

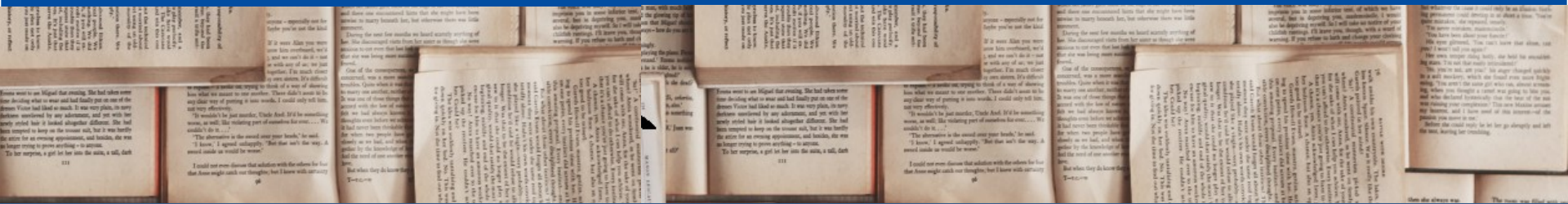


Use of Evaluation Evidence and Monitoring Data in an Inter-organizational Environment: Italy's Evaluation Reviews and Labs

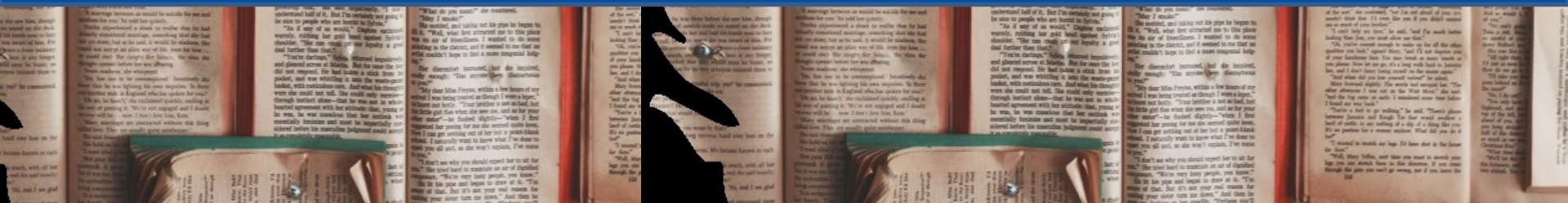
NUVAP – DPCoe

July, 1 2021

MORE THAN 350 EVALUATIONS SINCE 2016 - YET LITTLE USE



Cohesion Policy is one of the most evaluated monitored and open policies in Italy but how to put evidence and data to work?



NATIONAL EVALUATION SYSTEM

NUVAP (Evaluation Unit of Dept for Cohesion Policy)

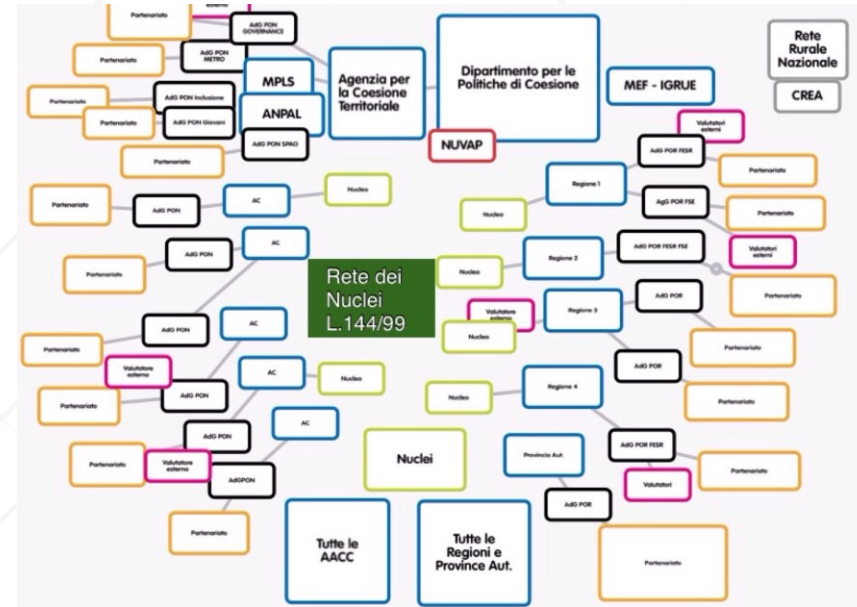
Managing Authorities

Coordination bodies

Evaluation Units
Public research organizations

Evaluators

Socio-Economic and Institutional Partners



EVALUATION UNITS (AND THEIR NETWORK)

