ANNEX


1. IDENTIFICATION

<table>
<thead>
<tr>
<th>Beneficiary</th>
<th>Montenegro</th>
</tr>
</thead>
<tbody>
<tr>
<td>CRIS number</td>
<td>2008/20-072</td>
</tr>
<tr>
<td>Year</td>
<td>2008</td>
</tr>
<tr>
<td>Cost</td>
<td>EUR 947,296</td>
</tr>
<tr>
<td>Operating structure</td>
<td>NIPAC: Secretariat for European Integration; Stanka Dragojevica 2 - 81000 Podgorica</td>
</tr>
<tr>
<td>Implementing Authority</td>
<td>European Commission</td>
</tr>
<tr>
<td>Final date for concluding the Financing Agreement:</td>
<td>at the latest by 31 December 2009.</td>
</tr>
<tr>
<td>Final date for contracting</td>
<td>2 years following the date of conclusion of the Financing Agreement.</td>
</tr>
<tr>
<td>Final date for execution</td>
<td>2 years following the end date for contracting.</td>
</tr>
<tr>
<td>Sector Code</td>
<td>41010; 21010; 43030; 99810; 32182</td>
</tr>
<tr>
<td>Budget lines concerned</td>
<td>22.020401</td>
</tr>
<tr>
<td>Programming Task Manager</td>
<td>DG ELARG Unit C2 Serbia, Montenegro</td>
</tr>
<tr>
<td>Implementation Task Manager</td>
<td>EC Delegation to Podgorica, Operations Section</td>
</tr>
</tbody>
</table>

2. THE PROGRAMME

2.1. Introduction

The purpose of this programme is to financially support – through the 2008 funds of the IPA Cross–border Co–operation component – the participation of Montenegro in the ERDF

The establishment and development of transnational co–operation is one of the priorities of the European Territorial Co–operation objective of the Structural Funds 2007–2013. To this aim, the EU territory has been partitioned in several homogeneous spaces and the relevant Member States have been invited to submit a transnational co–operation operational programme – financed by the European Regional Development Fund (ERDF) – for the given space.

Considering their geographical inclusion in two of these homogeneous spaces – South-East Europe and Mediterranean – the candidate/potential candidate countries have been invited to participate in the relevant operational programmes. Hungary (South–East Europe) and France (Mediterranean) are home of the respective Managing Authorities of the ERDF programmes.

The responsible authorities of Montenegro have accepted the invitations and decided to take part in the South–East Europe and the Mediterranean programmes with the financial support of the IPA Cross–border Co–operation component for the year 2008.

The entire territory of Montenegro is eligible to the South–East Europe and the Mediterranean programmes.

2.2. Objective of the programme

The objective of this programme is twofold:

- To support the participation of partners from candidate/potential candidate countries in joint transnational co–operation activities with partners from EU Member States;
- To familiarise candidate/potential candidate countries with territorial co–operation programmes under the EU Structural Funds in view of their implementation upon accession.

2.3. Priority axis

The ERDF South–East Europe and Mediterranean programmes aim at the establishment and development of transnational co–operation through the financing of networks and of actions conducive to integrated territorial development, concentrating primarily on the following areas:

a) **innovation**: the creation and development of scientific and technological networks, and the enhancement of regional R&TD and innovation capacities, where these make a direct contribution to the balanced economic development of transnational areas. Actions may include: the establishment of networks between appropriate tertiary education and research institutions and SMEs; links to improve access to scientific knowledge and technology transfer between R&TD facilities and international centres of RTD excellence; twinning of technology transfer institutions; and development of joint financial engineering instruments directed at supporting R&TD in SMEs;

b) **environment**: water management, energy efficiency, risk prevention and environmental protection activities with a clear transnational dimension. Actions may include: protection and management of river basins, coastal zones, marine resources, water services and wetlands; fire, drought and flood prevention; the promotion of maritime security and protection against natural and technological risks; and protection and enhancement of the natural heritage in support of socio-economic development and sustainable tourism;
c) accessibility: activities to improve access to and quality of transport and telecommunications services where these have a clear transnational dimension. Actions may include: investments in cross-border sections of trans-European networks; improved local and regional access to national and transnational networks; enhanced interoperability of national and regional systems; and promotion of advanced information and communication technologies;

d) sustainable urban development: strengthening polycentric development at transnational, national and regional level, with a clear transnational impact. Actions may include: the creation and improvement of urban networks and urban-rural links; strategies to tackle common urban-rural issues; preservation and promotion of the cultural heritage, and the strategic integration of development zones on a transnational basis.

