1. Basic Information

1.1 Desiree Number
1.2 Title
Strengthening the Fight against Organised Crime
1.3 Sector
AD
1.4 Location
Turkey

2. Objectives

2.1 Overall Objective

• To consolidate a functioning democratic system, including respect for the rule of law.

2.2 Project Purpose

• To strengthen the law enforcement institutions of the Ministry of the Interior, National Police and Gendarmerie, dealing with the fight against organised crime

2.3 Accession Partnership and NPAA priority

A short term priority in the AP is to enhance the fight against organised crime, drug trafficking and corruption, and strengthen capacities to deal with money laundering. Adoption of the EU acquis in the data protection field is sought in the medium term so that Turkey can fully participate in Europol.

The NPAA identifies the following medium term priorities for institution building and assimilation of the acquis into Turkish Law:

• The EU acquis in the areas of organised crime, fraud and corruption, the illicit use and production of and trafficking in drugs, money-laundering, and judicial co-operation in civil and criminal matters will be adopted, and international co-operation in these areas will be further intensified.
• The capacity to fight against organised crime, fraud and corruption, the illicit use and production of and trafficking in drugs, money laundering, and police and judicial co-operation in criminal matters will be enhanced.
• Harmonisation with relevant acquis will be completed and preparations will be made to participate in Europol.

3. Description

3.1 Background/Justification
The Turkish Government in the course of progress towards accession to the European Union and in response to the obligations of the acquis of the EU and its Member States, is actively following a National Programme for the Adoption of the Acquis. However the objective of the process of law approximation is to not only implement the relevant amendments to existing legislation but as importantly, to strengthen those institutions responsible for the enforcement or implementation of the new procedures and processes. This process of ‘Institution building’ to enhance administrative capacity, is seen as crucial in ensuring the successful transition for Turkish Institutions to the standards, norms and achievements of similar EU Member State administrations.

It is with these matters very much in mind, that the Ministry of the Interior of Turkey through the National Police and the Gendarmerie, wishes to utilise the experience and knowledge of a long term pre-accession adviser from one of the Member States and to develop an enhanced level of knowledge and expertise through the twinning of institutions.

Turkey has made considerable progress in the fight against organised crime and the trafficking in drugs, however there is still much work that needs to be done to improve the performance of the law enforcement agencies. Similarly, international co-operation is seen as crucial to ensure that all resources can be concentrated against transnational and international criminal groups. The day to day implementation and enforcement of law against organised criminal groups has to be put into the context of a longer term National Strategy to deal with these matters. The development of a National Strategy, the training and professional development of policy makers and senior Police and Gendarmerie Commanders are all seen as important factors in achieving success against organised crime.

Many of these specific issues were highlighted in the General JHA Member States’ Expert Mission to Turkey, 18-19 September 2000.

At this point in the development of JHA matters as part of the NPAA, it is considered important for this project on Strengthening Institutions in the Fight against Organised Crime to be developed under the 2002 process pre-accession financial assistance programme.

3.2 Linked activities

Also under the 2002 pre-accession financial assistance programme, EC co-financing for Turkey’s membership of the European Monitoring Centre for Drugs and Drug Addiction will be provided along with capacity building for Turkey’s national focal point for the EMCDDA.

A separate project has also been prepared to improve the capacity of the Financial Crimes Investigation Board to investigate financial crimes, in particular money laundering.

Further related activities are two twinning projects assisting with the implementation of Turkey’s integrated border management and migration/asylum strategies, which may have implications for tackling organised criminal activity in areas such as people and drug trafficking.

A few study-visit type of actions and short-term technical assistance are also foreseen under the Administrative Cooperation Programme regarding financial intelligence database systems, Internet crimes, child abuse and trafficking in children.
3.3 Results

The outputs to be delivered and the guaranteed results achieved by this project include:

