Content

Results of the survey
What is a peer review?
The 3 questions
The survey: who filled it in?

– 14 cities and 2 managing authorities

You come from which country?

- Estonia
- Lithuania
- Latvia
Integrated sustainable urban development strategy

Has your city played a decisive role in the design of this strategy?

Yes, to a high extent
Yes, to a medium extent
Only to a low extent

Does your strategy cover a functional area larger than the administrative boundaries of your city?

Yes, it covers my city and surrounding municipalities
No, it only covers my city
Other
Citizen participation

Were stakeholders and citizens active in the design and implementation of your strategy?

Yes, but to a low extent
Yes, very active

Do you consider the contribution of stakeholders and citizens to your strategy useful?

Somewhat useful
Very useful
### Thematic focus

What are the most important development priorities your strategy addresses?

<table>
<thead>
<tr>
<th>Priority</th>
<th>Bar Length</th>
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<tbody>
<tr>
<td>Reduction of poverty</td>
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<td>Housing</td>
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<td>Sustainable use of land</td>
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<td>Air quality</td>
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<td>Digitalization of municipal services</td>
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<td>Security of public spaces</td>
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<td>Educational desegregation</td>
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<td>Revitalisation of deprived areas</td>
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<td>Local public services: roads, wastewater</td>
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<td>Modernization of public buildings energy efficiency</td>
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<td>Social services</td>
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<td>Green areas</td>
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<td>Preservation of cultural heritage</td>
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<tr>
<td>Urban mobility</td>
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Delivering public services

Is the delivery of municipal public services to citizens a challenge for your city?

If yes, what makes the delivery of public services so difficult?

- lack of administrative capacity
- lack of autonomy
- legal constraints
- lack of experience
- lack of legal competence
- financial constraints

Yes, to a high extent
Yes, but to a medium extent
No
Some other common challenges

Do you experience a lack of expertise in your city for the development of good projects?

- No
- Yes, but to a medium extent
- Yes, to a high extent

Do you consider cooperation between central/national authorities and local authorities challenging?

- Yes, but to a medium extent
- Yes, to a high extent
- No
So, in the end...

Considering all the above, please indicate the main challenges you encounter in your city towards the implementation of an integrated sustainable urban development strategy.

- Lack of coordination
- Engaging stakeholders
- No political support
- Technical expertise/capacity
- Insufficient financial resources/combining funding
- Poor understanding of the concept
Urban Innovative Actions

Have you submitted in the past a proposal in the framework of the Urban Innovative Actions?

Do you consider submitting an Urban Innovative Actions' project in the future?
Urban Innovative Actions

If yes, in which topic would you be interested?

- Adaptation to climate change
- Innovation and responsible public procurement
- Urban poverty
- Energy transition
- Housing
- Circular Economy
- Digital transition
- Air quality
- Sustainable use of land and nature based solutions
- Jobs and skills in the local economy
- Urban Mobility
Peer Reviews are about mutual learning

- Friendly (yet critical) discussion that allow us all:
  
  - focus on **specific challenges and objectives**
  
  - build shared cognitive frameworks (**common understanding**) starting from personal and professional views on problems/issues and **integrating expertise and knowledge** from a variety of sources
  
  - discover **good practices** as well as **bad experiences (!)**

based on presentation by JRC 26/10/17
Peer-review actors: what do they do?

*Representatives from the cities under review*

**Liepāja, Kaunas and Pärnu**

- present their strategies for review
- identify 1 challenging question they want to discuss with peers and for which they ask their advice
- reflect on the key outcomes of the peer discussions for the implementation of their strategies.

**Critical friends**

All peers have the role of a critical friend. *Critical friends are at the core of each peer review:*

- reflect on the issues posed by the cities under review
- provide independent critical evaluation
- share their knowledge and experience
- Maribor (Slovenia), Dubrovnik (Croatia) and Ghent (Belgium) were invited for additional inspiration.
At the core of our workshop: peer discussions

Round 1 – Common understanding of the issue
What is the issue at stake in your view?

Round 2 – Share and discuss policy suggestions
What can be done?
Your suggestions for how the underlying issue can be addressed

Round 3 – Collective learning
What are the relevant lessons you take home?

Sharing the results - Reporting back from tables
1. Common understanding of the issue

What is the question *behind the question*?

How do you understand the issue that is at your table? How would you frame it according to your view of the problem and your experience?

Purpose of this session:
*to go deeper with the question, make it sharper and workable*

Group exercise:
*discuss and agree as a group your new question behind the original question posed by the city*
2. Share and discuss policy suggestions

What can be done?

How should the city under review tackle this/these policy issue(s)?
Do you have any practical advice based on your own experience?
What could be done and what should be avoided?
Do you know any other good example that could help?

Purpose of this session:
To identify possible solutions for the specific situation and to share good/bad practices

Group exercise:
Discuss your experiences and write down (as a group) three collective recommendations
3. Collective learning

What are the main lessons you will take home?

What have you learnt from the experience under review?
What have you learnt from the peer exchange?

Purpose of this session:
*to fix your personal investment in the discussion and strengthen collective policy knowledge*

Individual exercise:
*write down your own key lessons on the policy issue being discussed at your table*

Group exercise:
*agree on and write down three collective lessons*
The three questions for the peer-reviews

1. How do we design a new integrated sustainable urban development strategy for our city that has clear goals, is integrated, realistic and fundable? – Pärnu

2. How to use all available funding (EU, national, regional) to implement your integrated sustainable urban development strategy? – Liepāja

3. How can other levels of government make it easier for cities to develop integrated projects in a target area? – Kaunas