






Identifying and preventing fraud and corruption in Structural and Cohesion Funds in 2021-2027 Cohesion Policy Programmes

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The training has been organised by EIPA and CPVA
under the Framework Contract Nr 2023CE160AT004.

7 February 2024


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AGENDA

Day 3

- Q&A session with OLAF
- Fraud Risk Management, Processes and Coverage
- Improving the Frameworks against Fraud and Corruption
- Break out rooms Exercises
- Specific challenges in preventing fraud



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Jo Kremers
 CPA / certified IT auditor, fraud investigator
 till May 1st 2019
 senior audit manager Audit Authority
 Central Audit Service / Auditdienst Rijk
 Ministry of Finance / The Netherlands

lecturer / trainer / speaker
 (Risk Management, Financial Control & Audit, Combating Fraud & Corruption)

Lecturer for

- The International Anti-Corruption Academy (IACA, close relations with its initiating partners INTERPOL, OLAF the European Anti-Fraud Office and the Republic of Austria); since 2019
- The National Academy for Finance and Economics of the Dutch Ministry of Finance till 2019
- EIPA (European Institute for Public Administration) Maastricht since 2020
- Maastricht School of Management since 2019
- several other European Educational Institutions and Academies since 2006
- OECD, World Bank, EC (several projects, Twinnings)
- many in-house trainings in- and outside the EU, including coaching of new potential leaders

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My first 3 Anti-Fraud and Corruption Games:

Awarded as G

1. The Ant

2. The Ant

3. The Ant
On-the-S

Selections out of these,
as input for
today and tomorrow

edition 2024 3 days

2024 2 days
ed tools,
TION lab,
aking,
complex

signals
ne spot?

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My drive / passion
in COMBATTING FRAUD & CORRUPTION in EU Funds,
and in creating and “playing” my 8 Anti-Fraud and -
Corruption Games,
it is fed by

My personal motto, message :

EIPA | European
Institute of
Public
Administration

CPWA | Central project
management
agency

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the fight against Fraud and Corruption in EU Funds and Facilities,
my next Key Message :


Because :
It is European taxpayers' money!!
That should be used in accordance with
its original purpose

Financial damage

Image and Reputational damage!!!!




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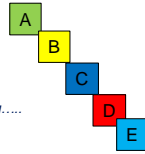




Question 1


In which city was the Treaty on the European Union signed?
Was it :

- A. Rome
- B. Lisbon
- C. Maastricht
- D. Brussels or
- E. Luxembourg

Your votes please
Fill in the Zoom polling.....

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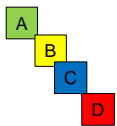




Question 2


How many key elements does the AFC contain?

- A. 2
- B. 3
- C. 4
- D. 6

*Your votes please
Fill in the Zoom polling.....*

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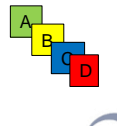




Question 3

A (part of the) definition of Fraud used by the Commission is:

- A. the **abuse** of (public) position for private gain
- B. **any infringement**from an **act or omission** .., which has the **effect of prejudicing the general budget** ..., either **by reducing or losing revenue**, or by an **unjustified item of expenditure**
- C. Any intentional act or omission relating to the use or presentation of **false, incorrect or incomplete statements or documents**, which has as its effect the **misappropriation or wrongful retention of funds**
- D. **False, inaccurate or incomplete statements or documents** are consciously being used or submitted, which has as its effect the **misappropriation or wrongful retention of funds**

*Your votes please
Fill in the Zoom polling.....*

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Question 4

According to the **INTERNATIONAL STANDARD ON AUDITING ISA 240**,
auditors.....

Some more information :

REGULATION (EU) 2021/1060 (CPR)
Article 77 Functions of the audit authority
2. Audit work shall be carried out in accordance with internationally accepted audit standards.


- A. conducting an audit in accordance with ISAs are responsible for the prevention and detection of fraud
- B. place a strong emphasis on fraud prevention, which may reduce opportunities for fraud to take place, and fraud deterrence, which could persuade individuals not to commit fraud because of the likelihood of detection and punishment
- C. are responsible for obtaining reasonable assurance that the financial statements taken as a whole are free from material misstatement, whether caused by fraud or error
- D. All of the above

Your votes please
Fill in the Zoom polling.....





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The Anti Fraud Cycle (AFC) and the Management control Systems (MCS), special attention for Deterrence



Case 1 Break out rooms

dear teams :

please fill in the AFC, the stages 1 Prevention & Deterrence, 2 Detection & Reporting and stage 4 of Recovery & Sanctioning, for your "own" MCS;

*Mention for each of these stages at least
4 effective and proportionate controls / measures
if you have knowledge of Good Practices in your own MCS, share it with us;
thank you!*

Before starting your teamwork , please decide **who will represent** your team in presenting the outcome of your team session


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Case 1 Break out rooms; the results presented by the teams




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The Fraud Risk Analysis

first, Jo will present a case that comes from his own practice

dear teams :

regarding the case presented by Jo, could you as self assessment team define



(1) the risks

and

(2) related effective and proportionate anti-fraud measures in this?

Focused on 1 prevention & deterrence, 2 detection and 3 correction.

Before starting your teamwork , please decide **who will represent** your team in presenting the outcome of your self assessment session

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Case 2 Break out rooms; the results presented by the teams




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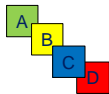

Symbols Case 1 Individual

To prevent, to detect, to analyse fraud and corruption, and to understand its causes, reasons and signals we can make use of some very important fraud symbols.

Which symbols does Jo point on? Is it :

*Your votes please
Fill in the Zoom polling.....*

- A. Opportunity, pressure, rationalisation
- B. A prison cell, banknotes, handcuffs, shaking hands
- C. A casino, jewellery, cocaine, a gold bar
- D. A diamond, a tree, a flag


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.... and please don't forget ...

in addition ongoing maintenance / pruning / control of the tree is required

in an **effective and **proportionate** way**

as written in
[REGULATION \(EU\) 2021/1060](#)
 Article 74 Programme management by the managing authority

1. The managing authority shall:

(c) have effective and proportionate anti-fraud measures and procedures in place,
 taking into account the risks identified;

To explain.....




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Some extra information

**Such a tool can only be part of
the Anti-Fraud Tool box,**

in case it is used in a correct way.

Would you use it like this.....?




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Any questions?

Thank you for your attention!
Hope to meet again tomorrow...

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EIPA European Institute of Public Administration

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CPVA Central project management agency