- Current strategy on organised crime assessed and national strategy on organised crime developed, complemented by sectoral strategies and action plans in particular regarding the illicit use, production of and trafficking in drugs, high-tech crimes, international co-operation, criminal analysis and anti-corruption
- Government institutions’ efforts and capabilities in fight against organised crime coordinated and reinforced and the co-operation between the Ministry of the Interior, National Police and Gendarmerie in dealing with organised crime improved
- Law enforcement authorities’ staff and other key personnel trained on the above issues
- Documentation and criminal research facility within Turkish International Academy Against Drugs and Organised Crime (TADOC) created
- An intensification in international contacts and understanding in respect of Member State successful strategies against organised crime and the capability of the Turkish National Police in participating EUROPOL increased
- Police anti-corruption investigation introduced into the Turkish National Police
- Improved application of the principles of the Pre-accession pact on Organised crime

3.4 Activities/Inputs

In order to meet the project purpose and to produce the results indicated in section 3.3, the project activities will address six main areas. These are:

3.4.1 Assistance in the development and promulgation of the Turkish Government’s policy on fighting organised crime

This module aims at providing assistance to evaluate and develop the Turkish Governments National Strategy and related policies dealing with organised crime. The development of such a policy will help to shape and integrate the various strategies and activities being pursued by the different law enforcement agencies, especially the National Police and Gendarmerie.

The geographical nature of Turkey as well as the extensive population and widespread nature of policing, makes it fundamentally important that a co-ordinated national policy is followed throughout.

In order to facilitate this process of analysis, planning, objective setting, resource allocation and strategy implementation, it will be essential to identify those key individuals responsible for the policy and improve their professional skill levels. Training and professional development opportunities should ensure an improvement in strategy identification and determination.

The improvement in co-operation between the various units and law enforcement bodies is also an important by-product of this particular module.

The module should therefore have an assessment element; a training element; and a communication/co-operative element and will provide:
• The identification of training needs and the delivery of specific training and development activities to equip the key policy makers with the necessary skills and understanding to develop future policies and strategies in the fight against organised crime.
• Assistance in the development of a Turkish national strategy against organised crime.

3.4.2 Strengthening Institutions in their fight against Organised criminal groups involved in the illicit use, production of and trafficking in drugs

This module directly responds to the serious issues presented by the trafficking in illicit drugs, their impact upon Turkey and the impact on the Member States of the European Union. Once again the first part of this module should concentrate on examining and evaluating the current strategies dealing with drugs trafficking. This should be done in the light of evolving trends in the organised crime fields and the impact of international or other events.

Similarly this should be a dynamic process set against the changes and proposals that are currently being discussed about the Turkish response to organised crime and drugs trafficking.

The module will have a detailed analysis and strategic evaluation phase; a training and professional development phase; specialist training in covert observation, surveillance and controlled delivery procedures; a modest investment support package for TADOC; a modest investment support package for ‘drugs dog’ training including the purchase of some additional drugs detection dogs; a limited investment package for covert surveillance equipment as follows.

• Evaluation and assessment of the current Turkish National strategy on fighting organised criminal groups involved with the illicit use, production of and trafficking in drugs.
• Development of the next stages of the Turkish national strategy on organised crime and drugs.
• The assessment of professional developmental needs analysis for senior Police, Gendarmerie and Ministry of the Interior Commanders and managers, responsible for the development of policy or the implementation of strategy in respect of organised crime and drugs.
• The delivery of specific training and professional development opportunities to the previously defined senior managers and commanders.
• Support for the establishment and further enhancement of research facilities in respect of organised criminal groups, the development of EU policy and information access at the documentation and criminal research facility at TADOC (Turkish International Academy against Drugs and Organised Crime) and provision of training equipment and research material
• Specific training for 100 Police and Gendarmerie staff involved in the fight against drugs smuggling, in respect of covert surveillance and controlled movement of drugs.
• Provision of specific equipment in respect of covert surveillance and observation operations.
• Training of an additional 20 dog trainers for the Gendarmerie and National Police dog training centre.
The key inputs to be provided through the investment package directly linked to the specific activities are as follows:

The equipment will enable a full surveillance team to be equipped for operational purposes.

Provision of 8 sets of car-to-car, covert and encrypted radio equipment for surveillance operations, plus instalment costs and maintenance costs:

5000 euro per set.  
Total 40,000 Euro

Provision of 16 sets of person-to-person covert and encrypted radio equipment for surveillance operations, plus instalment costs and maintenance costs.

