



samen sterk voor werk

Next Steps @ VDAB

Erik Klewais

MANCHESTER 2017/12/

The logo for VDAB, featuring the letters 'VDAB' in a bold, white, sans-serif font. Above the letters is a thin horizontal line, and below them is another thin horizontal line. The logo is set against a solid blue rectangular background.

VDAB

Samen sterk voor werk

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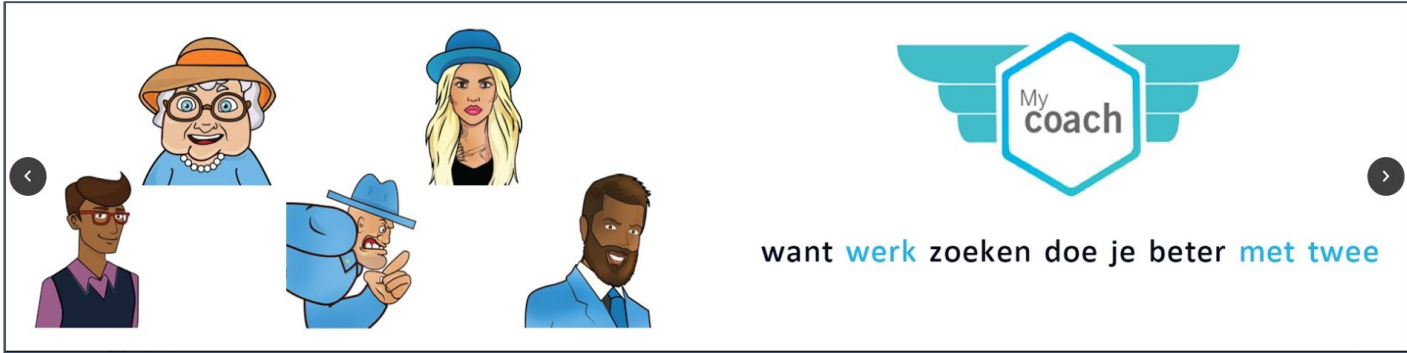
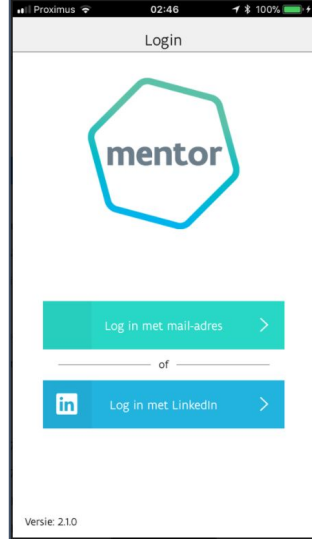
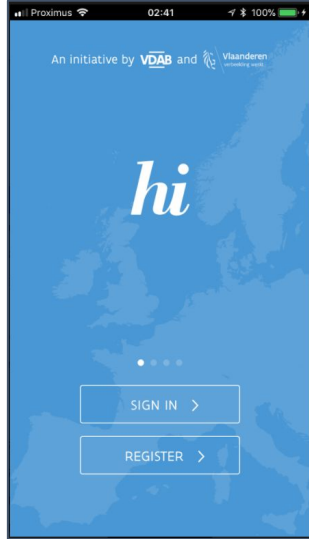
0032 (0)496 57 75 52

VDAB in 2017

- 200.000 Jobseekers
- 600 000 Vacancies published
- 2.000 Counsellors - 213.000 Jobseekers counselled
- 1.000 Trainers - 70.000 Vocational trainings
- Website 100.000 visits/day



InnovatieLab



“Data is the new Oil” – Clive Humby



ARTIFICIAL INTELLIGENCE

Early artificial intelligence stirs excitement.



MACHINE LEARNING

Machine learning begins to flourish.



DEEP LEARNING

Deep learning breakthroughs drive AI boom.



