

**2017 TA Financing Decision Working**

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
1	Smart & sustainable growth: external expertise	Expert's contracts in thematic fields	Support in thematic fields where specific expertise is required to support the programme implementation, performance audits, review existing strategies and plans, etc. focusing primarily on priorities and actions bringing the greatest added value in relation to smart & sustainable growth (incl. transport)	275.436,88	AMI list	expert contract
2/3	Brussel's based Facility for Broadband Competence Offices (BCO)	Setting-up of the Brussel's based Facility for Broadband Competence Offices (BCO) during the programming period 2014-2020	DG AGRI, DG REGIO and DG CNECT will participate in the setting-up of the Brussel's based Facility for Broadband Competence Offices (BCO) during the programming period 2014-2020. This structure will be established in Brussels and will coordinate a network of national and/or regional BCOs in order to promote the introduction of fast and ultra-fast broadband all over the EU territory, including in the rural areas. The aforementioned structure will be organised around the priorities of the 2014-2020 ESIF programming, Financial Instruments priorities, Digital Single Market (DSM) priorities and the overall priorities of Juncker Commission.	293.851,00	procurement	technical and other administrative assistance to Member States
4/5	Smart Specialisation Platform (Phase IV - 2017/2018)	The Smart Specialisation Platform (S3Platform) provides since 2011 MS and regions with hands on support, data material and guidance for the development of their research and innovation strategies for smart specialisation (RIS3) and supports Commission services as regards analysis and conceptual developments. The S3Platform brings together expertise from research centres, national and regional authorities, businesses and Commission services. It functions as a hub for policy-makers and implementing bodies in charge of regional innovation policy.	The first years of operation of the S3Platform that focus on support for Member States and regions to develop their smart specialisation strategies and supporting DG REGIO in the assessment of the compliance with the ERDF ex ante conditionality. Phase IV focuses on support for the implementation, monitoring and evolution of the RIS3. The work will be structured around 3 strands: (1) RIS3 Implementation support, including data collection, analysis, good practice examples and their dissemination, guidance material, trainings, monitoring of the implementation RIS3s and in particular the production of an RIS3 handbook with recommendations for actions on the basis of lessons learned and cases/examples. (2) Thematic cooperation around related RIS3 priorities: foster the cooperation among relevant policy-makers, research and cluster bodies, enterprises, etc. along value chains. (3) RIS3 Concept development, including regarding monitoring	2.200.000,00	Administrative Agreement	technical and other administrative assistance to Member States
6/7	Delivery of IT projects, implementation of business processes in IT systems, IT help desk, incident resolution, trainings and IT support services	Continued development, maintenance and support of all IT systems supported by DG REGIO	Provision of reporting, knowledge management and geographical information systems	8.271.000,00	procurement	IT
8	Delivery of IT projects, implementation of business processes in IT systems, IT help desk, incident resolution, trainings and IT support services	Hosting services, printshop and ITIC central helpdesk services. <b>Co-delegated as follows (indicative) : Hosting/ITIC 1.416.000 € (DIGIT); 70.000 € Printshop (OIB); Cross-subdelegated (indicative) 198.000 € MAPAR (EMPL)</b>	Hosting services, printshop and ITIC central helpdesk services	1.684.000,00	procurement	IT
9/10	Delivery of IT projects, implementation of business processes in IT systems, IT help desk, incident resolution, trainings and IT support services	Continued development, maintenance and support of SFC2007 and SFC2014	Continued hosting maintenance and support of SFC2007 and SFC2014	436.723,33	procurement	IT
11	Delivery of IT projects, implementation of business processes in IT systems, IT help desk, incident resolution, trainings and IT support services	Continued hosting maintenance and support of SFC2007 and SFC2014 cross-subdelegated to DIGIT.	Continued hosting maintenance and support of SFC2007 and SFC2014	401.281,47	procurement	IT
12/13	staff expenditure	Salary for contractual agents, national experts and intérimaire	Salary for contractual agents, national experts and intérimaire	4.400.000,00	Administrative autonomy	staff expenditure
14/15	Active Senior Initiative for former REGIO officials	The Active Senior Initiative launched by DG HR presents the guidelines and provides the legal framework for former officials (receiving a retirement pension) to voluntary assist in unpaid activities for the Commission.	Voluntary assist in unpaid activities for the Commission	35.000,00	Administrative autonomy	meetings and conference
16/17	Expenditures for Learning and Development	Organisation of Learning and Development actions, in line with the priorities set out in the annual Strategic Learning and Development Plan.	Developing skills and knowledge of DG REGIO staff	25.000,00	procurement	trainings
18/19	Missions	crédits missions pour l'assistance technique	crédits missions pour l'assistance technique	230.000,00	Administrative autonomy	missions
20/21	Rencontres annuelles	Catering costs for meetings PRESTO	Catering costs for meetings PRESTO	55.000,00	procurement	meetings and conference
22/23	Experts	This amount aims to cover travel expenses, daily and accommodation allowance in accordance with the Commission Decision on Rules on the reimbursement of expenses incurred by people from outside the Commission invited to attend meetings in an expert capacity	reimbursement of expert costs	450.000,00	Administrative autonomy	meetings and conference
24/25	Expert assistance for establishing the technology transfer programme in Latvia	Budget reserve to be distributed among units H2, H3, and H4 upon request, depending on the need. Estimated number of AMI contracts: 10 to 15	AMI experts will support the geographical units for an effective implementation of the operational programmes	12.572,64	AMI list	expert contract

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26	Events on inclusive growth, urban and territorial development	Assistance in organising events related to inclusive growth as well as urban and territorial development	In the field of inclusive growth as well as urban and territorial development events will be organised in order to both support the implementation of these policies fields as well as to raise awareness.( eg cities forum, CLLD event, better implementation of social inclusion ERDF)	303.908,72	procurement	meetings and conference
27	CLLD study	Uptake and implementation of CLLD under ERDF 2014-2020 and implementation of joint ESIF CLLD strategies	Joint study with other ESIF - AGRI might be the leader	0,00	procurement	study
28	One stop shop	Website building for EU policies, knowledge and funding related to cities	To further elaborate services provided to cities based on the assessment of the initial version of the one stop shop	0,00	procurement	communication and publication
29	Urban Agenda for the EU Secretariat	We revise our financial needs on TA as we need these funds are needed to finance the Secretariat of the Urban Agenda for the EU (we have a framework contract with the company Ecorys). In order to make the best use of the 2017 TA available we would sign, in 2017, several specific contracts with Ecorys for the support to be provided to the 12 Partnerships for their whole duration (2017, 2018 and 2019). The urban agenda Partnerships involve the signature of contracts with Ecorys for EUR 130 000 per year. An additional contract of EUR 36 000 per year is signed for the reimbursement of travel costs. Taking into account that the specific contracts would amount to EUR 3.5 million and that the amount available in 2017 under the 2017 preparatory action amount to EUR 2.5 Million we would ask for a total budget of EUR 1.000.000 for 2017 for this action.	The action is already carried out as a way of implementing the Pact of Amsterdam.	0,00	procurement	technical and other administrative assistance to Member States
30	UDN Workshops	Urban Development Network, UDN (art 9 of the ERDF regulation) states that the commission shall establish an urban development network to promote capacity-building, networking and exchange of experience at Union level between urban authorities responsible for implementing sustainable urban development strategies (ART 7) and the urban innovative action (Art 8).	Increase capacity-building, networking and exchange of experience at Union level between urban authorities responsible for implementing sustainable urban development strategie and urban innovative actions. With the objective to have more cities working and implementing sustainable urban development strategies, including CLLD and developing innovative solutions for the challenges the cities face. The key activities/results of the UDN will be workshops/country specific workshops/pilto reviews (JRC)/trainings/study visits/peer2peer/website/studies.	449.862,54	procurement	meetings and conference
31	JRC to support to the EU Urban Policy and Urban Development Strategies	Develop a robust methodology for integrated sustainable urban strategies in particular for the future, building on the pilot peer review workshop and on existing knowledge (e.g. URBACT) and consider different ways to present this knowledge (e.g. guidance, FAQ, good practice etc), including a benchmarking tool and develop and maintain the urban platform.	JRC to provide support to the activities of the Urban Development Network-UDN of the European Commission managed by DG REGIO, and to inform future EU policy with an impact on cities and urban areas in relation to the concept of Integrated sustainable urban development.	400.000,00	Administrative Agreement	evaluation
32	Short term expert support for unit H1	Budget reserve to be distributed within H1 depending on the needs - Estimated number of contracts 15	AMI experts will support the competence center for an effective implementation of the urban agenda Partnerships, UDN and Inclusive Growth policy	383.200,00	AMI list	expert contract
33/34	REGIO Community of Practitioners	Next phase of the project developed together with the JRC - EU Policy Lab: Unit E.1. will undertake preparatory actions/studies to analyse and explore demand for and feasibility of setting up a new comprehensive instrument which would provide a platform for exchange of experiences between managing authorities for peer learning and offer a wide range of tools to address bottlenecks linked to management and implementation of ESIF. Co-design of proposals with representatives of managing authorities by using a policy lab approach will be used. Actions can also include prototyping and testing the potential for collaboration between managing authorities on topics like state aid, support to beneficiaries, professionalization of the management of ERDF/Cohesion fund, and simplification at national/programme level.	A project to help national and regional administrations make the best use of ESIF and ensure better spending by setting up a knowledge sharing space	0,00	procurement	technical and other administrative assistance to Member States
35/36	REGIO Community of Practitioners	Next phase of the project developed together with the JRC - EU Policy Lab. Organisation of the policy lab day for the Managing Authorities in the context of the European Week of Regions and Cities 2017 - preparation, implementation and follow-up of the event.	A project to help national and regional administrations make the best use of ESIF and ensure better spending by setting up a knowledge sharing space	0,00	AMI list	expert contract
37/38	REGIO Community of Practitioners	Next phase of the project developed together with the JRC - EU Policy Lab. Community bulding and support (assuming 1 man day per week over a year).	A project to help national and regional administrations make the best use of ESIF and ensure better spending by setting up a knowledge sharing space	18.934,00	AMI list	expert contract

