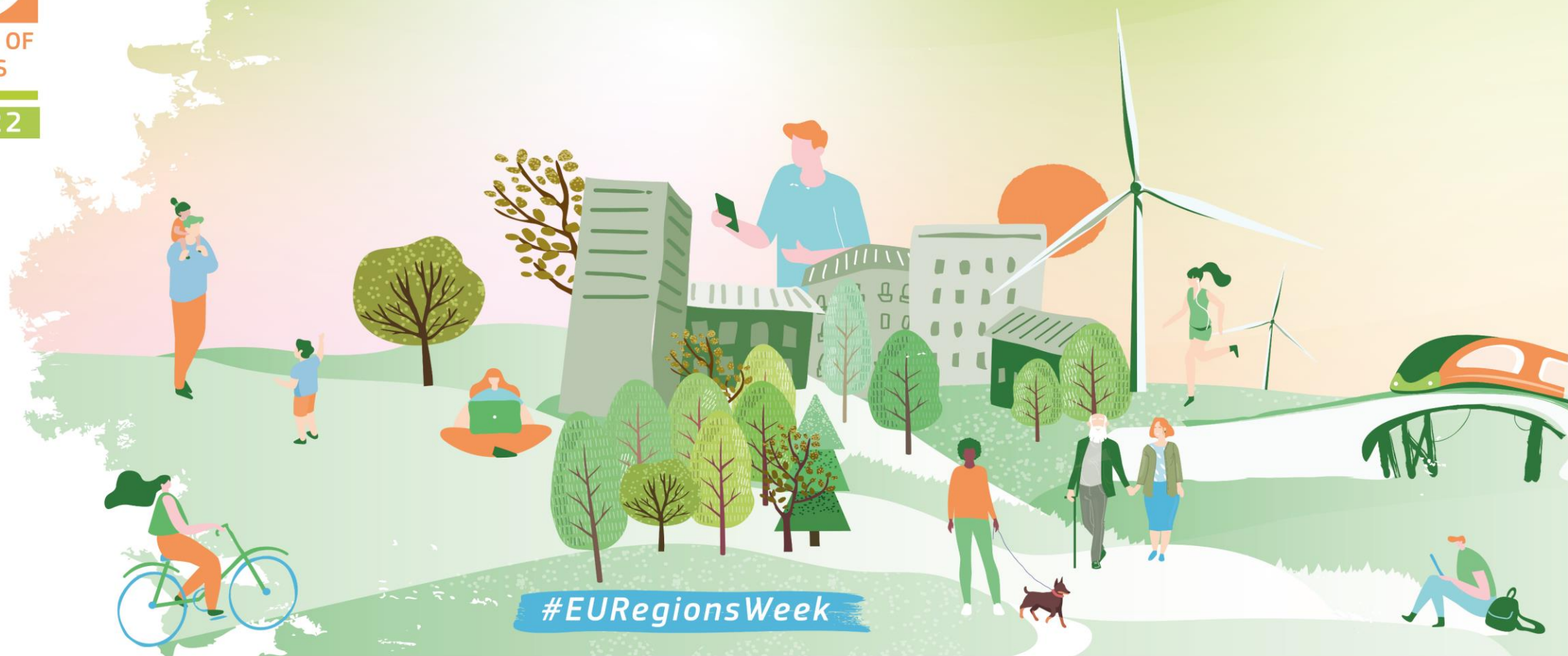




EUROPEAN WEEK OF  
REGIONS & CITIES

2003 - 2022

New Challenges for  
Europe's Cohesion



#EURegionsWeek

Vice-President of Agência para o Desenvolvimento e Coesão

**Duarte Rodrigues**



New Challenges for  
Europe's Cohesion

## The Cohesion Policy role to strengthen the Multilevel Governance: Lessons and challenges from PT

- Main impacts of CP to create new instruments and improve the quality of governance in Portugal