1700 euro per set.  
Total 27,200 Euro

Provision of personal observation and surveillance equipment:

- 16 sets of binoculars  
  200 euro
- 16 sets of night vision equipment  
  4000 euro
- 8 hand held video cameras  
  6500 euro
- 8 sets of tape recording equipment  
  1000 euro
- 4 sets of vehicle tracking and locating devices  
  4000 euro

Total 15,700 Euro

Provision of training equipment and research material:

Total 7,100 Euro

Provision of 10 pedigree dogs suitable for training in drugs detection:

1000 euro per dog  
Total 10,000 Euro

Module total:  
Total 100,000 Euro

3.4.3 Strengthening institutions in their fight against Internet and high tech crime

The impact of criminal activity through the use of the Internet is an increasingly important phenomenon and one that affect all countries in one way or another. Within the Member States themselves, all of the various agencies responsible for the investigation of these criminal matters are developing procedures and systems with great rapidity. It is very important that the Turkish authorities are not left behind these developments.

This module is therefore intended to assist in the implementation of ‘best practice’ from EU Member States. The module will have an assessment element; a study visit to a MS; a training element for Turkish investigators; the arrangement of a seminar; a modest investment component, which will include the provision of essential software and some hardware.

This module will provide:
• The assessment of the current position of the Turkish National Police in respect of the fight against organised crime through the use of the internet and other high tech means. This assessment will be through the application of current ‘best practice’ procedures within the EU and a comparison with current Turkish procedures.
• Study visit to the EU to examine in some detail the arrangements that are in place in one of the Member States.
• The delivery of training courses in Turkey to 80 police personnel involved in the investigation of Internet and high tech criminal matters.
• Provision of essential resources and equipment to enable the proper investigation of Internet related crimes to take place.
• The arrangement of a seminar to deal with the future development of Internet related investigations and the impact on all of the law enforcement and judicial institutions.

The key inputs to be provided through the investment package directly linked to the specific activities are as follows:

Provision of 10 work stations (personal computer plus related software) suitable for the investigation of internet and high tech related criminality:

\[2500 \text{ euro per work station.} \quad \text{Total 25,000 euro}\]

Provision of specific digital scanning and reading equipment to facilitate the investigation of credit card fraud related criminality:

\[5,000 \text{ euro}\]

\[\text{Module total: Total 30,000 euro}\]

3.4.4 Strengthening Police Institutions involved in International co-operation

The need to maintain close international contacts and co-operation is one of the fundamentally important factors in securing success against organised crime, as well as providing the new ideas and strategies that have proved to be successful in other areas. This module is designed to maintain the progress that has been made towards Europol accession, to broaden and deepen the processes of EU integration and to strengthen international co-operation generally.

There will be an analysis and assessment component; study visits to MS; a training and professional development element.

The module is primarily aimed at building capacity and working towards a more integrated method of working with Europol and will include the following:

• Assessment of the structure and policies of the Turkish National Police responsible for international co-operation, especially in the development of EUROPOL co-operation.
• Study visit to a Member State Europol office in order to determine ‘best practice’ in organisation and operating procedures.
• The delivery of a training course to 20 staff involved with international co-operation matters.
• Study visit to a Member State Ministry of the Interior European Union co-operation department, to develop an understanding of the key governmental role of the Ministry in International Police co-operation.

3.4.5 Strengthening the criminal analysis capability of the police institutions involved in the fight against organised crime

The ability to gather and process criminal intelligence is the most important factor in being able to focus the resources of the police against the more important elements involved in organised criminal activity. The development of an ‘intelligence led’ philosophy is seen as the most effective way to produce tangible results. This module is designed to assess current Turkish practice and procedures and to make recommendations and adaptations for future development.

The module will have an assessment element; a training element; a study visit to MS; a modest investment package for both essential software and hardware as follows:

• An assessment of the current systems, procedures, networks and processes involved in the collation and analysis of criminal intelligence on behalf of the Turkish National Police.
• The development of a national strategy and action plan to provide for future developments in the field of criminal intelligence and analysis.
• The delivery of specific criminal analysis training to 40 members of the Police.
• The provision of specific software and hardware to enable this analytical process to take place.
• Study visit to a Member State facility involved in criminal analysis work.