One for each Region & Ministry involved in Cohesion Policy

Partial funding from Italy's central government

Evaluation is one of many functions

Co-operate as a Network

Work Groups – Thematic + Indicators

COLLECTIVE activities:
together produce
knowledge for the
Cohesion Policy community

COMMON activities: the
Network supports what
each Evaluation Unit does
for its organisation



GOAL: PROVIDE EVIDENCE to MA's FOR 2021-2027 PROGRAMMES

2019: Involve Evaluation Units in reading and learning from evaluations: **REVIEWS**

2020-2021: Involve MA's and relevant bodies in cumulating knowledge: **LABS**

Bringing knowledge as close as possible to intended users by involving them (or individuals very close to them) in collecting and interpreting evidence and data

OUTMIGRATION &
TERRITORIAL
IMBALANCES



Basilicata Eval Unit

INNOVATION &
RESEARCH



Sardinia Eval Unit

ACTIVE LABOUR
POLICIES



IRES Piedmont

HYDROGEOLOGICAL
INSTABILITY



NUVAP

PLACE-BASED
POLICY TOOLS



Emilia-Romagna Eval
Unit

SOCIAL
INNOVATION



NUVAP

Individuals from different Evaluation Units worked together to produce 6 Non Systematic Narrative Evaluation Reviews on

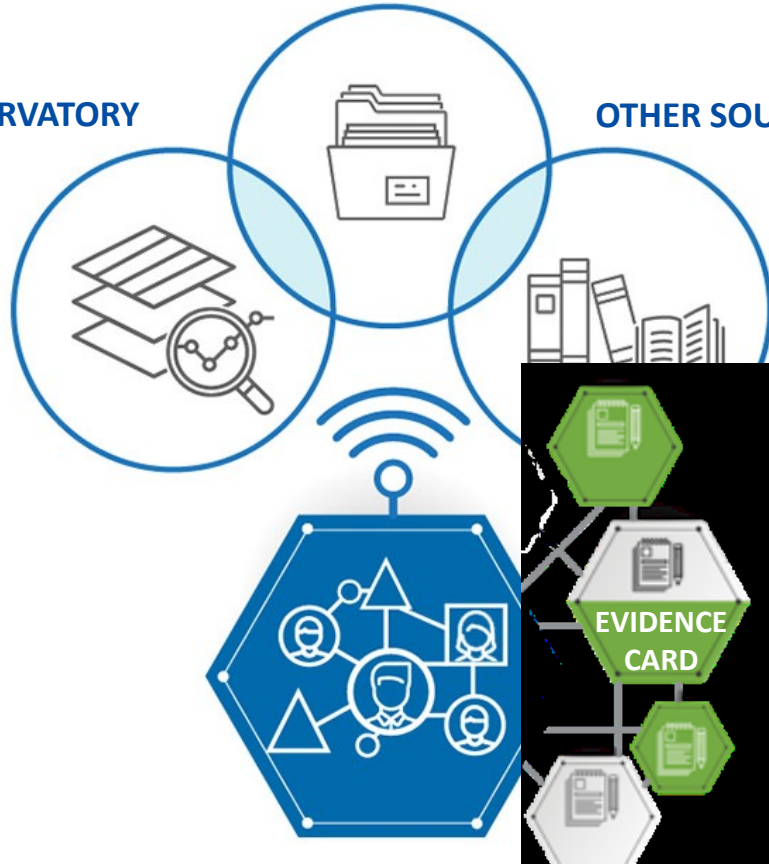
The Evaluation Unit Network collectively chose **hot issues** from the **policy debate** on **2021-2027**

