TA 2020 Financing decision - Working document							GRANTS Co-financing
Nr Title of the action	Amount in FD	Content	Objectives and results	Geographical coverage	Implementation mode	Type of action	rate
2020-001 Mandatory transfer to DG COMM (Contribution to Corporate Communication)	4.037.205,00	Commission Decision C(2018)4063 Corporate Communication Actions 2019 -2020 Of July 2019	Corporate Communication as defined by the Commission in the above decision	All	Procurement	Communication and publication	
2020-001bis Mandatory transfer to DG COMM (Contribution to Corporate Communication)	1.785.000,00	Commission Decision C(2018)4063 Corporate Communication Actions 2019 -2020 Of July 2019	Corporate Communication as defined by the Commission in the above decision	All	Procurement	Communication and publication	
2020-002 Core & Recurrent Communication Activities	5.250.000,00	WEEK incl. media programme REGIOSTARS EUInMyRegion, incl support to national campaigns PROJECT DATABASE DVT STUDIES/EVENTS YOUTHREGIONS Other MEDIA PROGRAMMES (4 MRS+OR+Cities Forum+SPP requests+Cision) SoMe IM + Boost IM Call PUBLICATIONS incl. e-Panorama, quick translations via ESN/future DG COMM ALL IN, press clippings, press packs and other units' publications OTHER AUDIOVISUAL (short animations) WEB & ESIF ODP development & licences JPO: 250.000	CORE information and communication activitities linked to the implementation of programmes, as per Art. 58 CPR taking account of the cost induced by more Week sessions, more REGIOSTARS applications, more Youth4Regions applications and more systematic mediaprogrammes for more outreach	All	Procurement	Communication and publication	
2020-002bis Core & Recurrent Communication Activities	2.250.000,00	WEEK incl. media programme REGIOSTARS EUInMyRegion, incl support to national campaigns PROJECT DATABASE DVT STUDIES/EVENTS YOUTHREGIONS Other MEDIA PROGRAMMES (4 MRS+OR+Cities Forum+SPP requests+Cision) SoMe IM + Boost IM Call PUBLICATIONS incl. e-Panorama, quick translations via ESN/future DG COMM ALL IN, press clippings, press packs and other units' publications OTHER AUDIOVISUAL (short animations) WEB & ESIF ODP development & licences JPO: 250.000	CORE information and communication activitities linked to the implementation of programmes, as per Art. 58 CPR taking account of the cost induced by more Week sessions, more REGIOSTARS applications, more Youth4Regions applications and more systematic mediaprogrammes for more outreach	All	Procurement	Communication and publication	
2020-003 Transfer to OP for Publications	250.000,00	Transfer to OP for publications	Publications, Catalogue, Stock	All	Procurement	Communication and publication	
2020-004 Knowledge Management (including RegioWiki)	304.577,00	Knowledge Management (KM) activities include:  - Design and implementation of a Knowledge management strategy aiming at gaining efficiency in DG REGIO everyday work  - Support, advice and training for end-users on collaborative ways of working  - Development and maintenance of RegioWiki, the KM platform developed under Confluence  - Active contribution to the corporate dedicated bodies: Information Management Steering Board (IMSB) and IMT (Information Management Team)	The action contributes directly to the Information management aspects of the Regio Management Plan, notably for the following aspects:  1. Streamlining and enriching RegioWiki architecture to respond to business needs;  2. Facilitating collaboration with the other Commission DGs in processes of common interes (e.g. public procurement)  3. Improving and reinforcig interoperability (e.g. integration with SharePoint)  4. Enhancing the value and use of existing contents and promoting a systematic content review, update and streamlining of RegioWiki  5. Integrate new use cases as suggested in the framework of the users' committee of	All	Procurement	Communication and publication	
2020-006 Grant to Euronews via Framework Convention DG CONNECT	560.000,00	24 new "Smart Regions" episodes in partnership with Euronews	Sharing the results of innovative regional policy projects	Ideally all	Grant: direct award	Communication and publication	80%
2020-006bis Grant to Euronews via Framework Convention DG CONNECT		24 new "Smart Regions" episodes in partnership with Euronews	Sharing the results of innovative regional policy projects	Ideally all	Grant: direct award	Communication and publication	809
2020-007 Grants to EDICs via DG COMM		Citizens Engagement Activities	Reach out to citizens locally	All	Grant: direct award	Communication and publication	1009
2020-007bis Grants to EDICs via DG COMM		Citizens Engagement Activities	Reach out to citizens locally	All	Grant: direct award	Communication and publication	1009
2020-008 Road Trip Project 3.0		Road Trip Project - 3rd edition	Reach out to young people - with a focus on social media platforms	All	Procurement	Communication and publication	+
2020-008bis Road Trip Project 3.0 2020-009 Grants via Media Call 4.0	3.500.000,00	the EU. The main aim is to provide support for the production and dissemination of information and content linked to EU Cohesion policy, while respecting complete editorial	Reach out to young people - with a focus on social media platforms  Reach out to local citizens, in their language.	Ideally All. The outcome will depend on the quality and geographical scope of the applications.	Grant: open call for proposals	Communication and publication  Communication and publication	809
2020-009bis Grants via Media Call 4.0	1.500.000,00	With the current call for proposals, the European Commission seeks to select potential beneficiaries for the implementation of a number of information measures co-financed by the EU. The main aim is to provide support for the production and dissemination of information and content linked to EU Cohesion policy, while respecting complete editorial	Reach out to local citizens, in their language.	Ideally All. The outcome will depend on the quality and geographical scope of the applications.	Grant: open call for proposals	Communication and publication	809
2020-010 Grant "Open Cohesion School" follow-up and final event in Brussels	140.000,00	Grant to Italian Presidency to deploy and extend "A Scuola Di Open Coesione" model in more Member States following the pilot initiative launched by DG REGIO in 2019 with the participation of 5 countries. The grant will fund a range of supporting actions such as providing hands-on assitance to set up the project activities, developing ad hoc tools and providing expertise (i.e. toolkit, on-the-spot training, mentoring). Additionally, this action will also cover the organisation of a final event at the EURegionsWeek 2020 to bring together students participating in the pilot action. "A scuola di Open Coesione" is an Italian initiative	The action is intended for young European citizens, in particular secondary school students. The primary objective is to demonstrate the impact and added value of cohesion policy in coherence with the main priorities of DG REGIO management plan (Priority 3.2), which identifies as of its main focuses "communicating what the Commission and cohesion policy in particular have achieved for EU citizen,s with a specific focus on the youth".	All	Grant: direct award	Communication and publication	809
2020-010bis Grant "Open Cohesion School" follow-up and final event in Brussels	60.000,00	Grant to Italian Presidency to deploy and extend "A Scuola Di Open Coesione" model in more Member States following the pilot initiative launched by DG REGIO in 2019 with the participation of 5 countries. The grant will fund a range of supporting actions such as providing hands-on assitance to set up the project activities, developing ad hoc tools and	The action is intended for young European citizens, in particular secondary school students. The primary objective is to demonstrate the impact and added value of cohesion policy in coherence with the main priorities of DG REGIO management plan (Priority 3.2), which identifies as of its main focuses "communicating what the Commission and cohesion policy in particular have achieved for EU citizen,s with a specific focus on the youth".	All	Grant: direct award	Communication and publication	809

2020-011	One stop shop for TA provision to steer the outermost regions' strategy  Catching-up regions initative (WB)	1.400.000,00	their assets, addressing their common challenges and enhancing their capacity. For 2020, two main actions are envisaged:  1. Actions to support the setting up of 1-2 task force(s)/platform(s) as foreseen in the Strategy: 1-2 workshops and 1-2 brief analyses/evidence-base. A1 is currently analysing the feasibility of several proposals for task forces/platforms. (Budget: EUR 130 000).  2. A situation analysis on the circular economy/climate action (needs, potential, solutions) in all outermost regions linked to the priorities of the new Commission (EUR 200 000) and its ambition to strenghten EU action in this area. Circular economy is one of the priority themes of the Strategy for the outermost regions.  The grant will finance actions to promote growth and investment in regions that have either experienced several years of negative GDP growth or that despite the efforts made are still at a low level of economic development. Since January 2018, phase 1 of the CuR Initiative has been developed in the Presov self-governing region in Slovakia and since spring 2019 in	with a view to launching 1-2 taskforce/platform in 2020. To set up such task force(s), significant preparatory work is necessary:  -1-2 workshops (EUR 50 000) to bring together stakeholders/experts to identify concrete issues to address and solutions.  -1-2 short analysis to map the current situation, identify the needs/gaps and make concrete recommendations/propose solutions (EUR 80 000).  2. Situation analysis on the circular economy - a priority of the Strategy for the OR, and a key priority of the new Commission. The situation analysis of circular economy in all outermost regions is necessary to build up knowledge in this sector, provide OR with  The planned roll-out of the Catching-Up Regions Initiative will support identification and implementation of concrete measures to tackle key bottlenecks in pilot regions, so as to make Cohesion Policy work more effectively and deliver better results. Target from MP:		Procurement  Indirect Management	Technical and other administrative assistance to MS  Technical and other administrative assistance to MS	
2020-012bis	Catching-up regions initative (WB)		the Banska Bystrica region. Both regions are among the least developed regions in Slovak Republic and the initiative is focused on providing additional support and targeted technical assistance to the competent authorities in implementing their investment  The grant will finance actions to promote growth and investment in regions that have either experienced several years of negative GDP growth or that despite the efforts made are still at a low level of economic development. Since January 2018, phase 1 of the CuR Initiative has been developed in the Presov self-governing region in Slovakia and since spring 2019 in	Timely implementation of related actions  The planned roll-out of the Catching-Up Regions Initiative will support identification and implementation of concrete measures to tackle key bottlenecks in pilot regions, so as to make Cohesion Policy work more effectively and deliver better results. Target from MP:	Slovakia, regions of Presov and	Indirect Management	Technical and other administrative	
			the Banska Bystrica region. Both regions are among the least developed regions in Slovak Republic and the initiative is focused on providing additional support and targeted technical assistance to the competent authorities in implementing their investment	Timely implementation of related actions  This institutional building PO5 pilot should offer both urban/non-urban FAs/regions with	Banska Bystrica  All Member states should be eligible	-	assistance to MS	
2020-014	Transition into Functional Areas - Pilot	500.000,00	'Transition into Functional Areas': an integrated territorial development pilot action will provide hands on support to authorities interested in following functional area approach. It will recognise and assist the authorities with complex challenges that FAs face, and increasing effectiveness and efficiency of public investments with supported by EU Funds. It aims to help authorities address to address difficulties in setting up and operationalising functional area approach in the context of the Cohesion policy.  The pilot would be bulding on experience from 'Catching-up and Coal Regions in transition' pilots based on clear selection criteria.	pragmatic, purposeful tools available to central/regional governments, city leaders and policy makers, municipal staff, and partners, namely by:  - building that bridge between wishing to go in the direction of FAs and not knowing how precisely to do that;  - identifying the real bottlenecks for the above to happen and try to tackle these;  - mobilising and engaging all relevant stakeholders  - finding the right relevant partners elsewhere in Europe who have made real progress in achieving a truly functional area (such as metropolitan areas in France) and learn from them. It will aim to showcase FAs best practices by providing the real transition for the few selected ones to correlate analytical/research efforts in the field of territorial development with administrative and political efforts to delineate both:	for this pilot.  More specifically, this capacity- building in nature pilot action should be available to all administrative structures/ regions that contribute to establishing Functional Areas who have territorial strategies and are	Indirect Management	Technical and other administrative assistance to MS	
2020-015	Missions	171.500,00	Missions of external staff (CA and SNEs) whose salary is paid on ERDF and CF budget lines.	Assistance to DG REGIO to support the implementation of programmes and to improve efficiency and quality of key internal processes	All	Administrative Autonomy	Missions	
2020-015bis	Missions	73.500,00	Missions of external staff (CA and SNEs) whose salary is paid on ERDF and CF budget lines.	Assistance to DG REGIO to support the implementation of programmes and to improve efficiency and quality of key internal processes	All	Administrative Autonomy	Missions	
2020-017	Rencontres annuelles	38.500,00	Catering costs for meetings PRESTO		N/A	Administrative Autonomy	Meetings and Conferences	
2020-017bis	Rencontres annuelles	16.500,00	Catering costs for meetings PRESTO	Catering costs for meetings PRESTO	N/A	Administrative Autonomy	Meetings and Conferences	
2020-018	Active Senior Initiative for former REGIO officials	14.000,00	framework for former officials (receiving a retirement pension) to voluntarily assist in unpaid	Voluntarily assist in unpaid activities for the Commission	All	Administrative Autonomy	Meetings and Conferences	
2020-018bis	Active Senior Initiative for former REGIO officials	6.000,00	The Active Senior Initiative launched by DG HR presents the guidelines and provides the lega framework for former officials (receiving a retirement pension) to voluntarily assist in unpaid	Voluntarily assist in unpaid activities for the Commission	All	Administrative Autonomy	Meetings and Conferences	
2020-019	Staff expenditure	3.060.000,00	Salary for contractual agents, national experts and intérimaires		N/A	Administrative Autonomy	Staff Expenditure	
	Staff expenditure		Salary for contractual agents, national experts and intérimaires	Salary for contractual agents, national experts and intérimaires	N/A	Administrative Autonomy	· · · · · · · · · · · · · · · · · · ·	
