/PROMOTIONAL	Unit	Planned	Actual
MATERIAL/WEBSITE			
If there were any INFORMATION/PROMOTIONAL MAT			
newsletters, websites, articles in media, video mater	ial, etc.) produce	d under you	r work,
please indicate:			
Number of information and promotional material,	of		

which		
 Total number of printed material copies 		
• In which languages (EN FR DE and other (specify)		
 In easy-to-read language for disabled people 	Yes	No
Scope of dissemination, of which		
• Total number of material copies distributed	No. of copies printed and distributed	
 Total number of visits to websites related to 	No. of	
information and promotional	downloads	
In case there was coverage of your work's outputs in mass		stimate:
• Estimated newspaper/journal/etc. readership	No. of readers	
Estimated size of radio/TV audience	No. of listeners/ viewers	
Next please indicate the key audiences which are the intend	led users of	The second secon
information/promotional material:		
Target audience (mark the appropriate)		
• EU-level policy and decision-makers	N/A	
 National/regional/local-level policy and decision- makers 	N/A	
Social, economic/business partners	N/A	
Civil society, NGOs	N/A	
Academia, experts, think tanks	N/A	
Media, Journalists	N/A	
• All of the above		
	N/A	

TRAINING/MUTUAL LEARNING	Unit	Planned	Actual
If there were TRAINING/MUTUAL LEARNING (includes va	rious trainings.	, peer revie	ws and
other forms of mutual learning) events organised throu	gh your work,	please indi	cate:
Number of trainings, peer reviews and other mutual	No.		
learning events			
Number of individuals who participated in these	No.		
events			-
Of which number of women who participated in these events	No.		
Size of events (sum of hours spent in such events by every participant) ¹	Person/hours		-
Next please report on participants satisfaction using the sta footnote ²):	ndardised quest	ionnaire (s	ee

 1 Please report **only actual time spent in the events**, i.e., all the time spent preparing and following-up an event shall not be reported here. To continue with the example above: if the first meeting lasted half-day (4 hours), and second was a two-day event (16 hours), then the sum of hours spent in these events by participants A, B, C, D is 60 [i.e., $(3 \times 4) + (3 \times 16)$].

We are keen in ensuring that what we fund or do is to the satisfaction of participants. For that we need your assistance. You

² We are keen in ensuring that what we fund or do is to the satisfaction of participants. For that we need your assistance. You will thus be requested for each event you are organising to carry out a short on-the-spot survey. We have listed standard questions, which shall feature in the evaluation form distributed to the participants of your events. Depending on the internal

OTHER INFORMATION AND	Unit	Planned	Actual
COMMUNICATION EVENTS			
If there were OTHER INFORMATION AND COMMUNICATIO	N EVENTS (inc	ludes vario	us
seminars, conferences, round tables, networking events	s, etc.) events of	rganised ur	ıder
your work, please indicate:			
Number of information and communication events	No.		
Number of individuals who participated in these	No.		
events			
Of which number of women who participated in these	No.		
events			
Size of events (sum of hours spent in such events by every participant) ³	Person/hours		
Next please report on participants satisfaction using the sta	ındardised ques	tionnaire (s	ee
footnote):		-	
Total number of participants responding to at least	No.		
one compulsory question			
Did the event match your needs?	Value		
Did you gain relevant knowledge and information?	Value		
Will you be able to apply such knowledge and	Value		
information in your work?			

IV.- SIGNATURE

DECLARATION

I/we confirm that I/we are duly authorised to sign this declaration on behalf of the organisation named. I/we certify that the information given in this report is correct, and confirm that the enclosures are current, accurate, and adopted or approved by the organisation for which I/we lead.

I understand that you may contact me to clarify any details in this report, including providing any supplementary information as applicable. I confirm that I am authorised by the organisation for this purpose.

Title	First name	Surname	

needs of your work, your questionnaire may feature more questions, yet these other questions remain outside the scope of our monitoring work. The standard questionnaire below sets only the compulsory questions which shall be posed to the participants as they are (i.e., without adjusting them):

Compulsory questions of participant satisfaction surveys					
Please scale the following aspects of the event on a 1-5 basis, where 5 signifies "yes, agree	5	4	3	2	1
strongly" and 1 – "no, disagree strongly"					
(Values shall be rounded to one decimal point).					
Did the event match your needs?					
Did you gain relevant knowledge and information?					
Will you be able to apply such knowledge and information in your work?					

