PROJECT FICHE FOR PHARE 2006

for

HOME AFFAIRS

Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.

PHARE 2006/018-147.03.14.
1. Basic Information

1.1. CRIS Number:
PHARE 2006/018-147.03.14.

1.2. Title:
“Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.”

1.3. Sector:
Home Affairs

1.4. Location:
Romania

1.5. Duration:
20 months

2. Objectives

2.1. Overall Objective:
Increasing the efficiency of the Romanian Gendarmerie by the consolidation of the law enforcement capacities and strengthening the co-operation with other E.U. institutions with similar attributions in the view of meeting the requirements arising from the accession process.

2.2. Project purpose:
Strengthening and professionalizing the Romanian Gendarmerie capacities and staff, in order to fulfill efficiently its missions (maintaining and restoring public order, antiterrorism and mountains interventions) and to be interoperable with similar E.U. institutions.

2.3. Accession Partnership (AP) and NPAA priority

Accession Partnership

Political Criteria
Democracy and the rule of law
Increasing the law enforcement capacities and competencies of the Romanian Gendarmerie operational structures according to the EU standards.
Consolidating the abilities and strengthening the action capacity of the Romanian Gendarmerie within the structures of the national system of public order and safety.
The intensification of collaboration measures and international co-ordination in the field of police cooperation and fight against terrorism and organised crime.

NPAA - chapter 4.24.3. - Police Co-operation
Short-Term Priorities:
● Increasing the capacities of Romanian Gendarmerie to enforce the law, in conformity with EU procedures and practices;
- Improving the efficiency of the practices and the operational structures of the gendarmerie force, in order to be compatible with other E.U. forces and to be at the service of the population in enforcing law and public order in Romania;
- Developing the capacity of the gendarmerie force into new and modern technical methods as special intervention, investigation and forensics, including the territorial units;
- Performing the practices and the daily work of the gendarmerie forces, in relation with the new demands in the field of security;
- Professionalizing of the gendarmerie staff (performing of continuous training of new gendarme staff).
- Implementation of the acquis in the areas of the fight against terrorism and fight against organised crime.

Medium-Term Priorities:
- Enforcing the role and place of the Romanian Gendarmerie within the national system of public order and safety;
- Continuing the efforts for concluding new protocols and co-operation agreements with similar international law enforcement institutions from EU Member States;
- Increasing of the compatibility and development of collaboration with the other institutions within European Police Force/European Gendarmerie Force;
- Preparing for participation to international peace support operations (E.U, U.N.O, OSCE), both as individual or specialized units;
- Improving the interoperability with police organizations with military statute in consideration of taking part in the missions of civil management crisis within the European Security and Defence Policy (E.S.D.P.)

2.4. Coherence with National Development Plan
Not applicable

2.5. Cross Border Impact:
Not applicable

3. Description

3.1. Background and justification:
In its strategy of accession to the E.U, Romania has to put a special effort to establish a citizen-oriented gendarmerie forces, especially committed to protect and to serve the population, to improve the cooperation between all law enforcement agencies and the system of justice, and to develop new judiciary investigation methods, such as forensics.

A very important issue is the professionalisation of its staff. The Romanian Gendarmerie started the process of professionalisation in 1991, financed exclusively from the national budget. Thus far, the conscripts are in process of being replaced by professionals whose main responsibility is that of maintaining and restoring public order. In order to fulfill this task in due observance of professional ethics and human rights and in line with the guidelines in the Governance Programme 2001-2004 and the provisions of the NPAA, the existing Romanian gendarmerie structures and practices should be brought in line with EU best practices in the field.
The support given by the European Union to the Romanian Gendarmerie for the modernization of its structures and the adaptation of its practices to EU standards that was materialized through the PHARE Program 2002, Project no. RO 2002/000-586.04.15/C “Modernization of the Romanian Gendarmerie structures and practices” and continued through the PHARE Program 2004/016-772.01.07/B “Consolidation of the structures and the practices of the Romanian Gendarmerie and preparation for full participation in the European Police Force”, reflects the place this is having in the family of the police and gendarmerie forces that compose the European space of justice, liberty and security.

