ERASMUS+

Key Action 2
Capacity Building in the field of Higher Education

Claire Morel DG EAC
Contact Seminar, Rome 19/10/2017
Erasmus+

Specific activities:
• Jean Monnet
• Sport
WELCOME TO CAPACITY BUILDING IN HIGHER EDUCATION (CBHE)
Who can participate? How?

How does it work?

Objectives?

How can we be selected?
CBHE projets:

- Transnational cooperation projects based on multilateral partnerships primarily between higher education institutions (HEIs)
- 2 or 3 years duration
- Run by consortium of institutions
- Consortium must include Programme Countries and Partner Countries
- They can be coordinated by HEIs from a Programme or a Partner Country
Erasmus+ Programme Countries
Erasmus+ Partner Countries
<table>
<thead>
<tr>
<th><strong>Programme Countries</strong> (33 countries paying a contribution to E+)</th>
<th><strong>CBHE Eligible Partner Countries</strong> (&gt; 150 countries)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>28 EU Member States:</strong></td>
<td>Regions:</td>
</tr>
<tr>
<td><img src="image" alt="EU Flag" /></td>
<td>1: Western Balkans</td>
</tr>
<tr>
<td><strong>Other programme countries:</strong></td>
<td>2: Eastern Partnership</td>
</tr>
<tr>
<td>Iceland, Liechtenstein, Norway, former Yugoslav Republic of Macedonia, Turkey.</td>
<td>3: <strong>South-Mediterranean</strong></td>
</tr>
<tr>
<td></td>
<td>4: Russian Federation</td>
</tr>
<tr>
<td></td>
<td>5: Asia</td>
</tr>
<tr>
<td></td>
<td>6: Asia</td>
</tr>
<tr>
<td></td>
<td>7: Central Asia</td>
</tr>
<tr>
<td></td>
<td>8: Latin America</td>
</tr>
<tr>
<td></td>
<td>9: Iran, Iraq, Yemen</td>
</tr>
<tr>
<td></td>
<td>10: South Africa</td>
</tr>
<tr>
<td></td>
<td>11: African, Caribbean and Pacific</td>
</tr>
<tr>
<td></td>
<td><strong>Ineligible Partner countries:</strong> Regions 5, 12 and 13</td>
</tr>
</tbody>
</table>
Modernisation of HE institutions and systems
Regional integration
Internationalisation
Competences and Skills
Management governance
Quality of HE
Which types of projects?

- **Joint Projects**
- **Structural Projects**

- Curriculum development (only Joint projects)
- Modernisation of governance, management and functioning of HE systems and HE institutions
- Strengthening of relations b-n HEIs and their wider economic and social environment

- **National projects**
- Multi-country projects: *regional (within a given region)* and *cross-regional projects (involving more than one region)*
**Types of projects:**

<table>
<thead>
<tr>
<th>Impact</th>
<th>Joint Projects</th>
<th>Structural Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Benefitting mainly HEIs and</td>
<td>Supporting reforms of HE systems and</td>
</tr>
<tr>
<td></td>
<td>Achieving impact at institutional level in the Partner Country/ies</td>
<td>Achieving impact at national level in the Partner Country/ies and / or regional level (where at least two Partner Countries of a given region are involved)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Involve Ministry of Education/High Education</td>
</tr>
</tbody>
</table>
Type of projects:

Curriculum Development

Can you please provide an example of CD?
**Total number of partners:** 13 partners (Belgium, Jordan, Palestine, Spain, Tunisia and the UK)

**Wider objective:**
To build up South Mediterranean HEIs’ competences in the field of Public Health Management (PHM) to improve public health performance, employment & development perspectives in the region.

**Specific objectives:**

- To introduce a Master Degree Programme in PHM in line with Bologna requirements and with a holistic and regional approach in South Mediterranean universities to prepare highly skilled and competent public health workforce;
- To set up an ePortal on PH in the Mediterranean partner HEIs as a regional point of reference in the matter for HEIs, researchers and professionals.
- To create a Regional Health Management Network to ensure regional debate, harmonisation of practices & sustainability of the project outputs.
Modernisation of governance, management and functioning of HE

Type of projects:

CAN YOU PLEASE PROVIDE AN EXAMPLE OF MODERNISATION OF GOVERNANCE?

