Objectives of TNC

• Improve quality and effectiveness of employment policy and delivering reforms
• Share info and good practice among administrations, social partners, NGOs and organisations in the field of employment, social inclusion and training
• Strengthen capacities to innovate, modernise and adapt
• Identify issues and suggest solutions for reforms
• Improve governance
EU-Level Platform on Transnational Cooperation

• Managed by AEIDL (European Association for Information on Local Development)
• Room for establishment of 10 thematic networks in total (8 already selected)
• Partnership is one of themes
Partnership: Current state of play

• Partnership accepted as invaluable instrument for achievement of **Europe 2020 Strategy**
• **Common Provisions Regulation** for ESIF set guidelines for Partnership Agreements and programmes
• **European Code of Conduct on Partnership** (ECCP) provides framework for partner involvement in programme cycle
• Reviews confirm partnership processes in place but quality varies
• WHAT and WHY of partnership well-established, most challenges are around the HOW.
Key principles of ECCP

- **Representation** of partners
- **Transparency** of selection procedures
- Partner **involvement** in Partnership Agreement and programme cycle
- Strengthening of **institutional capacity** of relevant partners
- **Exchange** of experience and mutual learning across all ESI Funds
- **Assessment** of partner roles in partnership performance and effectiveness during the programming period.
Potential areas for TN activity

Facilitated exchanges of experience using ECCP framework to:
• Explore key challenges during programme cycle
• Look at what works, what does not and why

Possible areas for exploration include:
• Strengthening stakeholder ownership
• Ensuring accountability
• Reinforcement of enabling environment for partnership
Strengthen stakeholder ownership

- Selecting more diverse categories of partners
- Understanding different partner incentives
- Ensuring appropriate stakeholder engagement during programme cycle
- Strengthening institutional capacity of partners.
Deepen programme accountability

Ensuring:

- **Compliance** with ECCP principles
- **Transparency** in processes for promoting partnership
- **Responsiveness** to stakeholders
Promote the enabling environment for partnership

Creating space for innovation

- Analysis of factors that hinder partnerships and seeking solutions to them
- Improving monitoring and evaluation processes
- Sharing information more systematically
- Mainstreaming partnership across multiple levels.
Reinforce *partnership broker* skills

Enhance the intermediary skills of individuals and organisations so that they are better able to initiate, shape and support partnership.
Potential added value of transnational co-operation

• **Safe environment** for reflection on key partnership issues and challenges
• **Systematic sharing** of innovative approaches and good practices
• **Clarity on contextual issues** that influence options for replication
• **Access** to wide partnership knowledge base – tools, tips and resources (EU and beyond)
• **Improved mainstreaming** of partnership in ESIF policy and practice
Thank you!

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