1. Basic information

Title: Interreg III/A Greece-Turkey Programme

Sector:

Geographical Location: Turkish and Greek border regions

The Interreg III/A Greece-Turkey Programme will finance projects for the following NUTS III regions on the Turkish side: Edirne, Çanakkale, Balıkesir, İzmir, Aydın and Muğla as well as the relevant NUTS III regions in the border region of the Greece.

Duration: The whole Interreg III/A Greece-Turkey Programme will cover 3 consecutive programming years, beginning from 2004. This fiche is prepared for the 2004 programming year.

2. Objectives:

2.1. Overall Objective

To improve cross-border cooperation at local level between the two countries and to support the further development of the economic potential of the border regions.

2.2. Purpose of the Project

The purpose of the Programme is to strengthen of economic activity and encouraging initiatives for addressing unemployment; to upgrade quality of life of citizens, to improve environmental management and management of cultural resources and to improve accessibility and communication.

2.3. Accession Partnership and NPAA Priority

The Interreg III/A Greece-Turkey Programme plays a useful role in the process of preparation of Turkey for accession, in particular through the improvement of the administrative capacity of local/regional actors. According to the 2003 Accession Partnership, the short-term priorities in the field of regional policy include strengthening the administrative structures for managing regional development. In addition to this, the programme also complies with the NPAA priority of establishing the administrative framework and necessary mechanisms for programming, implementation, monitoring and evaluation of regional programmes consistent with Community standards.

The programme further contributes to a process of creating “integration-minded” border regions by supporting the social and economic integration between the border regions of Greece as an EU member and Turkey being a candidate country. The programme also
represents an important element in Turkey’s preparation for the adoption of the Structural Funds acquis, considering that economic cooperation activities will be implemented in line with Structural Funds instruments and methodologies.

2.4. Contribution to Preliminary National Development Plan

In the Preliminary National Development Plan, medium-term Regional Development Strategy at national level has the following priority areas:

- Strengthening human resources and, particularly, increasing self-employment potential,
- Supporting existing SMEs and SMEs to be established and increasing their competitiveness by increasing their cooperation-partnership potential in the form of network style organisations,
- Supporting physical and social infrastructure, which are important for the new investments and the quality of urban life,
- Ensuring diversified economic activities in rural areas,
- Strengthening institutional structure by new local governance models, which will increase local participation, improve common enterprise areas and regulate collective intervention of local actors to local economic development.

The Interreg III/A Greece-Turkey Programme will contribute to all of these priorities in the context of the programme region and to the extent that the budget of programme allows.

2.5. Cross Border Impact

The Interreg III/A Greece-Turkey Programme will contribute to the removal of existing disparities between regions on both sides of the border and thus to the gradual alignment of economic and social development. This is particularly important in view of future integration into the European Union.

The Programme promotes the development of linkages between the communities /organisations/ institutions on both sides of the border.

3. Description:

3.1 Background and justification

As part of the 2004 pre-accession financial assistance programme, the European Commission is supporting the establishment of an Interreg III/A Cross-Border Cooperation programme between Turkey and Greece. The purpose of the Interreg III/A Greece-Turkey Programme is to improve cross-border economic and social cooperation in order to tackle with the common problems of border region through joint strategies for sustainable territorial development.

The whole programme, covering the 2004-2006 programming years, primarily aims at upgrading the infrastructure in the cross-border area and the development of cross-border
co-operation in fields such as economic development, quality of life, environment and culture.

Meetings bringing relevant Turkish and Greek cross-border counterparts together were held in Brussels, Athens and Ankara (with the participation of the European Commission). As a result of the above-mentioned meetings, the Joint Programming Document (JPD) for the programme was prepared jointly. The JPD was approved by the EC in December 2003, and it was signed by the Greek and Turkish authorities with a ceremony in Brussels on the February 9th, 2004. At the present stage, the Programme Complement is being prepared. The Programme’s budget (EU contribution) on the Turkish side is 15 Million Euros for the 2004-2006 period.

