

INVESTING IN TRANSPARENCY, ENGAGING CITIZENS: THE CASE OF INTEGRITY PACTS IN EU CO-FUNDED PROJECTS

BRUSSELS 24 MAY 2018

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INTEGRITY PACTS



Islands of integrity in public procurement

- Developed by TI in the early 1990s
- Integrity Pact as a binding document, and as an approach to public procurement
- The pact creates a triangle of:
 - ✓ Managing / Contracting Authority
 - ✓ Bidders
 - ✓ Independent 3rd party Monitor
- Creation of a virtuous circle
 - ✓ Increase in trust in bidding process → more competition
 - ✓ Better governance in public administration
 - ✓ Capacity building in civil society

A NEW APPROACH TO PROCUREMENT



Integrity pacts span the entire procurement cycle

- **Prevention**
 - ✓ Deterrent effect, good will of CA/MA and bidders
- **Detection**
 - ✓ Rights of access for the 3rd party monitor
- **Investigation**
 - ✓ Involvement of authorities where appropriate
- **Sanctioning mechanisms foreseen in IP**
 - ✓ Backed up by strong debarment system?



construction contracts



supply contracts



state asset privatisation programmes



engineering, architectural or other consultants contracts



state permits, licenses or concessions, or for government-regulated services (such as telecommunications, water supply or rubbish collection services)



other services delivery contracts

PILOT PROJECT - WHERE



WHAT



4 YEARS

DURATION OF THE PROJECT



17

INTEGRITY PACTS PILOTS



OVER 920 MILLION

TOTAL VALUE OF THE SELECTED PARTICIPATING EU CO-FUNDED PROJECTS



OVER 7.2 MILLION

COMMISSION BUDGET FOR THIS INITIATIVE



11

SECTORS COVERED BY SELECTED EU CO-FUNDED PROJECTS

INTEGRITY PACTS

CIVIL CONTROL MECHANISM

FOR SAFEGUARDING EU FUNDS

15



CIVIL SOCIETY ORGANIZATIONS/MONITORS



11

EU MEMBER STATES PARTICIPATING



#integritypact
@EU_Regional



<http://europa.eu/!Qn67BM>

Regional and Urban Policy

The project is coordinated by
 **TRANSPARENCY INTERNATIONAL**
the global coalition against corruption

LESSONS LEARNED SO FAR



Improved enforcement of public procurement standards and policies



Some evidence of increased value for money



Increased goodwill to implement systemic reforms



More transparent, participatory & accountable public procurement processes



Strengthened detection and resolution of irregularities

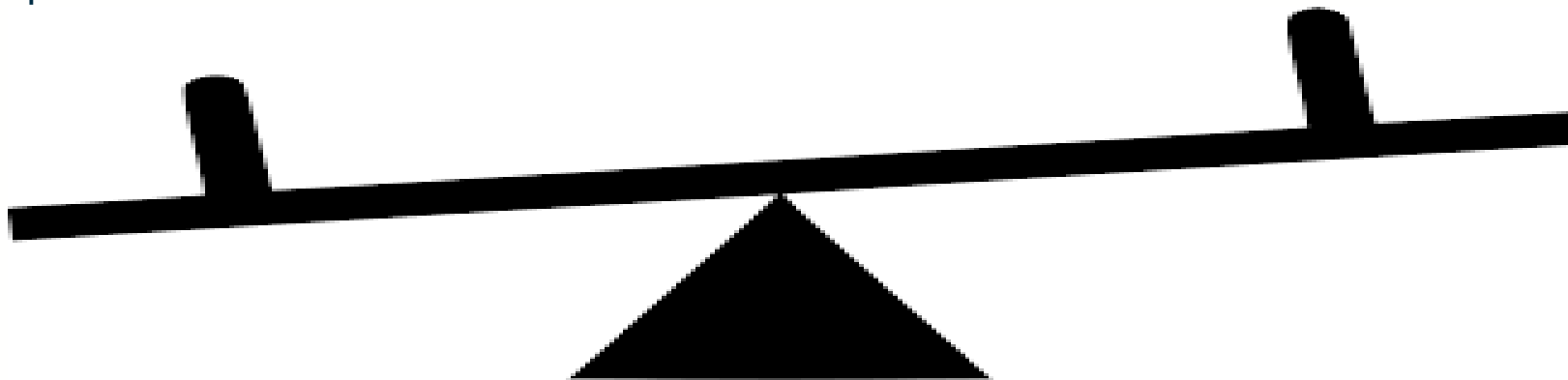


Increased capacity of beneficiaries to engage

REPLICABILITY



- + IP as a **trust building** approach: confrontation to cooperation
 - + Space to demonstrate how ordinary people can be more **effectively engaged** in public procurement
 - + In a highly visible and tangible “project” having an IP plays a role in **increasing public trust**
 - + It enables progressive **CAs to lead by example**
 - + An unparalleled opportunity to **build CSO capacity** on the topic.
- **Unpredictable time-frames**: at times the monitor is monitoring delays rather than public procurement
 - A **mismatch** between IP funding and public procurement project duration
 - Significant **costs** and lack of access to expertise for the technical monitoring component
 - The difficulty to get **bidders** on board
 - Benefits can be limited to the **one off** project



COHESION POLICY POST 2020



The important role of civil society and civic engagement is being recognised by CA's, MAs and oversight actors inside and outside of the project. Ways to continue this in some form must be pursued post 2020





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