Predictive Modelling

Neural Network

Next Steps

Jobnet

Proactive Profiling



Datamining: predictive model



Dossier data



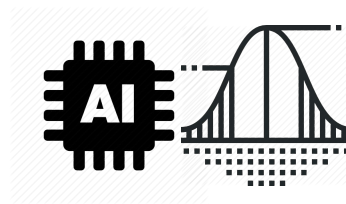
Clickdata



External data



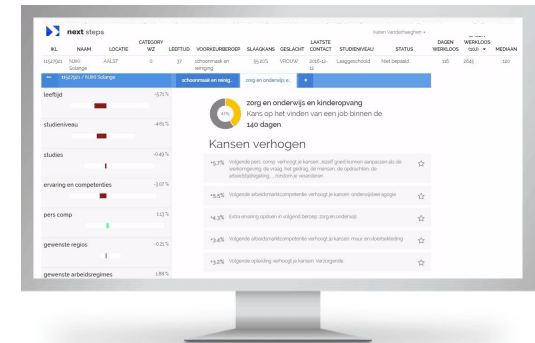
Statistical analysis
Machine Learning



overview of **all** the customers



overview of **one** customer



How Long Will I Be Unemployed ?

VDAB

comen.sterke.voor.waer

Data ?

Unemployment Periods

ID Job Seeker
Date entering
Date leaving
Status on entering
Status on leaving

VDAB Dossier Data

Interest
Languages
Labour Market competences
Personal competences
Vocational Trainings

Desired jobs
Desired region
Desired Labour regime
(References)
Certificates
MLB auditlog
SIP / SMP+ auditlog

VDAB dossier data

Age
Region
Sex
Nationality
Drivers Licence

Studies
Work History
Stages

Searched Vacancies

On Line logdata



next steps



- **What ?**
 - Personal Estimation of the chances of employment
 - Personal recommendation to possible next steps
 - Support of the vdab consultant

- **How ?**
 - Based on 700,000 job-seeking paths
 - Last 3 years

- **Status ?**
 - **Prototype:** in real life test 2017/05
 - Real life tests with 100 counsellors (Antwerp and Ghent)
 - Up to date (weekly) for 40,000 active job seekers



next steps

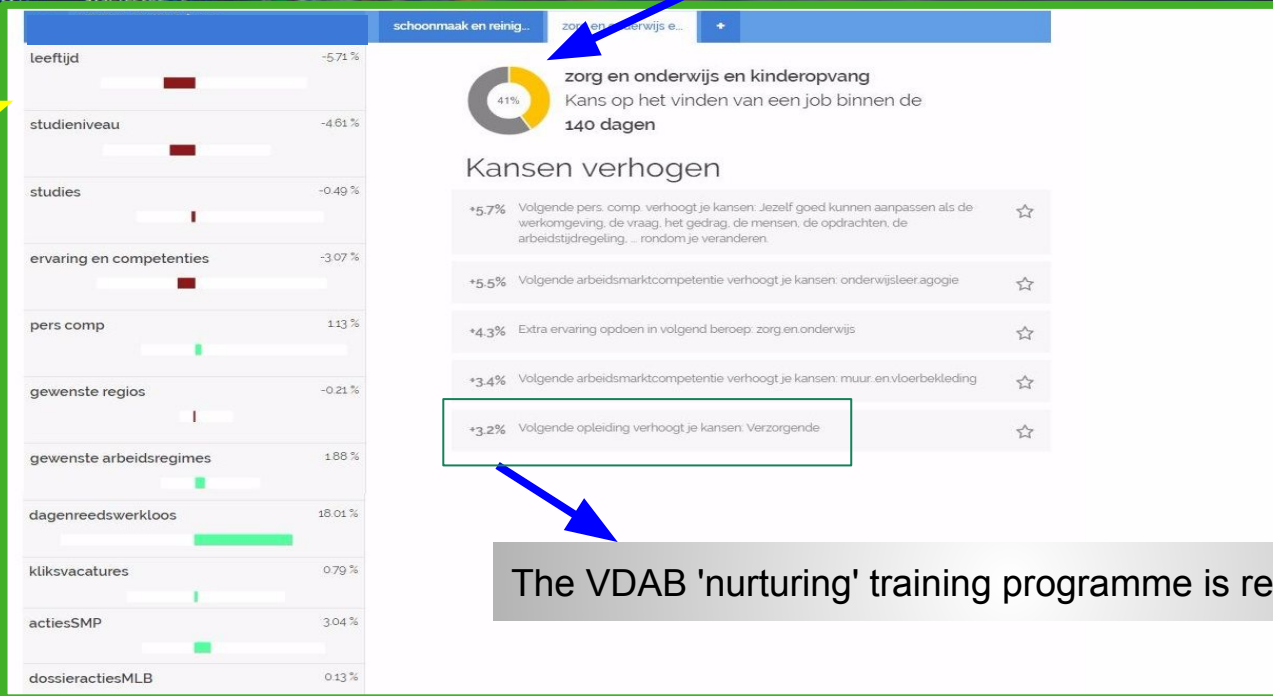


Demo

Jan seeks work in the healthcare sector.

