Training session 1

Organised by EIPA-Ecorys-PwC under the Framework Contract Nr 2013.CE.16.B.AT 044

Training seminar: Programme implementation, ensuring greater focus on results

*Implemented by Ecorys Academy*

**Venue:**
DG Regio, Beaulieu 5 VIP room
Bruxelles

**Organised:**
For DG REGIO by EIPA-Ecorys-PwC under the Framework Contract Nr 2013.CE.16.B.AT.044
Lot 3: Training on cohesion policy 2014–2020

**Date**
23-24 June 2014 (English training)
9-10 July 2014 (English training)
9-10 September 2014 (French training)
25-26 September 2014 (English training)
28-29 October 2014 (English training)
Programme

DAY ONE

08.30   Registration
09.00   Welcome and introduction to the objectives and methodologies of the seminar
        Pascal Boijmans, Head of Unit DG Regio E1 and Ecorys
09.30   Intervention logic and result orientation of programmes
        Marie-Jose Zondag (Ecorys)
        • How to set clear intervention logic
10.45   Coffee break
11.15   Exercise
        Marie-Jose Zondag (Ecorys) and DG Regio/DG Empl
12.30   Lunch
14.00   Workshop: Performance framework and performance reserve
        Marie-Jose Zondag (Ecorys)
        • Performance framework
        • Performance reserve
15.00   Develop good partnership
        Marie-Jose Zondag (Ecorys)
        • European Code of Conduct on Partnership
        • How to ensure adequate implementation of a partnership principle
        • Case studies around EU
Workshop on partnership
        Marie-Jose Zondag (Ecorys)
16.15   Coffee break
16.45   Fulfilling e-Cohesion requirements
        Johan Radder, IT Manager at Managing Authority West Netherlands
        • How to simplify delivery including new elements stemming from regulations:
          eCohesion, reducing the administrative burden to beneficiaries
        • IT systems for EU funds management
        • Example of the West Netherlands
17.30   Workshop: Exchange of experience with Member States
        Marie-Jose Zondag (Ecorys), Johan Radder, IT Manager MA West Netherlands
18.00   End of the day
DAY TWO

09.00  **Review of day one and introduction to day two**  
*Gerbrand van Bork (Ecorys)*

09.15  **Ex Ante conditionalities**  
*Gerbrand van Bork (Ecorys)*
- How to ensure strategic frameworks and effective application of EU rules
- Fulfilling ex-ante conditionalities, preparation and delivery of Action Plans to meet ex-ante conditionalities

**Discussion/exercise**  
*Gerbrand van Bork (Ecorys)*

10.30  **Coffee break**

11.00  **General ex-ante conditionalities (Public Procurement)**  
*Hugh Goldsmith (DG REGIO, E1)*

11.30  **Workshop: Discussion and work on case on conditionalities**  
*Gerbrand van Bork (Ecorys)*

12.30  **Lunch**

14.00  **Developing the project pipeline**  
*Gerbrand van Bork (Ecorys)*
- How to develop and implement a sound project pipeline
- Type of calls for proposals, when is which type of calls suitable?
- Setting up project selection criteria (consistent with OP)

**Group exercise on setting up a call and selection criteria**  
*Gerbrand van Bork (Ecorys)*

15.45  **Coffee Break**

16.00  **Developing administrative capacities linked to the management of programmes**  
*Gerbrand van Bork (Ecorys)*
- addressing administrative bottlenecks and potential solutions
- desired capacity and competences needed for programme/projects implementation

**Group exercise and discussion on administrative bottlenecks and solutions (related to Program Management tasks)**  
*Gerbrand van Bork (Ecorys)*

17:45  **Final remarks by DG Regio/DG Empl**

18:00  **End of training seminar**