The Romanian Gendarmerie is a polyvalent police force with military statute, which missions cover the area of ensuring and restoring the public order, the area of the judicial police (according to the article 214 from the Criminal Procedure Code and to the new Law of organizing and functioning of the Romanian Gendarmerie – Law 550/2004), also the guard and security of the special importance objectives and installations.

Because of its nature, as a junction structure between the civilian statute police and the army, the Romanian Gendarmerie allows to the Government to ensure, continuously, the management of the crises, from peace time to siege time. The Romanian Gendarmerie offers in fact this irreplaceable capacity that allows to the State to act in a strictly gradually manner with the responds and with subtness of its involvement, avoiding the use of exceptional ways of action, managing very efficient the threats regarding its internal and external security.

In the same time, the Romanian Gendarmerie contributed to the fulfilment of Romania’s international arrangements, by attending under the United Nations’ aegis, with a mobile detachment in Kosovo from 2002.

The Romanian Gendarmerie has also participated at a training stage of the European Police Force within AGIS Programme in 2003. In the same context, in 2004 and 2005 the Romanian Gendarmerie was co-organizer of the training stage beside French National Gendarmerie, Civil Guardia of Spain and Germany Border Police, and in 2006 our institution will participate again as co-organizer.

Also, the 2005 Comprehensive Monitoring Report regarding Romania stipulates as a recommendation for the Romanian Gendarmerie significantly increasing staff levels, equipment and training improvement, according to the adopted schedule and finding.

In the perspective of European accession, the Romanian Gendarmerie must consolidate its capacity of the law enforcement at the communitarian standards level and to increase the cooperation with other E.U. institutions with similar attributions in the view of meeting the requirements arising from the accession process.

This way, the Romanian Gendarmerie represents a valuable instrument in the perspective of the Romanian obligations as Member State of European Union.

3.2. Sectoral rationale

N/A

3.3. Results

Classical twinning (3 modules)

Module 1 - Improving the good daily practices of the Romanian Gendarmerie staff
- Secondary legislation enforced
- Training provided to selected number of staff officers
• Gendarmerie able to perform new law enforcement missions, in co-operation with other institutions with law enforcement competencies
• Human resources management (including recruiting, training, management) at EU standards
• Consolidation of the capacities in the field of judiciary police and public order maintaining missions of the Romanian Gendarmerie territorial structures

Module 2 – Increasing the capacity of fighting against terrorism and organised crime
• Training provided to selected number of staff officers
• Improving the training for the Gendarmerie structures with competencies in the field of fight against terrorism and organized crime
• Increasing Gendarmerie capacities in order to prevent and to fight against organized crime

Module 3 – Increasing the capacities of ensuring and restoring public order and of civil crisis management
• Training provided to selected number of staff officers
• Improving the training for the Gendarmerie specialized units in the field of operational missions abroad
• Consolidation of the capacities of the Gendarmerie mobile structures in the field of ensuring and restoring public order during football matches and fighting against hooliganism

3.4. Activities (including Means)

Classical twinning (3 modules)

Module 1 - Improving the good daily practices of the Romanian Gendarmerie staff
• Training sessions in the field of professional intervention, mountains intervention, judicial researches during the mountains missions
• Training courses and workshops in the field of judicial researches, forensic, investigation techniques
• Training courses in the field of vulnerable persons protection, environment protection, fight against drugs

Module 2 – Increasing the capacity of fighting against terrorism and organised crime
• Training sessions in the field of intervention techniques and fight against organised crime techniques, negotiation techniques for the crisis management
• Training courses in the field of operational information and operational call centres

Module 3 – Increasing the capacities of ensuring and restoring public order and of civil crisis management
• Workshops regarding the consolidation of the capacities for fighting against hooliganism and the necessary capacities to participate to the European Police Force and European Gendarmerie Force
• Training sessions in field of the ensuring and restoring public order and for international missions accomplishment
• Training courses in the field of the important events and crisis management

Tasks of the Resident Twinning Advisor (RTA):
- to provide technical advice on gendarmerie-related legislation and institutional development in line with EU standards;
- to co-ordinate the short and medium term technical assistance from the EU Member States, required to effectively carry out the activities of the project;
to co-ordinate the transfer of the know-how acquired during the training courses and related equipment to the specialised training institution.