The key inputs to be provided through the investment package directly linked to the specific activities are as follows:

Provision of 50 sets of I2 software for criminal analysis purposes. (I2 software has already been selected by the Turkish Police Authorities for operational use. This particular software is the software used by all other Member States and Candidate Countries):

5,000 euro per set  Total 250,000 euro

Provision of 20 work stations (personal computers and related office software):

2,500 euro per work station  Total 50,000 euro

Provision of 50 sets of office administration and presentational software (Microsoft compatible):

800 euro per set  Total 40,000 euro

Module total:  Total 340,000 euro

3.4.6 Anti-corruption investigation programme

This module will ensure that the Turkish police and judicial authorities are developing their ability to properly and effectively, investigate instances of police corruption, in line with the
acquis and current ‘best practice’ in the Member States. There will be an assessment process followed by training to improve the effectiveness of officers involved in this important aspect of work and study visits to ensure that systems and procedures comply with EU recommendations. The module will also play an important role in assisting in the development of an action plan for future implementation:

- An assessment of the current systems, procedures, legislation, police and judicial units involved in the investigation of police corruption in Turkey.
- The development of an action plan for future developmental activity in the field of anti-corruption investigation.
- Study visit to a Member State to examine current ‘best practice’ in anti-corruption issues.
- The delivery of training courses in Turkey for 40 staff involved in the investigation of corruption.

The Projects six components will be delivered through the following arrangements:

- A Twinning Project (Institution Building activities)
- A limited investment package including equipment and software relating to the components listed above.

The key Inputs to be provided through twinning phase of the project include:

- A 2 year Pre-Accession Adviser, to be hosted within the Turkish Ministry of the Interior,
- A series of short-term experts for each of the specific 6 modules outlined above.

The PAA should have a good knowledge of overall strategy in the fight against organised crime. Extensive police or similar experience in developing and implementing policies and policing strategies. He/she should be familiar with police organisations in the EU Member States. The PAA will be expected to have access to specialist officers who are able to provide the detailed and relevant information required. The PAA will be expected to play the key role in the management of the twinning project and should have the necessary managerial skills.

The short-term experts will be qualified in the particular fields in which they are being deployed, either through formal qualifications or through practical experience.

### 3.5 Lessons learned

The design of this project has been greatly assisted by a long-term pre-accession adviser currently posted in another candidate country. The lessons learned in tackling organised crime, in particular through institution building based on twinning, and other JHA issues in other candidate countries under the Phare programme, have been incorporated into the design of this project. These lessons underline the importance of combating organised crime by way of improved quality of co-operation (including common training) and information exchange between law enforcement agencies. They also indicate at the importance of providing a support in the implementation of the Government policy against organised crime, provision of software equipment and training with the help of a twin. In many other candidate countries, projects tackling with strengthening institutions in their fight against Organised Crime has focused on development of the national policy on the fight against organised crime,
improvement of analytical methodology of investigation, improved criminal analysis capacity and reinforced international cooperation.

This is the first time such activity has been financed by the EC in Turkey and no Turkey-specific lessons can therefore be drawn from previous annual programmes.

Nevertheless, the mission report on the situation in the field of Justice and Home Affairs in Turkey, drafted by the general JHA expert mission to Turkey, which took place in September 2000, has been taken into account in the preparation of this project. This report makes the following main recommendations with respect to the fight against organised crime: “training of police officers in charge with drug trafficking “, “creation of the position of a national head of fight against drug trafficking”, “effective co-ordination on the field between relevant institutions” and “further development of international co-operation which should be put forth as one of the key national strategies”.¹ The report further recommends the definition of a global strategy for combating drug abuse.²

Thus, the project took into account all the above findings and recommendations, which are reflected in the different modules.

4. Institutional Framework

The Twinning Project will be implemented by the Turkish Ministry of the Interior but in close co-operation with the National Police and Gendarmerie. Similarly the Turkish judicial authorities will be involved in the anti-corruption investigation programme. The nature of the geography of Turkey as well as the well documented organised crime problems in other cities away from Ankara, especially Istanbul, mean that it is essential to arrange a number of the training courses outside of the capital.