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39/40	Study on the link between salaries for staff managing ESI Funds and performance based indicators	Follow up of an 2013 expert assessment (2013CE16BAT059 ) on the use by MS of TA for different types of staff salary support situation during the 2007-2013 period; An in-depth analysis on a limited number of countries, identify which criteria are used to allocate bonuses/top ups to salaries and justifications vis à vis staff working outside the management of funds	Estabtlsh link between salary support/top-ups/bonuses and staff performance	260.000,00	procurement	study
41/42	Increase quality of procurement processes / capacity building for ESIF Authorities' procurement practitioners	Actions to increase the quality of procurement /professionalise procurement, i.e. the ability of the Contracting Authorities in targeted Member States with weaker procurement systems to obtain value for money from the market - through efficient procurements get the best economic offer, in order to implement in good conditions (time, quality and budget) the procured project. Actions cover exchanges between experts and practitioners, seminars for the dissemination of guidelines and recommendations as well as good practices and corresponding examples, also of institutional mechanisms for effective reinforcement.	Increased quality of procurement by targeted capacity building for ESIF / PP authorities via dissemination and support to implementation of good practice in Member States.	0,00	procurement	technical and other administrative assistance to Member States
43/44	Follow-up to the pilot benchmarking of EU contracting authorities according to their performance in public procurement	In 2016, REGIO E1 commissioned a pilot exercise of benchmarking of contracting authorities across the EU according to their performance in public procurement, using TED data. The results of this assignment were presented and discussed in REGIO Board of Directors on 6 June 2016. It was agreed that the results were interesting, but required further testing and exploration of future options. Against this background and given that DG GROW is planning to have improved TED data in the 2nd half of the year, a follow-up assignment is being planned by REGIO E1.	Improved benchmarking of contracting authorities and options how to organise benchmarking in future	18.750,00	AMI list	expert contract
45/46	Assistance and advice to increase performance in public procurement (PP) of ESIF and PP authorities or beneficiaries in targeted Member States	To give assistance and ad hoc advice in order to increase performance in public procurement (PP) of ESIF and PP authorities or beneficiaries in targeted Member States in cooperation and on request of / with DG REGIO Geographical units and DG GROW and the authorities in the Member State	Improved performance in public procurement (PP) of ESIF and PP authorities or beneficiaries in targeted Member States	0,00	AMI list	expert contract
47/48	Round tables with practitioners on State aid issues	1 roundtable gathering national experts on State Aid (max.30 experts) discussing issues and possible solutions related to the implementation of State Aid rules in ESIF management	The objective is to build a bridge between practical experience in implementatoin of State aid and ideas for the future Cohesion policy	20.000,00	procurement	meetings and conference
49/50	Continuation of TAIEX REGIO PEER 2 PEER scheme	Peer to peer exchange system: budget for expert missions, study visits and workshops	Continuation of TAIEX REGIO PEER2PEER system of exchange of experts working in MS administration in order to overcome bottlenecks in ESIF management & implementation	1.500.000,00	procurement	technical and other administrative assistance to Member States
51/52	Training (seminars/workshops) on State Aid	Trainings organised in Brussels for state aid practitioners and seminars organised in Brussels gathering state aid practitioners from MS involved in management of ESIF together with representatives from national contact points with focus on fields such as: ICT , environment etc.	Implementation of training schemes aiming at enhancing administrative capacities of MAs, IBs, CAs and AAs	108.802,40	procurement	trainings
53/54	Training on anti-fraud and anti-corruption	Capacity building training for MAs, IBs & other key bodies involved in ESIF management & implementation - practical training on anti-fraud & anti-corruption good practices. The training would assist with better implementation of Article 125.4.c) of the CPR. Training is to be organised in Brussels.	Implementation of training schemes aiming at enhancing administrative capacities of MAs, IBs, CAs, AAs and anti-fraud coordination services in MS (AFCOS)	0,00	procurement	trainings
55/56	Training on public procurement	Capacity building for MAs, IBs, AA & other key bodies involved in ESIF management: Practical training on public procurement (PP) procedures and good practices based on PP guidance on avoiding common errors and on best practice identified in the PP Study on administrative capacity.	Implementation of training schemes aiming at enhancing administrative capacities of MAs, IBs, CAs and AAs, public procurement authorities	14.700,00	procurement	trainings

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57/58	Promotion and dissemination of the 'Competency Framework for Management and Implementation of ERDF and CF'	Dissemination strategy/actions to widely spread the usage of competency framework and guidance on how it can be used, including making the self-assessment tool and guidance available in all official EU languages.	Promotion of the Competency Framework and its self-assessment tool for management and implementation of ERDF and CF, which is the outcome of a study launched in 2014. This includes provision of guidance on how MS can use the competency framework in practice to support the development of competencies within the authorities managing and implementing the funds and the structuring of these administrations. It also includes making the self-assessment tool available in all official EU languages and any further development of the tool resulting from pilot testing. The action will result in wider use of the competency framework and its self-assessment tool as well as more awareness of it and how it can support further development of administrative capacity.	125.260,00	procurement	communication and publication
59/60	Strengthening implementation capacities of beneficiaries in less developed regions	Stocktaking of the forms of support towards beneficiaries in less developed regions. Identification of good practice and effective solutions in support of beneficiaries in other Member States. Roundtable(s) with relevant regional and national stakeholders resulting in recommendations and proposal of practical and effective tools/activities to support different stages of the preparation and implementation process and for different types of beneficiaries (municipalities, SMEs, etc.)	An inventory of the available support to beneficiaries regarding preparation and implementation of projects, particularly co-financed with EU funds. Examples of relevant good practice in other Member States related to 1) project preparation, 2), project management guidance 3) pro-active monitoring and 4) specific project assistance. Concrete case-studies should be presented. Discussion(s) in the form of roundtable with the relevant national and regional stakeholders will be organised. Recommendations and practical proposals for different types of support and different types of beneficiaries will be discussed with the counterparts resulting into an indicative plan of deployment (still in this programming period and in 2020+ period).	0,00	procurement	technical and other administrative assistance to Member States
61/62	Expert support with regard to the effectiveness, efficiency and sustainability of the implementation of the European Rail Traffic Management System (ERTMS) i.e. the European Train Control System (ETCS) and GSM-R components along the Romanian section of the TEN-T Rhine-Danube Core Network Corridor, notably those sections that have been or will be co-financed with ESIF	Organising a survey among ERTMS stakeholders in the public administration and private sector in Romania, analysing the outcome and arranging a workshop for discussion of the conclusions of the analysis.	Discussion paper (interim report) and guidance document that is to feed into an action plan to effectively implement and operate ETCS and GSM-R equipment along the Romanian section of the TEN-T Rhine-Danube Core Network Corridor from the border with Hungary at Curtici to the port of Constanta on the Black Sea.	157.250,00	AMI list	expert contract
63/64	Support of events and activities implemented under the Less Developed Regions Initiative in Romania (part 2017)	Activities linked to the work programme and regional action plans prepared under the LDRI in Romania. The focus is on areas of business ecosystem, fostering excellence and enhancement of competitive sectors.	The objective is the implementation of the work programme and regional action plans through organising events, working groups and thematic seminars. The main envisaged areas of support are smart specialisation, regional development, competitive business sector, education, labour market, administrative capacities of public authorities and beneficiaries.	0,00	procurement	meetings and conference
65/66	Enhancing the use of financial instruments in Romania, notably for energy efficiency	Stocktaking of the schemes dedicated to energy efficiency in residential and public buildings. Assessment of possible financial delivery model (grants vs planned financial instruments), and identification of bottlenecks and burden on beneficiaries in Romania.	A critical review of the effectiveness of the grant-based interventions on energy efficiency under the Regional OP, including lessons learned and tailored recommendations for the use of financial instruments Technical roundtables with RO authorities, EC Services to clarify underlying causes of delays or refusal to use financial instruments Inventory of good practice, aligned with RO needs and provision of support in multiplying it (special dedicated event in RO, organised by RO and EC Services, fi -compass) Recommendations and practical proposals for a roadmap enhancing the use of financial instruments in new areas of intervention in RO	0,00	AMI list	expert contract
67/68	Analysis of ownership structure of ESIF beneficiaries in the Czech Republic	The CZ Partnership agreement includes a commitment for beneficiaries to disclose their ownership structure due to the issues encountered in the previous programming period. In 3 consecutive years the country specific recommendations requested the Czech Republic to abandon the anonymous stakeholder companies which happened as of 2012. Nevertheless the impact in the reality is very limited since new forms of non-transparent legal entities are allowed (e.g. trusts). This issue of non-transparent ownership structure has several implications, on the compliance with SA rules, SME definition and conflict of interest etc.	To avoid repetition of issues encountered in the past programming period (e.g. Stork nest farm project).	0,00	AMI list	expert contract