2020-020	Experts	210.000,00	This amount aims to cover travel expenses, daily and accommodation allowance in accordance with the Commission Decision on Rules on the reimbursement of expenses incurred by people from outside the Commission invited to attend meetings in an expert	Reimbursement of expert costs	N/A	Administrative Autonomy	Meetings and Conferences	
2020-020bis	Experts		This amount aims to cover travel expenses, daily and accommodation allowance in accordance with the Commission Decision on Rules on the reimbursement of expenses incurred by people from outside the Commission invited to attend meetings in an expert	Reimbursement of expert costs	N/A	Administrative Autonomy	Meetings and Conferences	
2020-022	Continue support Urban Agenda for the EU (UAEU)	1.000.000,00	In order to increase impact and secure implementation of the UAEU, additional financial support is needed:  (I) continue to financially support implementation concerted actions of PS after 2019 (treating all Partnerships in an equal way)  (III) maintain a monitoring table following the 114 actions, including PO/SOs and SDG and update with new actions  (III) continue organising yearly coordinator/action leader meeting and support REGIO in organising UAEU workshops at EWRC  (IV) continue communication on sustainable urban development through the urban newsletter and futurium website maintained by ECORYS  (V) continue support Commission in preparing inputs for UDG/DGUM/TPG meetings and	The Commission has committed itself to consider in a transparent manner and where appropriate the results and recommendations of the Partnerships when drafting relevant proposals for and reviewing EU legislation, instruments and initiatives (council conclusions 24 June 2016, point 13f). In the spirit of the Bucharest Declaration (RO PRES 2019), the EC continues to facilitate the UAEU and to implement the action plans. In addition this action and the expected results will help the Commission bridging between the current and furure period taking in to account the FWC remits.	All	Procurement	Technical and other administrative assistance to MS	
2020-024	Ad-hoc expert assistance and advice for audit issues	35.000,00	Advice, guidance notes, participation in meetings concerning audit issues	Better communication and working practices with the MS. Assisting the contracting party with opinion and advice, participation in meetings with Member State and EC representatives to present and clarify audit related topics, assisting in workshop sessions within the Commission and in the Member States. The action contributes by ensuring an	All	AMI List	Expert contract	
	Ad-hoc expert assistance and advice for audit issues		Advice, guidance notes, participation in meetings concerning audit issues	Better communication and working practices with the MS. Assisting the contracting party with opinion and advice, participation in meetings with Member State and EC representatives to present and clarify audit related topics, assisting in workshop sessions within the Commission and in the Member States. The action contributes by ensuring an		AMI List	Expert contract	
	IT activities on Administrative Budget		Development of systems, assets, maintenance and support to users		N/A	Administrative Autonomy	IIT I	
	IT activities on Administrative Budget		Development of systems, assets, maintenance and support to users	Development of systems, assets, maintenance and support to users	N/A N/A	Administrative Autonomy	III	
2020-026 2020-026his	IT activities on Operational Budget IT activities on Operational Budget		Development of systems, assets, maintenance and support to users  Development of systems, assets, maintenance and support to users	Development of systems, assets, maintenance and support to users  Development of systems, assets, maintenance and support to users	N/A	Procurement Procurement	IT	$\overline{}$
	Subdelegation to DIGIT under administrative budget		Subdelegation to DIGIT under admin budget on ERDF Funds		N/A	Administrative Autonomy	IT	
2020-021	passaciegation to prom unuer auministrative buuget	1.010.442,00	- Janaber Parion to profit ander admini padget on Eurit Tands	Sasse-Centrol to Stort under admitt budget on ENDL Littles	13/13	, withing a dive Autonothy	11	

2020-028	Subdelegation to DIGIT under operational budget	398.000,00	Subdelegation to DIGIT under operational budget on ERDF Funds	Subdelegation to DIGIT under operational budget on ERDF Funds	N/A	Procurement	IT	
2020-029	Subdelegation to OIB on administrative budget		Subdelegation to OIB on administrative budget on ERDF Funds	Subdelegation to OIB on administrative budget on ERDF Funds for printshop services	N/A	Administrative Autonomy	IT	
2020-030	Subdelegation to EMPL on administrative budget	256.000,00	Subdelegation to EMPL on administrative budget on ERDF Funds for MAPAR	Subdelegation to EMPL on administrative budget on ERDF Funds for MAPAR	N/A	Administrative Autonomy	IT	
2020-031	Subdelegation to BUDG on administrative budget	94.558,00	Subdelegation to BUDG on administrative budget on ERDF Funds	Subdelegation to BUDG on administrative budget on ERDF Funds for ABAC DBD Links and	N/A	Administrative Autonomy	IT	
2020-032	Fi-Compass	4.000.000,00	FI-compass is the EC-EIB platform for advisory services on ESIF financial instruments mainly supporting managing authorities. EMPL, AGRI and MARE are also involved in fi-compass. The indicative budget spanning July 2018 to December 2020 was initially of 6 million (REGIO contribution). Following the discussions at the Board in June 2019, a top up of 2 million was agreed (1 million from the 2019 budget and an additional one from the 2020 budget) to cover an expansion of the activities of fi-compass until the end of 2020 to assist with the launch of the 2021-2027 programming period.	The overall objective is to encourage a wider uptake of financial instruments. The requested expansion of the activities of fi-compass would enable REGIO to: a) organise annual flagship events "FI Campus" 2020; b) launch two studies on how to increase the uptake of financial instruments for energy efficiency and SME support in 2021-2027; c) organise ERDF-specific events tailored to the needs of the stakeholders; and d) produce further case studies showcasing good practice in financial instrument	All	Procurement	Technical and other administrative assistance to MS	
2020-033	Interreg Annual Meeting 2020	300.000,00	This action should cover the organisation of the Annual event for Interreg programmes, which will take place in 2020. It will also cover the activities related to 30 years celebrations of Interreg.	Sharing most acute implementation issues (and related guidance) as well as good practices with the 100+ cooperation programmes concerned: networking activities, strategic steering of processes, political commitment (according to Article 51 of regulation (EU) No 1303/2013 Interreg 30 years celebrations activities	IAII	Procurement	Meetings and Conferences	
2020-034	Interreg Volunteer Youth	1.000.000,00	The Interreg Volunteer Youth initiative (IVY) is a part of the broader European Solidarity Corps Initiative launched by the European Commission. This initiative offers the possibility to young Europeans aged 18-30 to serve as volunteers in Interreg programmes and projects. The aim is to promote concrete achievements of Interreg programmes and projects, also via	To ensure the continuation of IVY in 2020. To achieve better results in terms of more matches between volunteers and host organisations. So far, the initiative has been successful and the number of volunteer applications as well as interested host organisations have increased over time (350 to date). With an additional budget, more volunteers can be	All	Grant: direct award	Technical and other administrative assistance to MS	100%
2020-035	Follow up analysis on the Territorial Impact Assessment	60.000,00	The aim of this action is to analyse the outcomes of the previously conducted work focusing on refining the methodology for territorial impact assessment (using legislative proposals from the new Commission). The aim is also to identify existing practices in Member States	The aim is to finalise methodological tools to perform border TIA, to identify existing practices in Member States and to explore the possibility of setting up a helpdesk. The objective is also to identify a pool of practicioners of TIA to be made available to the	All	AMI List	Expert contract	
2020-036	Workshops: Data evidence and Cross-border mechanism	150.000,00	Two workshops to be organised with border stakeholders, one workshop will focus on the newly proposed European Cross-border Mechanism, its main features, use and implementation. Second workshop will focus on cross-border data and evidence.	Fulfil the actions/recommendations outlined in the Communication on Boosting Border Regions.	All	Procurement	Meetings and Conferences	
2020-037	Promote stakeholders' involvement in border obstacles resolution		Assistance to Unit D2 and the Border Focal Point to engage more widely with border stakeholders, notably through the use of the existing futurium platform and social media campaigns. Procure the help from a communications expert/team to animate the "Boosting Border Regions" platform. The statistics show that engagement with the platform increases significantly when events are promoted, calls launched or through social media activity. Current resources do not allow this to happen systematically and regularly. An external	To improve the use of the 'Boosting EU border regions' platform on Futurium as one of the ten actions proposed in the communciation 'Boosting growth and cohesion in European border regions.	All	Procurement	Communication and publication	
2020-038	Pool of cross-border experts to provide assistance to the 8 Cooperation Programmes at risk	250.000,00	Provide assistance to cooperation programmes at risk (lack of administrative capacity, weak management, burdensome procedures).	Eight cooperation programmes (CPs) are currently identified as programmes at risk. The objective of this action is to provide expert advice to overcome specific issues to help speed the implementation of the CPs at risk.	Regions in the MS of the 8 cooperation programmes at risk (Italy, Greece, Romania, Slovakia,	AMI List	Expert contract	
2020-039	Quality of cooperation index - border regions at a glance	100.000,00	As a way to increase synergy between the implementation of CBC programmes via Interreg and the policy work done on border obstacles, and as a direct follow up to the 2017 Communication "Boosting Border Regions", Unit D2 proposes to develop a "Quality of cooperation index - border regions at a glance" to benchmark the quality of cross-border cooperation and be in a position to target actions and measure progress.  This could be a positive initiative for the new Commissioner.	A "Quality of cooperation index - border regions at a glance" readily available in an easy-to- update format (to be used alongside other similar tools such as the Innovation Scoreboard).	All	Procurement	Statistics and Data Collection	
2020-040	B-solutions - pilot project to tackle specific border obstacles	500.000,00	B-solutions - tackle specific border obstacles by developing pilot solutions focussed on a number of topics selected for their reproductibility character (applications from regional	The action aims to tackle legal and administrative border obstacles along EU internal borders, as proposed in the Communication "Boosting growth and cohesion in EU border regions". The objective is to find solutions to specific obstacles which hinder cooperation with the neighbouring country and identify best practices and replicable solutions which can	All	Grant: direct award	Technical and other administrative assistance to MS	100%
2020-041	Analysis of labour market data on the border	300.000,00	Analysis of labour market data in cross-border regions: situation of skills and vacances along internal EU borders.	In order to obtain more and better information on the cross-border labour market (and more specifically the matches of skills and jobs across internal EU borders), it is proposed to contract the Cedefop agency to provide us with labour market/skills data along the internal borders of the EU. This action fits into the 10 priorities identified in the 2017	All	Procurement	Statistics and Data Collection	
2020-042	Second phase ESPON	250.000,00	study, it only covered a limited number of borders. It would be extremely useful to be able to extend the scope of the study to cover all land borders.	Study on Cross- Border public services to cover all internal EU land borders.	All	Procurement	Study	
2020-043	Cross border data collection	300.000,00	Second phase of cross border data collection - building on the successful grant allocated under B1's TA budget in 2015-2016 for national statistical offices to explore new ways to collect cross-border data, particularly to measure flows of workers. The pilot phase identified three methodologies - this proposed second phase would develop the most promising one, i.e. use of data from existing administrative databases.  This action is a direct commitment made in the 2017 Communication on "Boosting EU	Develop a workable methodology for statistical offices to collect relevant and robust information on flows of cross-border workers across the EU, based on existing administrative registers.	All	Grant: direct award	Statistics and Data Collection	90%
2020-044	Support to the desk officers in the informal negotiations process	210.000,00	This action will consist of a series of expert contracts. Experts will accompany country desks in their analysis and critical assessment of investment needs in Rulagia. Croatia and	This action will contribute to achieving the following policy objectives for Cohesion policy	Bulgaria, Croatia and Slovenia (also NUTS II and NUTS III level can be concerned by the action)	AMI List	Expert contract	

				This action should contribute indirectly to the MP objectives by extending the knowledge base on results, in particular through more effective data collection and dissemination, evaluations and reporting. Owning to the improved analytical base we will be able to negotiate more result-oriented programmes targeting directly the investment needs of				
	Support to the desk officers in the informal negotiations		This action will consist of a series of expert contracts. Experts will accompany country desks in their analysis and critical assessment of investment needs in Bulgaria, Croatia and	Bulgaria, Croatia and Slovenia.  This action will contribute to achieving the following policy objectives for Cohesion policy	Bulgaria, Croatia and Slovenia (also			
2020-044bis	Support to the desk officers in the informal negotiations process	90.000,00	Slovenia. Fact-checking, benchmarking, comparative analysis and other types of analytical	post-2020:	NUTS II and NUTS III level can be	AMI List	Expert contract	
	p. occus		work may be requested from the expert in order to support the negotiation process.	Smarter Europe-innovative and smart industrial transformation;	concerned by the action)			
			.,,,	2. Low carbon and greener Europe - clean and fair energy transition, green and blue				
				investments, circular economy, climate adaptation and risk prevention;				
				3. More connected Europe- mobility and regional ICT connectivity;				
				4. A more Social Europe - Implementing the European Pillar of Social Rights				