3.2. Results

The expected results of the Programme are as follows:

- The projects covered under the economic development and employment priority are expected to support the economic situation of the border region by encouraging initiatives for entrepreneurship, cooperation between the institutions of the two countries and addressing unemployment. The tourism industry is one of the areas that an improvement is expected.
- With the projects that fall into the quality of life / environment / culture priority among the others health and environmental problems of the region are expected to be addressed and cultural resources of the border region are expected to be protected and better promoted. The projects are also expected to improve the cooperation between educational and research institutions of two countries.
- Technical assistance axis of the programme will increase, both in the region and in the center, the technical and institutional capacity to manage cross-border cooperation programmes and involved EU procedures and activities.

3.3. Activities

A) In line with the provisions of PRAG there is going to be implemented a grant scheme programme covering following areas;

**Economic Growth And Employment**

- Strengthening of cross-border entrepreneurship
- Cooperation of institutions for the promotion of cross-border cooperation
- Development of various forms of tourism
- Human resources and promotion of employment

**Quality Of Life / Environment / Culture**

- Protection of health
- Protection, promotion and management of natural environment
- Promotion of cultural and tourist activities
- Cooperation of educational institutions for the promotion of cross-border cooperation

The grants will only be made available for projects whose immediate objective is non-commercial and strictly non-profit. Under no circumstances may the grant give rise to profits (i.e. it will be restricted to the amount required to balance income and expenditure for the project).

B) Technical Assistance

The procurement of the Technical Assistance will contribute to the sound management of programme and provide technical support.

Under the Technical Assistance component, the following roughly stated tasks will be accomplished:

- Supporting all management structures including local/regional technical secretariats and DPT, CFCU for the implementation of the programme. This will include capacity building and provision of equipments required for the management of the programme.
- Collection of project ideas, identification of the projects to be funded in 2005 and 2006 programming years and preparing all required documents, like feasibility studies, environmental impact assessments, technical specifications etc., for bringing the projects to the required maturity level. It should be mentioned that there is planned another Technical Assistance under framework contract (with the budget of less than 200,000 Euros) that will commence before the implementation of 2004 programming. It also includes the tasks of project idea collection and identification of projects for the 2005 and 2006 year programming. The TA component of the programme is going to be complementary to the TA under framework contract. Moreover, the required work for bringing the projects to the required maturity level (that are proposed and whose ToRs are prepared by the TA under framework contract) will be able to be done through the TA component of the programme, in addition to the Project Preparation Facility (PPF).

Priority areas

The whole programme has four priorities including technical assistance. One of the priorities of the programme namely the “cross-border infrastructure” is left for the 2005 and 2006 programming years since high level of maturity is required for the relevant projects. The other two priorities that will be included in 2004 programming year are as follows:

i) Economic Development and Employment

The strengthening of the entrepreneurship in both sides of the border will create a cooperation network between SMEs, aiming to the exchange of expertise, the cooperation in the production, in areas where there are possibilities for complementary actions, as well as promotion of the entrepreneurship and the export orientation of the enterprises. More specifically, in the tourism area, which includes a wide range of activities in the eligible areas, the development of the entrepreneurship, will be sought, with a focus in the
various forms of tourism and the development of cooperation with emphasis in the natural and cultural resources.

The cooperation between the agencies promoting the employment, will be strengthened, aiming to the exchange of expertise and the elaboration of projects reducing unemployment in adjacent regions.

Risks that may be involved and prevent the successful implementation of activities under this priority are the discontinuity of the both governments’ commitment to support cooperation between two countries, lack of interest of the local institutions in the programme, lack of co-financing for individual projects and insufficient consultancy and training directed both to the management structure of the programme and the other related stakeholders of the programme for efficient and sound project management. Additionally, lack of joint working history and disparity of funding available on either side of the border may create obstacles to the development of joint projects. These risks are also involved for the other priority.

**ii) Quality of life / Environment / Culture**

The university, research and technological institutions operating in the border areas, would be focal points which will contribute to the creation and the intensification of cooperation. The upgrading of the educational standards and the specialised knowledge to individuals seeking to improve their educational level will have a long term positive impact in the entire cross-border region. The creation of cooperation links among the development agencies of each region, will result to the combination of the knowledge with the production in order to address issues of common interest.