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69/70	Communication	Conception et production de produits d'information et d'outils de communication interne; gestion des listes de diffusion; conception, production et diffusion de produits audiovisuels; organisation d'événements (y inclus le support logistique tels banners, voyages, catering, matériel promotionnel, etc.); stands; conception et diffusion de produits multimédias, d'information et internet; support et maintenance websites; évaluation des actions d'information/communication (y inclus Eurobaromètre); relations avec les médias.	La stratégie de communication et d'information de la DG REGIO vise à permettre aux citoyens européens de mieux comprendre les mécanismes, résultats et impacts de la politique régionale européenne. La DG REGIO souhaite développer des activités d'information et de communication qui se rapportent aux principes et aux réalisations de la politique de cohésion, principalement en ce qui concerne le Fonds européen de développement régional (FEDER) et le Fonds de cohésion, mais aussi dans une moindre mesure l'instrument de préadhésion ou le fonds de solidarité. Dans l'optique d'une plus grande transparence globale, la publicité et l'information sont destinées à accroître la sensibilisation et la connaissance du public pour les programmes et les projets cofinancés par les fonds et à en créer une image cohérente dans l'ensemble des Etats membres. Les actions de la DG REGIO viennent en complément des actions de communication des Etats membres et des régions.	12.421.769,50	procurement	communication and publication
71	Communication - OP impression papier - layout - diffusion et stockage	Mise en page par l'OP et impression papier des publications DG REGIO via ses contrats-cadre avec divers imprimeurs; diffusion et stockage des publications papier	L'OP s'occupe de la mise en page des publications de la DG REGIO et prend en charge l'impression de publications de la DG REGIO via ses contrats cadre avec divers imprimeurs. Elle se charge également de la diffusion et du stockage des publications.	317.000,00	procurement	communication and publication
72/73	Corporate communication under the Multiannual Financial Framework 2014-2020	Contribution towards the European Commission's corporate communication strategy and actions	Raise the visibility and profile of the European Structural and Investment Funds by ensuring that these are included in the European Commission's corporate communication	6.673.500,00	procurement	communication and publication
74/75	Economic Magazine - Real Economy	DG ECFIN is coordinating an economic magazine by Euronews, in the framework of the partnership agreement signed by DG CNECT and the European TV channel in December 2015. Several DGs, among them REGIO, have been invited to provide contents to this	DG REGIO will participate alongside other DGs in providing contents to this economic magazine, with the aim of explaining to EU citizens how regional policy has a real impact in their lives, supporting the Europe 2020 strategy for growth and jobs and playing an important role in the EU's response to the current economic crisis.	100.000,00	procurement	communication and publication
76/77	Study on simplification	Support to development of policy- Study on simplification to feed into the Impact Assessment-	REGIO already carried out two studies in this field : 2010 Study on "Administrative workload and costs for MS public authorities of the implementation of ERDF and CF" and 2012 Study on "Measuring the impact of changing regulatory requirements to administrative cost and administrative burden of managing EU Structural Funds (ERDF and CF)". In view of the forthcoming Impact Assessment the baselines for the calculation of administrative costs should be updated. Therefore the objectives of the action would be: 1) To have an up-to date baseline on administrative costs, for authorities and administrative burden for beneficiaries and cost of controls; 2) to assess the effect of the reform and 3) to contribute to the scenarios for post 2020 policy development.	399.700,00	procurement	study
78/79	Academic debate on regional policy	Support to development of policy - Academic debate on regional policy to connect the policy to the academic debate and provide a stronger basis for evidence based policymaking.	To support the academic debate and input into policy development, a number of papers should be drafted by different academics and experts, e.g. paper for the prospective seminar on prospective seminar on the challenges of governance of cities and territories	56.900,00	procurement	study
80/81	Round tables / seminars on the future of the policy	Support to development of policy - organising seminars to identify the key issues related to the preparation of the post 2020 period, particularly in relation to weaknesses in the evidence base.	Seminars with policy makers, academics and experts will be organised to discuss key issues and options for the post-2020 legislative package.	0,00	procurement	meetings and conference
82/83	Knowledge Management	Develop Knowledge Management systems in DG REGIO	The objective is to enrich the RegioWiki by capturing essential REGIO knowledge; streamline and de-commission redundant repositories; train, support and facilitate all user communities; consolidate and facilitate the use of the new tools introduced, develop functional improvements of the tools; The main sub-objectives will be: • To improve, maintain and correct the current systems. • To better integrate all platforms and their content • To develop and enhance federated search capabilities • To devise general Access Solutions for the like of the ESIF DG's, thematic DG's, etc. To integrate seamlessly KM within the processes of the DG	360.108,87	procurement	IT
84/85	SLA with DG Translation	The SLA defines the basis for cooperation between DG REGIO services that produce texts and DGT that translate them.	To ensure the efficiency of the Commission's multilingual operation.	291.086,94	procurement	translations
86	Accelerated closure of 1994-1999 ERDF programmes Germany	In the case of German ERDF programmes around 1600 art. 5 (2) cases remain to be decided by the Commission. In order to speed up this process, two intra muros persons of an external contractor should support the geographic unit in this task.	To prepare at least 160 cases for a Commission decision.	232.500,00	procurement	technical and other administrative assistance to Member States
87/88	EVALUATION ACTIVITIES	Implementation of regulatory and strategic required evaluations on specific themes (incl. Ex post 2007-13, Evaluation Conference in 2016, thematic studies, studies on approaches and terminology, meeting with experts)	To evaluate the achievements of Cohesion Policy and to identify conditions for success or failure	1.781.689,20	procurement	evaluation
89	Assist MA to implement FI related to water efficient management under the OP SEUR	According to ex-ante evaluation on FIs, a FI would facilitate the mobilization of additional public and private investments to deal with market failures or situations of lack of investment in this field.	To put in place a financial instrument that would increase the financial capacity of beneficiaries/economic operators (which have normally a low indebtedness capacity) so that water can be managed more efficiently.	0,00	AMI list	expert contract