2020-045	EU delivers in the regions 2.0	3.500.000,00	Deploying further regional operations around EU enabled popular places.	Leveraging impact and results of the pilot campaign EU delivers in the regions (2017-2020),	To be defined after thorough	Procurement	Communication and publication	
				which has sent a benchmark for communicating EU action very locally, in close partnership Leveraging impact and results of the pilot campaign EU delivers in the regions (2017-2020),	consultation of Managing Authorities To be defined after thorough	S		
2020-045bis	EU delivers in the regions 2.0	1.500.000,00	Deploying further regional operations around EU enabled popular places.	which has sent a benchmark for communicating EU action very locally, in close partnership	consultation of Managing Authorities	Procurement	Communication and publication	
			The project will provide continuation to the current administrative agreement	In the new administrative agreement, the JRC will:				
			(2017CE160AT057), where JRC assists DG REGIO in consolidating the Commission knowledge	· ·				
	URBADEV II - continuation of JRC support to CP territorial and		on Sustainable Urban Development (SUD) and Integrated Territorial Investment (ITI) and	be integrated into the European Urban Initiative				
2020-046	urban development strategies	500.000,00	Ourban Community-led Local Development (CLLD) strategies supported by Cohesion Policy in	2.collect additional information on implementation of the integrated urban and territorial	All	Administrative Agreement	Evaluation	
	di san development strategies		2014-2020. Results of the project include an interactive mapping tool for urban/territorial	measures supported by Cohesion Policy				
			strategies (Strat-Board), and a handbook with lessons learned and recommendations for	3. launch a short term pilot to evidence the link between the integrated approach for				
			future sustainable urban development strategies (to be published in Jaunary 2020).	territorial and urban development and the implementation of Sustainable development				
				The "Homologues Group" meeting is intended to enhance the dialogue and improve the co-				
				ordination of audit work. It offers the Commission services and their national counterparts				
2020-047	Homologues Group Meeting 2020	175 000 00	29th annual meeting of the European financial controllers "Homologues Group" meeting to	the opportunity to openly discuss issues on audit and control, and to exchange opinions and best practices.	АП	Grant: direct award	Meetings and Conferences	90%
2020-047	Homologues Group Meeting 2020	1/3.000,00	be held in Cyprus 2020	Presentations will be made by Commission representatives and Member States		Grant: direct award	ivicetiligs and conferences	90%
				representatives on subjects that are currently relevant in the Member States Audit				
				Authorities work with the Commission. The objectives of this meeting are sharing and				
				The "Homologues Group" meeting is intended to enhance the dialogue and improve the co-				
				ordination of audit work. It offers the Commission services and their national counterparts				
				the opportunity to openly discuss issues on audit and control, and to exchange opinions and				
2020-047bis	Homologues Group Meeting 2020	75.000,00	29th annual meeting of the European financial controllers "Homologues Group" meeting to be held in Cyprus 2020	best practices.	All	Grant: direct award	Meetings and Conferences	90%
			be held in Cyprus 2020	Presentations will be made by Commission representatives and Member States				
				representatives on subjects that are currently relevant in the Member States Audit				
				Authorities work with the Commission. The objectives of this meeting are sharing and				
				The common provisions regulation for 2014-2020 contains an explicit legal requirement for				
			The project ARACHNE aims at establishing a comprehensive and complete database of	managing authorities to put in place effective and proportionate anti-fraud measures taking				
2020-048	ARACHNE project (Risk scoring tool)	770.000,00	projects implemented under the Structural Funds in the MS and to enrich the data with	into account the risks identified. To help Member States fulfil this legal requirement and to	All	Procurement	Audit	
2020 0 10	That is much project (man scoring coor)	770.000,00	publicly available information in order to identify, based on a set of risk indicators, the most	support managing authorities in monitoring the most risky projects, the European	,	- rocarement	, idail	
			risky projects.	Commission has developed Arachne in cooperation with some Member States and with the				
				help of external specialists. It provides managing authorities with an efficient tool to prevent				
			The project ADACHNE sime at establishing a comprehensive and complete database of	The common provisions regulation for 2014-2020 contains an explicit legal requirement for				
			The project ARACHNE aims at establishing a comprehensive and complete database of projects implemented under the Structural Funds in the MS and to enrich the data with	managing authorities to put in place effective and proportionate anti-fraud measures taking				
2020-048bis	ARACHNE project (Risk scoring tool)	330.000,00		into account the risks identified. To help Member States fulfil this legal requirement and to support managing authorities in monitoring the most risky projects, the European	All	Procurement	Audit	
			risky projects.	Commission has developed Arachne in cooperation with some Member States and with the				
			Tisky projects.	help of external specialists. It provides managing authorities with an efficient tool to prevent				
				German Länder are currently extensively revisiting their smart specialisation strategies as				
				basis for their programmes. These strategies tend to be comprehensive documents with a				
2020-049	Analytical summary of smart specialisation strategies in	50.000,00	Update of the analysis of 15 smart specialisation strategies in Germany	broad coverage. Earlier analysis of the strategies is scarce, only an independent study	Germany	Procurement	Study	
	Germany	,		carried by Prognos - outdated - is available. The objective of the work is to update the	1			
				analysis and possibly look at additional aspects such as the monitoring of the strategies. The				
2020-050	JRC Regional economic modelling RHOMOLO	980.000,00	This will maintain, update and develop the RHOMOLO model for the next three years.	The RHOMOLO model is essential to estimate the overall impact of cohesion policy per	All	Administrative Agreement	Statistics and Data Collection	
2020-050bis	JRC Regional economic modelling RHOMOLO	420.000,00	This will maintain, update and develop the RHOMOLO model for the next three years.	The RHOMOLO model is essential to estimate the overall impact of cohesion policy per	All	Administrative Agreement	Statistics and Data Collection	
2020-051	JRC Analysing and visualising regional and urban data	700.000,00	This project will fund the maintenance and development of the regional and urban data	This work improves access to and understanding of the regional and urban data produced by	/ All	Administrative Agreement	Statistics and Data Collection	
	, sing and tissansing regional and arban data	, 55.000,00	platform.	a variety of actors including JRC, ESTAT, EEA.			The state of the s	
2020-051bis	JRC Analysing and visualising regional and urban data	300.000,00	This project will fund the maintenance and development of the regional and urban data	This work improves access to and understanding of the regional and urban data produced by	(AII	Administrative Agreement	Statistics and Data Collection	
	. ,	111300,00	platform.	a variety of actors including JRC, ESTAT, EEA.			2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
2020-052	JRC Supporting the global definition of cities and rural areas	1.350.000,00	ni	This action will support the global application of the degree of urbanisation by improving	The world and all MS	Administrative Agreement	Statistics and Data Collection	
		, , ,	will also improve the analysis of regions and cities in Europe using remote sensing.	data, providing tools and giving training. It will also update the European settlement map to		_		1
2020-053	ESTAT data purchases	250.000,00	This action finances the purchases of road network data and administrative boundaries	, , , , , , , , , , , , , , , , , , , ,	All	Procurement	Statistics and Data Collection	1
				This will provide the following amounts to: - 1,000,000 for Geospatial data sets, such as schools, hospitals and other important public				
				services		Grant: open call for		
2020-054	ESTAT Grants	2.666.000,00	This heading covers all the Eurostat grants supported by REGIO.	- 500,000 to encourage the regionalisation of government expenditure and innovation	All	proposals	Statistics and Data Collection	90%
				- 666,000 to support regional poverty data with the framework of the regulation on		ριομοσαίο		
				integrated European Social Statitiscs (IESS)				
			This is the second part of funding of a four year project to measure human resources and	This will develop new methods and indicators to measure the characteristics of public sector	Three additional member states still			
2020-059	WB Public sector human resource diagnostics	1.250.000,00	productivity in the public sector	human resources, their management and public sector productivity	to be identified	Indirect Management	Study	
2020-060	WB Sub-national doing business	470.000,00	This is the last instalment to fund the sub-national doing business reports	Detailed analysis of the cost of doing business at the sub-national level	All EU MS with more than 4 million	Indirect Management	Statistics and Data Collection	
2020-061	Short paper and data purchases		This action covers small purchases of data or ad hoc papers on topics relevant to regional	New data sets and papers.	All	Procurement	Statistics and Data Collection	
2020-061bis	Short paper and data purchases		This action covers small purchases of data or ad hoc papers on topics relevant to regional	New data sets and papers.	All	Procurement	Statistics and Data Collection	

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			The objective of the Urban Development Network (Article 9 ERDF Regulation) is to support urban authorities and managing authorities in the design and implementation of Sustainable Urban Development (SUD) (Article 7 ERDF Regulation) and Urban Innovative Actions (UIA)	The activities of the UDN will 'enhance policy coordination in the area of territorial and urban development' as per priority objective 4.1 of the 2019 MP. UDN contributes to a better implementation of Article 7 "Sustainable Urban Development (SUD)" and Article 8	There will be two/ three country–specific UDN events in 2020/early 2021. The geographical		
			(Article 8 ERDF Regulation) in the 2014-2020 OPs. The UDN activities for 2020/early 2021 will				
2020.062	Urban Development Network	F00 000 00	include the following:	next programming period. The purpose will be to review how European funds are	decided based on the demand of	Droguromont	Mostings and Conferences
2020-062	Orban Development Network	500.000,00	- 2-3 country-specific events: lessons learned in 2014-2020; programming Sustainable Urban	implemented on the ground, to support information exchange between cities and to	geographical units and/or other	Procurement	Meetings and Conferences
			Development in 2021-2027 (JRC handbook on SUD, Policy Objective 5, territorial tools,	promote direct dialogue between the EC and cities on SUD. The events also aim at fostering			
			integrated urban strategies, thematic sessions etc.)	capacity building by promoting an integrated approach to urban development (PO5, JRC	Territorial Cohesion and Urban		
			- 2 EU-wide event(s): lessons learned in 2014-2020; programming Sustainable Urban Development in 2021-2027 (JRC handbook on SUD, Policy Objective 5, territorial tools,	handbook), by exchanging experience and knowledge (i.e. URBACT, JRC), by mainstreaming innovative approaches to urban development (i.e. Urban Innovative Actions) as well as by	events addressed under this action		
			This study will assess what are the prime obstacles to better performance of the SME's in	Drawing on a new pan-European enterprise survey, the sub-national doing business reports			
2020-063	OECD SMEs and the business environment	875.000,00	the EU.	and the business demography, this study will identify the main obstacles to better SME	All	Indirect Management	Study
2020 0626	s OECD SMEs and the business environment	375 000 00	This study will assess what are the prime obstacles to better performance of the SME's in	Drawing on a new pan-European enterprise survey, the sub-national doing business reports	All	Indicat Managament	Study
2020-06301	S OECD SIVES and the business environment	375.000,00	the EU.	and the business demography, this study will identify the main obstacles to better SME	All	Indirect Management	Study
			Directorate C is conducting a study on audit findings of 2014-2020. Based on this study,	Relating to the REGIO Management Plan, this activity helps demonstrate the added value of			
	C		approximately 20 findings will be communicated about via a brochure and also explained	Cohesion policy and also supports the development of post-2020 Cohesion policy. The			
2020-065	Communication on audit findings 2014-2020 – brochure and videos	21.000,00	through videos by auditor colleagues. The number of findings featured depends on the	material provides the Member States authorities with useful knowledge on the most	All	Procurement	Communication and publication
	videos		results of the study. The brochure needs to be drafted, edited, proofread, laid out and graphically designed (up to 24 pages + covers in A5 format), besides being translated into	relevant findings of this period. This will aim in preventing more errors and should lead overall to a better performance of the whole management and control system. The materia			
			relevant languages. The videos need scripting, shooting and post-editing and should be	will also serve for internal communication purposes and In combination with the right			
			Directorate C is conducting a study on audit findings of 2014-2020. Based on this study,	Relating to the REGIO Management Plan, this activity helps demonstrate the added value of			
			approximately 20 findings will be communicated about via a brochure and also explained	Cohesion policy and also supports the development of post-2020 Cohesion policy. The			
2020-065bi	Communication on audit findings 2014-2020 – brochure and	9.000,00	through videos by auditor colleagues. The number of findings featured depends on the	material provides the Member States authorities with useful knowledge on the most	All	Procurement	Communication and publication
2020-00301	videos	9.000,00	results of the study. The brochure needs to be drafted, edited, proofread, laid out and	relevant findings of this period. This will aim in preventing more errors and should lead		i rocurement	Communication and publication
			graphically designed (up to 24 pages + covers in A5 format), besides being translated into	overall to a better performance of the whole management and control system. The materia			
			relevant languages. The videos need scripting, shooting and post-editing and should be	will also serve for internal communication purposes and In combination with the right	ļ		
			Design, translation and printing of factsheets and other promotion material for the following				
			events for the outermost regions : 4 Citizens dialogues; 2 Conferences of Presidents, unforeseen events.				