The improvement of the health care system of the citizens is achieved through the creation of health centres and stations of hygienic control, beneficial to both sides of the border, aiming to the control, through research and cooperation, of infectious diseases transmitted through persons and animals.

Regarding the sensitive area of the environment, joint projects could be developed for the enhancement of its protection, taking into account the specific conditions in areas of considerable biodiversity with a large number of rare species and bio-systems, water resources, coastal zones as well as to monitor, and reduce specific kinds of pollutants in the land and the sea waters.

The urban waste and the liquid waste from livestock breeding and processing units as well as the pollution from various human activities are the main threat to the sensitive environmental sector.

The development of the rural and urban areas at a cross-border level, aims to the establishment of a common economic and natural environment. The regional and spatial analysis may function as a basis for the application of complementary programs and strategies for the wider cross-border area.

The area participates actively in the competition for the attraction of tourist flows, which could be achieved through the upgrading of the quality of the tourist services provided.
The activities for tourism development have been developed fast enough in the coastal area, in such a way, that in some areas tourism has been proved one of the most important factors of pressure regarding the natural environment. The tourism activities tend to become competitive with the urban and economic operations such as the agricultural and industrial activities. There must be a compromise between the protection of the environment and the tourism development, in these adjacent regions, with a view to developing the economic tourism sector and promotion of various forms of tourism without destroying the environment and taking into consideration the carrying capacity of the regions.

3.4. Linked activities

CBC Programme with Bulgaria

Edirne, which is one of the NUTS III regions included in the programme, is also covered by the Cross-Border Cooperation Programme established between Bulgaria and Turkey. The Programme will be implemented within the framework of a “Joint Programming Document” which includes strategies, priorities and measures for the period 2004-2006. The contribution of EU to the Programme amounts to 15 Million Euros. Main priority areas in the “Joint Programming Document” are determined as follows:

- SMEs,
- Support to Regional Entrepreneurship,
- Infrastructure.

Before the approval of the 2004-2006 Turkey-Bulgaria Joint Programming Document, a pilot project is scheduled to be launched to improve cooperation between border regions of both countries and gain experience in CBC. Main priority areas stated in the project fiche prepared for the corresponding Joint Small Projects Fund are as follows:

- Increasing Institutional Capacity,
- Economic Development,
- Environment-Tourism,
- Cultural Exchange,
- Planning and Development Studies.

The Greek-Turkish Civic Dialogue Component of the Civil Society Development Programme

The Civil Society Development Programme has come into effect in 2001. The overall objective of the Civil Society Development Programme (CSDP) is to reinforce the role of civil society in Turkish democracy; to develop the capacity for citizen initiative, local and international dialogue and to help establish a more balanced relationship between citizens and states.

The Greek-Turkish Civic Dialogue Component of the CSDP aims to strengthen civil society capacity for dialogue, networking and partnerships with civil society in Greece, stimulate exchange of know-how and implementation of joint projects reflecting a dedication to common sets of goals.
In view of this objective, the Turkey-Greece civic dialogue component of the CSDP has provided grants to NGOs on three levels: supporting grass-roots women initiatives and cooperation between Greek and Turkish women, implemented by WINPEACE (Women’s Initiative for Peace); promoting youth exchanges to stimulate dialogue and understanding between Greek and Turkish youth NGOs, implemented by the European student organisation AEGEE; supporting cooperation within the media between media executives and local and regional media through article exchanges, internships, training, joint reporting and eventually joint programming, implemented by European Centre for Common Ground.

**Development of EU-Turkey Business Centres**

The European Commission aims at supporting small and medium sized enterprises (SMEs) - which represent 99.5% of some 200,000 industrial enterprises, 61.1% of employed people and 27.4% of total production - through the implementation of the EU-Turkey Business Centers project. The project envisages establishment of three sustainable business centers (BCs) in: Gaziantep, Kocaeli and İzmir. İzmir is also in the scope of the Interreg III/A Greece-Turkey Programme.