Medium-/short-term expertise will be required for the performance of project tasks as may be decided during covenant negotiations.

Profile of the RTA:
- solid background in drafting gendarmerie-related legislation and institutional development plans;
- sound experience in the field of home affairs (gendarmerie issues);
- sound knowledge of relevant regulations and policies of the European Union;
- sound communication skills and previous experience of working in a multi-disciplinary and multi-national team;
- previous experience as project co-coordinator/project manager;
- strong knowledge of English. Knowledge of French is an advantage.

Duration of the assignment of the RTA: The RTA is supposed to be seconded to the Romanian Gendarmerie for a period of 12 months.

3.5. Linked activities

The 2002 PHARE Program (follow-up on the project above), RO 02/000-586.04.15 – “Modernization and reform of law enforcement agencies and strengthening of anti-corruption structures” focuses on enhancing the overall conceptual and operational capability of MoAI training functions, the capabilities of the Romanian Police supporting the implementation of a demilitarized and decentralized policing system in line with EU models, as well as the institutional capacity of the MoAI to prevent and counter internal corruption according to EU standards in the field and the law-enforcement capabilities of the Romanian Gendarmerie in line with EU procedures and practices.

PHARE 2002 twinning no. RO02/IB/JH-06 „Modernization of the Romanian Gendarmerie structures and practices”, started in September 2003 for a 20 months period, has as planned results the Gendarmerie organizational structure and development plan revised and proposals for changes and development elaborated, primary and secondary legislation drafted, as well as international cooperation instruments, training systems revised and in line with EU standards and an Information – Documentation Centre to support training activities established within the General Inspectorate of the Romanian Gendarmerie.

The PHARE twinning Program 2004/016-772.01.07/B „Consolidation of the structures and the practices of the Romanian Gendarmerie and preparation for full participation in the European Police Force” that will last one year, represent a continuation of the PHARE Program 2002 and its main purposes are:

● Strengthen gendarmerie intervention in the context of pre-accession of Romania to the E.U, in order to respond to the new demands of the Romanian population and in order to prevent and to repress the criminal threats and acts, which are likely to occur in a period of social and economical transition. Romania, as future part of the European Area of security, freedom and justice needs well trained gendarmes, able to uphold the law, to provide swift response to criminal acts and to act in the benefice of all citizens, with due observance of human rights and civil freedoms.

● Modernization and improvement of the gendarmerie capacities and competencies in the new legal and social context in order to strengthen and fully implement the institutional cooperation principles within the national public security system.
Compatibility of the structures and practices of the Romanian Gendarmerie with those of the similar forces from the European Union.

**Bilateral co-operation projects:**

Bilateral co-operation programs with the French National Gendarmerie have provided technical assistance and mobility support (20 trucks, 24,000 EURO donation in mountain equipment, completion the project concerning Gendarmerie Application School and its transformation into a learning centre with regional vocation, as well as specialized training in French institutions. Italian bilateral co-operation programs with the Carabineers Corps – have provided donations of equipment amounting to about 1,000,000 EURO to the Military School for Non–commissioned officers “Grigore Alexandru Ghica”. Bilateral co-operation with the Royal Marrechaussee of Nederland have provided donations of IT equipment amounting to 15,000 EURO and other 15,000 EURO for equipping a conference room at the Special Brigade for Intervention of the Romanian Gendarmerie. The Romanian Gendarmerie has also received donations of logistics materials from the French National Gendarmerie amounting to about 6,000 EURO.

