Annex 4: Qualitative Questionnaires

Questionnaires for the Managing Authorities

MA - European Commission Directorate-General for Regional and Urban Policy: Assessment of unit cost

Q1 Targeted Survey for Managing Authority  This questionnaire is directed to Managing Authority. Given the variety of stakeholder roles, interests and responsibilities involved in the survey, some questions might result not suitable for your role. Please feel free to answer only to the questions which are most relevant to you. Structure of the survey: The questionnaire is divided into the following sections: - Identification of respondent- Planning of rail infrastructure projects - External factors influencing final rail infrastructure project costs - Future investments in the rail infrastructure
Q4 Identification of respondents

Q5 I speak on behalf of?
- Myself (1)
- The company/organisation I work for (2)
- An association representing other companies/organisations (3)
- Other (4) ____________________

Q9 Please provide your contact details:

Q10 Company/Organisation Name:

Q11 Country in which the organization is based:
- AT (4)
- BE (5)
- BG (6)
- CZ (7)
- DE (8)
- DK (9)
- EE (10)
- ES (11)
- FI (12)
- FR (13)
- GR (14)
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- LV (21)
- NL (22)
- PL (23)
- PT (24)
- RO (25)
- SE (26)
- SI (27)
- SK (28)
- UK (29)

Q12 First Name:

Q13 Family Name:
Q14 Country of Origin:

- AT (4)
- BE (5)
- BG (6)
- CZ (7)
- DE (8)
- DK (9)
- EE (10)
- ES (11)
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- PL (23)
- PT (24)
- RO (25)
- SE (26)
- SI (27)
- SK (28)
- UK (29)

Q15 Role in your organization:

Q16 E-mail:

Q17 Telephone:
Q18 Planning of rail infrastructure projects

Q19 Is your organization involved in the planning of rail infrastructure projects?
- Yes (1)
- No (2)

Q20 What is the role of your organization? (more than one choice is possible)
- Define railway network development strategy (1)
- Provide technical specifications (2)
- Estimate costs (3)
- Commit/provide funding (4)
- Other, please specify (5) ________________

Q21 What is the role of your organization in the estimate of cost? (more than one choice is possible)
- Provide estimate of costs (1)
- Review estimate of costs (2)
- Check estimate of costs (3)
- No role (4)
- Other, please specify (5) ________________

Q22 Please specify how cost estimate is developed.
- Outsourced to third parties (1)
- Internally (2)
- Not applicable, my organization has no role in cost estimate (3)

Q23 Please specify what level of cost estimate your organization is involved in. (more than one choice is possible)
- General planning (e.g. strategic planning, masterplan, concept) (1)
- Preliminary planning (e.g. Feasibility study, preliminary design) (2)
- Detailed planning (e.g. detailed study, final design, tender documents) (3)
- Other, please specify (4) ________________
- Not applicable, my organization has no role in cost estimate (5)

Q24 Are there price lists available for rail infrastructure project cost estimate?
- Yes, please insert details of the price list/s used and the related level of planning (1) ________________
- No (2)
Q26 Please describe the structure of the cost estimate for General planning (e.g. strategic planning, masterplan, concept)
- Lump sum (2)
- Detailed (please see below) (3)

Q69 Please specify the details included in the General Planning
- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)

Q67 Please describe the structure of the cost estimate for Preliminary planning (e.g. Feasibility study, preliminary design)
- Lump sum (1)
- Detailed (please see below) (2)

Q70 Please specify the details included in the Preliminary planning
- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)

Q68 Please describe the structure of the cost estimate for Detailed planning (e.g. detailed study, final design, tender documents)
- Lump sum (1)
- Detailed (please see below) (2)

Q71 Please specify the details included in the Detailed planning
- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)
Q57 What is the level of design (and cost estimate) required for Major Project application for the Operational Programme/s managed by your Organization in the 2000-2006 Programming Period?