The programme aims at, through the three Business Centres:

- supporting SMEs with the improvement of their general business operations through provision of information and training/advisory support in management related topics, like financial management, marketing, access to credit, etc.,
- assisting SMEs in the internationalization process towards the EU and the Mediterranean Partners through existing networks and individual actions initiated by them,
- coordinating EC's SME development activities by acting as focal points for other EC-supported projects,
- encouraging participation of women entrepreneurs in business activities,
- interpreting the built up experience into policy guidelines to be forwarded to appropriate existing channels in order to improve the business climate for SMEs.

**3.5. Lessons Learned**

There is limited experience in Turkey as regards implementing Cross Border Cooperation programmes and grant schemes at NUTS II / NUTS III regional level. Experience from the candidate countries demonstrates the potential of such programmes in promoting cross border cooperation and regional economic development of border regions, provided that transparent and efficient selection, implementation and monitoring / evaluation structures are established.

In addition to this, according to the “Thematic Evaluation Report on Phare CBC” prepared by EMS, joint working on the selection of projects leads to a greater sense of ownership and feeling of CBC, compared to where projects are selected separately and endorsed in one final joint procedure.
Local and regional partners have very limited capacity to develop and undertake large-scale projects.

For some regions, the disparity of funding available on either side of a border has created obstacles to development of joint projects. Also, the limited budget of the Programme for the Turkish side, can be seen as an obstacle to develop a good number of measures. An overarching good practice is to treat the funding as an overall envelope, rather than two separate envelopes and allow for covering partner expenses from the larger budget, as and when necessary.

4. Institutional Framework

The countries participating in the programme have agreed on the following structures for the management and monitoring of the Interreg III/A Greece – Turkey Programme.

- Monitoring/Steering Committee
- Managing Authority
- Paying Authority
- Technical Secretariat

**Monitoring/Steering Committee:**

The Monitoring/Steering Committee shall be co-chaired: from the Greek side by the Secretary General for Investment and Development of the Ministry of National Economy; from the Turkish side by the Deputy Undersecretary of State Planning Organization. The Committee will be constituted from the following members:

- Up to 6 representatives per country from the Regional or Prefectural Level.
- Up to 4 representatives from each country from the National Level including the environmental authorities.
- Representatives from the European Commission with advisory status.
- Local social and economic stakeholders may be summoned to participate as external observers if considered necessary.
- One representative from an environmental organization.

The Monitoring/Steering Committee shall meet at least twice a year. Whenever necessary, the countries that participate in the programme are obliged to call an extraordinary meeting of the Monitoring Committee.

The decisions of the Monitoring/Steering Committee shall be taken by consensus of all participants. These decisions may also be taken with the written procedure, by means of printed or electronic form. No decision can be taken without the agreement of the Co-Chairmen.

**Managing Authority:**
The Managing Authority has been established in Greece in the Ministry of Economy and Finance that is entitled as “Managing Authority of the Community Initiative Programme Interreg” and anticipates the responsibility of the Interreg III/A Greece-Turkey Programme.

On the Turkish side, the State Planning Organization (DPT) has the responsibility of management.

**Paying Authority:**
The CFCU is the paying authority for the Turkish side.

**Technical Secretariat:**
The Joint Technical Secretariat will consist of three parts: the Greek, the Turkish and the joint part. The Turkish part of the Technical Secretariat is composed of six Local Technical Secretariats in each NUTS III region covered by the Programme and one Regional Technical Secretariat.

The Local Technical Secretariats are established in the governorships of respective provinces and composed of two staffs. In brief, they are the first contact points for local stakeholders and take an active role in grant management and awareness raising at local level. The tasks of Regional Technical Secretariat are assigned to the Economic Development Foundation of Aegean Region (EGEV). The foundation includes among its members the region’s governorships, NGOs and educational institutions. It is mainly responsible for the coordination of Local Technical Secretariats and conveying the requests coming from the managing authority on the Turkish side, DPT, to the Local Technical Secretariats.

The Interreg III/A Cross Border Cooperation Programme will be implemented as much as possible on a decentralized basis. The selection of projects to be supported by the Interreg III/A Cross Border Cooperation Programme shall be carried out with ex-ante approval of the EC according to PRAG. The projects shall be implemented with ex-post control of the EC. The publicity, evaluation/selection of projects, and contracting will be carried out in accordance with PRAG.