Only 41 % Chance for Jan to find work within 140 days

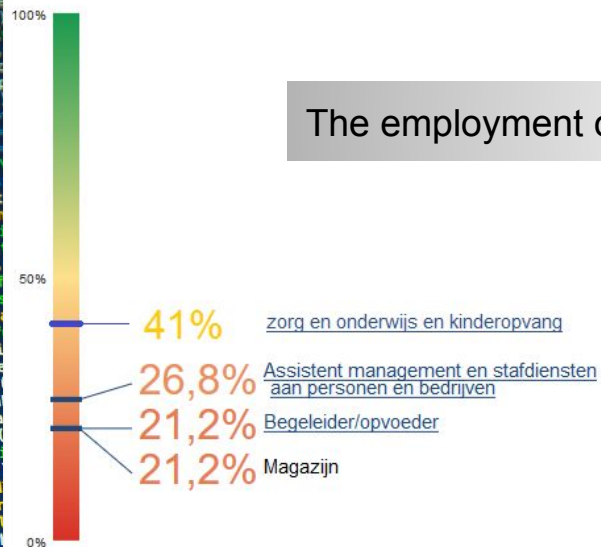
His age and level of education are a disadvantage



The VDAB 'nurturing' training programme is recommended.

The customer's chances of success in a single view.

The employment opportunities for all Jan's desired occupations



Customer orientation by profession with the highest probability

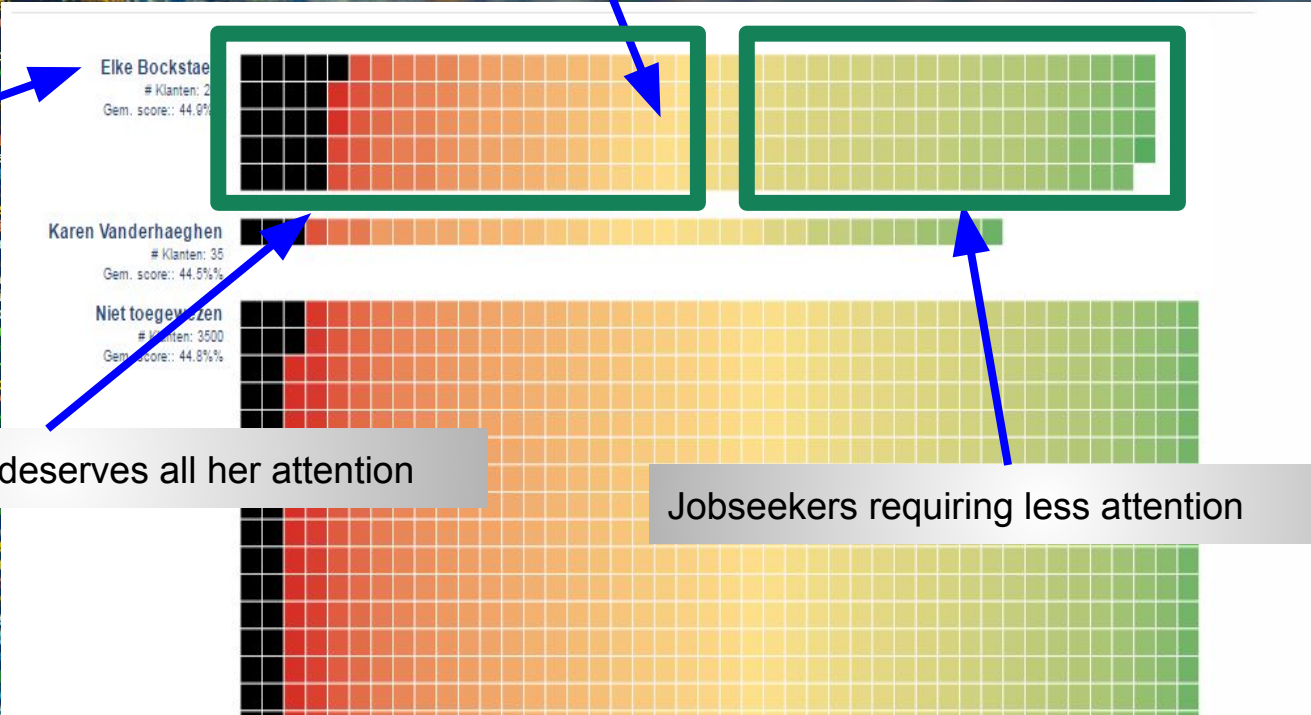
A look at the customers of the Ghent VDAB office