- **Total number of partners:** 8 (Germany, Norway, Spain, Tunisia)
  - **Wider objective:**
    Enhance governance capacities in Tunisian HEIs
    Contribute to the cooperation between EU and Partner Countries

- **Specific objectives:**
  - Perform training in ITG for University workers including academics and other workers
  - Perform training in ITG for the Tunisian industry
  - Build a ITG framework tailored for the 4 Tunisian HEI institutions
  - Develop the competence of ITG
  - Perform training to graduate and master students
  - Create new courses at Tunisian HEIs for master students related to ITG
CAN YOU PLEASE PROVIDE AN EXAMPLE OF STRENGTHENING RELATIONS HEIS AND THEIR WIDER ENVIRONMENT?
Total number of partners: 18 partners (Algeria, Belgium, Germany, Greece, Portugal, Romania, Spain, Sweden, Tunisia)

Wider objective:
- Enhancing the partnership between education and training institutions and industrial and social partners in PCs and cooperation with EU partners.
- Enhancing employability through learning innovation, specialization, training and certification.
- Enhancing entrepreneurship through creation of welding and joining consultancy, welding trainers and welding audit firms.

Specific objectives:
- Developing and Integrating the module Welding and Joining Specialization MSc in manufacturing programmes and training for IWE certification
- Developing and Integrating the training modules in Welding for non-tertiary education and certification training for IWT certification.
- Developing a common European recognized EdTrCert system for PCs' welding personnel, engineers, technicians and specialists
- Establishing the Welding Center in PCs to coordinate the partnerships and implement welding quality certification of companies
- Contributing to the welfare and to improving standard of life in PCs by securing and creating new jobs in strategic manufacturing areas.
### Geographical scope

#### National

- **Relevance of the proposal:** needs to be observed and accomplished not only at national level but also for each of the HEIs involved

- **Balanced involvement and clear benefits for all participating Partner Country HEIs**

#### Multi-country

- **Relevance of the proposal:** needs common to all Partner Countries to be emphasised; **clear justification** for involvement of more than one region in a **cross-regional project**

- **Balanced involvement and clear benefits for all participating Partner Countries and Partner Country HEIs**
Who can Participate?

State-recognised public or private Higher Education Institutions

Associations/ Organizations of Higher Education Institutions

Only for Structural Projects: recognized national or international rector, teacher or student organisations.

Applications can be submitted by organisations located either in Programme or Partner countries
Who can Participate?

As Full Partners:

- State-recognised public or private HEIs
- Any public or private organisation active in the labour market or in the fields of education, training and youth (e.g. enterprise, NGO) etc.
- Associations or organisations of HEIs with main focus on HE

Each participating organisation can be located either in a Programme or in an eligible Partner country

Eligible Partners

As Associated Partners (optional):

- Any kind of organisation (self-financing basis)
- International governmental organisation (self-financing basis)
**National Projects**
(1 Partner Country only + min. 2 Programme Countries)

- Min.1 HEI from each Programme Country
- Min.3 HEI from the Partner Country
- At least as many Partner Country HEIs as Programme Country HEIs

**Multi-Country Projects**
(≥ 2 Partner Countries + min. 2 Programme Countries)

- Min.1 HEI from each Programme Country
- Min.2 HEI from each Partner Country
- At least as many Partner Country HEIs as Programme Country HEIs

**Exception**
Syria, Libya, Russia, Latin America
National Projects

- Defined by the Ministries of Education in close consultation with the EU Delegations
- Must address National priorities set for Partner Country in Regions 1, 2, 3, 7, 10
- Regional priorities for the regions where no national priorities are established: Regions 4, 6, 8, 9, 11

Multi-Country Projects

- Defined by the Commission and based on EU's external policy priorities
- Must address the regional priorities for countries in the same region (regional projects) or common to different regions (cross-regional projects)
### Types of Activities

<table>
<thead>
<tr>
<th>Categories of Priorities</th>
<th>Curriculum Development</th>
<th>Modernisation of Governance and Management</th>
<th>Strengthening Higher Education and Society</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Subject Areas</td>
<td></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>2. Improving Management and operation of HEIs</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Developing the HE sector within society at large</td>
<td></td>
<td></td>
<td>X</td>
</tr>
</tbody>
</table>

*Only 1 choice per type of project is possible.*
Capacity-building and refugees

• Migration, a Commission priority for President Juncker
• CBHE can help with support for integration in education
• Three projects selected so far:
  RESCUE (2016) Lebanon, Jordan, Iraq
  www.rescuerefugees.eu
  MERIC-Net (2016) Algeria, Morocco, Tunisia, Lebanon
  www.mericnet.eu
  DEMO-IL (2017)
Participant portal

http://ec.europa.eu/research/participants/fp7documents/funding-guide/4_proposals/organisation-registration/2_validation_en.htm

registration → validation

A number of official documents to submit…….
• Organisation will need to register only once and receive a Participant Identification Code (PIC) via the unique registration facility