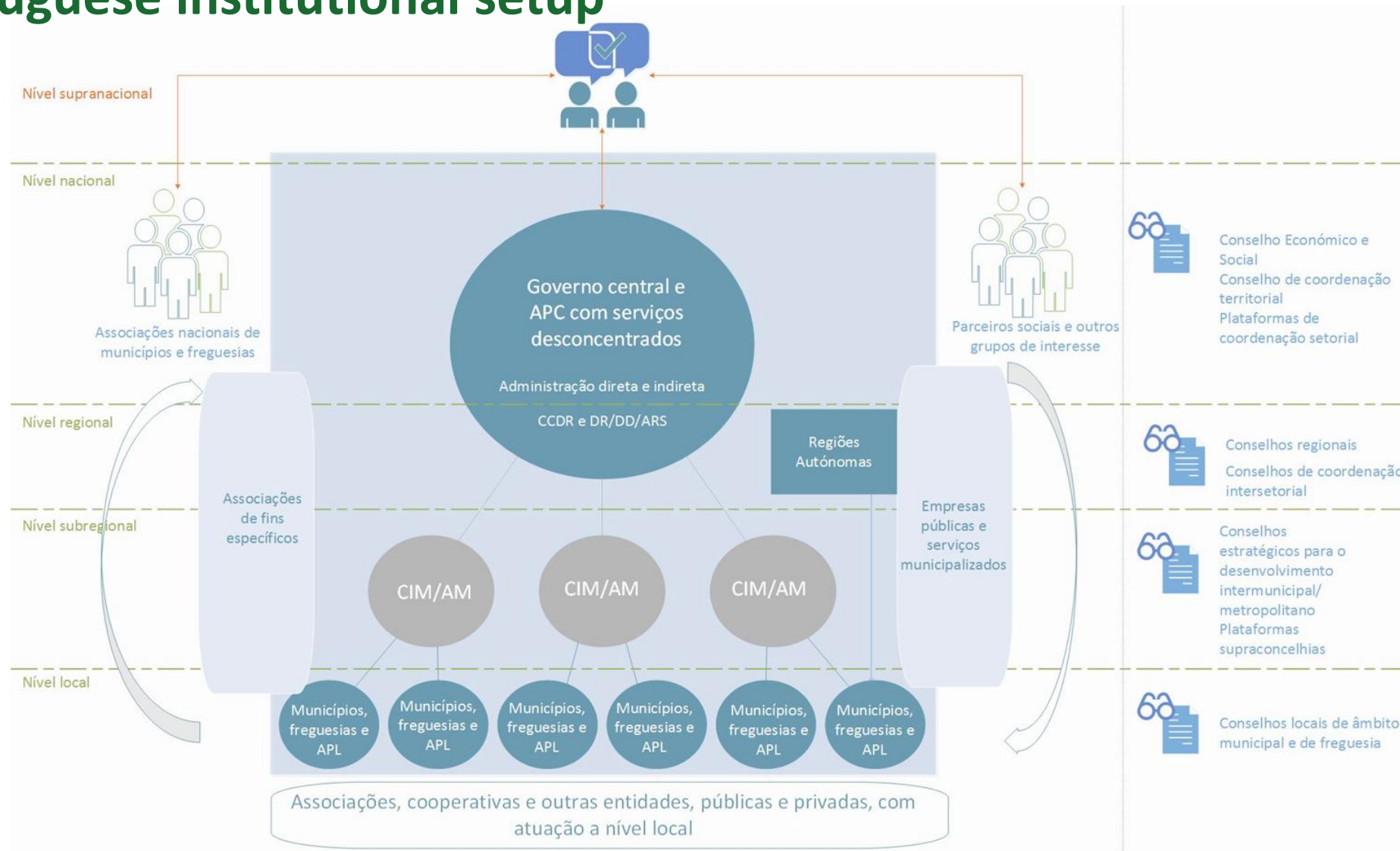
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# Portuguese institutional setup