- Preliminary planning (e.g. Feasibility study, preliminary design) (4)
- Detailed planning (e.g. detailed study, final design, tender documents) (5)
- Other, please specify (6) ____________________

Q58 What is the level of design (and cost estimate) required for Major Project application for the Operational Programme/s managed by your Organization in the 2007 - 2013 Programming Period?

- Preliminary planning (e.g. Feasibility study, preliminary design) (4)
- Detailed planning (e.g. detailed study, final design, tender documents) (5)
- Other, please specify (6) ____________________

Q59 What is the level of design (and cost estimate) required for Major Project application for the Operational Programme/s managed by your Organization in the 2014 - 2020 Programming Period?

- Preliminary planning (e.g. Feasibility study, preliminary design) (4)
- Detailed planning (e.g. detailed study, final design, tender documents) (5)
- Other, please specify (6) ____________________
Q31 External factors influencing final rail infrastructure projects costs (Final project costs are costs paid for the realization of the infrastructure)

Q32 The European market is not homogeneous. Differences in the construction market, in regulatory aspects, level of competition, maturity, etc. necessarily impact on rail infrastructure capital investment costs. Based on your experience, which of the following elements impacted most on final rail infrastructure investment costs in your country before the economic crisis (from 2000 to 2008)? (Rank the impacts from 1 minor to 4 major)

<table>
<thead>
<tr>
<th>Element</th>
<th>1 (1)</th>
<th>2 (2)</th>
<th>3 (3)</th>
<th>4 (4)</th>
<th>Not at all (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Procurement (e.g. tendering process, contacting schemes) (1)</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
</tr>
<tr>
<td>Regulatory and legislative requirements (e.g. Technical standards for design and regulations for construction, Environmental and planning requirements, land acquisition) (2)</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
</tr>
<tr>
<td>Market factors (e.g. Competition in the construction market, supply chain, labor costs, material costs) (3)</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
</tr>
</tbody>
</table>

Q33 What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your country before the economic crisis (from 2000 to 2008) and how? (more than one choice is possible)

- Awarding Criteria (1)
- Length of the tendering process (e.g. due to appeals) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) (3)
- Other, please specify (4) ____________________
Display This Question:
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Awarding Criteria Is Selected
Q34 Please specify the impact on the final costs of Awarding Criteria
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Length of the tendering process (e.g. due to appeals) Is Selected
Q36 Please specify the impact on the final costs of Length of the tendering process (e.g. due to appeals)
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) Is Selected
Q38 Please specify the impact on the final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation)
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q40 What elements of the Regulatory and legislative requirements influence the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008)?
☐ Technical standards, please specify (1) ____________________
☐ Environmental constraints: please specify (2) ____________________
☐ Land acquisition: please specify (3) ____________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q41 What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more then one answer is possible)
☐ Construction market competition dynamics impacted on (please specify below) (1)
☐ Labor and material costs (please specify below) (2)
☐ Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects), (please specify below) (3)
☐ Other, please specify (4) ____________________
Display This Question:

If What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more then one answer is possible) Construction market competition dynamics impacted on (please specify below) Is Selected

Q42 Please specify the impacts on final costs of Construction market competition dynamics

- Final costs exceeded initial contract amount (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

Display This Question:

If What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more then one answer is possible) Labor and material costs (please specify below) Is Selected

Q43 Please specify the impacts on final costs of Labor and material costs

- Higher than European average (1)
- Lower than the EU average (2)
- Limited technical skills in the local market (3)
- Supply chain (e.g. need to import material, limited financial capacity of companies in the supply chain): please specify (4) ____________________
- Other, please specify (5) ____________________

Display This Question:

If What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more then one answer is possible) Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects), (please specify below) Is Selected

Q44 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects)

- Final costs exceeded estimated cost in the tendering documents (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________
Q45 Based on your experience which of the following elements impacted most on final rail infrastructure investment costs in your Country during/after the economic crisis (from 2009)? (Rank the impacts from 1 minor to 4 major)