Jan

Counsellor Elke can focus on priority customers

Elke's jobseekers that deserves all her attention

Jobseekers requiring less attention



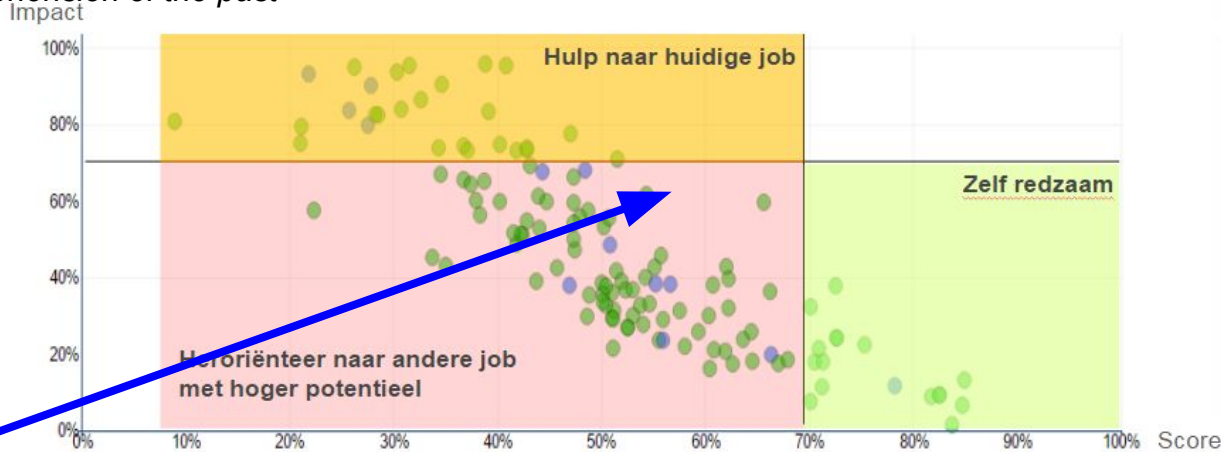
The chances of all customers at a glance

In de werkwinkel worden klanten gepositioneerd volgens **kans op werk** en **impact** van begeleiding.

VDAB

samen sterk voor werk

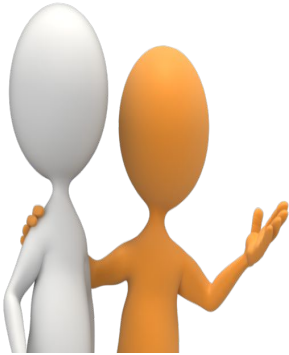
Mathematical comprehension of the past
Mathematical comprehension of the past



Kans
op werk

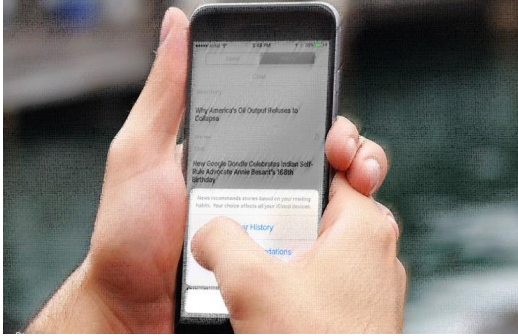
Handvaten naar efficiënt beleid

Next Steps Improving the quality and efficiency of our current service model



- **Risk scoring** gives way to efficient prioritisation
- **Workload of the consultant** can be reduced as he/she will be provided with a birds-eye view with tailored insights on a jobseeker. Less time spent on dossier analysis means more time for personal contact.
- The model gives way to a variety of **tailored advice** leading to enhanced quality
- The model gives insight into the main job chance **risk drivers** for policy makers (Risk Drivers per region /sector /type of jobseeker)

Next Steps - Making job seekers increasingly self-reliant

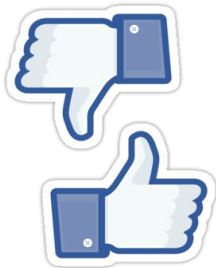


- The next steps model is able to target jobseekers and give **personalized** advice.
- It is a main building block of a future solution in which such advice can be offered **directly to the jobseeker**.