The Ministry of the Interior will be responsible for the provision of the necessary resources to enable the PAA to function properly. The Ministry will also arrange with all of the other Agencies for the nomination of module co-ordinators.

Equipment purchased by the project will ultimately be owned by the National Police and Gendarmerie.

5. Budget

(Euro)

<table>
<thead>
<tr>
<th>Project Components</th>
<th>Investment</th>
<th>Institution Building</th>
<th>Total EU financing (I+IB)</th>
<th>National financing co-</th>
<th>IFI</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Twinning</td>
<td></td>
<td>1,140.000</td>
<td>1,140.000</td>
<td></td>
<td></td>
<td>1,140.000</td>
</tr>
<tr>
<td>Supply contract for equipment</td>
<td>353.000</td>
<td></td>
<td>353.000</td>
<td>117.000</td>
<td></td>
<td>470.000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>353.000</td>
<td>1,140.000</td>
<td>1,493.000</td>
<td>117.500</td>
<td></td>
<td>1,610.000</td>
</tr>
</tbody>
</table>

² Ibid., p. 44.
Turkey’s contribution to the institution building component not indicated here will cover provision of office equipment and space for the PAA, organisational costs of trainings (rental fees, accommodation, catering as well as local and international travel of trainees) and other costs non-eligible for pre-accession funding, as specified in the “Reference Manual on Twinning Projects”.

6. Implementing Arrangements

6.1 Implementing Agency

The CFCU is the Implementing Agency responsible for tendering, contracting and accounting. The PAO is Erkan Tortup of the CFCU.

6.2 Twinning

The beneficiary is the Turkish Ministry of the Interior though its National Police Organisation.

6.2.1 Twinning contact person

On the Turkish side project leader is:

Mr. Rasit Poyraz
Department of EU Affairs Coordination
Ministry of Interior
e-mail: r povraz@icisleri.gov.tr
phone: +90-312-425 72 14
fax: +90-312-425 37 69
address: T.C. Icisleri Bakanligi, 06644 Ankara

The counterpart of the PAA is:

Mr. Senol Arslan
Department of EU Affairs Coordination
Ministry of Interior
e-mail: sarslan@icisleri.gov.tr
phone: +90-312-417 27 41
fax: +90-312-425 37 69
address: T.C. Icisleri Bakanligi, 06644 Ankara

6.3 Non-standard aspects

N/A

6.4 Contracts

The twinning covenant is in the focus of the project (estimated value is Euro 1,140,000).
One **supply contract** is envisaged which covers the equipment inputs (estimated value is Euro 470,000).

7. **Implementing Schedule**

The Twinning project is scheduled for two years duration.

- **Start of twinning selection** 4 Quarter / 02
- **Start of twinning activity** 2 Quarter / 03
- **Tendering of equipment** 3 Quarter/03
- **Contracting of equipment** 2 Quarter/04
- **Project completion** 2 Quarter / 05

8. **Equal Opportunity**

Equal opportunity principles and practices in ensuring equitable gender participation in the Project will be guaranteed.

9. **Conditionality and sequencing**

This project adopts a logical approach in design and implementation, starting from the drafting of an overall strategy as the first result, and the subsequent development and implementation of more detailed programmes and action plans.

Conditionality and sequencing are therefore built in as a matter of course and every sectoral action requires such a logical progression, which is referred to already in the individual components.

However, although conditionality and sequencing are built in within each sectoral area and in terms of the development of the overall strategy, it is important that the individual sectors are allowed to progress at their own speed and sectors where progress is rapid should not be restricted by less rapid ones.

Given the nature of this project, particularly the inter-relation between the components at the strategy development level, it is foreseen that a single contractor is the only appropriate method of delivery.

Projects to be implemented through twinning require the full commitment and participation of the senior management of the beneficiary institution. In addition to providing the twinning partner with adequate staff and other resources to operate effectively, the senior management must be whole-heartedly involved in the development and implementation of policies and institutional change required to deliver the project results.