<table>
<thead>
<tr>
<th></th>
<th>1 (1)</th>
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<th>4 (5)</th>
<th>Not at all (6)</th>
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</thead>
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<td>Procurement (e.g. tendering process, contacting schemes)</td>
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<td></td>
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<td></td>
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<tr>
<td>Regulatory and legislative requirements (e.g. Technical standards for design and regulations for construction, Environmental and planning requirements, land acquisition)</td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Market factors (e.g. Competition in the construction market, supply chain, labor costs, material costs)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Q46 What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one answer is possible)

- Awarding Criteria (1)
- Length of the tendering process (e.g. due to appeals) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) (3)
- Other, please specify (4)
Display This Question:

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one ans... Awarding Criteria Is Selected

Q47 Please specify the impacts on final costs of Awarding Criteria

☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one ans... Length of the tendering process (e.g. due to appeals) Is Selected

Q49 Please specify the impacts on final costs of Length of the tendering process (e.g. due to appeals)

☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one ans... Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) Is Selected

Q48 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation)

☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)

Display This Question:

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q50 What elements of the Regulatory and legislative requirements on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009)?

☐ Technical standards, please specify (1) ____________________
☐ Environmental constraints: please specify (2) ____________________
☐ Land acquisition: please specify (3) ____________________

Display This Question:

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q51 What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)

☐ Construction market competition dynamics (please elaborate in a next Q) (1)
☐ Labor and material costs (please elaborate in a next Q) (2)
☐ Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) (please elaborate in a next Q) (3)
☐ Other, please specify (4) ____________________
Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
Construction market competition dynamics (please elaborate in a next Q) Is Selected
Q52 Please specify the impacts on final costs of Construction market competition dynamics
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
Labor and material costs (please elaborate in a next Q) Is Selected
Q53 Please specify the impacts on final costs of Labor and material costs
☐ Higher than European average (1)
☐ Lower than the EU average (2)
☐ Limited technical skills in the local market (3)
☐ Supply chain (e.g. need to import material, limited financial capacity of companies in the supply chain), please specify (4) ____________________
☐ Other, please specify (5) ____________________

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) (please elaborate in a next Q) Is Selected
Q54 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects)
☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)
<table>
<thead>
<tr>
<th>Display This Question:</th>
<th>If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q60 Future Investments in Rail Infrastructure</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Display This Question:</th>
<th>If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q62 Please specify main planned investments for 2014 – 2020 period and 2020 - 2030 horizon stating:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Display This Question:</th>
<th>If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q63 Objective/s</td>
<td></td>
</tr>
</tbody>
</table>

<table>
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<tr>
<th>Display This Question:</th>
<th>If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q65 Type of interventions (upgrading/rehabilitation of existing lines, new lines, maintenance)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Display This Question:</th>
<th>If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q66 Estimated financial resources for this period/ horizon</td>
<td></td>
</tr>
</tbody>
</table>
Q1 Targeted Survey for Rail Infrastructure Manager  This questionnaire is directed to Rail Infrastructure Manager. Given the variety of stakeholder roles, interests and responsibilities involved in the survey, some questions might result not suitable for your role. Please feel free to answer only to the questions which are most relevant to you. Structure of the survey  The questionnaire is divided into the following sections:  Identification of respondent- Planning of rail infrastructure projects - External factors influencing final rail infrastructure project costs - Future investments in the rail infrastructure
Q4 Identification of respondents

Q5 I speak on behalf of?
- Myself (1)
- The company/organisation I work for (2)
- An association representing other companies/organisations (3)
- Other (4) ___________________

Q9 Please provide your contact details:

Q10 Company/Organisation Name:

Q11 Country in which the organization is based:
- AT (4)
- BE (5)
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Q12 First Name:

Q13 Family Name:
Q14 Country of Origin:

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- SK (28)
- UK (29)

Q15 Role in your organization:

Q16 E-mail:

Q17 Telephone:
Q18 Planning of rail infrastructure projects

Q19 Is your organization involved in the planning of rail infrastructure projects?
☐ Yes (1)
☐ No (2)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q20 What is the role of your organization? (more than one choice is possible)
☐ Define railway network development strategy (1)
☐ Provide technical specifications (2)
☐ Estimate costs (3)
☐ Commit/provide funding (4)
☐ Other, please specify (5) ____________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q21 What is the role of your organization in the estimate of cost? (more than one choice is possible)
☐ Provide estimate of costs (1)
☐ Review estimate of costs (2)
☐ Check estimate of costs (3)
☐ No role (4)
☐ Other, please specify (5) ____________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q22 Please specify how cost estimate is developed.
☐ Outsourced to third parties (1)
☐ Internally (2)
☐ Not applicable, my organization has no role in cost estimate (3)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q23 Please specify what level of cost estimate your organization is involved in. (more than one choice is possible)
☐ General planning (e.g. strategic planning, masterplan, concept) (1)
☐ Preliminary planning (e.g. Feasibility study, preliminary design) (2)
☐ Detailed planning (e.g. detailed study, final design, tender documents) (3)
☐ Other, please specify (4) ____________________
☐ Not applicable, my organization has no role in cost estimate (5)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q24 Are there price lists available for rail infrastructure project cost estimate?
☐ Yes, please insert details of the price list/s used and the related level of planning (1) ____________________
☐ No (2)
Q26 Please describe the structure of the cost estimate for General planning (e.g. strategic planning, masterplan, concept)
- Lump sum (2)
- Detailed (please see below) (3)

Q69 Please specify the details included in the General Planning
- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)

Q67 Please describe the structure of the cost estimate for Preliminary planning (e.g. Feasibility study, preliminary design)
- Lump sum (1)
- Detailed (please see below) (2)

Q70 Please specify the details included in the Preliminary planning
- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)

Q68 Please describe the structure of the cost estimate for Detailed planning (e.g. detailed study, final design, tender documents)
- Lump sum (1)
- Detailed (please see below) (2)

Q71 Please specify the details included in the Detailed planning
- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)
Q31 External factors influencing final rail infrastructure projects costs (Final project costs are costs paid for the realization of the infrastructure)

Q32 The European market is not homogeneous. Differences in the construction market, in regulatory aspects, level of competition, maturity, etc. necessarily impact on rail infrastructure capital investment costs. Based on your experience, which of the following elements impacted most on final rail infrastructure investment costs in your Country before the economic crisis (from 2000 to 2008)? (Rank the impacts from 1 minor to 4 major)

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<tr>
<td>Regulatory and legislative requirements (e.g. Technical standards for design and regulations for construction, Environmental and planning requirements, land acquisition)</td>
<td>○</td>
<td>○</td>
<td>○</td>
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<tr>
<td>Market factors (e.g. Competition in the construction market, supply chain, labor costs, material costs)</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
<td>○</td>
</tr>
</tbody>
</table>

Q33 What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one choice is possible)

- Awarding Criteria (1)
- Length of the tendering process (e.g. due to appeals) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) (3)
- Other, please specify (4) ____________________
Display This Question:

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Awarding Criteria Is Selected.

Q34 Please specify the impact on the final costs of Awarding Criteria:

☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Length of the tendering process (e.g. due to appeals) Is Selected.

Q36 Please specify the impact on the final costs of Length of the tendering process (e.g. due to appeals):

☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) Is Selected.

Q38 Please specify the impact on the final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation):

☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ____________________

Display This Question:

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected.

Q40 What elements of the Regulatory and legislative requirements influence the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008)?

☐ Technical standards, please specify (1) ____________________
☐ Environmental constraints: please specify (2) ____________________
☐ Land acquisition: please specify (3) ____________________

Display This Question:

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected.