Challenges for the Model

We don't know the exact profession of the job seekers, AFTER they leave VDAB's counseling

- > EX-POST communication with Job Seekers
- > Text Mining CV data ?



Certain evaluations or recommendations will not be accurate. We will use feedback (like/dislike) from our counselors to make it a **learning** model.



We lack insights in the jobseekers **emotion, motivation,**

Prototype vs *Realisation*

Prototype vs Realisation

- First model up&running december 2017
- Optimal combination of Jobseeker & Counsellor & Model
- From segmentation to Individualisation
- Proactive Profiling (Fraud Detection)

Prototype vs Realisation



- **First model up&running december 2017**

Next Steps **Assessment Model** for jobseekers

-> production model is nearly build

-> Roadmap on the assessment model predictions:

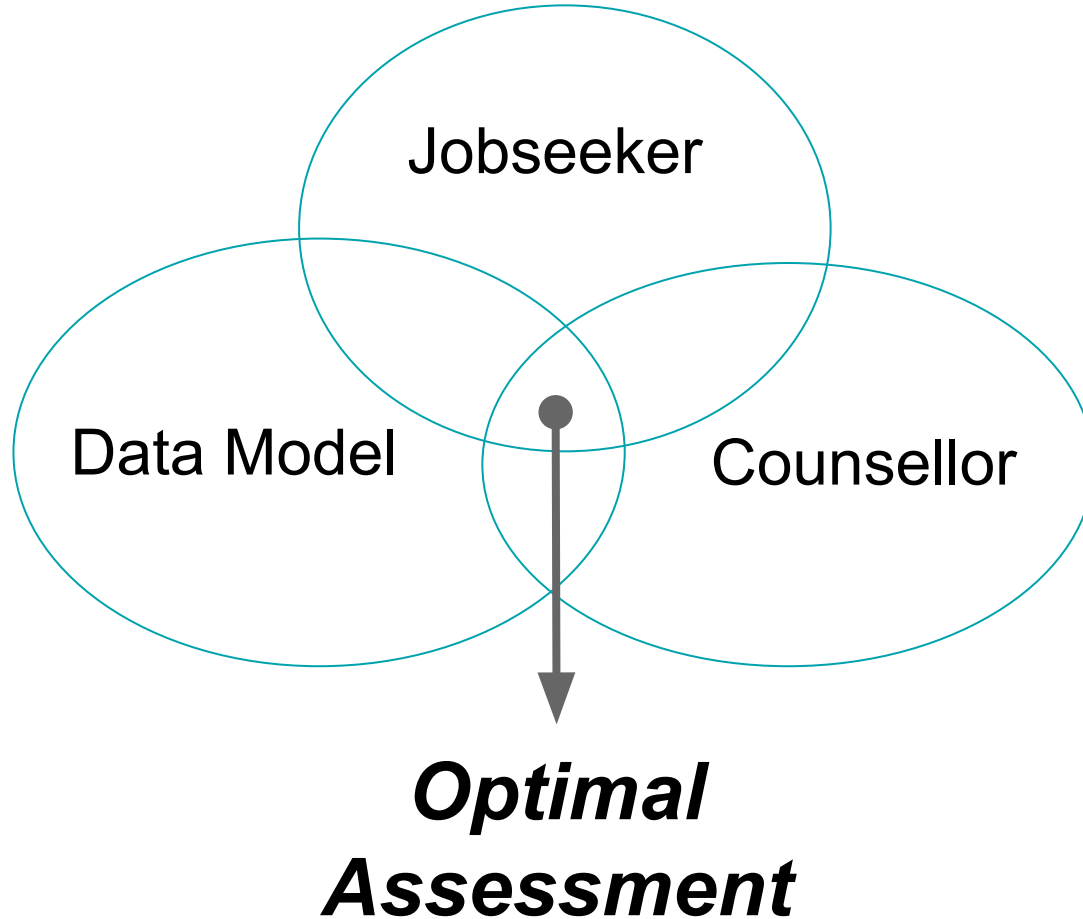
- the chance of finding a job @ day 35
- the chance of finding a job @ every day
- the Jobseekers best fit to a sector or specialised counselling