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ANNEXES

1. Logical framework matrix in standard format
2. Implementation chart in standard format
3. Contracting schedule by quarter for full duration of programme
4. Disbursement schedule by quarter for full duration of programme
**Annex: Indicative Budget Breakdown**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>MS - Project Leader Costs</td>
<td>20,000</td>
</tr>
<tr>
<td>PAA – Costs</td>
<td>400,000</td>
</tr>
<tr>
<td>Linguistic Assistant</td>
<td>24,000</td>
</tr>
<tr>
<td>Module (1) – Government Strategy development</td>
<td>150,000</td>
</tr>
<tr>
<td>Module (2) - Drugs</td>
<td>250,000</td>
</tr>
<tr>
<td>Module (2) – Investment</td>
<td>100,000</td>
</tr>
<tr>
<td>Module (3) – Internet/High tech</td>
<td>120,000</td>
</tr>
<tr>
<td>Module (3) – Investment</td>
<td>30,000</td>
</tr>
<tr>
<td>Module (4) – International co-operation</td>
<td>50,000</td>
</tr>
<tr>
<td>Module (5) – Criminal analysis</td>
<td>30,000</td>
</tr>
<tr>
<td>Module (5) – Investment</td>
<td>340,000</td>
</tr>
<tr>
<td>Module (6) – Anti-corruption</td>
<td>60,000</td>
</tr>
<tr>
<td>Contingency</td>
<td>36,500</td>
</tr>
<tr>
<td><strong>Total – (maximum budget)</strong></td>
<td><strong>1,610,500</strong></td>
</tr>
<tr>
<td>Logframe Matrix</td>
<td>Project Number</td>
</tr>
<tr>
<td>----------------</td>
<td>----------------</td>
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<tr>
<td><strong>Strengthening the Fight against Organised Crime</strong></td>
<td>Contracting Period Expires: 31.11.2004</td>
</tr>
<tr>
<td></td>
<td>Total Budget: 1,610,000</td>
</tr>
<tr>
<td><strong>Overall Objective</strong></td>
<td><strong>Indicators of Achievement</strong></td>
</tr>
<tr>
<td>- To consolidate a functioning democratic system, including respect for the rule of law.</td>
<td>- Improve the work of the Turkish National Police Agencies in the field of organised crime; - Achievement of compatibility with the EU acquis.</td>
</tr>
<tr>
<td><strong>Project Purpose</strong></td>
<td><strong>Indicators of Achievement</strong></td>
</tr>
<tr>
<td>- To strengthen the law enforcement institutions dealing with the fight against organised crime.</td>
<td>- The development of a National Strategy Against Organised Crime and its adoption by end of 2004 - Co-ordinated procedure in the fight against organised crime implemented by mid 2005 - Higher level of technical</td>
</tr>
<tr>
<td>Results</td>
<td>Indicators of Achievement</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>- Current strategy on organised crime assessed and national strategy on</td>
<td>- Installation and operation of technical equipment by mid 2005</td>
</tr>
<tr>
<td>organised crime developed, complemented by sectoral strategies and action plans</td>
<td>- Dissemination of national and sectoral strategies through seminars and training completed by mid 2005</td>
</tr>
<tr>
<td>- Government institutions’ efforts and capabilities in fight against organised crime co-ordinated and reinforced and the co-operation between the Ministry of the Interior, National Police and Gendarmerie in dealing with organised crime improved</td>
<td>- Implementation of seminars and training by end of project</td>
</tr>
<tr>
<td>- Law enforcement authorities’ staff and other key personnel trained on the above issues</td>
<td>- Establishment of documentation facility by end of 2004</td>
</tr>
<tr>
<td>- Documentation and criminal research facility within Turkish International Academy Against Drugs and Organised</td>
<td>- Increased extent of Turkish participation in international networks, in particular Europol.</td>
</tr>
</tbody>
</table>
Crime (TADOC) created
- An intensification in international contacts and understanding in respect of Member State successful strategies against organised crime and the capability of the Turkish National Police in participating EUROPOL increased
- Police anti-corruption investigation introduced into the Turkish National Police
- Improved application of the principles of the Pre-accession pact on Organised crime