AM - Área Metropolitana  
ARS - Administração Regional de Saúde  
DD - Delegação Distrital

**LEGENDA:**  
APC - Administração Pública Central  
CCDR - Comissão de Coordenação e Desenvolvimento Regional  
DR - Delegação Regional

APL - Administração Pública Local  
CIM - Comunidade Intermunicipal

More developed region

LISBON

Less developed regions

NORTH,  
CENTRE,  
ALENTEJO,  
AZORES  
MADEIRA

Transition region

ALGARVE



A. R.

Azores

A. R.

Madeira

0 50km



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## Main results regarding geographies...

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- NUTS II a central geography for deconcentrated process and regional strategies
- The relevant role of geography of municipal associations (NUTS III) – the scale for subregional strategies
- The relevance of urban approach though mainly at inframunicipal level
- Some relevant experiences with functional geographies in promoting economic development (PROVERE and LEADER)
- A recent stronger focus on interior

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## Main results on quality of Public policies governance...

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- Strategic planning and multiannual investment plans
- Partnership and accountability
- Evaluation culture and methodological developments
- Root of the more innovative public policies;
- Framework for the creation and evolution of the Multilevel governance tools

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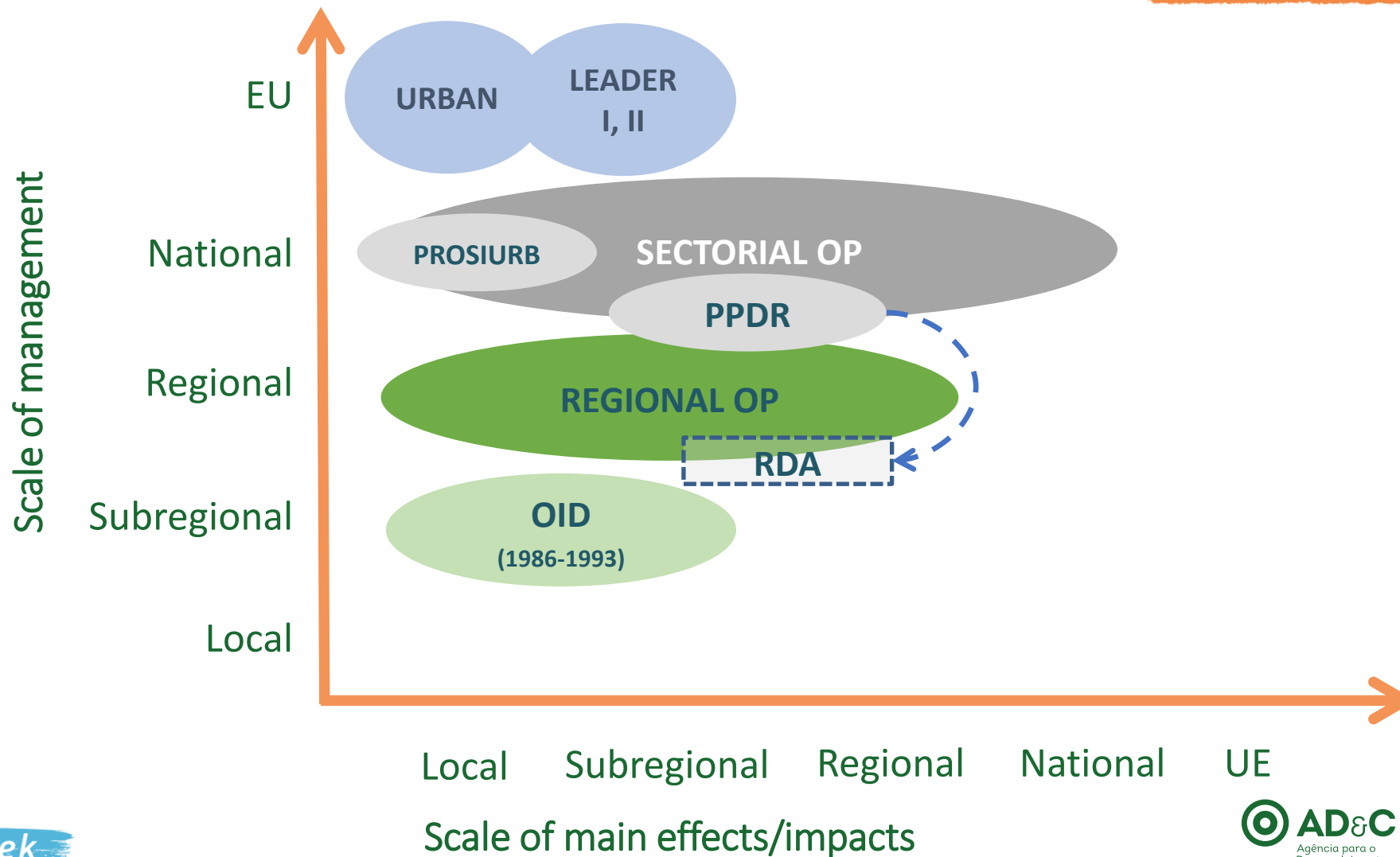