-> in test (Benchmark) from december 2017

-> 72 % (AUC) slightly better then our counsellors (day 35 / 90 days period)

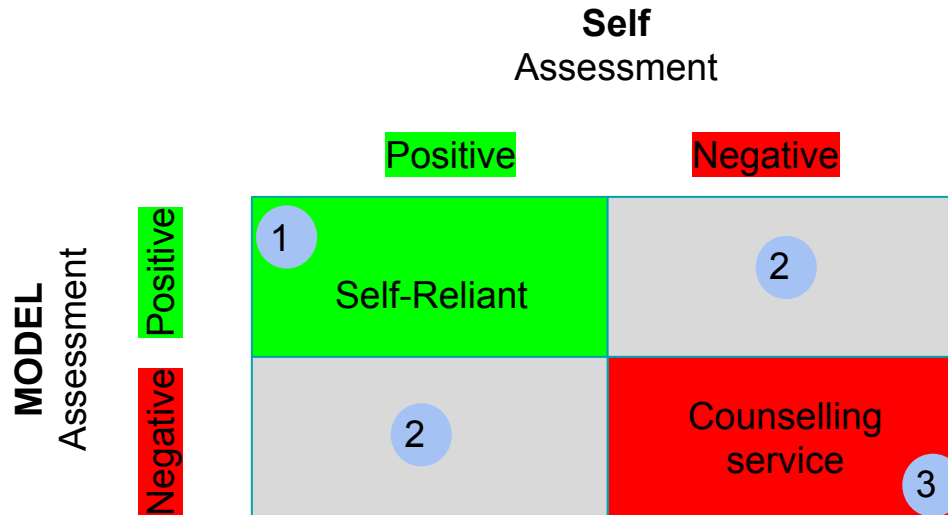
Prototype vs Realisation

- Optimal combination of Jobseeker & Counsellor & Model



Prototype vs Realisation

- Optimal combination of Jobseeker & Counsellor & Model



Prototype vs Realisation

- First model up&running december 2017
- Optimal combination of Jobseeker & Counsellor & Model
- **From segmentation to Individualisation**
 - **Nect POC from our InnovationLab**
 - adapt the model to advise services
 - define services
 - target jobseekers

Prototype vs Realisation

- First model up&running december 2017
- Optimal combination of Jobseeker & Counsellor & Model
- From segmentation to Individualisation
- **Proactive Profiling (Fraud Detection)**
 - 3 different POC's
 - can we profile fraud on historic cases ?
 - profile “activity monitoring”
 - build services on behaviour & touchpoints
 - Neural Network