3.6. **Lessons learned**

Since the 2002 Regular Report legislative progress has been made in most areas of justice and home affairs and especially in migration, organized crime, money laundering, and judicial co-operation in civil matters. The 2003 Regular Report on Romania’s progress towards accession shows, nevertheless, that overall legal alignment remains variable: transposition has been quite good in many areas but there are still a number of important areas, most significantly the Schengen *acquis*, where additional efforts are required. Implementation capacity remains weak in almost all cases. In addition to continued legislative alignment, Romania should increase its efforts to develop administrative capacity and inter-agency co-operation. The reliance on legal measures and re-organization of agencies has often been at the expense of implementation of the law and in many cases there has been little impact on the actual problem that prompted the government's response. In particular the results achieved in policy areas where effective co-operation between a numbers of services is required (e.g. policing, anti-corruption) have been limited. Greater contacts with partner agencies in neighbouring states would also allow problems that are often trans-national in nature to be tackled more effectively. There has been significant legal progress in the field of police co-operation.

The 2005 Regular Report on Romania’s progress towards accession recommends the improvement of the staff equipment and training of the Romanian Gendarmerie, according to the adopted schedule and finding. In the framework of the Strategy on Public Order and Street Crime adopted in March 2005, the report recommends that the intelligence analysis should also be enhanced to fight against organised crime more effectively. See Annex 4 “Lessons learned”

4. **Institutional Framework**

The main beneficiary of the program is the Romanian Gendarmerie within the Ministry of Administration and Interior.

The Romanian Gendarmerie is undertaking a comprehensive reform, aiming at bringing its activity up to EU standards. It started with the professionalizing of staff, complemented by changes in its structure, practices and organization, which are being in progress within the twinning project.
„Modernization of the Romanian Gendarmerie structures and practices” and the twinning project „Consolidation of the structures and the practices of the Romanian Gendarmerie and preparation for full participation in the European Police Force”.

5. Detailed Budget

<table>
<thead>
<tr>
<th>€M</th>
<th>Phare/Pre-Accession Instrument support</th>
<th>Co-financing</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>National Public Funds (*)</td>
<td>Other Sources (**)</td>
<td>Total Co-financing of Project</td>
</tr>
<tr>
<td>Year 2006 - Investment support jointly co-funded</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract 1</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Investment support - sub-total</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>% of total public funds</td>
<td>max 75 %</td>
<td>min 25 %</td>
<td></td>
</tr>
</tbody>
</table>

| Year 2006 Institution Building support | | | |
| Contract 1 | 1.00 | 0.25 | 0 | 0 | 1.00 |
| 1B support | 1.00 | 0.25 | 0 | 0 | 1.00 |

| Total project 2006 | 1.00 | 0.25 | 0 | 0.25 | 1.25 |

(*): contributions from National, Regional, Local, Municipal authorities, FIs loans to public entities, funds from public enterprises

(**): private funds, FIs loans to private entities

* The co-financing is a parallel one. The co-financing is provided from the State Budget to the Romanian Gendarmerie.
6. Implementation Arrangements

6.1. Implementing Agency
The Central Finance and Contracting Unit within the Ministry of Public Finances is the Implementing Agency, having responsibilities for procedural aspects of tendering, contracting and payments.

The Implementing Authority for the current project will be the Ministry of the Administration and Interior.

The PIU within the Romanian Gendarmerie will be responsible for a proper implementation of the project. The PCU within the MoAI will act as overall co-ordinator of the programme implementation process. The role of the PIU will be to manage and solve, according to the Extended Decentralised Implementation System (EDIS) procedures, all issues concerning the management of the project, including planning and identification of tasks, reporting, preparation of project documentation, participation in tendering, monitoring and evaluation of activities. The PIU will directly report to the PHARE PCU within the Ministry of Administration and Interior, General Directorate for European Integration and International Relations.

A Steering Committee chaired by the Senior Programme Officer and comprising all stakeholders will ensure an efficient project management.