A SIMPLE METHODOLOGY TO FIND, COLLECT, AND PROCESS EVIDENCE

MINISTRY OR REGIONAL AUTHORITY

OBSERVATORY

OTHER SOURCES



PLUS ONE
ON TRANSPORT
IN 2020

VALUTAZIONE
E VERIFICA



RETE DEI NUCLEI
NUCLEI DI VALUTAZIONE E VERIFICA
DEGLI INVESTIMENTI PUBBLICI

A COMPLEX METHODOLOGY FOR COLLECTIVE WORK

- Techniques to **facilitate collective inter-institutional work in a non-hierarchical environment**
- **Architecture** including group work, collective decision-making, & dissemination:
 - In person meetings and video-conferences
 - Large meetings, one-to-one contacts & everything in between



COLLECTIVE ENDEAVOUR TO MAXIMIZE LEARNING

PARTICIPATING ORGANIZATIONS

- NUVAP
- 18 Regions' Eval. Units (15 wrote)
- 6 Research Centres
- Team ASSIST+

84 INDIVIDUALS

- 50 from Regions' Evaluation Units
- 8 from NUVAP
- 19 from Research Centres
- 7 Team ASSIST+

PRODUCTS AND RESULTS



PRODUCTS

- 73 Evidence Cards + theory frames + infographics
- 6 Non Systematic Narrative Evaluation Reviews
- Presentations at policy debate meetings: with the European Commission, with socio-economic partners

FURTHER RESULTS

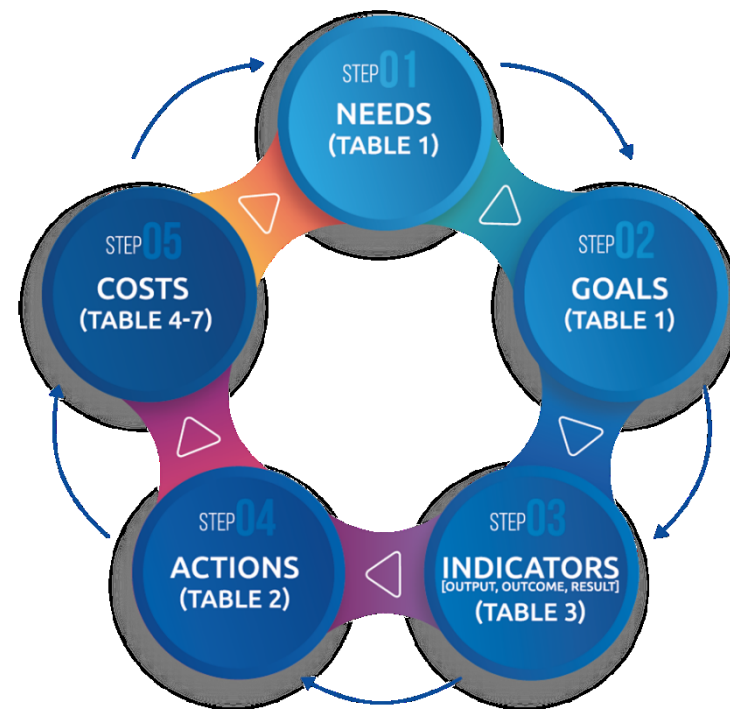
- 3 Evaluation Units started producing their own Evaluation Reviews
- Eval Unit Network produced another collective Evaluation Review on Transports
- Use in 2020 Labs

Producing and synthesizing
knowledge necessary but not
sufficient

METHODOLOGY BASED ON REQUESTS FROM PROGRAMME TEMPLATE



- **Overarching question**
- **Multiple sources:** monitoring, administrative & statistical data; studies; evaluations; direct inquiry



ARCHITECTURE



- **Coordination:** NUVAP, ANPAL, CREA, ISPRA
- A national workgroup for each Lab
- A regional group in each participating Region
- **Regions' Evaluation Units** involved MAs, Sector Units, and others

WIDE INVOLVEMENT FOR WIDER REACH OF EVALUATIONS



- **Sequence:**
 - Lab1 March-May 2020
 - Lab2 June-October 2020
 - Lab3 January-April 2021
- **Process:**
 - Weekly meetings
 - 3 National Evaluation System events
- Dedicated resources and techniques to create and facilitate groups
- Support on both themes and facilitation

And now, let's LabOP



Nucleo di Valutazione e Analisi per la Programmazione



Presidenza del Consiglio dei Ministri – Dipartimento per le Politiche di Coesione



Grazie dell'attenzione