Positio	on held in the organisation
Signe	d Date
On be	half of (organisation name):
Check	x List – Have you:
☐ Re ☐ Ma	led out all sections of the form with the requested information? sponded within the required deadline? and sure that all your published material acknowledged support from the EU? tached the required documentation:
•	A printed original invoice accompanying this final technical report;
•	Key points of your work in one page. Key points should be concise, sharp and easily understandable. They shall be provided in English, French and German (see proposed structure);
•	Executive summary of your work in English, French and German in no more of 5/6 pages (see proposed structure);
•	Printed and electronic copies of information and promotional materials (articles, leaflets, brochures, programme, stickers, posters, tapes, calendars, etc);
•	Printed and electronic copies of the reports, analyses, studies, reviews, manuals, working papers, attendance lists, toolkits, computer discs with information if available etc.) produced under your work;
•	For the events, the list of participants with the original signatures;
☐ Sul copy (mpleted section 4 with the correct signatories? omitted ONE original and TWO hard copies of the final report and ONE electronic activity report and financial report) together with ONE hard copy and ONE electronic f the supporting evidence?

³ Please report **only actual time spent in the events**, i.e., all the time spent preparing and following-up an event shall not be reported here. To continue with the example above: if the first meeting lasted half-day (4 hours), and second was a two-day event (16 hours), then the sum of hours spent in these events by participants A, B, C, D is 60 [i.e., (3 x 4) + (3 x 16)].

2.- TEMPLATE STRUCTURE FOR EXECUTIVE SUMMARY

With a view to favouring valorisation by the European Commission of all results obtained and outputs delivered under PROGRESS programme, all contractors are requested to provide either upon specific request or in any event with the final activity report- an executive Summary.

Such a summary should be written in plain language and be available in English, French and German. It should be a stand-alone summary of your work and its implications. The Executive Summary will be used and posted on the website of the Directorate General for Employment, Social Affairs and Equal Opportunities. Thus it must be well thought out and presented as it may be a unique opportunity to publicise your work and your organisation.

Please ensure your Executive Summary includes the following headings:

- 1. Key points (no more than one page and presented in bullet points)
- What should be retained from your work in terms of aims, results and findings, recommendations.
- 2. Background
- Context in which your work was carried out
- 3. Who is your work targeted at?
- 4. Aims/objectives of your work
- 5. Results/key findings
- in relation to the mission and objectives of your work
- additional findings

6. Implications for relevant stakeholders:

- policy makers
- opinion-makers including mass media, journalists
- non-governmental organisations
- Research institutions, think tanks
- Social partners
- others where relevant

7. Recommendations (if any)

- who are the recommendations targeted at?

3.- COMPULSORY MENTION REGARDING COMMUNITY SUPPORT

In accordance with the General conditions, all contractors are under the obligation to acknowledge that the present service has been commissioned for the Community in all documents and media produced, in particular final delivered outputs, related reports, brochures, press releases, videos, software, etc, including at conferences or seminars. In the context of the Community Programme for Employment and Social Solidarity – PROGRESS, the following formulation shall be used:

This (publication, conference, training session etc) is commissioned under the European Community Programme for Employment and Social Solidarity - PROGRESS (2007-2013).

This programme is managed by the Directorate-General for Employment, social affairs and equal opportunities of the European Commission. It was established to financially support the implementation of the objectives of the European Union in the employment and social affairs area, as set out in the Social Agenda, and thereby contribute to the achievement of the Lisbon Strategy goals in these fields.

The seven-year Programme targets all stakeholders who can help shape the development of appropriate and effective employment and social legislation and policies, across the EU-27, EFTA-EEA and EU candidate and pre-candidate countries.

PROGRESS mission is to strengthen the EU contribution in support of Member States' commitment. PROGRESS will be instrumental in:

- o providing analysis and policy advice on PROGRESS policy areas;
- o monitoring and reporting on the implementation of EU legislation and policies in PROGRESS policy areas;
- o promoting policy transfer, learning and support among Member States on EU objectives and priorities; and
- o relaying the views of the stakeholders and society at large

For more information see:

http://ec.europa.eu/employment_social/progress/index_en.html

For publications it is also necessary to include the following reference: "The information contained in this publication does not necessarily reflect the position or opinion of the European Commission"

With regard to publication and any communication plan linked to the present activity, the Contractor will insert the European Union logo, and if applicable, any another logo developed for the employment and social solidarity fields and mention the European Commission as the Contracting Authority in every publication or related material developed under the present contract.