Q41 What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how (more than one answer is possible)?

☐ Construction market competition dynamics impacted on (please specify below) (1)
☐ Labor and material costs (please specify below) (2)
☐ Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects), (please specify below) (3)
☐ Other, please specify (4) ____________________
Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how (more than one answer is possible)? Construction market competition dynamics impacted on (please specify below) Is Selected Q42 Please specify the impacts on final costs of Construction market competition dynamics

- Final costs exceeded initial contract amount (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how (more than one answer is possible)? Labor and material costs (please specify below) Is Selected Q43 Please specify the impacts on final costs of Labor and material costs

- Higher than European average (1)
- Lower than the EU average (2)
- Limited technical skills in the local market (3)
- Supply chain (e.g. need to import material, limited financial capacity of companies in the supply chain): please specify (4) ____________________
- Other, please specify (5) ____________________

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how (more than one answer is possible)? Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects), (please specify below) Is Selected Q44 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects)

- Final costs exceeded estimated cost in the tendering documents (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________
Q45 Based on your experience which of the following elements impacted most on final rail infrastructure investment costs in your Country during/after the economic crisis (from 2009)? (Rank the impacts from 1 minor to 4 major)  

<table>
<thead>
<tr>
<th>Element</th>
<th>1 (1)</th>
<th>2 (2)</th>
<th>3 (3)</th>
<th>4 (5)</th>
<th>Not at all (6)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Procurement (e.g. tendering process, contacting schemes) (1)</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
</tr>
<tr>
<td>Regulatory and legislative requirements (e.g. Technical standards for design and regulations for construction, Environmental and planning requirements, land acquisition) (2)</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
</tr>
<tr>
<td>Market factors (e.g. Competition in the construction market, supply chain, labor costs, material costs) (3)</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
<td>☒</td>
</tr>
</tbody>
</table>

Display This Question:  
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q46 What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one answer is possible)  

- Awarding Criteria (1)
- Length of the tendering process (e.g. due to appeals) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) (3)
- Other, please specify (4)
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one ans... Awarding Criteria Is Selected
Q47 Please specify the impacts on final costs of Awarding Criteria
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ________________

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one ans... Length of the tendering process (e.g. due to appeals) Is Selected
Q49 Please specify the impacts on final costs of Length of the tendering process (e.g. due to appeals)
☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3) ________________

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one ans... Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) Is Selected
Q48 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation)
☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q50 What elements of the Regulatory and legislative requirements on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009)?
☐ Technical standards, please specify (1) ________________
☐ Environmental constraints: please specify (2) ________________
☐ Land acquisition: please specify (3) ________________

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q51 What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
☐ Construction market competition dynamics (please elaborate in a next Q) (1)
☐ Labor and material costs (please elaborate in a next Q) (2)
☐ Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) (please elaborate in a next Q) (3)
☐ Other, please specify (4) ________________
Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)

Construction market competition dynamics (please elaborate in a next Q) Is Selected
Q52 Please specify the impacts on final costs of Construction market competition dynamics
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)

Labor and material costs (please elaborate in a next Q) Is Selected
Q53 Please specify the impacts on final costs of Labor and material costs
☐ Higher than European average (1)
☐ Lower than the EU average (2)
☐ Limited technical skills in the local market (3)
☐ Supply chain (e.g. need to import material, limited financial capacity of companies in the supply chain), please specify (4) ____________________
☐ Other, please specify (5) ____________________

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)

Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) (please elaborate in a next Q) Is Selected
Q54 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects)
☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)
Q1 Targeted Survey for Ministry of Transport/ Infrastructure  
This questionnaire is directed to Ministry of Transport/ Infrastructure. Given the variety of stakeholder roles, interests and responsibilities involved in the survey, some questions might result not suitable for your role. Please feel free to answer only to the questions which are most relevant to you.  
 Structure of the survey The questionnaire is divided into the following sections:  
- Identification of respondent  
- Planning of rail infrastructure projects  
- External factors influencing final rail infrastructure project costs  
- Future investments in the rail infrastructure
Q4 Identification of respondents

