



Forum for Managing Authorities Building Administrative Capacity 2021-2027



Wednesday, 16 February 2022, 09:30 – 16:55 CET

☐ Online

Interpretation will be provided to/from French, Italian, Spanish, Portuguese and Polish.

Time	Session
09:25 – 09:30	Housekeeping Introduce the platform features
09:30 – 10:00	 Maria Varinia Michalun – Acting Head of Unit, Regional Development and Multi-level Governance Division, Centre for Entrepreneurship, SMEs, Regions and Cities, OECD Opening remarks: Normunds Popens – Deputy Director-General for Implementation, Directorate-General Regional and Urban Policy (REGIO), European Commission Nadim Ahmad – Deputy Director, Centre for Entrepreneurship, SMEs, Regions and Cities, OECD
	 Keynote remarks John Bachtler – Director of European Policies Research Centre (University of Strathclyde and Delft University of Technology)
10:00 – 11:00	Panel discussion: People management Discussing strategic and innovative human resource management practices that can help MAs better recruit and manage staff Moderator:
	 Dónal Mulligan – Analyst, Public Employment and Management, Directorate for Public Governance, OECD Panellists: Marina Hudolin – Head of Department, Managing Authority of the Programme for Competitiveness and Cohesion, Croatia Haralds Beitelis – Head of the Division of the European Union Structural Funds, Latvia Luís Filipe – Member of the Board, Managing Authority of Regional Programme Centro, Portugal Discussion and Q&A





11:00 – 11:15	Break
11:15 – 12:15	Panel discussion: Strategic planning, coordination and implementation
	Exploring mechanisms and good practices to build strategic links among regional, national and EU Programme objectives to optimise investment and reach desired objectives
	Moderator:
	 Maria Varinia Michalun – Acting Head of Unit, Regional Development and Multi-level Governance Division, Centre for Entrepreneurship, SMEs, Regions and Cities, OECD
	Panellists:
	 Irene McMaster – Senior Knowledge Exchange Fellow, European Policies Research Centre, University of Strathclyde Lourdes Hernández Martínez – Director, DG Regional Finance and European Funds, Managing Authority of the Regional Programme for Junta de Extremadura, Spain
	Davide Donati – Vice Director, Directorate for Coordination of European Policies and Funds, Regione Piemonte, Italy
	Discussion and Q&A
12:15 – 13:45	Lunch break
13:45 – 14:45	Panel discussion: Organisation management
	Looking into how to optimise technology and organisational management systems to build high-performing and flexible MA workforces.
	Moderator:
	Daniel Gerson – Senior Manager, Public Employment and Management, Directorate for Public Governance, OECD
	Panellists:
	Vladimir Kváča – Assistant Professor, Charles University Maria Kanandalana Marihana fitha Canandalian and Canandal Hait Manadalian Authority of the Research of the Canandalian and Canandal Hait Manadalian Authority of the Research of the Canandalian and Canandalia
	 Maria Kousoulakou – Member of the Organisation and Support Unit, Managing Authority of the Programme of Transport Infrastructure, Environment and Sustainable Development, Greece
	Jacek Skałecki – Inspector at the ROP Programming Unit in the ROP Management Department at the Marshal's Office in Lublin, Poland
	Urmo Merila – Head of Grants Development Department, Managing Authority, State Shared Service Centre, Estonia
	Discussion and Q&A
14:45 – 15:45	Panel discussion: Beneficiary support and stakeholder engagement
	Exploring ways to provide tailored and effective support to beneficiaries and engage stakeholders in planning and implementing national and regional Programmes.
	Moderator:
	 Maria Varinia Michalun – Acting Head of Unit, Regional Development and Multi-level Governance Division, Centre for Entrepreneurship, SMEs, Regions and Cities, OECD
	Panellists:
	John Moodie – Senior Research Fellow, Nordregio





	 Evelina Stoyanova – State Expert, Managing Authority of the Programme "Development of the Regions" Ministry of Regional Development and Public Works, Bulgaria Lone Rosen – Programme Manager, Danish Business Authority, Denmark Achim Wolf – Project Manager, KBSplus, Kontakt-und Beratungsstelle zur Begleitung der EU-Fonds (Contact and Advice Centre for the Support of the EU funds in Brandenburg), Germany Discussion and Q&A
15:45 – 15:55	Break
15:55 – 16:55	Closing plenary and remarks: Perspectives on the present and future
	Reflect on the priorities, challenges, and needs identified throughout the Forum and how these will affect MAs ability to build administrative capacity now and throughout the 2021-2027 EU programming period.
	Moderator:
	Daniel Gerson – Senior Manager, Public Employment and Management, Directorate for Public Governance, OECD Plenary Address
	Laura Polverari – Associate Professor of Political Science, University of Padua, Co-Director of the Institutional and Administrative Capacities Observatory #CAPIS
	Panellists:
	Kostas Raftopoulos – Head of Unit, Managing Authority of the Programme Transport Infrastructure, Environment and Sustainable Development, Greece
	Benedict Wauters – Director, Innovation, Impact Evaluation and Methodology for ESF Department, Flemish Ministry of Employment and Social Economy, Belgium
	Mafalda Ferreira – Head of Unit, Development and Cohesion Agency, Portugal
	Discussion and Q&A
	Closing remarks
	 Jón R. Blöndal – Head of Public Management and Budgeting Division, OECD Public Governance Directorate Stefan Appel – Head of Unit, Administrative Capacity Building and Solidarity Instruments, DG REGIO, European Commission





Background information

This Forum brings the lessons and insights gained from the DG REGIO pilot project *Frontloading Administrative Capacity Building for Post-2020* to a broad audience of Managing Authorities. The pilot project, undertaken with the OECD and national and regional MAs from Bulgaria, Croatia, Greece, Poland (Lubelskie), and Spain (Extremadura), resulted in Roadmaps for Administrative Capacity Building, and a series of administrative capacity building recommendations that can be found in the synthesis report *Strengthening Governance of EU Funds under Cohesion Policy* and its associated *Self-assessment Instrument*, as well as DG REGIO's practical toolkit for preparing *Roadmaps for Administrative Capacity*.