			We have foreseen the following:				
			1. two new fact sheets (2 to 3 pages): one on the implementation of the strategy, for the OR				
2020-066	Communication activities for the outermost regions	10.000.00	Forum in March; and a second one for the Conference of Presidents in November: Grafic	Raise the profile of the EU action for the OR	The 9 EU Outermost regions as	Procurement	Communication and publication
	3		design, translation and printing of 800 copies for the 6 events	Raise awareness of the achievements of EU strategy for OR	defined in article 349 TFEU		
			2. updates of 9 regional fact sheets (2 pages) in 4 languages: graphic design and translation				
			(update needed for Conference of Presidents in February)				
			3. printing of other relevant factsheets (600 copies of 2 pages)				
			4. promotional material package for 4 Citizens' dialogues. The package would include:				
				The action will involve deploymet of a mathematical model assessing the impact of local			
			Action will consist in developing in deploying the methodology for assesement of regional	transport investments on the improvement of potential territorial accessibility of	All regions (voivodeships) in Poland.		
2020-067	Providing support in the assesment of enabling conditions	17.500,00	transport plans. Assesing existing investments and its impact in the socio-economical	disconnected areas. The aim is to tailor local transport investments to improve territorial	However if the financial sources are limited, the priority should be given	AMIList	Evport contract
2020-007	(regional transport plans)	17.300,00	context as well as asssesing planned investments and its role in the mitigation of existing	accessibility of the most disconnected areas (as suggested in the Country Report) and to support investments when there is sound evidence of their contribution to the local socio-	to less developed ones - 5 Eastern	AIVII LIST	Expert contract
			socio-economical problems in regional context.	economic development (following the recommendations of earlier evaluation reports). The	•		
				ultimate result of the action will be an improved territorial connectivity of the least	regions.		
				The action will involve deploymet of a mathematical model assessing the impact of local			
			Action will consist in developing in deploying the moth adalogy for accessment of regional	transport investments on the improvement of potential territorial accessibility of	All regions (voivodeships) in Poland.		
	Providing support in the assesment of enabling conditions		Action will consist in developing in deploying the methodology for assesement of regional transport plans. Assesing existing investments and its impact in the socio-economical	disconnected areas. The aim is to tailor local transport investments to improve territorial	However if the financial sources are		
2020-067bi	s Providing support in the assesment of enabling conditions (regional transport plans)	7.500,00	context as well as asssesing planned investments and its impact in the socio-economical	accessibility of the most disconnected areas (as suggested in the Country Report) and to	limited, the priority should be given	AMI List	Expert contract
	0		socio-economical problems in regional context.	support investments when there is sound evidence of their contribution to the local socio-	to less developed ones - 5 Eastern		
				economic development (following the recommendations of earlier evaluation reports). The	regions.		
-				ultimate result of the action will be an improved territorial connectivity of the least			
2020-069	Interreg 30 years celebrations	200.000.00	The action covers the production of communication and promotion materials to celebrate	The communication and promotion materials will be used throughout 2020 for the different events organised to celebrate 30 years of cooperation. This action contributes to increasing		Procurement	Communication and publication
2020-003	meering 30 years eciebrations	200.000,00	30 years of Interreg in 2020	the visibility of cooperation programmes and of their achievements to a large audience and	/	1 TOCUTCHICITE	Communication and publication
				Provide specific support to improving capacity to administer and implement the funds by		1	
2020-070	Evaluation Helpdesk	576.450,00	Assistance and support to all Member States and the unit for all evaluation activities.	improving the evaluation capacity of the Member States so as to enable them to comply	All	Procurement	Evaluation
				with their evaluation obligations under the CPR and use evaluation findings to enhance their	-		
				Provide specific support to improving capacity to administer and implement the funds by			
2020-070bi	s Evaluation Helpdesk	247.050,00	Assistance and support to all Member States and the unit for all evaluation activities.	improving the evaluation capacity of the Member States so as to enable them to comply	All	Procurement	Evaluation
				with their evaluation obligations under the CPR and use evaluation findings to enhance their			
2022 5-	A 17 (B) 16 1		The outsourcing by EMPL of ex-post controls of expenditure by grant beneficiaries under the	Assistance to REGIO to support the implementation of programmes and to improve	l.,,		
2020-071	Audits of Direct Grants	35.000,00	direct management of REGIO	efficiency and quality of key internal processes. To contract out audits by EMPL of REGIO	All	Procurement	Audit
				direct grants, as there are no internal staff resources available to carry out these audits  Assistance to REGIO to support the implementation of programmes and to improve			
2020-071hi	s Audits of Direct Grants	15.000,00	The outsourcing by EMPL of ex-post controls of expenditure by grant beneficiaries under the	efficiency and quality of key internal processes. To contract out audits by EMPL of REGIO	ΔП	Procurement	Audit
2020-07101	Springer of Direct Grants	13.000,00	direct management of REGIO	direct grants, as there are no internal staff resources available to carry out these audits	/ ····	1 Tocurement	, water
2022 5=-	F 1 A	070.0	Implementation of regulatory and strategic required evaluations and studies on specific	To evaluate the achievements of Cohesion policy and identify conditions for success or			
2020-072	Evaluation Activities	959.000,00	themes (ex-post 2014-2020, meetings with experts).	failure in line, inter alia, with the Better Regulation Guidelines.	All	Procurement	Evaluation
2020-072h:	s Evaluation Activities	411.000,00	Implementation of regulatory and strategic required evaluations and studies on specific	To evaluate the achievements of Cohesion policy and identify conditions for success or	АП	Procurement	Evaluation
2020-07201	s Evaluation Activities	411.000,00	themes (ex-post 2014-2020, meetings with experts).	failure in line, inter alia, with the Better Regulation Guidelines.	All	Procurement	Evaluation
			Depending on the conclusions of the currently ongoing contract "Expert advice on the R&D	The objective of the action is to equip the unit F3 in the knowledge necessary to successfully			
			and innovation support in Poland", further detailed analysis might be needed to strenghten	conduct the negotiations of the 2021-2027 period. The result of the action would consist in			
2020-073	Expert advice on the design of business support institutions		the unit's knowledge and capacity in preparation of the negotiations of the next	comprehensive report prepared based on desk reviews and interviews with stakeholders in		AMI List	Expert contract
	and skills for smart specialisation		programming period. The needs will the most probably arise in the complex areas relevant	Poland. The document would contain wide ranging advice on the design of the support			
			for smart specialisations development in Poland, namely creation of innovation friendly	measures for business support institutions and in the area of smart specialisation skills			
			environment through business support institutions and skills. The expert would be asked to	I ·	1	1	

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2020-073bis	Expert advice on the design of business support institutions and skills for smart specialisation	9.000,00	for smart specialisations development in Poland, namely creation of innovation friendly environment through business support institutions and skills. The expert would be asked to	The objective of the action is to equip the unit F3 in the knowledge necessary to successfully conduct the negotiations of the 2021-2027 period. The result of the action would consist in a comprehensive report prepared based on desk reviews and interviews with stakeholders in Poland. The document would contain wide ranging advice on the design of the support measures for business support institutions and in the area of smart specialisation skills	3	AMI List	Expert contract	
2020-074	Cross-border data for IPA Programmes	225.000,00	Cross-border data for IPA programmes especially at cross-border local level: economic flows, transport flows and trends, labour mobility and mapping of skills, health of citizens, mapping of important infrastructures and services (such as energy, waste treatment, hospitals, emergency services, universities), mapping of risk areas (to floods, fires, etc.), mapping of natural areas (e.g. Natura 2000 sites under the Ramsar convention of wetlands,	The objective is to obtain relevant data at cross-border level for MS having border with IPA countries, which will enable better programming for the net period	MS having land and/or sea borders with IPA countries	Procurement	Statistics and Data Collection	
2020-075	Analysis of progress in regional policy for candidate countries	200.000,00	Analysis by country of progress made for chapter 22 -> evaluate progress in achieving given goals or targets, assess trends in performance over time, or weigh the performance of one IPA country against another	The main outcome of the action aims at delivering solid, reliable data for the annual assessment of chapter 22 progress. The resulting assessment might condition the opening/closing of accession benchmarks for chapter. It will also determine when DG REGIO can re-engage in the IPA countries for the key socio-economic development priority under	IPA countries: North Macedonia, Serbia, Montenegro, Albania and Turkey	Procurement	Study	
2020-077	Outsourced audits	525.000,00	Outsourcing of audit work will include on the spot audits and desk review tasks and will generally be covered by the REGIO audit FWC	Assistance to REGIO.C with the execution of audits, controls and related audit activities made up of desk and on-the-spot audit work. The action contributes by ensuring an optimal use of staff resources, selecting the resource and expertise when needed.	All	Procurement	Audit	
2020-077bis	Outsourced audits	225.000,00	Outsourcing of audit work will include on the spot audits and desk review tasks and will generally be covered by the REGIO audit FWC	Assistance to REGIO.C with the execution of audits, controls and related audit activities made up of desk and on-the-spot audit work. The action contributes by ensuring an optimal use of staff resources, selecting the resource and expertise when needed.	All	Procurement	Audit	
2020-078	Outsourcing of the preparation of the annual summaries of data on Financial Instruments	100.000,00	The objective of this action is to prepare the summaries of data for 2019 on the progress made in financing and implementing financial instruments supported by ERDF and CF in the programming period 2014-2020	REGIO is as for previous years outsourcing the preparation of the annual summary (ref is made to priority 3.1 of the management plan) The tasks of the contractor will be as follows:  1) Verify received data per Member State including the plausibility check of the data on FIs per programme.  2) Aggregate, group and provide cumulative data;  3) Calculate indicators on the progress of the implementation of financial instruments;  4) Analyse and interpret data;  5) Draft a descriptive part summarising the overall progress;  6) Prepare graphical presentation and format data tables ready for publishing;  7) Prepare FI country factsheets;  8) Prepare country sheets on implementation of financial instruments per MS	All	Procurement	Study	
2020-079	Pilot on involving citizens in Cohesion Policy	210.000,00	Pilot project with selected MAs (after application) that are willing to explore closer cooperation with citizens/CSOs in implementation of Cohesion Policy. MAs will be given targeted expert support on how to do this (as is done in the pilots on ACB roadmaps and strategic public procurement with OECD).	The objective is to encourage and build good practices on how to work closer with citizens and CSOs in implementation of Cohesion Policy at local level. The selected authorities will receive hands-on support in designing and implementing the initiatives. This would be an important follow up of the high-level conference "Engaging citizens for good governance in	All MS would be invited to express their interest. Subject to the budget, up to 5 MA would be selected for technical suppor by the grant	Indirect Management	Technical and other administrative assistance to MS	
2020-079bis	Pilot on involving citizens in Cohesion Policy	90.000,00	Pilot project with selected MAs (after application) that are willing to explore closer cooperation with citizens/CSOs in implementation of Cohesion Policy. MAs will be given targeted expert support on how to do this (as is done in the pilots on ACB roadmaps and strategic public procurement with OECD).	The objective is to encourage and build good practices on how to work closer with citizens and CSOs in implementation of Cohesion Policy at local level. The selected authorities will receive hands-on support in designing and implementing the initiatives. This would be an important follow up of the high-level conference "Engaging citizens for good governance in	All MS would be invited to express their interest. Subject to the budget, up to 5 MA would be selected for technical suppor by the grant	Indirect Management	Technical and other administrative assistance to MS	
2020-080	Support for Citizen engagement in Cohesion policy implementation	175.000,00	In line with the political guideliens of the next Commission, DG REGIO wants to deepen and widen the engagement of citizens in Cohesion Policy implementation. This action would support a number of Managing Athorities that have found innovative ways of working closely with citizens/civil society in their management and implementation of Cohesion Policy. The support should help them implement those initiatives and be limited to a	Encourage, recognise and share good practices on how to work closer with citizens and Civil Society Organisations (CSOs) in implementation of Cohesion Policy at local level. It will incentivise the design and implementation of innovative actions in the field of citizens' engagement for cohesion policy.	All	Grant: open call for proposals	Technical and other administrative assistance to MS	85%
2020-080bis	Support for Citizen engagement in Cohesion policy implementation	75.000,00	In line with the political guideliens of the next Commission, DG REGIO wants to deepen and widen the engagement of citizens in Cohesion Policy implementation. This action would support a number of Managing Athorities that have found innovative ways of working closely with citizens/civil society in their management and implementation of Cohesion Policy. The support should help them implement those initiatives and be limited to a	Encourage, recognise and share good practices on how to work closer with citizens and Civil Society Organisations (CSOs) in implementation of Cohesion Policy at local level. It will incentivise the design and implementation of innovative actions in the field of citizens' engagement for cohesion policy.	All	Grant: open call for proposals	Technical and other administrative assistance to MS	85%
2020-081	Assessment of implementation of de-institutionalisation through ESIF	300.000,00	to family and community-based care, in line with the United Nations Convention on the Rights of Persons with Disabilities (UNCPRD). The report will provide an analysis of the implementation of ESI Funds in this area for the period 2014-2020 in all the Member States. It will analyse the implementation of the relevant measures of Operational Programmes in the field of DI in all the Member States through desk research, field visits and interviews. The			Procurement	Study	
