

"Doing business differently"

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Towards a common understanding of the Social Economy

"Doing business differently" – operating in the market economy, but not as "ordinary" businesses

Differences may refer to

- the **aim** (non-profit / social / environmental mission)
- and/or the nature of the goods or services provided ("socially useful", " unmet demand")
- and/or the legal structure
- and/or the governance model (forms of management if workers or forms of involvement of consumers
- and/or the characteristics of the workers involved





Diversity of actors/organisations

- Fragmentation and weak coordination of social economy as a whole
- But some "big families" e.g. cooperatives, mutual societies, associations
- Intensive **networking** as an integral part of social economy development
- Result: uncertainties with regard to the weight in terms of GDP and employment
- But significant expectations with regard to the potential of social economy, e.g. regarding innovation, quality of jobs, inclusiveness.





Two key challenges: access to finance access to markets

- A significant development of know-how, engineering, tools and support programs to identify and accompany "social enterprises", e.g. microloans, incubation facilities, business angels, impact bonds
- Investment in crowdfunding appropriate support of networks as a condition of success, e.g. local/regional "eco-systems" and "marketplaces" favourable to social economy





Conclusions

- Lessons to be learnt from the **EU Social Business Initiative** which started in 2011 (e.g. access to finance and better regulatory framework
- Lessons to be learnt from the experience of ETF (e.g. skills)
 and ILO (e.g. cooperatives)
- Role of public authorities and stakeholders' networks
- **EU regional programme** to enhance the Social Economy Eco-system in the Southern Neighbourhood