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90	Alignment between calls within OT1 specific objectives and RIS3 strategies in Italian regions	The analysis would focus on a sample of 6/7 Italian regional operational programmes, focusing on the correspondance of selection criteria and selected projects under OT 1 and the specialisation areas listed in the correspondet Smart specialisation strategy.	The study would be aimed at monitoring the implementation of OPs according to the requirements of ex-ante conditionality 1.1 and would allow prompt corrective actions where needed, besides stimulating an active approach from the Italian central administration	17.250,00	AMI list	expert contract
91	Assessing the implementation of digital growth strategy at regional level (OT2)	creation of a monitoring tool in order to follow the implementation and the related indicators starting from those indicated in the national strategy (EU2020). Support the DG REGIO in the analysis of the progress of OT2 at regional level included AIR reports. Advice the Commission on possible synergies with regional RIS3.	The services will be aimed at monitoring the implementation of ROPs according to the requirements of ex-ante conditionality 2.1 "digital growth strategy" and advice the Commission on the possible corrective measures, where needed, besides stimulating an active approach from the Italian central administration, the Agency and AGID	42.500,00	AMI list	expert contract
92	Follow up of implementation of 2007-2013 railway (non-major) projects financed from the NOP Networks and mobility	The study would verify both admissibility and functionality of those projects having as beneficiary Ferrovie dello Stato (RFI as manager and Trenitalia as incumbent)	The projects would be a focused audit, verifying that ERDF investments have been correctly assigned and used and that the financed projects are functional and in use.	0,00	AMI list	expert contract
93	Deployment of monitoring systems of RIS3 strategies	Possibly with the help of the S3Platform, a short series of focused meetings/workshops involving Italian regions interested in/needing assistance with the completion and deployment of the monitoring system of their Smart specialisation strategies. To ensure the efficiency of the project, a maximum of 6/7 regions should be involved (pilot). Examples from other countries, exchange of good practice, concrete feedback from EC services on specific questions.	The initiative would help regions to quickly deploy the RIS3 governance and monitoring set up described in the approved documents, ensuring that the new process initiated with the entrepreneurila discovery becomes a common practice. In particular, proper monitoring leads to understanding of the correctness of the strategy and allows prompt revisions and encourages discussion and involvement of stakeholders. The initiative will support regions in their effort to stick to RIS3 strategies when investing in OT1, but also OT2 and OT3.	51.150,00	AMI list	expert contract
94	Expert contracts (AMI list)	External expertise in the field of smart and sustainable growth	Support to DG REGIO G.5 where specific expertise is required to support the programme implementation, review compliance with ex-ante conditionalities & existing strategies and plans, etc. focusing primarily on priorities and actions bringing the greatest added value in relation to smart & sustainable growth (incl. transport) as well as inclusive growth. The details for the experts concernring the unit G5 is: 3 RIS experts for Greece & 1 for Cyprus-1 Digital Strategy expert for Greece&Cyprus-1 Environment/Sustainable development expert (focusing on Waste management)-1 Transport/Sustainable development expert. Amount to foresee 28.000X7=196.000 roundent to 200.000€	195.250,00	AMI list	expert contract
95/96	Eurostat sub-national data collection	Support for sub-national data collection ;This grant will finance a three year data collections for cities and functional urban areas in the EU. In addition, the grant can be used to create a harmonised definition of labour market areas.	More data for cities and regions . Three more years of data included in the Eurostat cities database covering key domains including demography, economy, social issues and transport. New GIS-layers with updated labour market area definitions and methodological reports explaining the data and parameters used.	900.000,00	grant	statistics, data collection
97/98	Eurostat Support for data acquisitions	Support for data acquisitions	Access to important GIS layers	250.000,00	procurement	study
99/100	Regional and urban indicators and modelling	This will fund work on regional and urban modelling and data creation.	Enhanced modelling capacity and more regional and urban indicators.	500.000,00	Administrative Agreement	technical and other administrative assistance to Member States
101/102	Supporting the Knowledge Centre for Territorial Policies	Bring together reports, knowledge, data together in a portal	Interactive data visualisation, data downloads, a single entry point to territorial knowledge produced by the JRC	100.000,00	Administrative Agreement	technical and other administrative assistance to Member States
103/104	Data and analysis	Purchase of data or GIS layers which are not available from Eurostat or short papers on key issues relevant for Cohesion Policy	New indicators and analysis	24.000,00	procurement	statistics, data collection
105	Annual event Interreg programmes	Annual event Interreg programmes which will take place in Malta on 26-28 April 2017, in cooperation with the Maltese presidency.	Sharing most accute implementation issues (and related guidance) as well as good practices with the 88 programmes concerned - networking activities - strategic steering of processes - political commitment (according to Article 51 of regulation (EU) No 1303/2013)	300.000,00	procurement	meetings and conference
106	CB-review associated task : impact assessment analysis	CB-review associated task : impact assessment analysis Communication preparatory work	Research and consultation work on border obstacles will be concluded at the end of 2016. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017	7.247,00	AMI list	expert contract
107	CB-review associated task : Launch event for the Communication on the Cross Border Review	CB-review associated task : Organisation of a major event to launch the Communication	Research and consultation work on border obstacles will be concluded at the end of 2016. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017. To promote this Communication it is intended to organise a launch event	100.000,00	procurement	meetings and conference
108	CB-review associated task : Publication of the case studies	CB-review associated task: Production of good-looking and easily readable 4-pages' leaflets on 5 case studies	Research and consultation work on border obstacles was concluded in the beginning of 2017. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017. To promote this Communication we envisage the publication of these case studies on identified obstacles and to show how they have been overcome.	0,00	procurement	communication and publication

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
109	CB-review associated task : Creation of an obstacles platform	CB-review associated task : Creation of an obstacles platform in the framework of the Communication implementation work	Research and consultation work on border obstacles will be concluded at the end of 2016. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017. To implement the conclusions of this Communication it is intended to create an obstacles platform	16.653,00	procurement	IT
110	CB-review associated task : Development of the border specific dimension of territorial impact assessment	CB-review associated task : in the framework of the Communication implementation work, develop the border specific dimension of territorial impact assessment	Research and consultation work on border obstacles will be concluded at the end of 2016. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017. To implement the conclusions of this Communication it is intended to develop the border specific dimension of territorial impact assessment	50.000,00	AMI list	expert contract
111	CB-review associated task : Pilot solutions	CB-review associated task : in the framework of the Communication implementation work, development of pilot solutions focussed on a number of topics	Research and consultation work on border obstacles will be concluded at the end of 2016. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017. To implement the conclusions of this Communication it is intended to develop pilot solutions focussed on a number of topics selected for their reproductibility character	600.000,00	grant	technical and other administrative assistance to Member States
112	CB-review associated task : organisation of 3 border obstacles forum	CB-review associated task: in the framework of the Communication implementation work, organisation of 3 border obstacles fora on three different borders.	Research and consultation work on border obstacles was concluded in the beginning of 2017. It has now been confirmed that this work will be followed up with a Communication of the Commission in 2017. To implement the conclusions of this Communication it is intended to organise three border obstacles fora.	223.784,03	procurement	meetings and conference
113/114	Business process management	Design and re-engineering of business processes including alignment with other ESIF DGs	Design of compliant and efficient processes for the 2014-2020 period and for closure of 2007-2013. Re-engineering of existing processes making them simpler, more efficient and reliable.	505.753,50	procurement	technical and other administrative assistance to Member States
115/116	Study on complaint-handling systems in Member States for dealing with complaints concerning ESI Funds	Support to development of policy - assessing the implementation of the provisions relating to the complaint-handling systems in place in Member States	The Study will: 1. collect information on the systems for handling complaints in place in Member States during the 2007 - 2013 programming period and assess their effectiveness; 2. collect information on new arrangements for handling complaints following the entry into force of Article 74(3) CPR that might have been put in place and assess their effectiveness; 3. assess whether the arrangements are the same than the ones in place in Member States for complaints not related to ESI Funds; 4. identify effective rules for the handling of complaints in Member States	337.000,00	procurement	study
117/118	Legal advice	Legal advice on 1. analysing and correction of letters on pre-suspension of payments and of decisions on suspension of payments; 2. analysis, drafting and correction of the financial correction decisions; 3. analysis and drafting answers to complaints; 4. drafting contributions to pleadings in preparation of court cases; 5. implementation and interpretation of cohesion policy; 6. analysis of irregularities under the legislative framework applicable to cohesion policy, including drafting correspondance with national authorities and correcting or drafting corresponding Commission decisions.	Regular cooperation on the above mentioned issues	40.000,00	procurement	technical and other administrative assistance to Member States
119/120	JASPERS 2017	Continuing assistance to Member States to prepare major projects, and capacity building	Faster approval of projects and better quality of investment	36.000.000,00	grant	technical and other administrative assistance to Member States
121/122	Major projects Quick Appraisals (implementation of ESI funds) & thematic studies	Major projects: Quick appraisals of MP applications	Support to DG REGIO units where specific expertise is required for the assessment of Major Project applications to come or to be modified in the current financial period, for closure of 2007-2013 and for projects of the new financial period under Commission appraisal.	0,00	procurement	evaluation
123/124	Study on the adaptation to climate change of Major Projects	To facilitate the integration of climate change adaptation issues into the development of infrastructure of Major Projects. The study will produce an information package that can be used by the Member States to find good examples and the stakeholders with whom they could cooperate and share experiences.	The purpose of the study is to take stock of the current situation with regard to the available and required resources needed to undertake good quality climate change adaptation vulnerability and risk assessment in project preparation. Such an analysis shall be undertaken on both a European and Member State level. As part of undertaking this assignment, the consultant should gather good practice case study examples of the integration of climate change adaptation and resilience into infrastructure projects, which can be shared as learning tools. The assignment should cover all 28 Member States and all of the infrastructure sectors represented by the Major Projects portfolio	0,00	procurement	study
125	Follow- up workshop(s) on S3 cooperation in CE	thematic / networking event (based on the outcome of the first participatory workshop on comparative analysis of RIS3s of Central Europe)	objective: to facilitate the cooperation of the concerned MSs in the common areas of Smart Specialization establish a long-term and result oriented dialogue; results: future inter-regional cooperation projects in smart specialiaization, better use of ERDF funds	105.700,00	procurement	meetings and conference
126	in-debth / subsectoral analysis of possible S3 cooperation areas in Central Europe	Thematic in-debth analysis of cooperation areas in S3 in CE based on the national Smart Specialization areas and business networks in Central Europe	objective: to facilitate and guide the cooperation of the concerned MSs in the common areas of Smart Specialization, support a long-term and result oriented dialogue; results: identification of the most promising cooperation areas in the S+ of CE, better use of ERDF funds.	39.750,00	AMI list	expert contract