2020-082	Applicability of the European Accessibility Act on ESIF 2021- 2027	200.000,00	European Accessibility Act (EAA) is the first specific EU legislation on accessibility for persons with disabilities with common accessibility requirements covering products and services across the EU. European Structural Investment Funds legislation for 2014-2020 already provides for prevention of discrimination in the use of ESI Funds, "in particular as regards accessibility for persons with disabilities". This will continue in the next programming period. However, this action will allow for preparation of practical material on the application of EEA and its relevance for the implementation of ERDF in the 2021-2027 period. Up to 3 events will be organised on the basis of prepared material in Member States or online, to enforce	most important for persons with disabilities while being most likely to have diverging accessibility requirements across EU countries. These products and services include: computers and operating systems, ATMs, ticketing and check-in machines, smartphones, TV, telephony services, access to audio-visual media services such as television broadcast,	/All	Procurement	Meetings and Conferences	
2020-084	Stakeholders event launching the SWD on specific territories	50.000,00	This action would provide for the organisation of an event in order to officially launch the Staff Working Document produced under the supervision of DG REGIO on regions with geographic and demographic specificities.  This document will be finalised for April 2020 which will provide for an opportunity to discuss its content and receive feedback and questions from stakeholders. It will also intervene during the programming negotiations for the future cohesion policy and the building of territorial strategies for which the SWD will be very relevant.	This event planned for Spring 2020 (Q2) will aim to gather relevant stakeholders in order to discuss and present the Staff Working Document on regions with geographic and demographic specificities as intended in the concept paper validated by the Board of directors on June 3rd 2019. This event will gather various organisations representing these territories, as well as interested regions and local actors working in relation to cohesion policy programming notably.  This event will provide an opportunity to specifically highlight the work of different DGs and		Procurement	Meetings and Conferences	

2020-085	Mapping and analysis of the HU innovation ecosystems	21.000,00	For PO1 I would consider an expert engagement in relation to the enabling condition (as this is one of the enabling conditions that require a system assessment and it is the sole responsibility of REGIO). We may need external support especially to assess where is the HU system in comparison to the other EU MS (especially similar countries). I was thinking about the following:  The expert may advise the Commission in:  A) mapping the HU innovation ecosystems;  B) identifying bottlenecks in S3 implementation Including operational conclusions and proposals (to streamline the S3 governance architecture)  C) analysing the coherence of the RDI strategies (S3 and others)	Better programming for PO1 and 4	Hungary	AMI List	Expert contract
2020-085bis	Mapping and analysis of the HU innovation ecosystems	9.000,00	For PO1 I would consider an expert engagement in relation to the enabling condition (as this is one of the enabling conditions that require a system assessment and it is the sole responsibility of REGIO). We may need external support especially to assess where is the HU system in comparison to the other EU MS (especially similar countries). I was thinking about the following:  The expert may advise the Commission in:  A) mapping the HU innovation ecosystems;  B) identifying bottlenecks in S3 implementation Including operational conclusions and proposals (to streamline the S3 governance architecture)  C) analysing the coherence of the RDI strategies (S3 and others)		Hungary	AMI List	Expert contract
2020-086	Dissemination of results of actions and promotion of tools for administrative capacity building		The competence centre on administrative capacity building has developed several tools or actions supporting administrative capacity building, e.g. the competency framework and its self-assessment tool, the Integrity Pacts, the pilot action on frontloading administrative capacity building helping 5 managing authorities to develop roadmaps as part of their preparations for the upcoming programing period, and the peer exchange instruments TAIEX REGIO Peer2Peer and the REGIO Communities of Practitioners. Member State administrations need to be informed about the results of these actions and how they can be of benefit for them. They also need to be aware of the opportunties and make use of all the different tools for administrative capacity building that exist.	Disseminate the results of different actions suporting administrative capacity building and how they can be of benefit for MS administrations managing the ERDF/CF. The action will also aim at promoting and encouraging further use of the different capacity building tools that are availble. A wide range of different dissemination means will be applied. The overall aim is to help MS in their efforts to ensure that adequate administrative capacity is in place for for efficient management and implementation of ERDF/CF programmes 2021-2027.	All	Procurement	Communication and publication
2020-086bis	Dissemination of results of actions and promotion of tools for administrative capacity building	75.000,00	The competence centre on administrative capacity building has developed several tools or actions supporting administrative capacity building, e.g. the competency framework and its self-assessment tool, the Integrity Pacts, the pilot action on frontloading administrative capacity building helping 5 managing authorities to develop roadmaps as part of their preparations for the upcoming programing period, and the peer exchange instruments TAIEX REGIO Peer2Peer and the REGIO Communities of Practitioners. Member State administrations need to be informed about the results of these actions and how they can be of benefit for them. They also need to be aware of the opportunties and make use of all the different tools for administrative capacity building that exist.	Disseminate the results of different actions suporting administrative capacity building and how they can be of benefit for MS administrations managing the ERDF/CF. The action will also aim at promoting and encouraging further use of the different capacity building tools that are availble. A wide range of different dissemination means will be applied. The overall aim is to help MS in their efforts to ensure that adequate administrative capacity is in place for for efficient management and implementation of ERDF/CF programmes 2021-2027.	All	Procurement	Communication and publication
2020-087	Simplification for SMEs	70.000,00	(2) eliminating administrative barriers,	There is a need for assessment of the calls for applications where SMEs are eligible for applying (criteria, content, administrative requirements, link to RIS, implementation conditions etc.), performing in-depth analysis of the applicable national guidance (including Implementing Act and requirements in the area of competitiveness rule). Assessment should cover national and regional OPs (there is already one region – Swietokrzyskie, who is volunteering to take part in the focus group; since it is relatively 'slow' performer it is	Poland	Procurement	Study
2020-087bis	s Simplification for SMEs	30.000,00	(2) eliminating administrative barriers,	There is a need for assessment of the calls for applications where SMEs are eligible for applying (criteria, content, administrative requirements, link to RIS, implementation conditions etc.), performing in-depth analysis of the applicable national guidance (including Implementing Act and requirements in the area of competitiveness rule). Assessment should cover national and regional OPs (there is already one region – Swietokrzyskie, who is volunteering to take part in the focus group; since it is relatively 'slow' performer it is	Poland	Procurement	Study
2020-088	Strategic training programme		Several training modules have been developed and carried out over the last years in cooperation with EIPA that have been in high demand. Many of these topics (notably state aid, public procurement and anti-fraud) remain important and should be continued. Furthermore, training preparing for the new programming period should be added. The training concept needs to be sharpened to improve sustainability of the training and strenghten train-the-trainers - i.e. the training should target MS staff that will share their	Continue to offer trainings to MS staff as the current ones are in high demand. Offer new trainings as needs arise (new programming period). Reach wider than through our previous trainings and ensure sustainable knowledge development with, amongst others, a stronger focus on the train-the-trainer element. It should be examined to organise relevant trainings in priority countries.	All	Procurement	Trainings
2020-088bis	s Strategic training programme	45.000,00	Several training modules have been developed and carried out over the last years in cooperation with EIPA that have been in high demand. Many of these topics (notably state aid, public procurement and anti-fraud) remain important and should be continued. Furthermore, training preparing for the new programming period should be added. The training concept needs to be sharpened to improve sustainability of the training and strenghten train-the-trainers - i.e. the training should target MS staff that will share their	Continue to offer trainings to MS staff as the current ones are in high demand. Offer new trainings as needs arise (new programming period). Reach wider than through our previous trainings and ensure sustainable knowledge development with, amongst others, a stronger focus on the train-the-trainer element. It should be examined to organise relevant trainings in priority countries.	All	Procurement	Trainings
2020-089	REGIO P2P (+ TAIEX Events)	420.000,00	Peer to peer exchange system: budget for expert missions, study visits and workshops.  Continuation of ongoing action beyond 2020 (coverage period of the current SLA with NEAR).	Fostering Peer 2 Peer exchange between administrations from different Member States on topics related to the use and management of the ERDF and CF to reinforce their administrative capacity and improve how funds are invested and managed.	All	Procurement	Technical and other administrative assistance to MS
2020-089bis	s REGIO P2P (+ TAIEX Events)		Peer to peer exchange system: budget for expert missions, study visits and workshops.  Continuation of ongoing action beyond 2020 (coverage period of the current SLA with NEAR).	Fostering Peer 2 Peer exchange between administrations from different Member States on topics related to the use and management of the ERDF and CF to reinforce their administrative capacity and improve how funds are invested and managed.	All	Procurement	Technical and other administrative assistance to MS
2020-090	Designing simplified implementation mode for CLLD	21.000,00	IN 2014-2020 period only two PL regions benefitted from the possibility of implementing projects under CLLD formula (Podlaskie and Kujawsko-Pomorskie). Based on the available data and knowledge gathered during on the spot visits it can be concluded that arrangements in place are very complex, not proportional and not effective. Since this formula is being promoted for post 2020 it is recommended to develop simpler national	To develop model of implementation for CLLD which will be less cumbersome, more effective, provide practical assistance to MA. Ensure most of synergies between EMPL, AGRI and MARE interventions. Design examples of typical actions and describe applicable management and control system arrangements (central/regional/local level).	all PL regions	Procurement	Study
2020-090bis	Designing simplified implementation mode for CLLD		IN 2014-2020 period only two PL regions benefitted from the possibility of implementing projects under CLLD formula (Podlaskie and Kujawsko-Pomorskie). Based on the available data and knowledge gathered during on the spot visits it can be concluded that arrangements in place are very complex, not proportional and not effective. Since this formula is being promoted for post 2020 it is recommended to develop simpler national	To develop model of implementation for CLLD which will be less cumbersome, more effective, provide practical assistance to MA. Ensure most of synergies between EMPL, AGRI and MARE interventions. Design examples of typical actions and describe applicable management and control system arrangements (central/regional/local level).	all PL regions	Procurement	Study

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			Selection of operations and management verifications are two of tasks which create the heaviest workload for managing authorities and intermediate bodies in their daily work.	The objective is to promote good selection procedure and criteria, which are clear, transparent and supportive of the beneficiaries (simplification), efficient for managing	All, with focus on Member States		
2020-091	Selection of operations	175.000,00		authorities/intermediate bodies and strategic and effective in line with the objectives of the	and regions with weaker	Procurement	Technical and other administrative
2020 031	Selection of operations		in implementation of a programme. This action should help via stock taking of existing	programme. The action should help to identify and disseminate good practices and	administrative capacity	rocarement	assistance to MS
			practices and a series of workshops with managing authorities, exchange of information and		,		
			analysis of good practices to identify good selection procedures and criteria applied by	"hands on" support for the target group. In cases, where action will provide an analysis and			
			Selection of operations and management verifications are two of tasks which create the	The objective is to promote good selection procedure and criteria, which are clear,			
			heaviest workload for managing authorities and intermediate bodies in their daily work.  They are also key tasks which contribute to the successful strategic orientation and progress	transparent and supportive of the beneficiaries (simplification), efficient for managing	All, with focus on Member States		Technical and other administrative
2020-091bis	Selection of operations	75.000,00	1	authorities/intermediate bodies and strategic and effective in line with the objectives of the programme. The action should help to identify and disseminate good practices and	and regions with weaker	Procurement	assistance to MS
			practices and a series of workshops with managing authorities, exchange of information and	, , , , , , , , , , , , , , , , , , , ,	administrative capacity		assistance to Wis
			analysis of good practices to identify good selection procedures and criteria applied by	"hands on" support for the target group. In cases, where action will provide an analysis and			
			Additional services related to REGIO P2P, including facilitation and network animation				
2020 002	REGIO P2P (+ animation of REGIO P2P communities,	440,000,00	(incorporating REGIO Communities of Practitioners), workshops organised at the initiative of	Fostering peer learning with innovative tools aimed to support and further develop the face-			
2020-092	conception and management of online tools)	140.000,00	11)G REGIO capitalisation (and building repositories) of good practices, an online platform	to-face exchanges organised through TAIEX. Ensuring coherence and visibility to the	All	Procurement	Communication and publication
			and other initiatives to foster peer learning among cohesion policy practitioners.	different peer learning tools offered by DG REGIO.			