The priorities should be essentially implemented through single calls for proposals covering all the eligible territory, including that of the participating candidate/potential candidate countries. The first call for proposal is expected to be published in 2009. The essential selection and award criteria to be used to select the proposal are laid down in the relevant ERDF transnational programme. The detailed selection and award criteria for the award of grants will be laid down in the call for proposals–application pack (Guidelines for applicants).

Up to 10% of IPA funds allocated to Montenegro for its participation in the South–East Europe and Mediterranean programmes can be used to co–finance (up to 85% of the eligible expenditure) the operational and administrative costs incurred by the national authorities in the implementation of the programme.

These may include, inter alia, the following costs:

- support to the Operating Structure;
- expenses for participation in different meetings related to the implementation of the programme;
- costs related to the participation of national staff in the Joint Technical Secretariat, with the exclusion of salaries of public officials, and to the establishment, as appropriate, of national antennae of JTS or info points;
- administrative and operational costs, including the costs of preparation, monitoring and evaluation of the programme, support to projects preparation, appraisal and selection of operations, the organisation of meetings related to the programme, translation, information and publicity costs.

The main aim of the IPA contribution to this expenditure is to facilitate an effective and efficient administration and implementation of this programme in Montenegro.

The main beneficiaries of the TA funds would be the Operating Structure, the Joint Technical Secretariat (main and JTS antenna or info point), any other structures/bodies related to development and implementation of this programme, and the programme beneficiaries.

Considering that the relevant national authorities (Operating structures or CBC Coordinator – within the meaning of Art. 22(2)(b) of the IPA Implementing Regulation) enjoy a de facto monopoly situation (within the meaning of Article 168, paragraph 1, sub–paragraph c of the Implementing Rules to the Financial Regulation) for managing Montenegro's participation in the South–East Europe and Mediterranean programmes, a direct grant agreement without a call for proposals for the Technical Assistance's amount specified in the Financing table in Section 3.1, shall be concluded between the Commission (EC Delegation) and the relevant
national authorities. This direct grant agreement can be signed as soon as the Financing Agreement concerning this programme has been concluded (2008).

Activities covered by the direct grant agreement (e.g. TA, evaluation, publicity, etc.) can be procured further by the grantee, in accordance with Art 120 of the Financial Regulation\(^1\) and Art 184 of the Implementing Rules\(^2\) to the Financial Regulation.

2.4. **Overview of past and on–going experience in transnational co–operation, including lessons learned**

In 2004–06, CARDS funds financed the participation of Western Balkan countries in the Neighbourhood programme "Central, Adriatic, Danubian and South–Eastern Europe Space" (CADSES), one of the given 2000–2006 European transnational co–operation areas covered by the INTERREG IIIB initiative. The participation in the CADSES programme, the precursor of the 2007–13 South–East Europe programme, provided the first opportunity to Western Balkan countries to get involved in transnational co–operation with EU Member States and, by the same occasion, to get familiar with the procedures of INTERREG programmes.

As the CADSES programme was implemented through single joint calls for proposals, the lessons learned for the participating candidate/potential candidate countries are as follows:

– national authorities have to allocate enough human resources to take active part in the management structures of the programme (joint monitoring committee, joint steering/evaluation committee, joint technical secretariat) and to follow up the implementation of the programme/projects in the country concerned. A small fraction of Community funds allocated to each candidate/potential candidate country shall be available to cover the operational costs linked with the implementation of the programme;

– effective co–ordination between EC Delegations of participating candidate/potential candidate countries (e.g. in performing ex–ante approval of the single calls for proposals prior to their publication) and between them and the Managing Authority, is key to ensure a smooth and timely implementation of the programme.

2.5. **Conditions**

N.A.