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127	prepare the future of ETC after 2020	the requested budget would cover three areas of research: 1) how to shape the future of ETC: does it require specific rules, how to make it better result-oriented? 2) how to develop transnational cooperation: should programmes be aligned with strategic frameworks such as macroregional or sea-basin strategies? 3) how to develop territorial cooperation at the external borders of the EU and how to better align cooperation programmes with external instruments such as IPA and ENI?	launch different studies on the issues above as part of the post2020 reflection	150.000,00	AMI list	expert contract
128	Support the design and implementation of MRS EUSALP	Support to governance, monitoring, evaluation and implementation of MRS EUSALP	Assisting MRS EUSALP in, e.g. governance, implementation, organisation of thematic meetings and workshops, annual fora, communication , etc.	250.000,00	grant	technical and other administrative assistance to Member States
129/130	Outsourced Audits	Outsourcing of audit work will include on the spot audits and desk review tasks and will be covered by either our new audit FWC or if this is not possible the BUDG 15 audit FWC	Better efficiency of staff resources	864.915,00	procurement	audit
131/132	Ad-hoc expert assistance and advice for audit issues	Advice, guidance notes, participation in meetings concerning audit issues	Better communication and working practices with the MS	33.500,00	AMI list	expert contract
133/134	Homologues	26th annual meeting of the European financial controllers (Homologues group meeting), host country should be confirmed at 25th Homologues meeting 19-20 September 2016	Sharing and dissemination of best practices amongst MS	163.840,00	grant	meetings and conference
135/136	ARACHNE projet (risk scoring tool)	Project ARACHNE aims at establishing a comprehensive and complete database of projects implemented under the Structural Funds in the MS and to enrich the data with publicly available information in order to identify, based on a set of risk indicators, the most risky projects.	Need for implementation in the MS and to cover the licence fees.	1.251.071,00	procurement	audit
137/138	Conference on "Designing better economic development policies for regions and cities	To support the policy development by bringing together experts and practitioners to discuss new theoretical concepts and good practices in key areas of regional and urban economic development policies in the EU and OECD countries.	The outcome of the conference will feed into DG REGIO's work programme of the impact assessment for the post-2020 legislative proposals	0,00	procurement	meetings and conference
139/140	Regional enterprise survey in EU MS	The WB conducts a enterprise survey in eastern EU MS every four years at the national level. This funding will finance a larger and regionally representative sample in those Member States with multiple NUTS-2 regions and finance a regional data collection in four southern EU-15 MS.	Regional indicators on the quality of the business environment in 11 Member States	3.400.000,00	grant	study
141	Contribution to preparation of the future EU strategy towards the ORs	Unit A.1 will organise the OR FORUM in 2017 and external experts may be invited to the thematic workshops. Moreover, Unit A.1 will run an ad-hoc working group and thematic sub-groups for drawing the assessment and preparing the new EU strategy towards the ORs (which will take the form of a new communication). External expertise may be necessary for preparing the works of such group and sub-groups and for ad-hoc analytical work to support the design of the new strategy.	AMI list experts may be contracted for the activities described under point 4. The objective is to rely on good-quality analytical and diagnostic work to nourish the debate at the OR FORUM as well as for the ad-hoc working group and the preparation of the future strategy towards the ORs.	74.173,94	AMI list	expert contract
142/143	Outsourcing of Monitoring processes, monitoring help desk - analysis and summary of data on Financial Instruments supported from ERDF and CF	The action aims to provide DG REGIO with analysis and summary of data on Financial Instruments supported from ERDF and CF. The assessment by the contractor will be based on the data provided according to Article 46 of the CPR. Contractor will provide the outcome of the plausibility check of the FIs per programme; including to flag up problems of inconsistencies and inaccurate information; provide comparison data next to every figure based on previous year's analysis; cross-check the information in the Annex of the AIR with the narrative of the AIR and with the information provided in the financial data of 31 January; draft comments; provide geographical presentation of received information. In addition, according to Article 46 of the CPR the contractor will prepare summaries of data on the progress made in financing and implementing the financial instruments based on the data sent by the managing authorities. Broadly the tasks of the contractor can be described as follows: aggregate, group and provide cumulative data; calculate indicators on the progress of FIs, draft descriptive part summarising the overall progress; prepare graphical presentation and format the data tables ready for publishing.	The action will facilitate more efficient review of the information in relation to Financial Instruments in line with the regulatory requirements. It is the core interest of DG REGIO to automate the process as much as possible and to develop systems and IT tools for effective and efficient data analysis.	284.220,00	procurement	technical and other administrative assistance to Member States



N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
144	Implementation of Policy Dialogues with ENP countries	Information, promotion of cooperation and exchange of experience with third countries	Enhancement of participation of relevant countries in macro-regional strategies and/or territorial cooperation programmes	0,00	procurement	meetings and conference
145	FI-TAP Multi-Region Assistance	The action aims at provision of advisory services and guidance that is applicable to at least two regions in at least two Member States aiming at the development of financial instruments targeting development objectives that are shared by participating regions (e.g. the financing of energy efficiency interventions in large housing estates in Central and Eastern Europe, support to cross-border initiatives aimed at reaching economies of scale). The involvement in the project of at least one International Financial Institution (IFI) or at least two relevant National Financial Institutions (NFIs) will be compulsory.	The objective is to improve the knowledge of the Managing Authorities on the set-up and implementation of financial instruments 2014-2020 with regard to issues common to at least two Member States/regions to ensure a wider and smoother uptake of these instruments. As a result the participating Managing Authorities will have gained expertise necessary to take an informed decision about the implementation of a given financial instrument and the results will be disseminated and possibly used in other cases. This expertise can be generated and take in the form of e.g. workshops, trainings, a study. This is expected to lead to an increased used of financial instruments to achieve the objectives of regional policy, in particular in new, non-standard (innovative) areas.	3.113.793,52	grant	technical and other administrative assistance to Member States
146	Study : comprehensive analysis of the existing cross-border connections and missing links on the internal EU borders along with providing policy recommendations	The main aspects to be covered by the study are the following : Identification of all railway connections within the European Union Analysis of the technical standards of the those connections Analysis of the economic potential of the connections Alternatives Critical Analysis	<ul style="list-style-type: none"> <li>☑ Definition of a list of 'priority' projects with highest potential and the best value-for-money estimations (not only rail – WP 4);</li> <li>☑ Assessment of investment needs in monetary terms, divided by categories of projects (TEN-T, non-TEN-T, alternative modes, 'hard' infrastructure, 'soft' measures, etc.);</li> <li>☑ Assessment of operational and administrative obstacles for effective operations and targeted recommendations for individual projects;</li> <li>☑ Analysis of potential for using innovative financial instruments and EFSI for individual projects, creating pools/platforms of projects,</li> <li>☑ Providing recommendations for funding decisions at EU and other levels</li> </ul>	384.541,00	procurement	study
147/148	Study on development and implementation of framework for Monitoring and Evaluation of Smart Specialisation with the World Bank	Linked to the RIS3 Communication, now cleared as of 21 Oct for May 2017, and to the European Parliament Resolution PA_TA-PROV(2016)0320, development of a system of a "monitoring/evaluation/knowledge management" for Smart Specialisation.	Successes and failures to implement RIS3 strategies in MS regions need to be transparently recorded and allow prompt detection of problems in design and execution of projects as a management tool. The World Bank can develop a Monitoring and Evaluation framework by carrying out this study.	300.000,00	grant	study
149/150	Conference Smart Regions II	Follow-up to the Smart Regions I conference in 2016, this second edition will show concrete projects which are being implemented in smart specialisation strategies and inform public on the Communication on Smart Specialisation to be adopted by the Commission in May 2017.	Linked to the RIS3 Communication, Based on the European Parliament Resolution PA_TA-PROV(2016)0320, which calls on the Commission to launch a public consultation and to organise a Europe-wide conference prior to the 7th Cohesion Report, with Parliament, the Committee of the Regions and other stakeholders.	571.657,48	procurement	meetings and conference
151	Interreg Volunteers initiative	Setting up of a scheme encouraging young people to participate actively, on a voluntary basis, to Interreg projects or their promotion	This initiative aims at bringing youth closer to Cohesion Policy by offering young people to possibility to volunteer as 'Interreg collaborator' (helping on Interreg cross-border projects) or 'Interreg promoters' (publicising on-going or closed Interreg cross-border projects)	1.000.000,00	grant	technical and other administrative assistance to Member States
152/153	Study on the assessment of major projects at 2007-2013 closure	Support to DG REGIO units where specific expertise is required to review Major projects in more detail at the closure in case of discrepancies with the Commission Decision in relation to scope or objectives.	Monitoring of implementation of projects at their closure , assessment of any potential or actual implementation problems and proposed solutions and verification of conformity with relevant Union law and Commission decisions.	0,00	procurement	study
154/155	Study on the assessment of Unit Costs of Rail Capital Investment Projects	The unit cost study for rail will draw experience from previous research done by the European Commission (e.g. Work Package X: Unit cost of major projects) and academic and research papers, a brief review of which shows that there is margin for improvement and will complement the assessment due for delivery soon by Jaspers for roads. The study will provide lower, median and upper values for costs of certain infrastructure elements with specific characteristics to be used for standardised or unit costings of major projects. Improved data availability is key and by using a larger sample, the study will draw information from 481 projects involving EU support through CEF, ERDF and CF after 2000 and will involve a report, a cost calculator model developing further previous templates prepared under the study mentioned in (1), and training for desk officers for the use of the information in their appraisal of project submissions, as well as JASPERS, and is expected to be submitted to the Commission services by end of September 2017.	<p>the study, taking stock of information available from the Evaluation of major projects WP X study of REGIO, will aim to broaden the project database to 481 projects and will look at design, conceptualise and conduct three tiers of analysis, accounting for the effect of material inflation, concerning measures in Member States with instruments such as Cost Price Index, Retail Price Index, nominal inflation figures, etc):</p> <p>(a) overall building costs (MEUR) divided by km of line rehabilitated (different for double and single track, and conventional rail / high- speed rail (HSR).</p> <p>(b) an inventory of track and building costs with special attention to identification of elements of infrastructure with large variations for which causality cannot be explained and mitigation of these (e.g. studies, rolling stock, large structures (i.e. bridges and tunnels of length greater than 200 m each), signalling, electrification)).Crack this paper))</p> <p>(c) a detailed inventory of each of the different cost subcategories, with values to be elaborated further and constituting possibly the first set of values in a process of iteration that would yield statistically significant inheritor/ downstream values. This level of analysis shall be the closest to engineering surveying.</p> <p>Finally, a three-tier REGIO RAIL COST Calculator © will be developed on the basis of these results as well as training sessions for desk officers/JASPERS experts who are likely to use this study and the specific costing tool.</p>	749.825,00	procurement	study