Q5 I speak on behalf of?
- Myself (1)
- The company/organisation I work for (2)
- An association representing other companies/ organisations (3)
- Other (4) ____________________

Q9 Please provide your contact details:

Q10 Company/ Organisation Name:

Q11 Country in which the organization is based:
- AT (4)
- BE (5)
- BG (6)
- CZ (7)
- DE (8)
- DK (9)
- EE (10)
- ES (11)
- FI (12)
- FR (13)
- GR (14)
- HR (15)
- HU (16)
- IE (17)
- IT (18)
- LT (19)
- LU (20)
- LV (21)
- NL (22)
- PL (23)
- PT (24)
- RO (25)
- SE (26)
- SI (27)
- SK (28)
- UK (29)

Q12 First Name:

Q13 Family Name:
Q14 Country of Origin:
- AT (4)
- BE (5)
- BG (6)
- CZ (7)
- DE (8)
- DK (9)
- EE (10)
- ES (11)
- FI (12)
- FR (13)
- GR (14)
- HR (15)
- HU (16)
- IE (17)
- IT (18)
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- LV (21)
- NL (22)
- PL (23)
- PT (24)
- RO (25)
- SE (26)
- SI (27)
- SK (28)
- UK (29)

Q15 Role in your organization:

Q16 E-mail:

Q17 Telephone:
Q18 Planning of rail infrastructure projects

Q19 Is your organization involved in the planning of rail infrastructure projects?
- Yes (1)
- No (2)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q20 What is the role of your organization? (more than one choice is possible)
- Define railway network development strategy (1)
- Provide technical specifications (2)
- Estimate costs (3)
- Commit/provide funding (4)
- Other, please specify (5) ________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q21 What is the role of your organization in the estimate of cost? (more than one choice is possible)
- Provide estimate of costs (1)
- Review estimate of costs (2)
- Check estimate of costs (3)
- No role (4)
- Other, please specify (5) ________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q22 Please specify how cost estimate is developed.
- Outsourced to third parties (1)
- Internally (2)
- Not applicable, my organization has no role in cost estimate (3)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q23 Please specify what level of cost estimate your organization is involved in. (more than one choice is possible)
- General planning (e.g. strategic planning, masterplan, concept) (1)
- Preliminary planning (e.g. feasibility study, preliminary design) (2)
- Detailed planning (e.g. detailed study, final design, tender documents) (3)
- Other, please specify (4) ________________
- Not applicable, my organization has no role in cost estimate (5)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q24 Are there price lists available for rail infrastructure project cost estimate?
- Yes, please insert details of the price list/s used and the related level of planning (1)
- No (2)
Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q26 Please describe the structure of the cost estimate for General planning (e.g. strategic planning, masterplan, concept)

- Lump sum (2)
- Detailed (please see below) (3)

Display This Question:
If Please describe the structure of the cost estimate for General planning (e.g. strategic planning,... Detailed (please see below) Is Selected
Q69 Please specify the details included in the General Planning

- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q67 Please describe the structure of the cost estimate for Preliminary planning (e.g. Feasibility study, preliminary design)

- Lump sum (1)
- Detailed (please see below) (2)

Display This Question:
If Please describe the structure of the cost estimate for Preliminary planning (e.g. Feasibility stud... Detailed (please see below) Is Selected
Q70 Please specify the details included in the Preliminary planning

- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q68 Please describe the structure of the cost estimate for Detailed planning (e.g. detailed study, final design, tender documents)

- Lump sum (1)
- Detailed (please see below) (2)

Display This Question:
If Please describe the structure of the cost estimate for Detailed planning (e.g. detailed study, fi... Detailed (please see below) Is Selected
Q71 Please specify the details included in the Detailed planning

- Works (1)
- Contingencies (please state the percentage of the contingency in relation to the cost) (2)
- Project management and supervision (3)
Q57 What is the level of design (and cost estimate) required for Major Project application for the Operational Programme/s managed by your Organization in the 2000-2006 Programming Period?