2.6. **Benchmarks**

<table>
<thead>
<tr>
<th></th>
<th>N*</th>
<th>N+1 (cumulative)</th>
<th>N+2 (cumulative)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of calls for proposals launched</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contracting Rate (%)</td>
<td>10%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Number of direct grant agreements (TA funds)</td>
<td>1</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

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*N being the date of conclusion of the Financing Agreement

2.7. **Roadmap for the decentralisation of the management of EU funds without ex ante controls by the Commission**

In Montenegro work eventually leading to granting decentralisation with ex-ante controls is at a preliminary phase. A detailed plan and timetable are being established by the beneficiary country, in accordance with the Commission's guidance "Roadmap for DIS" and with the assistance of SIGMA. The Government is to approve a DIS strategy. IPA will support its implementation, and it is foreseen that Montenegro could be granted DIS in three years time.

3. **BUDGET FOR 2008**

3.1. **Indicative 2008 financial table**

<table>
<thead>
<tr>
<th></th>
<th>IPA Community contribution</th>
<th>National Contribution</th>
<th>Total (IPA plus National Contribution)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>EUR</td>
<td>% (1)</td>
<td>EUR</td>
</tr>
<tr>
<td>Participation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>in the South–East Europe</td>
<td>673.632</td>
<td>85%</td>
<td>118.876</td>
</tr>
<tr>
<td>transnational programme</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Participation</td>
<td>178.934</td>
<td>85%</td>
<td>31.577</td>
</tr>
<tr>
<td>in the Mediterranean</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>transnational programme</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TA funds</td>
<td>94.730</td>
<td>85%</td>
<td>16.717</td>
</tr>
<tr>
<td>(Maximum of 10% of total</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EU IPA funds allocated)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL</td>
<td>947.296</td>
<td>85%</td>
<td>167.170</td>
</tr>
</tbody>
</table>

(1) expressed in % of the Total (IPA plus National contributions) (column ©)
(2) expressed in % of the grand total of column ©. It indicates the relative weight of each priority with reference to the total funds (IPA + National)

3.2. **Principle of co-financing applying to the projects funded under the programme**

The Community contribution has been calculated in relation to the eligible expenditure which, in the case of this programme, is based on the total expenditure.

4. **IMPLEMENTATION ARRANGEMENTS**

4.1. **Introduction**

This programme provides Montenegro with IPA component II funds to finance the participation of its national partners in joint transnational co–operation projects under the ERDF transnational programmes South–East Europe and Mediterranean.

Main steps of the implementation will be as follows:
(a) Responsible authorities of Montenegro shall establish an Operating Structure to deal with the management and implementation of this programme. The Operating Structure will co-operate with the Managing Authorities of the South–East Europe and Mediterranean programmes and will be represented in the Joint Monitoring Committees of the above transnational programmes as a full member.

(b) The Joint Monitoring Committees of the above transnational programmes will prepare the Call for proposals–Application pack (Guidelines for applicants) for the implementation of the programmes.

(c) Before being published, the Call for proposals notice and its Application pack shall be submitted to the EC Delegations of the candidate/potential candidate countries participating in the transnational programme, for ex-ante approval.

(d) To be eligible for financing by IPA, joint operations shall include beneficiaries from both Member States and IPA countries. Applications for joint operations shall identify a financial lead partner located in a Member State for the part of the joint operation taking place in the EU side with ERDF funds, and a financial lead partner in each of the participating candidate/potential candidate country for the part of the joint operation taking place on the candidate/potential candidate side with IPA funds. Applications must clearly distinguish between activities – and their costs – taking place on the EU side with ERDF funds and those taking place on the candidate/potential candidate side with IPA funds.

(e) The Joint Monitoring Committees of the above transnational programmes are responsible for selecting joint operations in accordance with Structural Funds rules.

(f) The evaluation report and the list of joint operations selected for financing shall be submitted to the EC Delegations for approval. This approval will concern only the participation of partners from Montenegro in the relevant joint operations.

(g) The EC Delegation in Montenegro will issue the IPA grants to the national lead partners participating in the selected joint operations, (while the Managing Authority of the South–East Europe or the Mediterranean programme will issue the ERDF grants to the lead partners responsible for the part of the joint operations taking place on the EU territory).

4.2. Method of Implementation

This programme shall be implemented on a centralised basis by the European Commission in accordance with Article 53a of the Financial Regulation and the corresponding provisions of the Implementing Rules.