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
156/157	Improving implementation of ESIF in Poland in the area of smart growth through TA by the World Bank	World Bank, regional and national authorities and Commission to cooperate on specific solutions in: application of RIS, assessment of the coordination system for healthcare investments, blending of grants and loans in energy investments, streamlining non tax inspections of SMEs, streamlining building permit procedures, simplifying selection criteria and processes for SME support	identifying specific pilot solutions by World Bank in partnership with national and regional authorities under the lead of the Commission. The pilots will have the potential to be rolled out in Poland.	800.000,00	grant	technical and other administrative assistance to Member States
158	Policy development	Support in the thematic field Smart and Sustainable Growth (including Transport) where development is necessary in view of future policies.	Seminars, consultation and synthesis of information to produce recommendations for policy development in the area of smart specialisation, digital agenda, SMEs, climate change mitigation and adaptation, environment and transport.	95.000,00	procurement	meetings and conference
159/160	Audit Direct Grant	The outsourcing by EMPL of ex-post controls of expenditure by grant beneficiaries under the direct management of REGIO.	Better efficiency of staff resources	44.320,00	procurement	audit
161/162	Uptake and use of simplified cost options in ESF, ERDF, CF	Study on simplified cost options	To carry out a comprehensive survey on the uptake and use of the simplified cost options and to provide an overview of the current and intended use of simplified cost options.	199.750,00	procurement	study
163/164	Late payment interest	To cover two late payment interest invoices		1.008,84	procurement	meetings and conference
165/166	Grants for information measures relating to Cohesion Policy	Call for proposals for funding information measures relating to Cohesion policy. The call is addressed to media organisations with which DG REGIO may establish partnership agreements, and other organisations (non-profit organisation, universities, research centres and communication companies).	In line with the DG REGIO Communication Strategy 2017-2020, these information measures relating to the Cohesion policy aim, in particular, - to help explain, implement and develop the Cohesion policy and to raise public awareness of its content, objectives and results, - to raise the awareness on the contribution of cohesion policy to the development of regions and to the achievement of EU 2020 targets - to inform stakeholders and citizens on the results of Cohesion policy specifically in their regions - to increase the participation to setting priorities for the Cohesion policy post-2020 and the funding under the next Multiannual Financial Framework - to raise the awareness of the win-win impact of Cohesion policy and the potential of Cohesion policy to induce political cohesion in the EU - to build trust within the EU and among all citizens. Cohesion policy is a policy for all the citizens of the EU and the benefits that it provides to them must be clearly demonstrated. The key issues and messaging should be fully consistent with the Commission's legal requirement to carry out information measures within the meaning of Article 115-117 and Annex XII of Regulation (EU) No 1303/2013.  Expected results: • Increase the media coverage on Cohesion policy, in particular at the regional level • Achieve concrete outputs (TV and radio broadcast, online coverage, other communication measures) within the measure's duration • Establish relations with media organisations and other communication actors	4.000.000,00	grant	communication and publication

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
167/168	Regional Debates about the achievements of Cohesion policy and investment priorities for post-2020	Direct grant agreement with the Council of European Municipalities and Regions (CEMR) which will organise debates with local and regional politicians, business associations, NGOs and citizens about the achievements of Cohesion policy to date and the role it should play post-2020. At least 150 debates should be organised in NUTS 2 regions of the European Union, with a special focus on EU-15 Member States.	<p>In line with the objectives of DG REGIO'S Communication Strategy, the debates would contribute to ensuring regional and local authorities engage in frank, loyal and impactful communication with their audiences on what EU cohesion policy brings to them. Business representatives, beneficiaries of funds as well as the 'end-beneficiaries' (people using the goods delivered through cohesion policy) can be important partners and should be part of the debates and provide 3rd party endorsement.</p> <p>The Council of European Municipalities and Regions (CEMR) is the oldest and broadest European association of local and regional governments. It is the only organisation that brings together the national associations of local and regional governments from 42 European countries and represents, through them, all levels of territories – local, intermediate and regional. As CEMR represents 130000 local governments, CEMR is best placed to reach the local and regional level.</p> <p>The regional debates should help raise awareness in the regions about the achievements of Cohesion policy to date, explain how the policy works and develop ideas for a future Cohesion policy. More specifically, the debates will contribute to:</p> <ul style="list-style-type: none"> <li>• inform stakeholders and citizens active on the results of Cohesion policy specifically in their regions</li> <li>• increase the participation to setting priorities for the Cohesion policy post-2020 and the funding under the next Multiannual Financial Framework</li> <li>• raise the awareness of the win-win impact of Cohesion policy and the potential of Cohesion policy to induce political cohesion in the EU</li> <li>• build trust within the EU and among all citizens. Cohesion policy is a policy for all the citizens of the EU and the benefits that it provides to them must be clearly demonstrated.</li> </ul> <p>Key messages to pass will include: Cohesion policy improves the quality of life of the Europeans in direct ways. One in three new jobs created in the EU in 2007-2013 were generated through the support provided by the Regional Development and Cohesion Funds. Investments are targeted to the specific needs of each region or Member State to create jobs, support start-ups, build or reconstruct roads, waste recycling sites or hospitals. It is a future-oriented policy, fostering innovation, skills and entrepreneurship. And it funds projects with EU added value, bringing benefits that spill over beyond the region where they are implemented.</p>	997.621,63	grant	communication and publication
169	Micro-data from Gallup World Poll	Obtain two three year licenses to the micro data of the World Gallup poll	This micro data is needed to update the social progress index. In addition, this micro data lends itself to a number of additional regional analyses.	135.000,00	procurement	statistics, data collection
170	Multimodal urban accessibility indicators	To measure accessibility at the city level for all modes of transport	REGIO has investigated access to public transport but lacks the tools to cover all modes of transport. This action will provide access to better tools and technical support to allow a calculation of access to population and employment in EU cities. This supports the urban agenda for the EU and can be used in future City reports and Cohesion reports.	0,00	procurement	statistics, data collection