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## Main governance instruments: From 1986 to 1999 (CSF I and CSF II)

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Financial  
Instruments  
(OP)

Other governance  
Instruments

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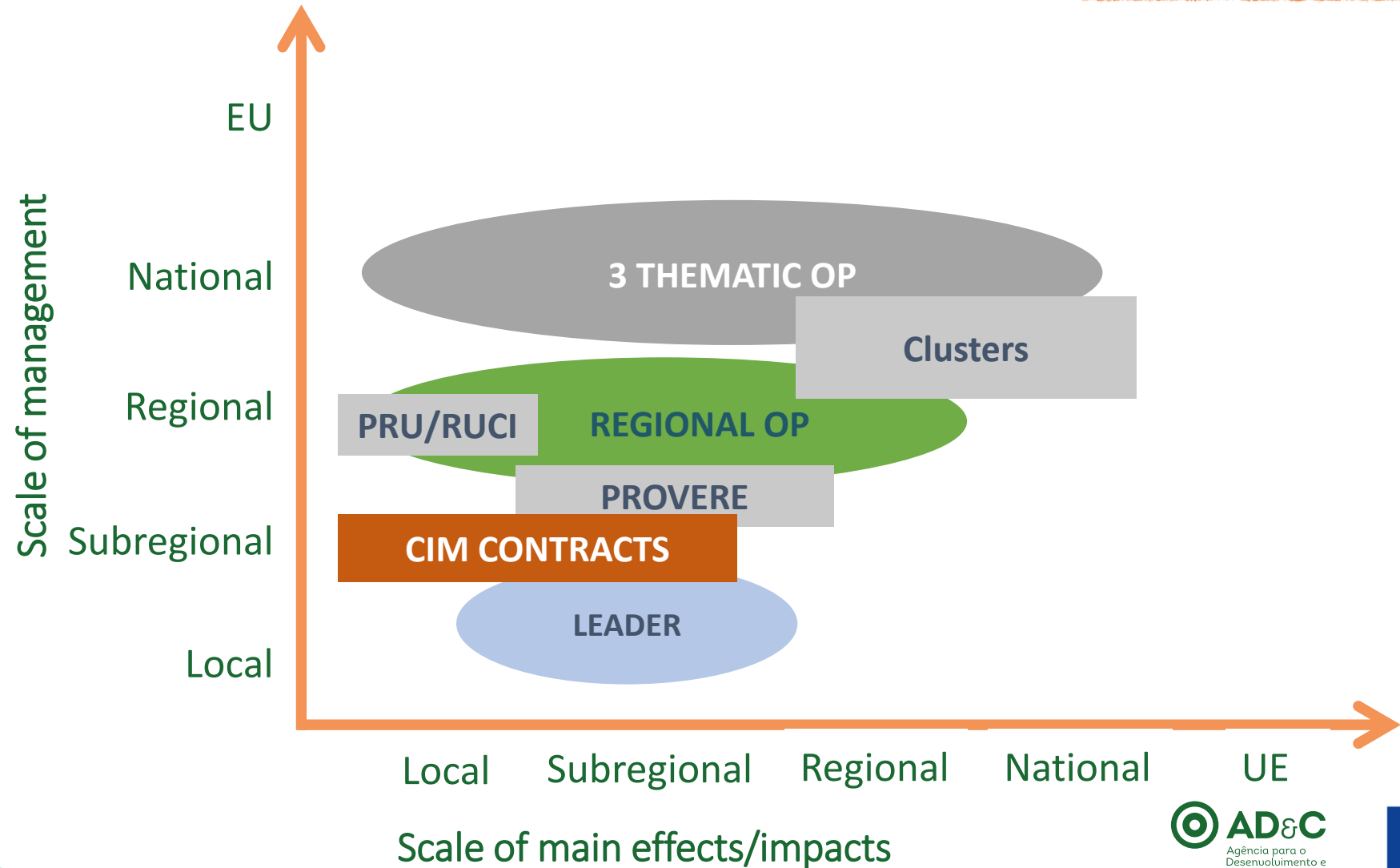
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Other governance  
Instruments