- Preliminary planning (e.g. Feasibility study, preliminary design) (4)
- Detailed planning (e.g. detailed study, final design, tender documents) (5)
- Other, please specify (6) ____________________

Q58 What is the level of design (and cost estimate) required for Major Project application for the Operational Programme/s managed by your Organization in the 2007-2013 Programming Period?

- Preliminary planning (e.g. Feasibility study, preliminary design) (4)
- Detailed planning (e.g. detailed study, final design, tender documents) (5)
- Other, please specify (6) ____________________

Q59 What is the level of design (and cost estimate) required for Major Project application for the Operational Programme/s managed by your Organization in the 2014-2020 Programming Period?

- Preliminary planning (e.g. Feasibility study, preliminary design) (4)
- Detailed planning (e.g. detailed study, final design, tender documents) (5)
- Other, please specify (6) ____________________
Q31 External factors influencing final rail infrastructure projects costs  (Final project costs are costs paid for the realization of the infrastructure)

Q32 The European market is not homogeneous. Differences in the construction market, in regulatory aspects, level of competition, maturity, etc. necessarily impact on rail infrastructure capital investment costs. Based on your experience, which of the following elements impacted most on final rail infrastructure investment costs in your Country before the economic crisis (from 2000 to 2008)? (Rank the impacts from 1 minor to 4 major)

<table>
<thead>
<tr>
<th>Procurement (e.g. tendering process, contacting schemes)</th>
<th>1 (1)</th>
<th>2 (2)</th>
<th>3 (3)</th>
<th>4 (4)</th>
<th>Not at all (5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regulatory and legislative requirements (e.g. Technical standards for design and regulations for construction, Environmental and planning requirements, land acquisition)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Market factors (e.g. Competition in the construction market, supply chain, labor costs, material costs)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Q33 What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one choice is possible)

- Awarding Criteria (1)
- Length of the tendering process (e.g. due to appeals) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) (3)
- Other, please specify (4) ____________________
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Awarding Criteria Is Selected
Q34 Please specify the impact on the final costs of Awarding Criteria

- Final costs exceeded initial contract amount (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Length of the tendering process (e.g. due to appeals) Is Selected
Q36 Please specify the impact on the final costs of Length of the tendering process (e.g. due to appeals)

- Final costs exceeded initial contract amount (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one c... Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) Is Selected
Q38 Please specify the impact on the final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation)

- Final costs exceeded initial contract amount (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q40 What elements of the Regulatory and legislative requirements influence the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008)?

- Technical standards, please specify (1) ____________________
- Environmental constraints: please specify (2) ____________________
- Land acquisition: please specify (3) ____________________

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q41 What market factors impacted on the final cost of a rail infrastructure investment in your Country before the economic crisis (from 2000 to 2008) and how? (more than one answer is possible)

- Construction market competition dynamics impacted on (please specify below) (1)
- Labor and material costs (please specify below) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects), (please specify below) (3)
- Other, please specify (4) ____________________
<table>
<thead>
<tr>
<th>Question</th>
<th>Selection</th>
</tr>
</thead>
</table>
| Q42 Please specify the impacts on final costs of Construction market competition dynamics | Final costs exceeded initial contract amount (1)  
Final costs lower than estimated cost in the tendering documents (2)  
Other, please specify (3) ____________________ |
| Q43 Please specify the impacts on final costs of Labor and material costs | Higher than European average (1)  
Lower than the EU average (2)  
Limited technical skills in the local market (3)  
Supply chain (e.g. need to import material, limited financial capacity of companies in the supply chain): please specify (4) ____________________  
Other, please specify (5) ____________________ |
| Q44 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) | Final costs exceeded estimated cost in the tendering documents (1)  
Final costs lower than estimated cost in the tendering documents (2)  
Other, please specify (3) ____________________ |
Q45 Based on your experience which of the following elements impacted most on final rail infrastructure investment costs in your Country during/after the economic crisis (from 2009)? (Rank the impacts from 1 minor to 4 major)