**5. Budget (in EURO):**

The EU budget of Interreg III/A Cross Border Cooperation Programme for the year 2004 is €2,056,452 for Turkey. The following two tables give the details of the programme budget for the whole programme period and the programming year of 2004, which this project fiche is prepared for, respectively.
Table 1: The Allocation of Programme Budget to the Priorities for the Period of 2004-2006 on the Turkish Side (MEuro)

<table>
<thead>
<tr>
<th>Priority Axis</th>
<th>Investment Support</th>
<th>Institution Building</th>
<th>Total (=I+IB)</th>
<th>National Public Contribution</th>
<th>IFI</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority Axis 1: Transnational Infrastructure</td>
<td>5.81</td>
<td>5.81</td>
<td>1.94</td>
<td>7.74</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority Axis 2: Economic Development And Employment</td>
<td>2.90</td>
<td>2.90</td>
<td>0.97</td>
<td>3.87</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority Axis 3: Quality Of Life – Environment – Culture</td>
<td>4.35</td>
<td>4.35</td>
<td>1.45</td>
<td>5.81</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority Axis 4: Technical Assistance</td>
<td>1.94</td>
<td>1.94</td>
<td>0</td>
<td>1.94</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>13.06</strong></td>
<td><strong>1.94</strong></td>
<td><strong>15.00</strong></td>
<td><strong>4.36</strong></td>
<td><strong>19.36</strong></td>
<td></td>
</tr>
</tbody>
</table>

Table 2: The Allocation of Programme Budget to the Priorities for the Programming Year 2004 on the Turkish Side (1000 Euro)

<table>
<thead>
<tr>
<th>Priority Axis</th>
<th>Investment Support</th>
<th>Institution Building</th>
<th>Total (=I+IB)</th>
<th>National Public Contribution</th>
<th>IFI</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority Axis 2: Economic Development And Employment</td>
<td>435</td>
<td>435</td>
<td>145</td>
<td>580</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Priority Axis 3: Quality Of Life - Environment – Culture

|                | 653 | 653 | 218 | 871 |

Priority Axis 4: Technical Assistance

|                | 968 | 968 | 0   | 968 |

Total

|                | 1,088 | 968 | 2,056 | 363 | 2,419 |

6. Implementation arrangements:

6.1 Implementing Agency

The Implementing Agency will be the Central Finance and Contracts Unit (CFCU) which will retain overall responsibility for the implementation of the programme, including preparation of tender documents, evaluation criteria, evaluation of offers, signature of contracts, authorisation of invoices.

6.2 Beneficiary

The Beneficiary will be the State Planning Organization (DPT).

6.3. Non-standard aspects

There are no “non-standards aspects”. The “Practical Guide to EC External Aid Contract Procedures” will strictly be followed.

6.4. Contracts

Grant Contracts will be signed according to the Practical Guide to EC External Aid Contract Procedures.

7. Implementation schedule

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<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Start of Tendering/call for proposals</td>
<td>4Q/2004-1Q/2005(^1)</td>
</tr>
<tr>
<td>Start of project activity</td>
<td>4Q/2004-1Q/2005</td>
</tr>
<tr>
<td>Completion of projects (estimate)</td>
<td>2Q/2007-3Q/2007</td>
</tr>
</tbody>
</table>

8. Equal opportunity:

\(^1\) All of the stated dates depend on the date of signature for the Financing Memorandum, between Turkish Government and EC.
Through all the implementation phases specific provisions will be put in place to guarantee equal opportunity of access to activities and benefits accruing from the grant schemes. Gender related indicators will be adopted and monitored when individual projects are selected for funding. In the whole process of preparation and implementation of the projects no discrimination between men and women will be made.

9. Environment

Environmental aspects will be assessed individually for each of the proposed projects.

10. Rates of return

N/A

11. Investment Criteria

11.1. Catalytic effect:

The programme will have a significant positive effect on the capacity of national and local institutions to manage cross border cooperation programmes.

11.2. Co-financing

The EC co-financing contribution to the proposed grant schemes will be 75% of the total.

11.3. Additionality

All eligible projects under the grant schemes will respect the additionality principle.