In the event of centralised management, the Commission shall:

– approve the Calls for proposals and their Application packs (Guidelines for applicants) drawn by the joint management structures of the South–East Europe and Mediterranean ERDF transnational programmes prior to their publication;

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– formally confirm the operations selected by the joint management structures of the South–East Europe and Mediterranean ERDF transnational programmes as far as the participation of a beneficiary of Montenegro is concerned;

– retain, in all cases, the right to issue a grant to the lead beneficiary of Montenegro participating in a joint operation.

4.3. General rules for Procurement and grant award procedures

Procurement shall follow the provisions of Part Two, Title IV of the Financial Regulation and Part Two, Title III, Chapter 3 of its Implementing Rules as well as the rules and procedures for service, supply and works contracts financed from the general budget of the European Communities for the purposes of cooperation with third countries adopted by the Commission on 24 May 2007 (C (2007)2034).

Grant award procedures shall follow the provisions of Part One, Title VI of the Financial Regulation and Part One, Title VI of its Implementing Rules.

Where appropriate, the Contracting Authorities shall also use the standard templates and models facilitating the application of the above rules provided for in the “Practical Guide to contract procedures for EC external actions" (“Practical Guide”) as published on the EuropeAid website5 at the date of the initiation of the procurement or grant award procedure.

4.4. Environmental Impact Assessment and Nature Conservation

All investments shall be carried out in compliance with the relevant Community environmental legislation. The procedures for environmental impact assessment as set down in the EIA-directive6 fully apply to all investment projects under IPA. If the EIA-directive has not yet been fully transposed, the procedures should be similar to the ones established in the above-mentioned directive.

If a project is likely to affect sites of nature conservation importance, an appropriate nature conservation assessment shall be made, equivalent to that provided for in Article 6 of the Habitats Directive must be documented7.

5. Monitoring and Evaluation

5.1. Monitoring

In Montenegro, the Commission may undertake any actions it deems necessary to monitor the programmes concerned

5.2. Evaluation

The ERDF transnational programmes are subject to evaluation according to the Structural Funds Regulation (EC) No 1083/2006, under the responsibility of the Managing Authority located in one of the participating Member States. When such an evaluation is conducted,

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5 current address: http://ec.europa.eu/europeaid/work/procedures/implementation/practical_guide/index_en.htm


every effort should be made to evaluate also the elements concerning the participation of candidate/potential candidate countries in the transnational programme.

This programme shall be subject to evaluations in accordance with Articles 57 and 82 of the IPA Implementing Regulation, with an aim to improve the quality, effectiveness and consistency of the assistance from Community funds and the strategy and implementation of the programme.

The Commission may also carry out strategic evaluations.

6. **AUDIT, FINANCIAL CONTROL, ANTIFRAUD MEASURES**

6.1. Audit, Financial Control and Anti-fraud measures

The accounts and operations of all parties involved in the implementation of this programme, as well as all contracts and agreements implementing this programme, are subject to, on the one hand, the supervision and financial control by the Commission (including the European Anti-Fraud Office), which may carry out checks at its discretion, either by itself or through an outside auditor and, on the other hand, audits by the European Court of Auditors. This includes measures such as ex-ante verification of tendering and contracting carried out by the Delegations in the Beneficiary Countries.

In order to ensure the efficient protection of the financial interests of the Community, the Commission (including the European Anti-Fraud Office) may conduct on-the-spot checks and inspections in accordance with the procedures foreseen in Council Regulation (EC, Euratom) 2185/96.

The controls and audits described above are applicable to all contractors, subcontractors and grant beneficiaries who have received Community funds.

7. **LIMITED CHANGES**

Limited changes in the implementation of this programme affecting essential elements listed under Article 90 of the Implementing Rules to the Financial Regulation, which are of an indicative nature, may be undertaken by the Commission's authorising officer by delegation (AOD), or by the Commission's authorising officer by sub-delegation (AOSD), in line with the delegation of powers conferred upon him by the AOD, in accordance with the principles of sound financial management without an amending financing decision being necessary.

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9 These essential elements of an indicative nature are, for grants, the indicative amount of the call for proposals and, for procurement, the indicative number and type of contracts envisaged and the indicative time frame for launching the procurement procedures.