



European Commission



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STRENGTHENING GOOD GOVERNANCE AND ADMINISTRATIVE CAPACITY FOR COHESION POLICY

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“To fully unlock the potential of public investments in terms of growth and jobs, solid institutions and administrative capacity are as important as the money itself. In the next long term EU budget, lessons drawn from this pilot action will help boost the effectiveness and performance of EU and public national funds alike”

Corina Crețu, European Commissioner for Regional Policy

The new pilot action on Good Governance and Administrative Capacity for Cohesion Policy provides hands-on support by experts from the Commission and the Organisation for Economic Co-operation and Development (OECD) to strengthen the administrative capacity of the authorities dealing with EU funds on a daily basis. The goal is to test and develop new solutions to strengthen administrative capacity in the post 2020 budgetary period.



PHASE I – ASSESSMENT AND ROADMAP

JUNE 2018 – MARCH 2019

The first phase will consist of an assessment and needs and the preparation of a roadmap with actions and targets; this roadmap will include:

- ▶ Identification of specific weaknesses to address, such as insufficient skills or excessively long procedures;
- ▶ Identification and selection of remedy actions, such as improving the workflow for efficiency gains, designing or implementing training plans on specific issues like dealing with public procurement, state aid or simplified cost options;

- ▶ Definition of milestones, targets and deadlines;
- ▶ Tools, such as TAIEX REGIO PEER 2 PEER, and other actors to involve like regional and local authorities or business partners.

A meeting with all managing authorities will be organised in March 2019 to present the roadmaps and exchange experiences. Managing authorities and the Commission will jointly assess and select key relevant actions to be implemented during the second phase.



PHASE 2 – IMPLEMENTATION

APRIL 2019 – DECEMBER 2019

The roadmap and its actions will be implemented with the support of the Commission and the OECD. At the end of the

phase, the Commission will assess the results; it will feed into the preparation of guidance on administrative capacity building for the future 2021-2027 budgetary period.



BUDGET

€900.000 is available to support the implementation of the first phase of the pilot action. The budget for the second phase will be decided at a later stage.

5 MANAGING AUTHORITIES HAVE BEEN SELECTED

 <p>GREECE</p>	<p>THE 'TRANSPORT INFRASTRUCTURE, ENVIRONMENT & SUSTAINABLE DEVELOPMENT' PROGRAMME</p> <p><i>Ministry of Economy and Development</i></p> <p>GOALS: Simplify the internal structure and speed up procedures, to be more efficient. Analyse the needs in terms of skills and adapt the plan for competence development. Modernise IT tools, to improve the flow of information and promote an increase use of online procedures in the implementation of EU-funded projects.</p>
 <p>POLAND</p>	<p>THE LUBELSKIE REGION PROGRAMME</p> <p><i>The Board of the Lubelskie Voivodship</i></p> <p>GOALS: Increasing the authority's efficiency and flexibility to deal with the different phases of projects, from planning to tendering. Review the employees' skills to deal with specific issues (state aid or environmental procedures). Identify training and recruitment needs and establish a more efficient repartition of tasks. Improve internal communication and cooperation with external actors (business partners or associations of cities, for example).</p>
 <p>CROATIA</p>	<p>THE 'COMPETITIVENESS AND COHESION' PROGRAMME</p> <p><i>Ministry of Regional Development and EU Funds</i></p> <p>GOALS: Improve HR policy with new methods of recruitments and career development. Simplify and improve the management of the programme and reduce the length of procedures. Improve communication and coordination both internally and with external stakeholders and the public.</p>
 <p>BULGARIA</p>	<p>THE 'REGIONS IN GROWTH' PROGRAMME</p> <p><i>Ministry of Regional Development and Public Works</i></p> <p>GOALS: Further improve competencies and expertise in cohesion policy rules and public procurement. Simplify the structure and internal procedures of the managing authority and its territorial units, as well as the management and control system, with an increased use of simplified cost options. Improve communication with the other actors involved in the roll out of the programme (beneficiaries of the funds and urban authorities).</p>
 <p>SPAIN</p>	<p>THE 'ERDF EXTREMADURA' PROGRAMME</p> <p><i>Ministry of Finance and Civil Service, Directorate-General for European Funds, Regional Government of Extremadura</i></p> <p>GOALS: Better match the available resources with the needs of the region and optimise the allocated resources. Improve the monitoring and evaluation process of the projects. Reinforce the knowledge and skills in programming, management, monitoring and evaluation. Foster better coordination between fund managers, sectorial experts, and beneficiaries, putting the partnership principle in practice.</p>

MORE INFORMATION:

ON THE INFOREGIO WEBSITE: [Improving how funds are invested and managed](#)

ON THE ESF WEBSITE: [Better public services](#)