• eForms will be pre-filled with the organisation's data by inserting the PIC

• No need to send the organisation documents for each application – only uploaded once
• Necessity of a personal ECAS account to start the registration

• Registration will take 5-10 minutes if all information are available

• After the first registration and the creation of a PIC, documents related to the organisation can be uploaded.
Budget and Duration

Duration 24 or 36 Months

Min. 500,000 - Max. 1,000,000 €

Real Costs and Unit Costs

5 Budget Headings
## CBHE budget:

<table>
<thead>
<tr>
<th>5 Headings</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Staff costs (max 40%)</strong></td>
<td>4 Staff Categories (Manager, Researcher/Teacher/Trainer, Technician, Administrator)</td>
</tr>
<tr>
<td><strong>Travel costs</strong></td>
<td>Students/staff from partners in countries involved in the project from their place of origin to the venue of the activity and return.</td>
</tr>
<tr>
<td><strong>Costs of stay</strong></td>
<td>Subsistence, accommodation, local and public transport, personal or optional health insurance.</td>
</tr>
<tr>
<td><strong>Equipment (max 30%)</strong></td>
<td>Purchased exclusively for the benefit of HEIs in the Partner Countries</td>
</tr>
<tr>
<td><strong>Sub-contracting (max 10%)</strong></td>
<td>Exceptional for services related to competences that can't be found in the consortia</td>
</tr>
</tbody>
</table>
To be considered for funding, proposals must score at least 60 points in total and - out of these points at least 15 points for "Relevance"
Award Criteria

- **Link** between the project and CBHE objectives and priorities, and specific needs and development strategies in the Partner Country/ies
- **Innovative character** of the project: innovation/complementarity to other projects
- **European added value of the project**: why similar results could not be achieved through national, regional or local funding

Relevance
Award Criteria

Quality of Design and Implementation

- Consistency between project objectives, activities and results
- Project methodology
- Work plan / implementation schedule
- Budget and cost-effectiveness
- Overall consistency of the project
- Risk management, and quality assurance of the project
Award Criteria

Quality of Team and Cooperation

- **Expertise** of, and complementarity between, the partners
- **Distribution of tasks**, including active participation of Partner Country institutions
- **Cooperation, communication** and **project management** arrangements
- **Expected impact**: at different levels

- **Dissemination strategy including** outputs to be disseminated, target groups, dissemination tools & activities

- **Sustainability at three levels** including financial, institutional and political

- **Evidence of impact**: institutional / national level
## CBHE Selection Results 2017

<table>
<thead>
<tr>
<th>Stage</th>
<th>1 Western Balkans</th>
<th>2 Eastern Partn</th>
<th>3 South Med</th>
<th>4 Russian Federation</th>
<th>6 Asia</th>
<th>7 Central Asia</th>
<th>8 Latin America</th>
<th>9 Iran, Iraq, Yemen</th>
<th>10 South Africa</th>
<th>11 ACP</th>
<th>Total*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reception</td>
<td>135</td>
<td>243</td>
<td>196</td>
<td>108</td>
<td>120</td>
<td>121</td>
<td>98</td>
<td>12</td>
<td>12</td>
<td></td>
<td>50</td>
</tr>
<tr>
<td>Eligible &gt;60 points</td>
<td>102</td>
<td>167</td>
<td>151</td>
<td>68</td>
<td>76</td>
<td>84</td>
<td>80</td>
<td>6</td>
<td>8</td>
<td></td>
<td>36</td>
</tr>
<tr>
<td>Sent to Consultation</td>
<td>36</td>
<td>58</td>
<td>74</td>
<td>34</td>
<td>76</td>
<td>37</td>
<td>30</td>
<td>5</td>
<td>8</td>
<td></td>
<td>23</td>
</tr>
<tr>
<td>Proposed for funding</td>
<td>16</td>
<td>17</td>
<td>37</td>
<td>11</td>
<td>45</td>
<td>14</td>
<td>15</td>
<td>3</td>
<td>4</td>
<td></td>
<td>7</td>
</tr>
</tbody>
</table>

### Success rate

<table>
<thead>
<tr>
<th></th>
<th>12%</th>
<th>7%</th>
<th>19%</th>
<th>10%</th>
<th>37,5%</th>
<th>19%</th>
<th>15%</th>
<th>25%</th>
<th>33%</th>
<th>14%</th>
<th>18%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Success rate in 2017</td>
<td>16,5%</td>
<td>10%</td>
<td>21%</td>
<td>20,5%</td>
<td>68%</td>
<td>19%</td>
<td>18%</td>
<td>50%</td>
<td>36%</td>
<td>17%</td>
<td>20%</td>
</tr>
</tbody>
</table>