11.4. Project readiness and size

Day to day implementation will be carried out by regional structures, under the overall supervision, guidance and monitoring of the DPT. Both regional and central institutions directly involved at the implementation of the project will be supported by a Technical Assistance team working on a continuous basis with them.

It will be the responsibility of applicants through feasibility studies, business plans or other documentation to demonstrate that their individual projects are in compliance with EU norms and standards, are financially sustainable and have no adverse effects on the environment.

11.5. Sustainability

The sustainability of individual projects and of project applicants will be among the selection criteria in all the grant scheme.

11.6. Compliance with state aids provisions
Support provided under the grant scheme respects state aid provisions. The project is in accordance with Article 92(3)(a) of the treaty of Rome with respect to regional aid in the EU.

12. Conditionality and sequencing

The planned grant scheme activity will depend on the following preconditions;

- Technical and institutional capacity of the regional/local technical secretariats is improved to the level necessary for the implementation of grant scheme.
- The monitoring system is established for the sound management of grant scheme.
- The potential beneficiaries are informed of the programme and the grant application procedures.

In order to fulfill these preconditions Technical Assistance will be utilized under framework contract before the grant scheme implementation.

**ANNEXES TO PROJECT FICHE**

1. Logical framework matrix
2. Detailed implementation chart
3. Contracting and disbursement schedule by quarter
4. List of Relevant Laws and Regulations
<table>
<thead>
<tr>
<th>Logical Framework Planning Matrix for:</th>
<th>Programme No:</th>
<th>Contracting Period Expires:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programme Name: Interreg III/A Greece-Turkey Programme</td>
<td>Country: Turkey</td>
<td>Disbursement Period expires:</td>
</tr>
<tr>
<td>Total Budget:</td>
<td>EU Contribution:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Overall Objectives</th>
<th>Objectively verifiable indicators of achievement</th>
<th>Sources and means of verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Improve cross-border cooperation in the border regions between the two countries</td>
<td>- Increase in percentage of joint ventures and co-operation agreements</td>
<td>- EC Regular Report on Turkey</td>
<td></td>
</tr>
<tr>
<td>- Support the further development of the economic potential of the border regions</td>
<td>- Increase in number of tourists in quality tourism</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>- Number of cross-border projects/initiatives for employment development</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>- Increase in number of cross-border RTD projects</td>
<td></td>
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<tr>
<td></td>
<td>- Increase in percentage of residents participating in cultural activities on other side of border</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>- Reduction in human and material losses arising from emergency incidents</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>- Decrease in illegal discharges and pollution in environmental resources of the region such as water resources</td>
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<tr>
<td></td>
<td>- Achievement of genuine common management of programme (decisions taken by the two sides working together at all stages of the management process)</td>
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</table>

<table>
<thead>
<tr>
<th>Project Purpose</th>
<th>Objectively verifiable indicators of achievement</th>
<th>Sources and means of verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>The purpose of the Programme is to strengthen of economic activity and encouraging initiatives for addressing unemployment; to upgrade quality of life of citizens, to improve environmental management and management of cultural resources and to improve accessibility and communication.</td>
<td>- Increase in percentage of joint ventures and co-operation agreements</td>
<td>- Progress reports by the SPO and TA</td>
<td>- Regional / Local Technical Secretariats in all NUTS III regions established</td>
</tr>
<tr>
<td></td>
<td>- Increase in number of tourists in quality tourism</td>
<td>- Monitoring and evaluation reports of the programme</td>
<td>- EU policy &amp; procedures applied properly</td>
</tr>
<tr>
<td></td>
<td>- Number of cross-border projects/initiatives for employment development</td>
<td></td>
<td>- National funds available for cofinance</td>
</tr>
<tr>
<td></td>
<td>- Increase in number of cross-border RTD projects</td>
<td></td>
<td>- Sustained commitment of both Governments to support cooperation between two countries</td>
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<tr>
<td></td>
<td>- Increase in percentage of residents participating in cultural activities on other side of border</td>
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<tr>
<td></td>
<td>- Achievement of genuine common management of programme (decisions taken by the two sides working together at all stages of the management process)</td>
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</table>