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
171	EU Macroregional Strategies Conference on Media and Communication	<p>Globalisation has made countries more interdependent and problems must now be addressed across borders. This calls for a reflection on how macro-regions, as new functional areas, can contribute to improving the implementation of EU policies; the emergence of macro-regional strategies (MRS) has been driven by a number of EU countries and regions as a complement to traditional country policies on territorial management. The aim of a macro-regional strategy is to mobilize new projects and initiatives, creating a sense of common responsibility. They provide regional building blocks for EU-wide policy, marshalling national approaches into more coherent EU-level implementation.</p> <p>However, no effort is really perceived from the outside, from the EU citizens and stakeholders without proactive communication. A joint reflection has been carried out during the "EU Macro-Regional Strategies Week" organised under the Slovenian presidency of the EUSALP in September 2016. A proposal was agreed to create a single horizontal pillar for all four macro regional strategies, as a first step in providing sufficient visibility to MRS joint endeavours and understanding and the support for the exchange of MRS ways of thinking and acting.</p> <p>Slovenia, as participating member in 3 out of 4 existing MRS, offers to host and organise the event, in cooperation with DG REGIO. The conference will take place in different formats (plenary sessions, workshops, interactive sessions i.e. participatory process, World Café, seminars etc.); it's also foreseen some projects presentation and visits. An awareness campaign, media briefings and networking and gathering events will also be organised, as side events.</p>	<p>The main aim of the "EU Macroregional strategies Conference on Media and Communication" is to bring together media people, MRS governance structures and interested stakeholders, to discuss and exchange views and experience on stronger support of media to MRS endeavours, to improve the visibility of MRS activities and projects, to exchange experience among all 4 MRS on communication and communication strategies and to present the initiative that such media conference should become permanent (once per year) as a Forum for coordinate activities and exchange good practises between all 4 existing MRS (Baltic, Danube, Adriatic-Ionian and Alpine). It is the responsibility of the Commission to ensure strategic coordination of the 4 MRS and facilitate its implementation.</p>	50.000,00	grant	meetings and conference
172	EuroAccess Database	<p>The database exist but it has not been updated since the end of April 2017. It was supposed to be continued by the Danube Strategy Point (DSP) on behalf of the EUSDR, but it has since been decided to discontinue the DSP as of September 2017. Another solution is therefore necessary. It is proposed to finance the continuation of the database for 12 months. After this period, the Database should be financed by the Danube Transnational Programme. Given the economies of scale possible (overlap of several regions), it is proposed to extend the database to other macro-regions (EUSALP, EUSAIR, EUSBSR).</p>	<p>The action contributes directly to action 7 of Priority Area 10 in the EUSDR Action Plan: "to review bottlenecks relating to the low absorption rate of EU funds and to ensure better coordination of funding". By facilitating the search and identification of funding sources for project applicants from a macro-regional perspective, it allows for better implementation of the EU Strategy for the Danube Region as well as other macro regional strategies, such as Alpine, Adriatic-Ionian and Baltic.</p>	150.000,00	grant	statistics, data collection
173	Develop a set of cooperation indicators for European territorial cooperation (ETC) programmes	<p>Expert input on a set of cooperation indicators for European territorial cooperation (ETC) programmes</p>	<p>The action aims at defining pertinent result and/or output indicators that would allow to measure achievement of results of the cooperation programmes</p>	52.000,00	AMI list	expert contract
174/175	Capacity building for ESIF Authorities' procurement practitioners	<p>Actions to increase the quality of procurement /professionalise procurement, i.e. the ability of the Contracting Authorities in targeted Member States with weaker procurement systems to obtain value for money from the market - through efficient procurements get the best economic offer, in order to implement in good conditions (time, quality and budget) the procured project.</p> <p>Actions cover exchanges between experts and practitioners, seminars for the dissemination of guidelines and recommendations as well as good practices and corresponding examples, also of institutional mechanisms for effective reinforcement.</p>	<p>The objective is to provide targeted assistance for improvements of functioning of public procurement systems in targeted Member States with weaker procurement systems, focusing specifically on improving administrative capacity of authorities involved in implementation of ESIF programmes. Improved quality and functioning of public procurement would reduce the number of irregularities for ESIF.</p> <p>The actions would also cover the development of targeted capacity building strategy and measures in area of public procurement and support for setting up and implementation of key elements of the strategy for authorities managing &amp; implementing ESIF programmes.</p>	250.000,00	grant	technical and other administrative assistance to Member States
176/177	Pool of thematic experts on State Aid issues	<p>Support Member States in designing and implementing State aid schemes or individual aid.</p>	<p>Offer direct support to national bodies in designing and implementing State aid schemes or individual aid, if required by the national authorities. National bodies could ask for assistance when faced with State aid issues they are unfamiliar with. The emphasis should be on advising how to best achieve a given objective within the State aid framework.</p>	16.092,16	AMI list	expert contract



N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
178	Expert assignment to follow-up on implementation of Smart Specialisation Strategy (S3) in Croatia	AMI expert will follow-up in details uptake of implementation of Smart Specialisation Strategy adopted in March 2016 in Croatia, by looking closely at links between proposed strategy and actual investment process (with a focus on operations supported from ERDF under Thematic Objective 1 and Thematic Objective 3 of the Operational Programme Competitiveness and Cohesion 2014 -2020).	Objective of this assignment is to follow up on the policy implementation process. Among others expert will verify whether links between economy and science are indeed going to be strengthened through implementation of the programme (i.e. looking at the governance process and checking whether bottom-up approach via entrepreneurial discovery process is applied), verify whether relevant policy mix was proposed upfront (i.e. sufficient support to knowledge building and cooperation mechanisms vs. investments in hard infrastructure), check whether implementing institutions created favourable conditions for support of more innovative projects (i.e. how easy is to get ERDF grant for projects with Seal of Excellence) and see whether financial instruments are used to support development of innovative products. After taking stock of on-going processes, expert should be able to formulate recommendations on how to improve implementation by ensuring better delivery of policy objectives. These recommendations will be applied in bilateral discussion with Croatian authorities, and will eventually feed into discussion on potential modification of S3 Strategy (which was recently requested).	50.450,00	AMI list	expert contract
179	Pilot action for interregional RIS3 cooperation	The new action aims to implement actions announced in the Commission Communication on Smart Specialisation, in particular to help partnerships of researchers and businesses to develop strategic inter-regional common projects to complement the work of the thematic smart specialisation platforms.	The pilot will support regional innovation stakeholders involved in the Thematic Smart Specialisation Platforms to develop investment projects of shared interest for the involved regions in a coordinated manner. The hands-on support to specific thematic S3 partnerships aims to result in investment pipelines that combine or coordinate funding from different sources (ESIF, national, private, EFSI, etc.). This will complement the support provided by the S3Platform (financed under administrative agreements from TA and FP pilot actions).	1.000.000,00	procurement	technical and other administrative assistance to Member States
180	Designing better innovation policies for regions and cities	Organisation of 5 seminars with the OECD on the basis of expert papers on a range of issues linked to improving the implementation of innovation policies for regions and cities.	Feed into the development of the Commission's approach to regional innovation policies, drawing on lessons from academic literature and other OECD member states. The results will be fed into current work on smart specialisation and Cohesion Policy post-2020.	500.000,00	grant	meetings and conference
181	Pilot action for regions in industrial transition	The new action aims to implement actions announced in the Commission Communication on Smart Specialisation, in particular to address the specific needs of regions in industrial transition by working with a limited number of regions to accelerate innovation uptake and remove investment barriers on the basis of their smart specialisation strategies.	The aim of the action is to optimise the impact of ESIF investments in innovation in middle income regions that are not qualifying for support to lagging regions and have difficulties attracting resources under excellence-based competitions under H2020 or COSME.	1.000.000,00	procurement	technical and other administrative assistance to Member States
182	Assisting Spanish cities speeding up the implementation of urban strategies - workshops	Organisation of 2 workshops focused, on one hand on specific urban issues such as sustainable transport, circular economy, digital transition or urban poverty, as well as concrete implementation difficulties	The objective is to speed up the implementation of the urban axis by providing assistance to the urban authorities with issues such as governance, selection of operations, indicators and follow-up. We expect that the technical support will help urban authorities to speed up the implementation, which is very much delayed, so they can meet their n+3 and performance framework commitments. We will also expect to use the workshops to raise awareness on cohesion policy among stakeholders and general public.	0,00	procurement	meetings and conference
183/184	Optimization of the use of ESIF Funds for waste water infrastructures in Greece in relation to compliance of C category agglomerations with EU Directive 91/271/EEC (UWWTD)	Hire +-4 experts from AMI LIST for: 1) Update of the 2009 study on urban waste treatment infrastructures in Greece by region (13 regional plans) 2) Assessment of the existing priority C projects and upgrading of the database of waste water infrastructures 3) Development of a web based integrated system for the monitoring of co-financed waste water infrastructures progress	Development of a comprehensive planning and monitoring tool with complete, assessed and reliable data on needs of all priority C agglomerations and the co-financed interventions in such agglomerations	0,00	AMI list	expert contract
185/186	Expert assistance in the area of RIS3 implementation and innovation dissemination in Greece and Cyprus	Hire three AMI list experts for Greece and two for Cyprus in order to advise the Commission's services in the field of the optimal implementation of RIS3 and innovation dissemination in Greece and Cyprus	Greece and Cyprus are struggling in implementing their approved RIS3s and disseminating innovation. The AMI-list experts will be called to provide assistance to the Commission's services in assessing the published or planned to be published calls in these fields in order to make the best use of the available resources and achieving the planned results. Their work will involve as well assessment of the adequate use of research infrastructures, interaction with relevant policies such as the Digital Growth Strategy and delivery methods (financial instruments, grants, etc)	0,00	AMI list	expert contract
187/188	Regional Doing Business Indicators - Slovakia	The WB will carry out a sub-national doing business study in Slovakia in 2018. It was foreseen under 2016 budget to cover only 4 cities. Slovakian authorities requested a fifth city to be included in the survey.	The study will measure the cost and time of a range steps involved in running a business in that city.	70.000,00	grant	study
189	Analyse comparative des modes de financement des entreprises au Portugal	Analyse comparative des trois formes de financement FEDER pour les entreprises au Portugal (subventions, aides remboursables, instruments financiers).	Examen comparatif des résultats obtenus pour chaque forme de financement pendant la période 2007-2013 en fonction d'un certain nombre de paramètres à définir, tels que taille des entreprises, secteur d'activité, performance atteinte, budget engagé, etc. Principales conclusions à tirer afin d'encourager la rationalisation et l'obtention du meilleur rapport entre le financement mis à disposition et les objectifs atteints dans le cadre de la mise en oeuvre de programmes opérationnels 2014-2020 au Portugal.	0,00	AMI list	expert contract