## Main governance instruments: 2007-2013 (NSRF)

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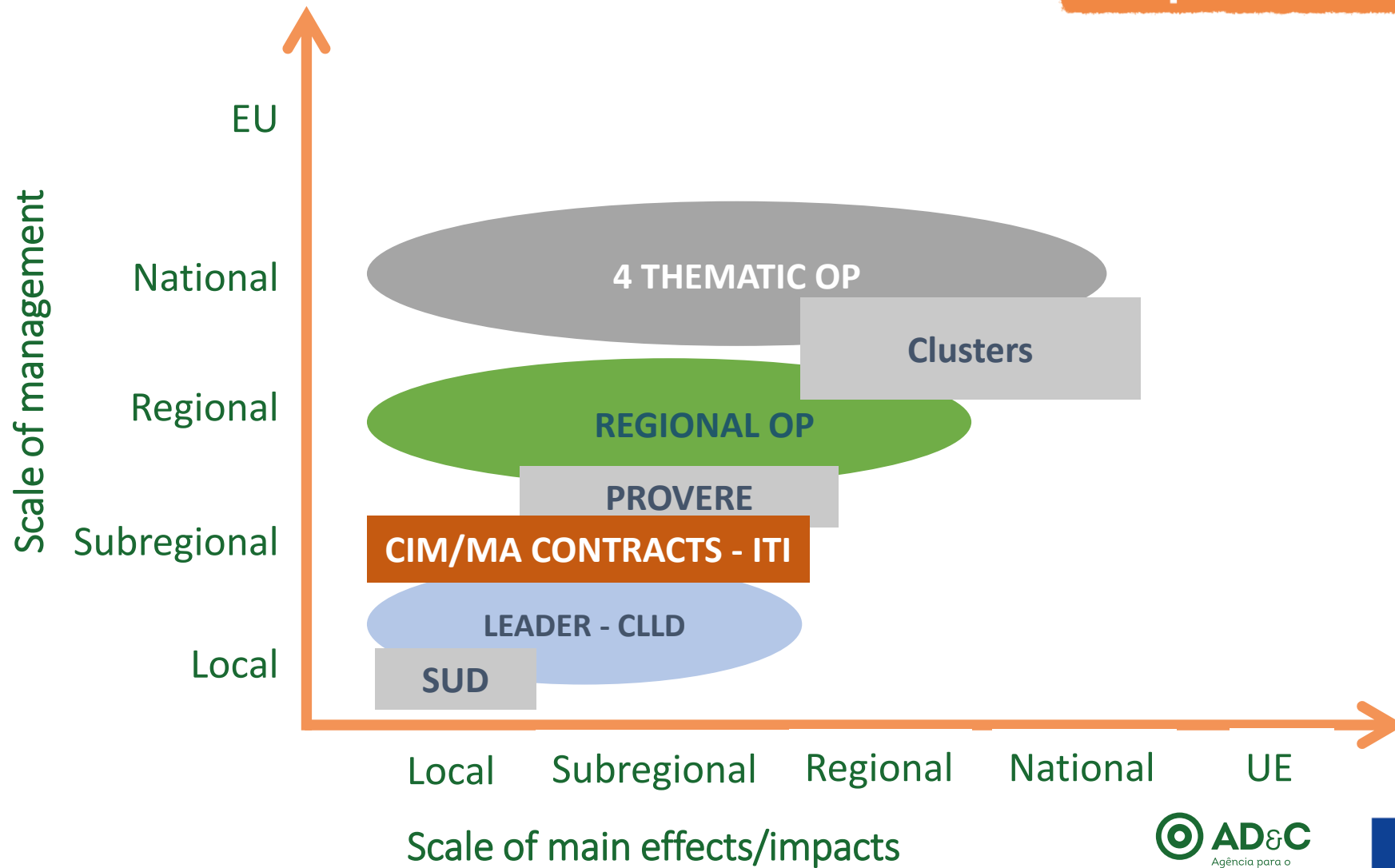
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Other governance  
Instruments