<table>
<thead>
<tr>
<th>Results</th>
<th>Objectively verifiable indicators of achievement</th>
<th>Sources and means of verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Economic activity and encouraging initiatives for addressing unemployment strengthened</td>
<td>- Increase in the volume of trade between two countries</td>
<td>- Monitoring and assessment reports</td>
<td>- Strong capacity and commitment of local actors (public, private and non-</td>
</tr>
</tbody>
</table>
- Quality of life and management of environmental and cultural resources improved
- Technical and institutional capacity at the regional and central level improved

- Number of new jobs created
- Number of SMEs (including start ups) supported that are involved in cross-border projects
- Number of co-operation structures established between tourism offices
  - Number of and joint promotion campaigns held
  - Number of cross-border cooperation structures like networks, forums established
  - Increase in the number of tourists visiting the border regions
- Number of residents participating in joint cultural activities of the programme on both sides of the border
- Number of activities aiming to decrease pollution and risk for environmental resources
- Establishment of cross-border emergency system
- Increase in the joint activities of the two countries' educational institutions
- Establishment and operation of cross-border programme structures;
  - Number of people and institutions trained for the programme implementation
  - Number of workshops, seminars, information meetings

<table>
<thead>
<tr>
<th>Activities</th>
<th>Means</th>
<th>Assumptions</th>
</tr>
</thead>
</table>
| EU Grants given for the projects for the following priorities and measures; | - In order to carry out the activities call for proposals will be launched.  
  Economic Growth And Employment                               | - To assist the implementing organizations both in the region and in the center in terms of technical capacity and provide | - Programme Complement document approved.  
                                                                  |                                                                      | - Sustained interest of local institutions in the programme   
                                                                  |                                                                      | - Sound project proposals (i.e. |
- Strengthening of cross-border entrepreneurship
- Cooperation of institutions for the promotion of cross-border cooperation
- Development of various forms of tourism
- Human resources and promotion of employment

**Quality Of Life / Environment / Culture**
- Protection of health
- Protection, promotion and management of natural environment
- Promotion of cultural and tourist activities
- Cooperation of educational institutions for the promotion of cross-border cooperation

- TA activities such as workshops, information campaigns, study visits, etc. provided.
- Management of the programme supported.

**Technical Assistance**
- Management of programme
- Technical support

<table>
<thead>
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<th>them with the necessary equipment technical assistance budget of 0.97 million Euro for 2004 will be mobilized</th>
<th>well prepared projects incl. all requested technical documentation) addressing the measures selected for support</th>
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<td>- Beneficiaries' co-financing for individual projects available</td>
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<td>- Efficient project management at the national/regional/local level during implementation is established and training provided on financial flows, monitoring, reporting etc.</td>
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<td>- Funds allocated to projects' beneficiaries available without delays</td>
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<td>- Good quality consultancy services at the regional level available</td>
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**Pre-conditions**
- Beneficiaries' co-financing for individual projects available
- Set of clearly defined criteria for selection of projects eligible for the programme
- Required technical documentation for individual projects and scheme sub-projects prepared
- Well developed working relationship between DPT (Central Level) and Regional/Local Technical Secretariats (Regional Level) secured
- TA operational
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Annex 3 – Detailed contracting and disbursement schedule

Project title: Interreg III/A Greece-Turkey Programme

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Annex 4: List of Relevant Laws Regulations

Communication from the Commission to the Member States of 28 April 2000 laying down guidelines for a Community initiative concerning trans-European co-operation intended to encourage harmonious and balanced development of the European territory. INTERREG III;
OJ C 143, 23.5.2000, p. 6.

Council Regulation (EC) No 1260/1999 of 21 June 1999 laying down general provisions on the Structural Funds (referred to as .general Regulation.);
(www.europa.eu.int/comm/regional_policy/sources/docoffic/official/regulation/regul_en.htm)

(PHARE.Regulation)

(PHARE.CBC.Regulation)
Council Regulation (EC, EURATOM) No 99/2000 of 29 December 1999 concerning the provision of assistance to the partner States in Eastern Europe and Central Asia;

Methodological working papers No 3:
Indicators for Monitoring and Evaluation: An indicative methodology

Methodological working papers No 7:
The ex-ante evaluation and indicators for INTERREG (Strand A and B).