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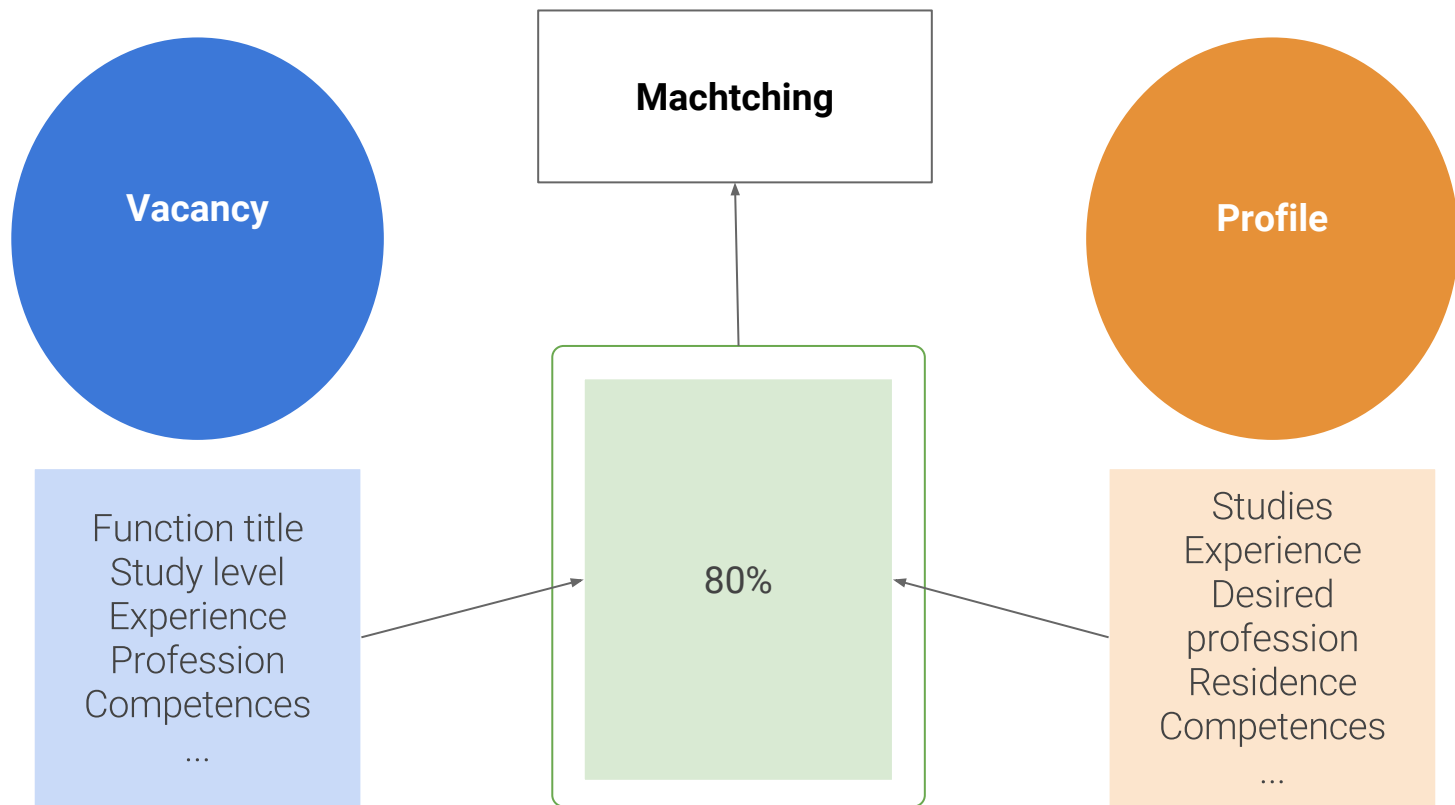
Jobnet