6.2. Twining

Contact Points:

Mr. Corneliu ALEXANDRU, Ph.D., General Director
Ministry of Administration and Interior,
General Directorate for European Integration and International Relations
Str. Eforie nr. 3, corp A
Sector 5, 70622 Bucharest, Romania
Tel.: 00-40-21-312 4102
Fax: 00-40-21- 314 74 22
E-mail: diri@mi.ro

Mr. Costică Silion, PhD, General Inspector of the Romanian Gendarmerie
Str. Jandarmeriei 9-11, sector 1, Bucharest, Romania
Phone: 00401-233 18 85;
Fax: 00401 230 43 21;
e-mail: jr@mai.gov.ro

6.3. Non-standard Aspects

N/A

6.4. Contracts

1 Twinning Contract is foreseen under this project.

7. Implementation Schedule
7.1. Start of tendering/call for proposals
September 2006

7.2. Start of project activity
September 2007

7.3. Project completion
June 2009

8. Equal Opportunity

The Ministry of Administration and Interior is an equal opportunity employer. Equal participation in the project by women and men will be assured and women’s participation will be enforced at the start of the project. All periodical progress review reports and other interim reports will include a specific explanation on measures and policies taken with respect to this equal opportunity for women and men and will provide measurements of achievement of this goal.

9. Environment
N/A

10. Rates of Return
N/A

11. Investment criteria

11.1. Catalytic effect:
Although the MoAI allocates from its own funds resources for implementation of the project (see co-financing at item 5 - Budget), these resources are drastically limited so that only the PHARE contribution will make possible an accelerated process.

11.2. Co-financing
The co-financing related to this Twinning Project is parallel co-financing and follow national procurement rules. The Romanian co-financing is listed under item 5 - Budget.

11.3. Additionally
This project is complementary to the programmes listed under item 3.2. PHARE grants shall not displace other financiers, especially from the private sector or IFIs.

11.4. Project readiness and size
The conditions for the project implementation are ready. The investment funds required by the project implementation comply with minimum project size requirements.

11.5. Sustainability
The Romanian Ministry of Administration and Interior will take responsibility to include the running costs and related maintenance costs in the Ministry's budget starting from 2006.
Compliance with state aids provisions
Not applicable

12. Conditionality and sequencing

PHARE support for the Police co-operation should be provided subject to progress with the legislative and institutional reforms in this field, including successfully implementation of the PHARE twinning projects RO 2002/000-586.04.15/C - „Modernization of the Romanian Gendarmerie structures and practices” and the twinning project RO 2004/016-772.01.07/B „Consolidation of the structures and the practices of the Romanian Gendarmerie and preparation for full participation in the European Police Force”.

ANNEXES TO PROJECT FICHE

1. Logframe in standard format
2. Detailed implementation chart
3. Contracting and disbursement schedule
4. For all projects: reference list of feasibility/pre-feasibility studies, indepth ex ante evaluations or other forms of preparatory work. For all investment projects, the executive summaries of economic and financial appraisals, environmental impact assessments, etc, should be attached (compulsory)
5. Reference list of relevant laws and regulations (compulsory)
6. Reference list of relevant strategic plans and studies (may include institution sector strategies, development plans, business development plans, etc) (compulsory)
7. Lessons learned.
Annex 1 - Log frame

“Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.”

<table>
<thead>
<tr>
<th>LOGFRAME PLANNING MATRIX FOR Project Fiche</th>
<th>Programme name and number</th>
<th>PHARE 2006/018-147.03.14.</th>
</tr>
</thead>
<tbody>
<tr>
<td>“Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.”</td>
<td>Contracting period expires 30 November 2008</td>
<td>Disbursement period expires 30 November 2009</td>
</tr>
<tr>
<td></td>
<td>Total budget: 1.25 MEuro</td>
<td>Phare budget: 1.00 MEuro</td>
</tr>
</tbody>
</table>

**Overall objective**

Increasing the efficiency of the Romanian Gendarmerie by the consolidation of the law enforcement capacities and strengthening the co-operation with other E.U. institutions with similar attributions in the view of meeting the requirements arising from the accession process.