## Main governance instruments: 2014-2020 (Portugal 2020)

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Europe's Cohesion



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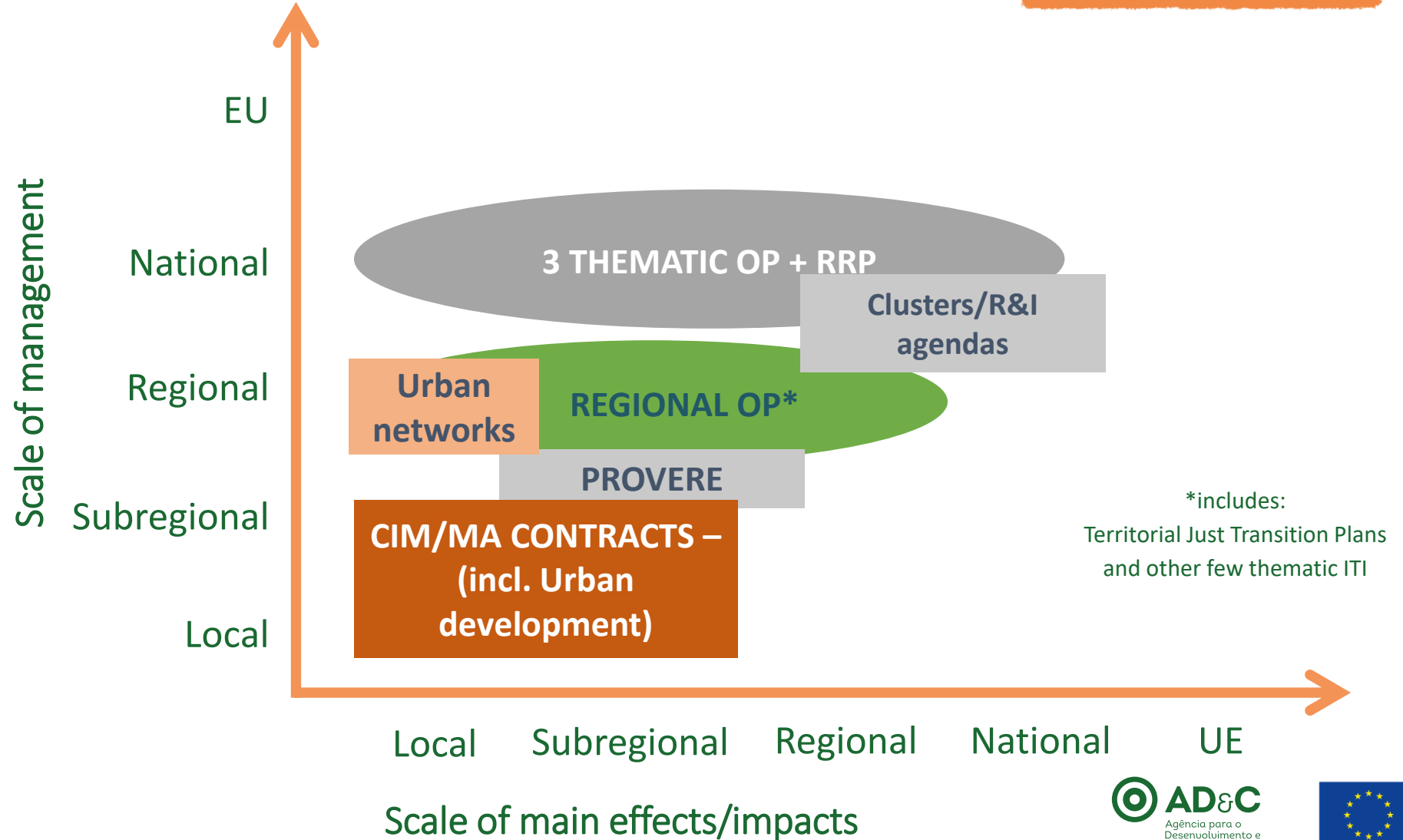