			Additional services related to REGIO P2P, including facilitation and network animation	Fostering peer learning with innovative tools aimed to support and further develop the face-			
2020-092bis	REGIO P2P (+ animation of REGIO P2P communities,	60.000,00	(incorporating REGIO Communities of Practitioners), workshops organised at the initiative of	to-face exchanges organised through TAIEX. Ensuring coherence and visibility to the	All	Procurement	Communication and publication
2020 032013	conception and management of online tools)	00.000,00	DG REGIO, capitalisation (and building repositories) of good practices, an online platform	different peer learning tools offered by DG REGIO.		Trocurcinciic	Communication and publication
			and other initiatives to foster peer learning among cohesion policy practitioners.	americal peer learning tools offered by 50 NEGIO.			
			To give assistance and ad hoc advice to REGIO and/or national bodies in order to improve				
			administrative capacity and increase performance in areas of state aid, transparency, anti-				
2020 002			fraud and anti-corruption, public procurement, improve administrative capacity via	To tackle impementation challenges and improve performance in areas of state aid,	au.		
2020-093	Administrative capacity building through pool of experts		roadmaps, assist in applying for financing not linked to the costs, etc. The relevant action will		All	AMI List	Expert contract
			be implemented in cooperation or on request of / with DG REGIO geographical units and the	roadmaps, financing not linked to the costs, etc.			
			authorities in the Member State. Such support could e.g. offer direct assistance to national bodies in designing and implementing state aid schemes or individual aid co-financed by				
			To give assistance and ad hoc advice to REGIO and/or national bodies in order to improve				
			administrative capacity and increase performance in areas of state aid, transparency, anti-				
			fraud and anti-corruption, public procurement, improve administrative capacity via	To tackle impementation challenges and improve performance in areas of state aid,			
2020-093bis	Administrative capacity building through pool of experts		roadmaps, assist in applying for financing not linked to the costs, etc. The relevant action will		All	AMI List	Expert contract
			be implemented in cooperation or on request of / with DG REGIO geographical units and the				, , , , , , , , , , , , , , , , , , , ,
			authorities in the Member State. Such support could e.g. offer direct assistance to national				
			bodies in designing and implementing state aid schemes or individual aid co-financed by				
			Infographics have been gaining popularity and become widely used amongst businesses and	Main objectives: to reach attention of the citizens; to communicate in innovative and			
			organisations. They are a clear, effective and artistic way of presenting information without	efficient way; to allow citizens to easily digest information concerning the regional policy; to			
			losing the attention of the viewer. Infographics are used as a powerful tool to allow people	involve citizens in the discussion on regional policy. This communication activity will support			
2020-095	Visuals, infographics and GIFs	3.500,00	to easily digest information through the use of visual data, charts, and statistics. That is why	jobs, growth and investment which are the Commission's main political priorities. By	Poland	AMI List	Expert contract
			the F3 Unit is asking for budget for visuals (infographics, visuals or GIFs) for 2020. These	informing on regional policy in innovative way, the communication activity could mobilise			
			visuals would be published on the F3 social media channels and they would accompany	the potential beneficiaries to use funds so the action will help stimulating investment and			
			press releases, news or they would be part of various presentations. We estimate that we	creating jobs. One of the main priorities of DG REGIO is to increase the visibility and			
				Main objectives: to reach attention of the citizens; to communicate in innovative and			
				efficient way; to allow citizens to easily digest information concerning the regional policy; to			
2020 00Ebic	Visuals, infographics and GIFs		losing the attention of the viewer. Infographics are used as a powerful tool to allow people	involve citizens in the discussion on regional policy. This communication activity will support	Poland	AMI List	Evport contract
2020-093018	visuals, illiographics and Girs		to easily digest information through the use of visual data, charts, and statistics. That is why the F3 Unit is asking for budget for visuals (infographics, visuals or GIFs) for 2020. These	informing on regional policy in innovative way, the communication activity could mobilise	Polatiu	AIVII LIST	Expert contract
			visuals would be published on the F3 social media channels and they would accompany	the potential beneficiaries to use funds so the action will help stimulating investment and			
			, , , , , , , , , , , , , , , , , , , ,	creating jobs. One of the main priorities of DG REGIO is to increase the visibility and			
			F3 Unit runs Twitter account @RegioPoland and Facebook page @EURegioPoland to raise	To spread information about regional policy and to reach as much as possible the citizens; to			
				help regional authorities and managing authorities to promote their achievements among			
			followers of both accounts, increase the multiplier effect F3 Unit is asking for boosting some				
2020-097	Support for social media accounts	4.200,00	of the posts published on both accounts. Boosted post can reach a large, targeted group of	related to the European Funds; to promote regional policy and its benefits among citizens.	Poland	Procurement	Communication and publication
			people. It enables to place the best content in front of the audience, at the time it will have	This communication activity will support jobs, growth and investment which are the			
			most effect. The Unit would like to propose to boost the posts of the biggest importance	Commission's main political priorities. By promoting the effects of the policy and by inviting			
			· · · · · ·	potential beneficiaries to be entrepreneurial, the communication activity could help			
			F3 Unit runs Twitter account @RegioPoland and Facebook page @EURegioPoland to raise	To spread information about regional policy and to reach as much as possible the citizens; to			
				help regional authorities and managing authorities to promote their achievements among			
2020 027	Compart for an inland		followers of both accounts, increase the multiplier effect F3 Unit is asking for boosting some		Dalamat		
2020-097bis	Support for social media accounts				Poland	Procurement	Communication and publication
				This communication activity will support jobs, growth and investment which are the			
			most effect. The Unit would like to propose to boost the posts of the biggest importance during all year 2020. Every boosted post would cost around 10,00 EUR. The total cost of this	Commission's main political priorities. By promoting the effects of the policy and by inviting			
			F.3. is planning a comprehensive analysis on communication activities of managing	Recent experiences of the F3 Unit revealed some weaknesses in the information and		1	
				promotion activities of the EERF/CF beneficiaries. Therefore we plan to verify the activities			
			planning and 3) verification, which require engagement of three types of experts. This action				
			fiche concern: verification element.	negotiations of post 2020 and if turns out feasible to implement some improvements into			
2020-098	Assessment, planning and verification of info-promo activities			the current system. For that we plan a coherent approach by working with AMI experts	Poland	AMI List	Expert contract
	of EU cofinanced projects in Poland		cofinanced project awareness truly rose due to the info-promo activities of the Managing	which will: assess if the current info-promo activities are in line with the established			
			Authorities and the beneficiaries. The expert will provide advice on possible system of	strategy; check if the ongoing and past activities are/were adequate to the financial			
			evaluations which would check the awareness raising. The verification process will also	resources allocated + advice on future planning; verify if the 'awareness raising' effect of the			
			cover the image measures of EU co-financed projects, as well as image measures of EU	investments of Cohesion Policy have been attained by the actions implemented.		<u> </u>	
			F.3. is planning a comprehensive analysis on communication activities of managing	Recent experiences of the F3 Unit revealed some weaknesses in the information and			
			authorities and beneficiaries in Poland. The study foresees 3 actions: 1) assessment 2)	promotion activities of the EERF/CF beneficiaries. Therefore we plan to verify the activities			
			planning and 3) verification, which require engagement of three types of experts. This action	which have been developed in the past and from that experience effectively prepare the			
	Assessment, planning and verification of info-promo activities		fiche concern: verification element.	negotiations of post 2020 and if turns out feasible to implement some improvements into			
2020-098bis	of EU cofinanced projects in Poland	6.750,00	AMI expert will verify the results of previous communication evaluations, if the EU	the current system. For that we plan a coherent approach by working with AMI experts	Poland	AMI List	Expert contract
	5. 25 comunica projecto in i otana		cofinanced project awareness truly rose due to the info-promo activities of the Managing	which will: assess if the current info-promo activities are in line with the established			
			Authorities and the beneficiaries. The expert will provide advice on possible system of	strategy; check if the ongoing and past activities are/were adequate to the financial			
			evaluations which would check the awareness raising. The verification process will also	resources allocated + advice on future planning; verify if the 'awareness raising' effect of the			
			cover the image measures of EU co-financed projects, as well as image measures of EU	investments of Cohesion Policy have been attained by the actions implemented.			

2020-099	Identification of key elements of innovation ecosystem in Kujawsko-Pomorskie	An external expert's support is needed in order to support the MA in setting up the operational model and a strategy for the development of a specialized regional innovation ecosystem. The outcome of the subject study should be directly linked to the strategic initiatives identified by the experts in the area of innovative solutions applicable for RIS sections. The very practical part of it should be identification of individual projects (application of innovative solutions targeted to ROS sectors) that can be development of a specialized regional innovation ecosystem. The outcome of the subject study should be directly linked to the strategic initiatives identified by the experts in the area of innovative solutions applicable for RIS sectors. The very practical part of it should be identification of individual projects (application of innovative solutions targeted to ROS sectors) that can be developed and implemented with use of the EU funding post 2020. Ideally, such projects should have adequate export potential and overall EU market		Expert contract	
2020-099bi	Identification of key elements of innovation ecosystem in Kujawsko-Pomorskie	An external expert's support is needed in order to support the MA in setting up the operational model and a strategy for the development of a specialized regional innovation ecosystem. The outcome of the subject study should be directly linked to the strategic initiatives identified by the experts in the area of innovative solutions applicable for RIS sectors. The very practical part of it should be identification of individual projects (application of innovative solutions targeted to ROS sectors) that can be development of a specialized regional innovation ecosystem. The outcome of the subject study should be directly linked to the strategic initiatives identified by the experts in the area of innovative solutions applicable for RIS sectors. The very practical part of it should be identification of individual projects (application of innovative solutions targeted to ROS sectors) that can be development of a specialized regional innovative into ecosystem. The outcome of the subject study should be directly linked to the strategic initiatives identified by the experts in the area of innovative solutions applicable for RIS sectors. The very practical part of it should be region and involve partners from other regions and/or abroad.		Expert contract	
2020-101	Update of the EU Competency Framework	The EU Competency Framework is an assessment tool at disposal of Member State authorities to evaluate competences of staff involved in management of Cohesion Policy 2014-2020. An update of the tool will aim to take into account changes in competences, e.g. adding new competences and/or fine tuning descriptions of existing ones, in particular	Procurement	Study	
2020-101bi	s Update of the EU Competency Framework	The EU Competency Framework is an assessment tool at disposal of Member State authorities to evaluate competences of staff involved in management of Cohesion Policy 2014-2020. An update of the tool will aim to take into account changes in competences, e.g. adding new competences and/or fine tuning descriptions of existing ones, in particular	Procurement	Study	
2020-102	EUSALP Annual Forum 2020	The Commission co-organises the Annual Fora of the European Strategy for the Alpine Region (EUSALP). In 2020, the French Presidency will organise the 4th Annual Forum of the Strategy, in September 2020.  250.000,00 With a financial support to the French presidency's actions along the year 2020, the Commission would ensure implementation of crucial policies for the Alpine area, in line with post 2020 objectives such as embedding of funds with mainstreaming programme, greener europe, youth participation and stakeholders better involvment.  AUSTRIA FRANCE GERMANY ITALY LIECHTENSTEIN SLOVENIA SWITZERLAND	Grant: direct award	Meetings and Conferences	80%
2020-103	EUSALP Communication Strategy	The European Strategy for the Alpine Region endorsed a Communication Strategy in March 2019. In line with this, the Commission supports the implementation of Communication actions, in order to raise awarness of the strategy within the given territories, but also by promoting benefits of the Strategy at the EU level and the concrete actions a strategy can provide according to the 3 pillars:  - economic growth and innovation - mobility and connectivity - governance, including institutional capacity.  By getting in touch with citizens, stakeholders, civil society, media and politicians at local, regional, national and EU level, the EUSALP strategy demonstrates the real impact of EU in	Grant: direct award	Communication and publication	80%
2020-104	EUSALP Governance	The European Strategy for the Alpine Region has governance at the heart of its action. Since 2019 a new reflection on governance has been taking place, in order to have an innovative approach on how 7 countries and 48 regions in a given area should cooperate. Therefore, a first analysis was launched in August 2019 and a follow-up of this work is needed in 2020 in order to reach the results foreseen.  The bejectives of this action is to support the implementation of the EUSALP strategy, with concrete actions on governance. A new model/format of governance among the 7 EUSALP members should be set up and experimented during 2020. More precisely, the analysis should help the European Commission & Member States stablsih a new governance body.  AUSTRIA FRANCE GERMANY LIECHTENSTEIN SLOVENIA SWITZERLAND	AMI List	Expert contract	