<table>
<thead>
<tr>
<th>Activities</th>
<th>Assumptions and Risks</th>
</tr>
</thead>
</table>
• The identification of training needs and the delivery of specific training and development activities to equip the key policy makers with the necessary skills and understanding to develop future policies and strategies in the fight against Organised crime.  
• Assistance in the development of a Turkish national strategy against Organised Crime.  
• Evaluation and assessment of the current Turkish National strategy on fighting | Twinning assistance from agency/ies in EU Member State/s  
- EU investment into equipment and software with financial participation by the government of Turkey |
| - Number of police anti-corruption investigations undertaken |
| Organised Criminal Groups involved with the illicit use, production of and trafficking in drugs. |
| Development of the next stages of the Turkish National strategy on organised crime and drugs. |
| The assessment of professional developmental needs analysis for senior Police, Gendarmerie and Ministry of the Interior Commanders and managers, responsible for the development of policy or the implementation of strategy in respect of Organised crime and drugs. |
| The delivery of specific training and professional development opportunities to the previously defined senior managers and commanders. |
| Support for the establishment and further enhancement of research facilities in respect of Organised criminal groups, the development of EU policy and information access at the documentation and criminal research facility at TADOC (Turkish International Academy against Drugs and Organised Crime) and provision of training equipment and research material |
| Specific training for 100 Police and Gendarmerie staff involved in the fight against Drugs smuggling, in respect of covert surveillance and controlled movement of drugs. |
- Provision of specific equipment in respect of covert surveillance and observation operations.
- Training of an additional 20 dog trainers for the Gendarmerie and National Police Dog training center.
- The assessment of the current position of the Turkish National Police in respect of the fight against Organised Crime through the use of the internet and other high tech means. This assessment will be through the application of current ‘best practice’ procedures within the EU and a comparison with current Turkish procedures.
- Study visit to the EU to examine in some detail the arrangements that are in place in one of the Member States.
- The delivery of training courses in Turkey to 80 police personnel involved in the investigation of Internet and high tech criminal matters.
- Provision of essential resources and equipment to enable the proper investigation of Internet related crimes to take place.
- The arrangement of a seminar to deal with the future development of Internet related investigations and the impact on all of the law enforcement and Judicial Institutions.
- Assessment of the structure and policies
of the Turkish National Police responsible for International co-operation, especially in the development of EUROPOL co-operation.

- Study visit to a Member State Europol office in order to determine ‘best practice’ in organisation and operating procedures.
- The delivery of a training course to 20 staff involved with international co-operation matters.
- Study visit to a Member State Ministry of the Interior European Union co-operation department, to develop an understanding of the key Governmental role of the Ministry in International Police co-operation.
- An assessment of the current systems, procedures, networks and processes involved in the collation and analysis of criminal intelligence on behalf of the Turkish National Police.
- The development of a national strategy and action plan to provide for future developments in the field of criminal intelligence and analysis.
- The delivery of specific criminal analysis training to 40 members of the Police.
- The provision of specific software and hardware to enable this analytical process to take place.
- Study visit to a Member State facility involved in criminal analysis work.
- An assessment of the current systems, procedures, legislation, Police and Judicial Units involved in the Investigation of Police Corruption in Turkey.
- The development of an Action Plan for future developmental activity in the field of anti-corruption investigation.
- Study visit to a Member State to examine current ‘best practice’ in anti-corruption issues.
- The delivery of training courses in Turkey for 40 staff involved in the investigation of corruption.
## ANNEX II
### IMPLEMENTATION CHART

<table>
<thead>
<tr>
<th>I-Twinning</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistance in the development and promulgation of the Turkish Government’s Policy on fighting Organised Crime</td>
<td>D</td>
<td>D</td>
<td>D</td>
<td>C</td>
</tr>
<tr>
<td>Strengthening Institutions in their fight against Organised criminal groups involved in the illicit use, production of and trafficking in drugs</td>
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<td>Strengthening Institutions in their fight against Internet and High Tech Crime</td>
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<td>D</td>
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<td>Strengthening Police Institutions involved in International co-operation</td>
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<td>Strengthening the criminal analysis capability of the Police Institutions involved in the fight against Organised Crime</td>
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<td>Anti-corruption investigation programme</td>
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### Notes
- **Design (D)**
- **Tendering and contracting (C)**
- **Implementation and Payments (I)**
### ANNEX –III Commitment and Disbursement Schedule (in Euro)

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