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# Main governance instruments: Portugal 2030

New Challenges for  
Europe's Cohesion



Financial  
Instruments  
(OP)

Other governance  
Instruments

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## Relevant governance tools...

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Europe's Cohesion

- Territorial coordination council and Regional Councils
- Interministerial monitoring WP for the decentralisation process
- Recent permanent commission for monitoring municipal investment (Government, ANMP, AD&C, MA and RRP)
- AD&C's role in coordinating instruments and promoting analysis and debate with regional and national actors
- Territorial Instruments (ITI; SUD; other IT)
- Policy evaluations also as a process of ownership, empowerment and debate...
- The importance of cooperation with SEN for statistical information

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# Main persistent Challenges

New Challenges for  
Europe's Cohesion

- The need to improve the integration/coordination across the main regional policy instruments (EU funds, Spatial planning, Focus on interior, decentralisation and agricultural development in rural areas)
- The ability to be selective and pursue different and adequate solutions in different territories (trade off specificities/equity)
- Improve the sustainability of strategies, guaranteeing the credibility of public policies. For that purpose, it is important not to puzzle strategies/governance/financing;
- Clarification of competences across public agents/public institutions... strengthening the consistency of “administrative geographies” in a decentralization ongoing process;
- Maintain capacity-building actions at all levels (local, subregional, regional and national) and the relevance of local leadership

## Some relevant new Challenges...

### New Challenges for Europe's Cohesion

- The right balance between a focus on less developed regions of interior (internal convergence) and the need to enhance development of the more dynamic regions (external convergence) – The vision of the strategic Agenda for Portugal 2030
- The efficient and effective way to provide accessible and affordable public services in all regions, mainly in the regions under depopulation and ageing pressures
- Promote more flexible framework for the local agents in order to mobilize and animate the territory, rather than performing more administrative and bureaucratic duties...and avoid to replace thematic fragmentation with fragmentation in territorial strategies
- The recent (and futures) uncertainty in the socioeconomic environment and the challenge to turn compatible the short and long term policies
- The complexity of more fragmented framework of EU instruments (e.g. ERDF, CF, ESF, JTF, RRP, EARDF) – demarcation, coordination and capacities at all levels



**New Challenges for  
Europe's Cohesion**

# Thank You

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