2020-105	Cultural Routes in Macro Regional Strategies - Routes4U	The project Routes4U is a partnership between the Commission and the Council of Europe aiming at developing cultural routes accross the 4 macro regional Strategies. This project aims at raising awarness of Macro regional Strategies and their cultural heritage, towards both the citizens and stakeholders of cultural routes. The goal is also to create a sustainable economic development accross Macro regional strategies throughout the cultural routes. The goal is also to create a sustainable economic development accross Macro regional strategies throughout the cultural routes. Most importantly, this project contributes to implement pillar 4 of Adriatic and Ionian Strategy "sustainable tourism" (EUSAIR), Action group 2 of the Alpine Strategy Poland, Denmark, Estonia, Lithua and Ionian Strategy "sustainable tourism" of Danube Region (EUSDR) and PA "culture" and PA" Latvia, Bulgaria, Romania, Greece	Grant: direct award	Communication and publication	80%
2020-107	Communication strategy for External borders cooperation	To develop a communication strategy, to increase awareness, interest and attractiveness of the external border component of D.1 among stakeholders and to ensure appropriate communication of policy-related information to internal (inter-service and inter-institutional relations) and external stakeholders.  The communication strategy shall help to:  -Stimulating interest  -Educate and inform stakeholder about the added value of the external border components (IPA & ENI/NDICI)  -Build trust and credibility  -Strengthen networks	eg AMI List	Expert contract	
2020-108	EEA - Regional Transitions Scoreboard	The European Environment Agency will develop a benchmarking tool for regions in sustainability transitions as the basis for strengthening the delivery of the New Green Deal in the new programming period.  The European Environment Agency will develop a benchmarking tool for regions in sustainability transitions as the basis for strengthening the delivery of the New Green Deal in the new programming period.  The European Environment Agency will develop a benchmarking tool for regions in sustainability transitions as the basis for strengthening the delivery of the New Green Deal in impediments/bottlenecks (consumer behaviour, public opinion, path dependencies, use of certain instruments, budgetary choices, governance aspects).  The tool should be operational, helping regional authorities identify where they are and equip them to better understand the effects of their investment decisions in terms of their transition pathways. A scoreboard can also encourage a process of policy learning.	Indirect Management	Study	
2020-108bi	s EEA - Regional Transitions Scoreboard	The European Environment Agency will develop a benchmarking tool for regions in sustainability transitions as the basis for strengthening the delivery of the New Green Deal in the new programming period.  The European Environment Agency will develop a benchmarking tool for regions in sustainability transitions as the basis for strengthening the delivery of the New Green Deal in the new programming period.  The European Environment Agency will develop a benchmarking tool for regions in sustainability transitions as the basis for strengthening the delivery of the New Green Deal in impediments/bottlenecks (consumer behaviour, public opinion, path dependencies, use of certain instruments, budgetary choices, governance aspects).  The tool should be operational, helping regional authorities identify where they are and equip them to better understand the effects of their investment decisions in terms of their transition pathways. A scoreboard can also encourage a process of policy learning.	Indirect Management	Study	
2020-109	Learning and development	21.000,00 Organisation of training and other L&D activities to the priorities of DG REGIO  All L&D actions in the Training Plan 2020 will be linked with the REGIO MP  All	Administrative Autonomy	Trainings	

2020-109bis	Learning and development	9.000.00	Organisation of training and other L&D activities to the priorities of DG REGIO	All L&D actions in the Training Plan 2020 will be linked with the REGIO MP	All	Administrative Autonomy	Trainings	
		3.000,00	- EUR 120.000: 5-6 experts for assistance in the preparation of Urban Development Network	9	r	stative nationomy		
2020-110	AMI experts (combined fiche)	450.000,00	activities (shaping the programme, identifying pertinent topics, good practices and speakers, moderating sessions etc.)  - EUR 180.000: Tailor-made small and mid-size towns PO5 advice pilot. The 1-3 AMI experts will assist by building a typology of challenges, by distinguishing between the type of town/city, by identifying the bottlenecks in these towns/cities and by proposing tailor made solutions  - EUR 50.000: The AMI expert will provide support on the territorial approaches on identifying pockets of poverty on NUTS 3 level and beyond in Member States	See above	All	AMI List	Expert contract	
2020-112	Preparation for post-2020 - embedding cooperation	60.000,00	Preparation of post 2020 period in the field of embedding cooperation in mainstream programmes. The action would be to provide assistance to unit D1 on the preparation of a support package to Geographical Units to help them advice Member States and programme authorities on how to plan and implement cooperation.	Possibility to finance cooperation activities in the Investments for Jobs for Growth - programmes has been introduced in the draft legislative proposal of post 2020 Cohesion policy. Unit D1 as the Competence Center for cooperation issues in DG REGIO would need to develop suitable support actions to assist the Geographical units when they start their informal discussions with Member states on the future programmes to assist them on how to embed cooperation in the mainstream programmes.  This action would support the priority 2.2 Prepare / start the (informal) negotiations on the	All	AMI List	Expert contract	
2020-113	Support in the informal negotiation process with Greece and Cyprus for the post-2020 Cohesion Policy		Support in the informal negotiations process with Greece and Cyprus for the post-2020 Cohesion Policy programming period. These actions will include several expert contracts that will support desk officers in their analysis and assessment of investment needs in Greece and Cyprus for post 2020.	These actions will feed the knowledge base of the geographical unit and provide support for the preparations of post-2020 programming and implementation and for the assessment of the enabling conditions. Moreover these actions will contribute to strenghtening the Commission's positions in the post-2020 negotiations for achieving the following policy objectives for Cohesion Policy 2021-2027:  1. Smarter Europe-Innovative and smart industrial transformation.  2. Low carbon and green Europe - clean and fair energy transition, green and blue investments, circular economy, climate adaptation and risk prevention.  3. More connected Europe - mobility and regional ICT connectivity.  5. Europe closer to citizens - sustainable and integrated development of urban, rural and		AMI List	Expert contract	
2020-113bis	Support in the informal negotiation process with Greece and Cyprus for the post-2020 Cohesion Policy	96.000,00	Support in the informal negotiations process with Greece and Cyprus for the post-2020 Cohesion Policy programming period. These actions will include several expert contracts that will support desk officers in their analysis and assessment of investment needs in Greece and Cyprus for post 2020.	These actions will feed the knowledge base of the geographical unit and provide support for the preparations of post-2020 programming and implementation and for the assessment of the enabling conditions. Moreover these actions will contribute to strenghtening the Commission's positions in the post-2020 negotiations for achieving the following policy objectives for Cohesion Policy 2021-2027:  1. Smarter Europe-Innovative and smart industrial transformation.  2. Low carbon and green Europe - clean and fair energy transition, green and blue investments, circular economy, climate adaptation and risk prevention.  3. More connected Europe - mobility and regional ICT connectivity.  5. Europe closer to citizens - sustainable and integrated development of urban, rural and		AMI List	Expert contract	
2020-114	Global value chains in the outermost regions (OECD)	1.000.000,00	The work would focus on analysis of the needs and potential for developing value chains in the outermost regions, in line with their smart specialisation strategies. The work would target two pilots regions - Azores and Guadeloupe.  The work would analyse the state of play as regards research and innovative capacities and market positioning in the key sectors and identify potential global value chains, inside or	The work would assess the current state of play, point out barriers and opportunities in the outermost regions to integrate global value chains, suggest solutions on how to reduce the effect of distance/periphery and how to assess lack of critical mass, determine potential linkages between the outermost regions' ecosystems and regional as well as international partners/markets (Caribbean and Atlantic) and analyse and propose recommendations as	Azores, Portugal Guadeloupe, France The analysis will be however helpful for all outermost regions.	Indirect Management	Study	
2020-115	Expert's contracts in thematic fields	350.000,00	Expert's contracts in thematic fields	Support in thematic fields where specific expertise is required to support the programme preparation, implementation, performance audits, review existing strategies and plans, pilol actions, etc. focusing primarily on priorities and actions bringing the greatest added value in		AMI List	Expert contract	
2020-115bis	Expert's contracts in thematic fields	150.000,00	Expert's contracts in thematic fields	Support in thematic fields where specific expertise is required to support the programme preparation, implementation, performance audits, review existing strategies and plans, pilol actions, etc. focusing primarily on priorities and actions bringing the greatest added value in		AMI List	Expert contract	
2020-116	Broadband Competence Offices	210.000,00	Running the Brussel's based Facility for Broadband Competence Offices (BCO) until end of 2020	DG AGRI, DG REGIO and DG CNECT jointly run the Brussel's based Facility for supporting the network of Broadband Competence Offices (BCO) from 2017-2020. This structure was established in Brussels in early 2017 and coordinates and supports a network of national and/or regional BCOs in order to promote the introduction of fast and ultra-fast broadband all over the EU territory, including in rural areas. The aforementioned structure is in line with the priorities of the 2014-2020 ESIF programming, Financial Instruments priorities, Digital	All Member States	Procurement	Technical and other administrative assistance to MS	
2020-116bis	s Broadband Competence Offices	90.000,00	Running the Brussel's based Facility for Broadband Competence Offices (BCO) until end of 2020	DG AGRI, DG REGIO and DG CNECT jointly run the Brussel's based Facility for supporting the network of Broadband Competence Offices (BCO) from 2017-2020. This structure was established in Brussels in early 2017 and coordinates and supports a network of national and/or regional BCOs in order to promote the introduction of fast and ultra-fast broadband all over the EU territory, including in rural areas. The aforementioned structure is in line with the priorities of the 2014-2020 ESIF programming, Financial Instruments priorities, Digital	All Member States	Procurement	Technical and other administrative assistance to MS	
2020-118	Study on manufacturing and extractive industries in rural and peripheral regions (OECD)		The study will assess the potential and challenges of rural and peripheral regions in developing innovative activities linked to manufacturing and extractive industries.	The Commission's communication of 2017 on "Strengthening innovation in Europe's regions" called for a stronger differentiation of support to different types of regions and to address more clearly the issue of industrial transition. Much of the focus of economic diversification in rural and peripheral areas focuses on the agrifood, forestry and tourism sectors. Yet manufacturing and extractive industries represent in most rural and peripheral region a much larger part of output and employment, accounting for around 30% of value added and jobs in predominantly rural areas in the European Union, considerably higher than agricultural output and employment in most regions. The purpose of the project will be to strengthen DG's evidence base on the possibilities for economic development in rural		Indirect Management	Study	
2020-118bis	Study on manufacturing and extractive industries in rural and peripheral regions (OECD)	300.000,00	The study will assess the potential and challenges of rural and peripheral regions in developing innovative activities linked to manufacturing and extractive industries.	The Commission's communication of 2017 on "Strengthening innovation in Europe's regions" called for a stronger differentiation of support to different types of regions and to address more clearly the issue of industrial transition. Much of the focus of economic diversification in rural and peripheral areas focuses on the agrifood, forestry and tourism sectors. Yet manufacturing and extractive industries represent in most rural and peripheral region a much larger part of output and employment, accounting for around 30% of value added and jobs in predominantly rural areas in the European Union, considerably higher than agricultural output and employment in most regions. The purpose of the project will be to strengthen DG's evidence base on the possibilities for economic development in rural		Indirect Management	Study	

2020-119	Technical assistance facility for sustainable economic transition	1.400.000,00	A "one stop shop" platform for sustainable economic transition would support regions in developing and testing transition strategies at the regional level and in order to maximise the impacts of the new elements of the post-2020 legislation during implementation of the new programmes.	The platform would build on the experience of successful REGIO-supported platforms. It would provide:  - a forum for stakeholder dialogue across Europe, including collective brainstorming to formulate and test new approaches, - guidance on availability of EU funds, - monitoring of progress, exchange of experience, including networks, seminars, conferences and workshops, peer-to-peer exchanges and peer reviews, - provision of expertise and policy advice, studies, research, analyses and surveys, and the development and publication of guides, reports, toolkits and a repository of	All Member States s	Procurement	Technical and other administrative assistance to MS	
2020-119bi:	Technical assistance facility for sustainable economic transition	600.000,00	A "one stop shop" platform for sustainable economic transition would support regions in developing and testing transition strategies at the regional level and in order to maximise the impacts of the new elements of the post-2020 legislation during implementation of the new programmes.	The platform would build on the experience of successful REGIO-supported platforms. It would provide:  - a forum for stakeholder dialogue across Europe, including collective brainstorming to formulate and test new approaches, - guidance on availability of EU funds, - monitoring of progress, exchange of experience, including networks, seminars, conferences and workshops, peer-to-peer exchanges and peer reviews, - provision of expertise and policy advice, studies, research, analyses and surveys, and the development and publication of guides, reports, toolkits and a repository of	All Member States	Procurement	Technical and other administrative assistance to MS	