**Relates to Copehagen criterion and acquis chapter**

Political criteria: stable institutions guaranteeing democracy, the rule of low, human rights and respect for minorities. Chapter 24 – Justice and Home Affairs.

**List of other projects with same objective**

PHARE 2002 twinning no. RO02/IB/JH-06 „Modernization of the Romanian Gendarmerie structures and practices”. The PHARE twinning Program 2004/016-772.01.07/B „Consolidation of the structures and the practices of the Romanian Gendarmerie and preparation for full participation in the European Police Force”.

**Project purpose**

- Strengthening and professionalizing the Romanian Gendarmerie capacities and staff, in order to fulfill efficiently its missions (maintaining and restoring public order, antiterrorism and mountains interventions) and to be interoperable with similar E.U. institutions.

**Objectively verifiable indicators**

- increased co-operation with similar law enforcement structures from EU
- increased Gendarmerie capacity in order to enforce the law

**Sources of Verification**

- Commission’s regular reports
- Regular statistics and reports of the relevant beneficiary structures

**Assumptions**

- Relevant domestic legislation, compliant with EU legislation best practices, enacted.
- Close and comprehensive co-ordination of the principal actors
### Results

#### Classical twinning (3 modules)

**Module 1 - Improving the good daily practices of the Romanian Gendarmerie staff**

- Secondary legislation enforced
- Training provided to selected number of staff officers
- Gendarmerie able to perform new law enforcement missions, in co-operation with other institutions with law enforcement competencies
- Human resources management (including recruiting, training, management) at EU standards
- Consolidation of the capacities in the field of judiciary police and public order maintaining missions of the Romanian Gendarmerie territorial structures

**Module 2 – Increasing the capacity of fighting against terrorism and organised crime**

- Training provided to selected number

<table>
<thead>
<tr>
<th>Objectively verifiable indicators</th>
<th>Sources of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
</table>
| ● 100 gendarmes trained in the field of professional intervention  
● 50 gendarmes trained in the field of vulnerable persons protection  
● 100 gendarmes trained in the field of investigation techniques  
● 100 gendarmes trained in the field of judicial researches  
● 50 gendarmes trained in the field of forensic  
● 20 gendarmes trained in the field of mountains intervention (summer and winter courses)  
● 40 gendarmes trained in the field of judicial researches during the mountains missions  
● 50 gendarmes trained in the field of environment protection  
● 50 gendarmes trained in the field of fight against drugs  
● 30 gendarmes trained in the field of intervention techniques and fight against organised crime techniques  
● 10 gendarmes trained in the field of operational practices | ● Regular statistics and reports of the National Gendarmerie.  
● Legal documents.  
● Official MoAI records.  
● Training material  
● Technical assistance reports.  
● Accounting records of the beneficiary.  
● Training Attendance sheets. | Full commitment of the parties involved.  
Timely and adequate resources available. |

- Operating under the MoAI.
- Regular statistics on operational gendarmerie activities
- Standard project implementation reports.
- Successful implementation of previous and ongoing related projects.
- Improving the training for the Gendarmerie structures with competencies in the field of fight against terrorism and organized crime
- Increasing Gendarmerie capacities in order to prevent and to fight against organized crime

**Module 3 – Increasing the capacities of ensuring and restoring public order and of civil crisis management**

- Training provided to selected number of staff officers
- Improving the training for the Gendarmerie specialized units in the field of operational missions abroad
- Consolidation of the capacities of the Gendarmerie mobile structures in the field of ensuring and restoring public order during football matches and fighting against hooliganism