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
190/191	Prepare the methodology for Cross-border position papers	As part of the negotiation process between Member States and the Commission on cross-border cooperation programmes after 2020, cross-border position papers elaborated per border may serve as a good tool to orient policy discussion on the strategic orientation of the programmes, analogue to the role of Position papers per Member States for the 2014-2020 period. The way cross-border cooperation was handled in those position papers was not entirely adequate and appropriate, as policy recommendations cannot be generalised to all borders of a given Member State. They should be specific to a given border between two (or more) Member States. The action aims at laying down the methodology of the Cross-border Position paper and elaborate 3 pilot papers on three borders between different Member States in order to evaluate the viability of the tool for future use.	<ul style="list-style-type: none"> <li>☑ Define the methodology of elaborating Cross-border position papers. Outputs: annotated template of cross-border position papers.</li> <li>☑ Select pilot borders to test the methodology.</li> <li>☑ Elaborate pilot cross-border position papers on selected borders. Outputs: 3 pilot cross-border position papers.</li> <li>☑ Synthesis: evaluation of the tool and recommendations for future use of it. Output: 5-page synthesis report.</li> </ul> Contribution to Priority Objectives 5.1 of MP 2017: To prepare the policy post-2020, Target 30: Definition of new elements for post 2020.	45.750,00	AMI list	expert contract
192	Assisting Spanish cities speeding up the implementation of urban strategies - expert	Technical assistance and follow-up of the urban axis: Assistance to urban authorities with the implementation of their strategies	The objective is to speed up the implementation of the urban axis by providing assistance to the urban authorities with issues such as governance, selection of operations, indicators and follow-up. We expect that the technical support will help urban authorities to speed up the implementation, which is very much delayed, so they can meet their n+3 and performance framework commitments.	0,00	AMI list	expert contract
193	Study on the physical accessibility of the Outermost Regions (OR)	The overall purpose of this contract is to conduct a comprehensive analysis of transport connections between the EU's mainland and the OR, as well as between the OR themselves and between the OR and their neighbouring countries. The analysis will assess the current situation and identify regulatory, administrative, technical, financial and other bottlenecks along with missing links that should be considered for future investments through both public and private funding.	The objective is to create greater synergies between various available financial instruments, avoid duplications and better-target transport investments in the OR on the basis of a pre-defined list of potential projects that fit in the context of the EU relevant policies (such as TEN-T Policy, Cohesion Policy etc.) as well as to provide recommendations for the future review of those policies based on the Article 349 of the TFEU.	336.518,00	procurement	study
194/195	Business inspections in the second phase of the Catching-up Regions Initiative in Poland	The activity of the World Bank would constitute a mix of hands-on and analytical measures aiming at both structural and regulatory changes. It would cover the regions of Kujawsko-Pomorskie and Lubelskie. (Extension of actions 156/157)	The planned actions would aim to reduce burdens on business and with this increase the effectiveness of ESIF investments in the enterprise sector.	250.000,00	grant	study
196/197	Study on the outermost regions' specific additional allocation	The nine 'outermost regions' (OR) of Europe, Guadeloupe, French Guiana, Martinique, Mayotte, Reunion island and Saint Martin (France), the Canary Islands (Spain) and the Azores and Madeira (Portugal), are an integral part of the European Union, and the <i>acquis communautaire</i> is fully applicable in their territory. The OR are distinguished by their remoteness from mainland Europe, insularity, small size (except French Guiana), difficult topography and climate and economic dependence on a few products. Owing to their specific geographical location and the related difficulties, the OR benefit from a special status in application of article 349 and 355 of Lisbon treaty which recognise the specific constraints of the OR and provides for the adoption of specific measures in their regard. In the framework of the cohesion policy for the period 2007-2013, the ERDF regulation has foreseen for the first time a specific additional allocation in favour of the outermost regions of Europe in the regional programmes financed with the European Fond for Regional development. This allocation was intended to offset the additional costs, investment and operational costs, linked to the handicaps incurred in the outermost regions. The 2014-2020 ERDF regulation has carried over the specific additional allocation. The specific additional allocation has now been implemented for 10 years and there is sufficient experience to analyse the relevance and the effectiveness of this allocation in order to improve its efficiency by the end of the current period of programming and to provide recommendations for the future.	<p>The overall purpose of this study is to conduct a comprehensive analysis of the implementation of the ERDF specific additional allocation in the ERDF programmes of the 9 outermost regions; to verify if and how this allocation effectively covers the compensation needs of the OR to offset the over costs they face due to their handicaps; if this allocation is an effective tool to support their development.</p> <p>The expected results are a mapping of how the specific allocation has been used, an analysis of the relevance of this measure vis à vis the objective of off setting over costs and the general objectives of each programme, an analysis of the adequation of the current amount with the needs and policy recommendation for the future development of the Cohesion policy.</p>	299.600,00	procurement	study
198	Communication for the World Urban Forum	Communication for the World Urban Forum	Communication for the World Urban Forum	20.000,00	procurement	communication and publication

N° action	Title	Content	Objectives and results	Final Amount End of 2017	Procedure (procurement / grant)	Measure
199/200	Mid-term review JASPERS	Mid-term review JASPERS	Mid-term review JASPERS	750.000,00	procurement	study
201/202	Pilot project Smart Specialisation	Pilot project Smart Specialisation	Pilot project Smart Specialisation	1.000.000,00	procurement	technical and other administrative assistance to Member States
203	Survey in European Cities	Survey in European Cities	Survey in European Cities	1.250.000,00	procurement	study
204/205	National policies and cohesion	This study will analyse the impact of national policies on less developed regions with a focus on estimating public investment by region.	This study will inform the chapter on national policies in the 8th cohesion report	400.000,00	procurement	study
206/207	Cooperation with OECD: Cities in the world report, Sub-national finances and decentralisation (extension of action n. 180);	Cities in the world report: The EU, OECD and WB committed to develop a global definition of cities and settlements. Such a definition is important, but the benefit is not instantly obvious. The report will showcase what we can learn from this new definition at the global, national and city level. Sub-national finances and decentralisation: This action will investigate the changing role of sub-national public authorities in terms of policy making, public expenditure and investment.	Cities in the world report: This report will highlight the benefit of the global city definition. In addition, it will facilitate city comparison and learning between cities both within the EU and between the EU and the rest of the world. Sub-national finances and decentralisation: The combination of the local autonomy index, regional authority index and expenditure and investment by sub-national investment will help to monitor the changing role of regions and municipalities in economic development.	1.365.050,00	Grant	Study