2020-120	Seminars on the just transition in regions and cities (OECD)	350.000,00	Organisation of five seminars with the OECD on the basis of expert papers on a range of issues linked to the just transition in regions and cities	The Commission has committed itself to the development of a Just Transition Fund for the Post-2020 period. DG REGIO will be responsible for its implementation. The work would draw lessons from academic literature and other OECD member states and feed into the development of Commission's approach during the implmentation of the operational	All Member States	Indirect Management	Meetings and Conferences	
2020-120bis	Seminars on the just transition in regions and cities (OECD)	150.000,00	issues linked to the just transition in regions and cities	The Commission has committed itself to the development of a Just Transition Fund for the Post-2020 period. DG REGIO will be responsible for its implementation. The work would draw lessons from academic literature and other OECD member states and feed into the development of Commission's approach during the implmentation of the operational	All Member States	Indirect Management	Meetings and Conferences	
2020-121	Support of experts for the preparation of 2021-2027	105.000,00	thematic areas	Support to a good preparation of the post 2020 will contribute to the AMP objective of supporting the development of cohesion policy	Spain and Portugal	AMI List	Expert contract	
2020-121bi	Support of experts for the preparation of 2021-2027	45.000,00	Support of experts for the preparation of the 2021-2027 programming period in different thematic areas	Support to a good preparation of the post 2020 will contribute to the AMP objective of supporting the development of cohesion policy	Spain and Portugal	AMI List	Expert contract	
2020-122	Organisation of 2 conferences	21.000,00	Costs associated to the organisation of 2 conferences  To cover costs associated to the organisation of conferences that will take place in 2020 (e.g. interpreters when the SCIC cannot provide, potential workshop in the context of the websummit, to support MS in their organisation of conferences, etc.).	Contributes to the AMP objective of delivering jobs growth and investments	Spain and Portugal	Procurement	Meetings and Conferences	
2020-122bis	Organisation of 2 conferences	9.000,00	Costs associated to the organisation of 2 conferences To cover costs associated to the organisation of conferences that will take place in 2020	Contributes to the AMP objective of delivering jobs growth and investments	Spain and Portugal	Procurement	Meetings and Conferences	
2020-123	SLA with DGT (translations)	140.000,00	Service Level Agreement with DGT for translation of certain types of documents as specified in the Annex 2 to the Communication to the Commission "Translation as part of the Commission's decision making process", C(2016)2000 final.	The action will sustain the operational effectiveness of the DG notably in its activities aimed at supporting MS' efforts to improve speed and quality of implementation.  Translation of guidance documents to be disseminated to Member States is an explicit obligation resulting from the Better Regulation requirement.	All	Procurement	Translations	
2020-123bis	s SLA with DGT (translations)	60.000,00	Service Level Agreement with DGT for translation of certain types of documents as specified in the Annex 2 to the Communication to the Commission "Translation as part of the Commission's decision making process", C(2016)2000 final.	The action will sustain the operational effectiveness of the DG notably in its activities aimed at supporting MS' efforts to improve speed and quality of implementation.  Translation of guidance documents to be disseminated to Member States is an explicit obligation resulting from the Better Regulation requirement.	All	Procurement	Translations	
2020-124	Interpretation for missions to Sweden	5.000,00	Low value public procurement for purchasing interpretation services / rental of interpretation equipment	The purpose of the action is to facilitate future organisation of missions and meetings where interpretation services are needed.	N/A	Procurement	Meetings and Conferences	
2020-125	Strategic documents: communication support	7.000,00	Within the framework of regio communication activities it is necessary to further improve the reader-friendliness of strategic documents of the DG (final editing, graphic design), notably the Annual Activity Report (AAR) and a concise AAR info brochure, Annual	This action improves the communication activities of our DG by providing high quality, user friendly and easy to read documents.	All	Procurement	Communication and publication	
2020-125bis	Strategic documents: communication support	3.000,00	Within the framework of regio communication activities it is necessary to further improve the reader-friendliness of strategic documents of the DG (final editing, graphic design), notably the Annual Activity Report (AAR) and a concise AAR info brochure, Annual	This action improves the communication activities of our DG by providing high quality, user friendly and easy to read documents.	All	Procurement	Communication and publication	
2020-126	JASPERS Specific Grant Agreement 2020	21.700.000,00	JASPERS (Joint Assistance to Support Projects in European Regions) is a joint TA initiative of the Commission and EIB providing an independant and free-off-charge advisory services to Member States.	JASPERS (Joint Assistance to Support Projects in European Regions) is a technical assistance facility, developed as a partnership between the EC and the EIB. The EU budget and the EIB provide the bulk of JASPERS resources (80% and 20% respectively). JASPERS provides independent advice to beneficiary countries in order to prepare high quality major projects, which will be co-financed by EU funds. JASPERS focuses its support mainly during the preparation phase of projects - from identification to submission of the request for EU grant assistance. This support typically covers cost-benefit analysis, engineering, financial, environmental and procurement issues, review of documentation (such as feasibility studies or grant applications) and advice on compliance with EU regulations. In some cases, advice	Available to all MSs	Grant: direct award	Technical and other administrative assistance to MS	100%
2020-126bis	JASPERS Specific Grant Agreement 2020	9.300.000,00		JASPERS (Joint Assistance to Support Projects in European Regions) is a technical assistance facility, developed as a partnership between the EC and the EIB. The EU budget and the EIB provide the bulk of JASPERS resources (80% and 20% respectively). JASPERS provides independent advice to beneficiary countries in order to prepare high quality major projects, which will be co-financed by EU funds. JASPERS focuses its support mainly during the preparation phase of projects - from identification to submission of the request for EU grant assistance. This support typically covers cost-benefit analysis, engineering, financial, environmental and procurement issues, review of documentation (such as feasibility studies or grant applications) and advice on compliance with EU regulations. In some cases, advice	Available to all MSs	Grant: direct award	Technical and other administrative assistance to MS	100%
2020-128	The contribution of the European Territorial Cooperation to the new Territorial Agenda		The action draws upon the Interreg Annual event 22-23 May 2019, Bucharest, and particularly on the Workshop: "territorial approach in the new generation of the Interreg programmes". It aims at strengthening the position of the Cohesion Policy to the new Territorial Agenda with the better association of the European territorial cooperation to it. It will also help REGIO/D1 to better prepare its positions for the negotiations with the Members States on the upcoming European Territorial Cooperation (ETC) legislative packages 2021-2027.	The objectives are to: assess the role of the territorial dimension in the next generation of Interreg programmes, by building on the experience of the current programming period (relevant reports, new analysis, relevant set of indicators and targets, and territorial tools):	All + IPA and ENI countries which are covered by Interreg programmes	AMI List	Expert contract	

			The action will support the work of the Business Process Team (BPT) and allow the extension	n		
			of the process inventory, as well as the improvement of existing procedures and monitoring			
		Design and documentation of compliant and efficient processes for the 2021-2027 period.	/ reporting capabilities for management. The action will be key to the successful	N/A (this action concerns internal		
20-129 Business process management	480 300 O	O Preparation of processes for the closure of the 2014-2020 programming period. Re-	implementation of the BPT annual work plan and its overarching objective to design and	horizontal procedures; the benefit	Procurement	IT.
20-129 Business process management	469.300,0	engineering of existing processes making them simpler, more efficient and reliable.	optimise standard processes according to the criteria set by the Board. The action will serve	for external stakeholders is indirect)	Procurement	
	to promote the implementation of processes by the services of the Directorate-General	lor external stakeholders is indirect)				
			through the provision of specifications, review, contribution to testing, standard documents			
			supporting the process execution, guidance documents, training material, trainings,			
			The action will support the work of the Business Process Team (BPT) and allow the extension	ı		
			of the process inventory, as well as the improvement of existing procedures and monitoring			
		Design and documentation of compliant and efficient processes for the 2021-2027 period.	/ reporting capabilities for management. The action will be key to the successful	NI/A (this action concerns internal		
20 420hi: Business and a	200 700 0	The state of the s	implementation of the BPT annual work plan and its overarching objective to design and	N/A (this action concerns internal	D	LT.
20-129bis Business process management	209.700,0	10 Preparation of processes for the closure of the 2014-2020 programming period. Re-	optimise standard processes according to the criteria set by the Board. The action will serve	horizontal procedures; the benefit	Procurement	11
		engineering of existing processes making them simpler, more efficient and reliable.	to promote the implementation of processes by the services of the Directorate-General	for external stakeholders is indirect)		
			through the provision of specifications, review, contribution to testing, standard documents			
			supporting the process execution, guidance documents, training material, trainings,			
		The purpose of the action is to Improve the tracking of climate-related subnational	The action will be a specific EU section of a larger project by the Organisation for Economic			
		, ,	Co-operation and Development (OECD) and Climate Policy Initiative (CPI) to deliver the first			
		expenditure and investment through a standardised international methodology to better	standard approach to defining and measuring the flows of climate-related finance to			
20-130 OECD - climate change at regional level	350.000,0	track progress towards the Paris Agreement commitments. This would complement the	regional governments and local governments (including cities). The deliverable will be a	All	Indirect Management	Study
		existing climate change tracking for the EU budget, by providing detailed information on	robust, standardized tracking methodology usable both internationally and in the EU. By			
		regional and city expenditure. This would enable the Commission to better assess the overal	supporting the project DG REGIO will ensure that the methodology is applicable to EU			
		commitment at subnational level to the achievement of climate goals.	regions and cities, including support for testing it on a sample of cities and regions and EU			
		The purpose of the action is to Improve the tracking of climate-related subnational	The action will be a specific EU section of a larger project by the Organisation for Economic			
		The state of the s	Co-operation and Development (OECD) and Climate Policy Initiative (CPI) to deliver the first			
		expenditure and investment through a standardised international methodology to better	standard approach to defining and measuring the flows of climate-related finance to			
20-130bis OECD - climate change at regional level	150.000,0	o track progress towards the Paris Agreement commitments. This would complement the	regional governments and local governments (including cities). The deliverable will be a	All	Indirect Management	Study
		existing climate change tracking for the EU budget, by providing detailed information on	robust, standardized tracking methodology usable both internationally and in the EU. By			
		regional and city expenditure. This would enable the Commission to better assess the overal commitment at subnational level to the achievement of climate goals.	supporting the project DG REGIO will ensure that the methodology is applicable to EU			
		commitment at subnational level to the achievement of climate goals.	regions and cities, including support for testing it on a sample of cities and regions and EU			
		On the basis of the experience and first results of the pilots on fronloading administrative	The objectives are: assessment, roadmap and concrete actions to remove bottlenecks linked			
Preparation of roadmap for administrative capacity building	140.000.0	capacity bulidng for 2021-2027 and in addition to the 5 Member States initially selected, the	to the work of certain big beneficiaries. The action will result in smoothening the process of	Domania	Indicat Managament	Chindre
for Romania for 2021-2027	140.000,0	action will deliver a specific roadmap for Romania. It will include an assessment of the	project preparation and implementation, thus allowing for better and faster start of the	Romania	Indirect Management	Study
		concrete needs and implementation of identified actions in terms of strengthening the	investments in the new programming period.			
		On the basis of the experience and first results of the pilots on fronloading administrative	The objectives are: assessment, roadmap and concrete actions to remove bottlenecks linked			
Preparation of roadmap for administrative capacity building	60.000.0	capacity bulidng for 2021-2027 and in addition to the 5 Member States initially selected, the	to the work of certain big beneficiaries. The action will result in smoothening the process of	Damania.	In dias at Managers	Christia
for Romania for 2021-2027	60.000,0	action will deliver a specific roadmap for Romania. It will include an assessment of the	project preparation and implementation, thus allowing for better and faster start of the	Romania	Indirect Management	Study
		concrete needs and implementation of identified actions in terms of strengthening the	investments in the new programming period.			
20.122 Evaluation Conference	310,000,0	O Organization of the Oth Conference on the Fuglication of FLI Cohesier Balling	Disseminate and discuss evidence on effectiveness and EU added value of Cohesion Policy	NI/A	Draguramant	Mactings and Conferences
20-133 Evaluation Conterence	210.000,0	organisation of the 9th Conference on the Evaluation of EU Conesion Policy	and promote a broader evaluation culture in the Member States	IN/A	Procurement	ivieetings and Conferences
20 122his Fugluation Conference	00.000.0	O Organisation of the Oth Conference on the Fuglishion of FIL Cohesian Relieve	Disseminate and discuss evidence on effectiveness and EU added value of Cohesion Policy	N1/A	Draguramant	Mastings and Conferences
ZU-133DIS [EVAIUATION CONTERENCE	90.000,0	of Conesion of the 3th Conference on the Evaluation of EU Conesion Policy	and promote a broader evaluation culture in the Member States	N/A	Procurement	ivieetings and Conferences
20-133 Evaluation Conference 20-133bis Evaluation Conference		· · · · · · · · · · · · · · · · · · ·	investments in the new programming period.  Disseminate and discuss evidence on effectiveness and EU added value of Cohesion Policy and promote a broader evaluation culture in the Member States  Disseminate and discuss evidence on effectiveness and EU added value of Cohesion Policy	N/A	Procurement Procurement	Meetings and Conferences  Meetings and Conferences