*Figures cannot be added as cross-regional applications are counted in one or two regions*
<table>
<thead>
<tr>
<th>Region</th>
<th>Budget allocated 2016 (in Mio €)</th>
<th>Budget allocated 2017 (in Mio €)</th>
<th>Budget allocated 2018 (Indicative) (in Mio €)</th>
<th>Indicative number of selected projects**</th>
</tr>
</thead>
<tbody>
<tr>
<td>REGION 1 - Western Balkans</td>
<td>13,17</td>
<td>13,82</td>
<td>14,57</td>
<td>16</td>
</tr>
<tr>
<td>REGION 2 - Eastern Partnership countries</td>
<td>13,86</td>
<td>13,51</td>
<td>12,88</td>
<td>15</td>
</tr>
<tr>
<td>REGION 3 - South-Mediterranean countries</td>
<td>28,57</td>
<td>27,84</td>
<td>26,55</td>
<td>31</td>
</tr>
<tr>
<td>Additional allocation for Tunisia*</td>
<td>0</td>
<td>3,00</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>REGION 4 - Russian Federation</td>
<td>6,89</td>
<td>6,72</td>
<td>6,41</td>
<td>7</td>
</tr>
<tr>
<td>REGION 6 - Asia</td>
<td>35,38</td>
<td>39,55</td>
<td>41,44</td>
<td>47</td>
</tr>
<tr>
<td>REGION 7 - Central Asia</td>
<td>9,2</td>
<td>8,80</td>
<td>8,80</td>
<td>10</td>
</tr>
<tr>
<td>REGION 8 - Latin America</td>
<td>13,1</td>
<td>13,20</td>
<td>13,20</td>
<td>15</td>
</tr>
<tr>
<td>REGION 9 – Middle East (Iran, Iraq, Yemen)</td>
<td>1,9</td>
<td>2,00</td>
<td>2,10</td>
<td>3</td>
</tr>
<tr>
<td>Specific allocation for Iran</td>
<td>0,69</td>
<td>0,69</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>REGION 10 - South Africa</td>
<td>3,42</td>
<td>3,91</td>
<td>4,20</td>
<td>7</td>
</tr>
<tr>
<td>REGION 11 - ACP countries</td>
<td>5,29</td>
<td>5,64</td>
<td>6,00</td>
<td>7</td>
</tr>
<tr>
<td>TOTAL</td>
<td>131,47</td>
<td>138,68</td>
<td>136,15</td>
<td>156</td>
</tr>
</tbody>
</table>

*An additional allocation for Tunisia might become available subject to the relevant Commission decisions being taken.

**Calculated on the average grant/project recorded in 2016.
No Special Mobility Strand Subject

Only 3 thematic priority areas

Only 2 Programme Countries needed

Start of the eligibility period:
- 15 November 2018 or
- 15 January 2019
Key messages

- Attention to eligibility criteria
- Diversification of projects in terms of objectives, activities, target groups and consortium composition
- New national and regional priorities
- Relevance of cross-regional applications?
<table>
<thead>
<tr>
<th>Steps</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Publication Erasmus+ CBHE Call for Proposals</td>
<td>2\textsuperscript{nd} half of October 2017</td>
</tr>
<tr>
<td>Deadline for submission of applications</td>
<td>8\textsuperscript{th} February 2018</td>
</tr>
<tr>
<td>Verification of eligibility of project proposals</td>
<td>February – March 2018</td>
</tr>
<tr>
<td>Assessment of projects by experts (remotely)</td>
<td>March – May 2018</td>
</tr>
<tr>
<td>Consultation procedure</td>
<td>June 2018</td>
</tr>
<tr>
<td>Evaluation Committee for selection of projects</td>
<td>July 2018</td>
</tr>
<tr>
<td>Sending for signature of Award decision by Agency AO</td>
<td>July 2018</td>
</tr>
<tr>
<td>Notification of applicants &amp; publication of results</td>
<td>July 2018</td>
</tr>
<tr>
<td>Preparation and signature of grant agreements</td>
<td>August-September 2018</td>
</tr>
<tr>
<td>Start of eligibility period</td>
<td>Autumn 2018</td>
</tr>
</tbody>
</table>
CBHE Information sources (I)

Erasmus+ website - EACEA

Erasmus+ website – EU Commission

Study in Europe website:
http://ec.europa.eu/education/study-in-europe_en

Erasmus+ e-tutorials:
CBHE Information sources (II)

International E+ International Contact Points (ICPs) in Programme Countries

https://eacea.ec.europa.eu/erasmus-plus/contacts/international-erasmus-plus-contact-points_en

National Erasmus+ Offices (NEOs) in certain Partner Countries (PCs)

thank you