Proactive Profiling

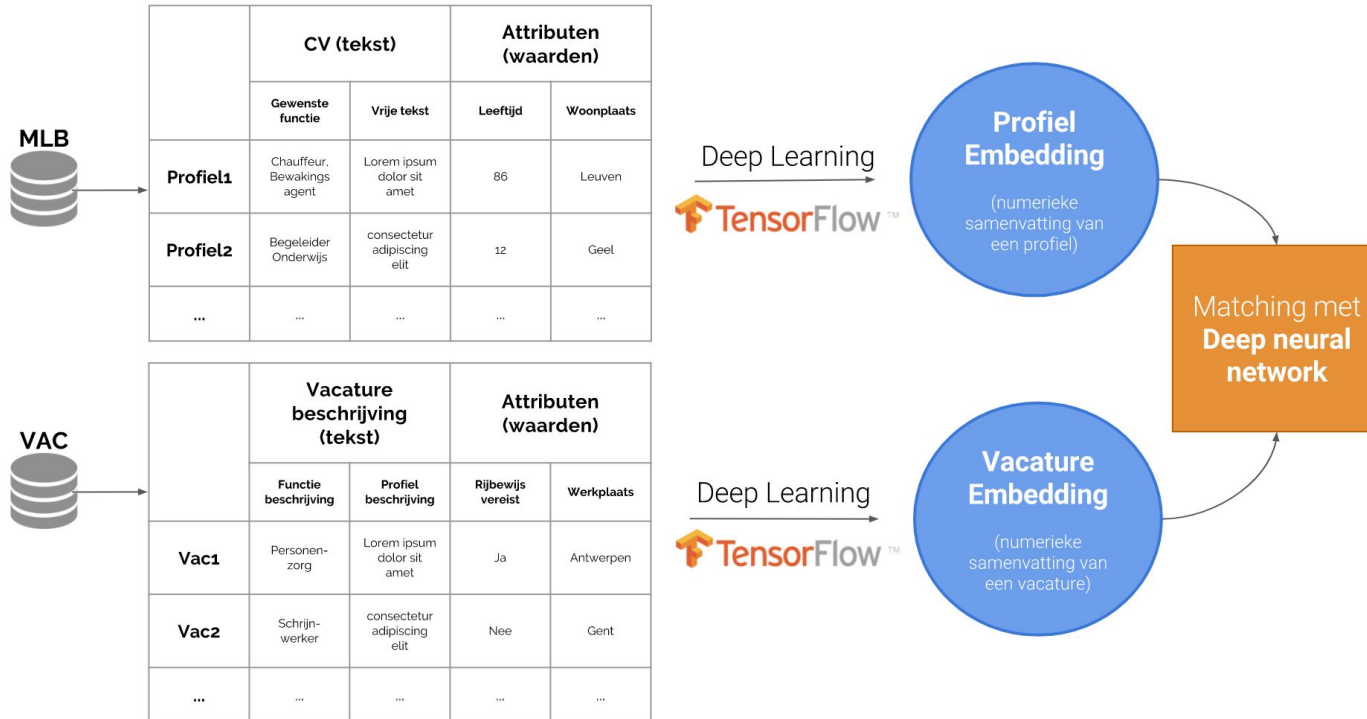
JOBNET

Use the possibilities of deep learning technology to use our mass of historical data on job vacancies and profiles to train an algorithm for the Flemish labour market.

Klassieke VDAB matching



JobNet – Matching on Deep Learning Neural Network

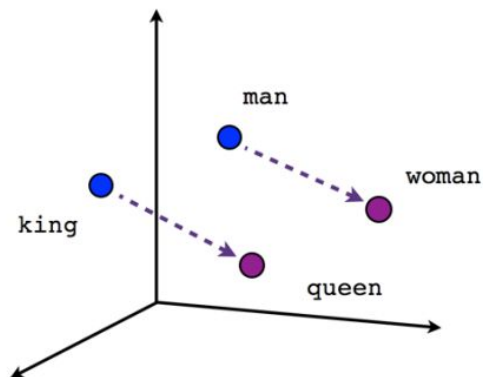


JobNet – Data pipeline: word embeddings

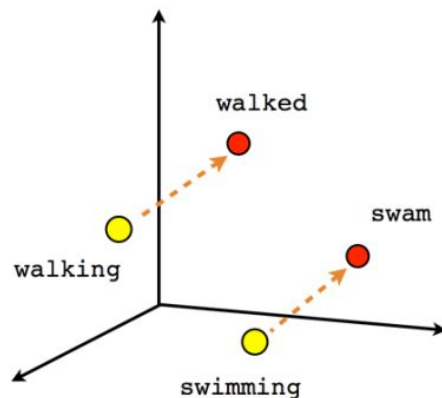
king = [2, 3, -4, ...] (300 dimensies)

queen = [1, -6, 5, ...]

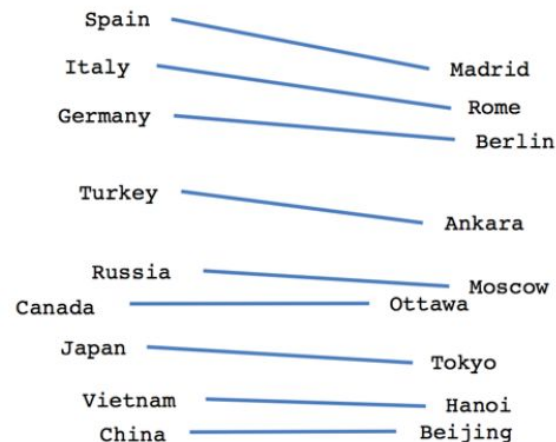
king - man + woman = queen



Male-Female



Verb tense



Country-Capital

The Jobnet algorithm has learned to

- Match Semantic: can be matched both in terms of content and contextual
- Dynamically take the location into account: some people prefer to work close to home, while others have no problem not doing so.
- to match over more than 10 languages

- Process with trial and error
- Data is Key
- Mix of own Data Scientists (self-training) & External Consultants
- Highly specialised technology
- Fast moving technology
- Advanced Analytics Platform
- Experiment / Explore / Exploit

- Essential for Digital Transformation