<table>
<thead>
<tr>
<th>Procurement (e.g. tendering process, contacting schemes) (1)</th>
<th>1 (1)</th>
<th>2 (2)</th>
<th>3 (3)</th>
<th>4 (5)</th>
<th>Not at all (6)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regulatory and legislative requirements (e.g. Technical standards for design and regulations for construction, Environmental and planning requirements, land acquisition) (2)</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>Market factors (e.g. Competition in the construction market, supply chain, labor costs, material costs) (3)</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
</tbody>
</table>

Q46 What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one answer is possible)

- Awarding Criteria (1)
- Length of the tendering process (e.g. due to appeals) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) (3)
- Other, please specify (4)
Display This Question:
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one answer... Awarding Criteria Is Selected
Q47 Please specify the impacts on final costs of Awarding Criteria

- Final costs exceeded initial contract amount (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

Display This Question:
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one answer... Length of the tendering process (e.g. due to appeals) Is Selected
Q49 Please specify the impacts on final costs of Length of the tendering process (e.g. due to appeals)

- Final costs exceeded estimated cost in the tendering documents (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3) ____________________

Display This Question:
If What elements of the procurement process impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one answer... Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation) Is Selected
Q48 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of projects, low appetite due to unbalance risk allocation)

- Final costs exceeded estimated cost in the tendering documents (1)
- Final costs lower than estimated cost in the tendering documents (2)
- Other, please specify (3)

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q50 What elements of the Regulatory and legislative requirements on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009)?

- Technical standards, please specify (1) ____________________
- Environmental constraints: please specify (2) ____________________
- Land acquisition: please specify (3) ____________________

Display This Question:
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected
Q51 What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)

- Construction market competition dynamics (please elaborate in a next Q) (1)
- Labor and material costs (please elaborate in a next Q) (2)
- Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) (please elaborate in a next Q) (3)
- Other, please specify (4) ____________________
Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
Construction market competition dynamics (please elaborate in a next Q) Is Selected
Q52 Please specify the impacts on final costs of Construction market competition dynamics
☐ Final costs exceeded initial contract amount (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
Labor and material costs (please elaborate in a next Q) Is Selected
Q53 Please specify the impacts on final costs of Labor and material costs
☐ Higher than European average (1)
☐ Lower than the EU average (2)
☐ Limited technical skills in the local market (3)
☐ Supply chain (e.g. need to import material, limited financial capacity of companies in the supply chain), please specify (4) ________________
☐ Other, please specify (5) ________________

Display This Question:
If What market factors impacted on the final cost of a rail infrastructure investment in your Country during/after the economic crisis (from 2009) and how? (more than one choice is possible)
Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects) (please elaborate in a next Q) Is Selected
Q54 Please specify the impacts on final costs of Low appetite of the market (e.g. few companies participating to tenders, low appetite of the international market due to procurement of small projects)
☐ Final costs exceeded estimated cost in the tendering documents (1)
☐ Final costs lower than estimated cost in the tendering documents (2)
☐ Other, please specify (3)
If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q60 Future Investments in Rail Infrastructure

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q62 Please specify main planned investments for 2014 – 2020 period and 2020 - 2030 horizon stating:

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q63 Objective/s

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q65 Type of interventions (upgrading/rehabilitation of existing lines, new lines, maintenance)

If Is your organization involved in the planning of rail infrastructure projects? Yes Is Selected

Q66 Estimated financial resources for this period/ horizon