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<table>
<thead>
<tr>
<th>Activities</th>
<th>Means</th>
<th>Assumptions</th>
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</thead>
<tbody>
<tr>
<td><strong>Classical twinning (3 modules)</strong></td>
<td></td>
<td>Full commitment of the parties involved. Timely and adequate resources</td>
</tr>
<tr>
<td><strong>Module 1 - Improving the good daily practices of the Romanian Gendarmerie staff</strong></td>
<td>Classical twinning</td>
<td></td>
</tr>
</tbody>
</table>
• Training sessions in the field of professional intervention, mountains intervention, judicial researches during the mountains missions
• Training courses and workshops in the field of judicial researches, forensic, investigation techniques
• Training courses in the field of vulnerable persons protection, environment protection, fight against drugs

Module 2 – Increasing the capacity of fighting against terrorism and organised crime

• Training sessions in the field of intervention techniques and fight against organized crime techniques, negotiation techniques for the crisis management
• Training courses in the field of operational information and operational call centers

Module 3 – Increasing the capacities of ensuring and restoring public order and of civil crisis management

• Workshops regarding the consolidation of the capacities for fighting against hooliganism and the necessary capacities to participate to the European Police Force and European Gendarmerie Force

available.
- Training sessions in field of the ensuring and restoring public order and for international missions accomplishment
- Training courses in the field of the important events and crisis management
Annex 2 - Detailed time implementation chart

“Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.”

<table>
<thead>
<tr>
<th>COMPONENT</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Twinning component: Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.</td>
<td>D D D D D C C C C C I I I I I I I I I I I I</td>
<td>I</td>
<td>I</td>
<td>I</td>
</tr>
<tr>
<td></td>
<td>1.1.1.1</td>
<td>C = Contracting</td>
<td>R = Review</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1.1.1.2</td>
<td>I = Implementation</td>
<td>X = Closure</td>
<td></td>
</tr>
</tbody>
</table>
Annex 3 - Cumulative contracting and disbursement schedule

“Consolidation of Romanian Gendarmerie capacities to assure interoperability with similar institutions from E.U.”

All figures in million EURO

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
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<tr>
<td>CONTRACTED</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<td>-</td>
<td>-</td>
</tr>
<tr>
<td>DISBURSED</td>
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<td>0.05</td>
<td>0.10</td>
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<td>0.80</td>
<td>0.90</td>
<td>1.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

NB: 1. All contracting should normally be completed within 6-12 months and **must** be completed within 24 months of signature of the FM.
2. All disbursements **must** be completed within 36 months of signature of the FM.

Annex 4 - Reference list of feasibility/pre-feasibility studies
Not applicable

Annex 5 - Reference list of relevant laws and regulations
Not applicable
### Annex 6 - Lessons learned

| EC Delegation recommendation – ECOTEC Interim Evaluation Report. | The experts must send periodically reports regarding the missions as a result of their visits in the territorial locations. These reports must represent the base for the analyze necessary in the connection with the local units of the Gendarmerie.  

*The Romanian Gendarmerie will pursue that the experts who will participate in PHARE 2004 activities must compile reports regarding the activities that took place and improve their results.* | Phare 2004/016-772.01.07 (RO 04/IB/JH-05) - Consolidation of the structures and the practices of the Romanian gendarmerie and preparation for full participation in the European Police Force. (TW) | Project 2005 X.X. Full title and type of contract (TA, Supply, Grant Scheme, TW, etc.) |
| --- | --- | --- | --- |
| EC Delegation recommendation – ECOTEC Interim Evaluation Report. | - There is real evidence that the Gendarmerie has limited the capacity and the equipment especially in the territory and there is recommended to be implemented a territorial analyze of the needs, and if there is necessary, to reconsider the priorities for the future programming exercises.  

*In the 2006 logistical – financial plan, the Romanian Gendarmerie has foreseen financial funds to assure the equipment necessary for the improvement of the intervention capacity.* | N/A | Project 2006 X.X. Full title and type of contract (TA, Supply, Grant Scheme, TW, etc.) |
| EC Delegation recommendation – ECOTEC Interim Evaluation Report. | - An exercise effectuated to evaluate all the availabilities, the maintenance and replacement costs regarding the IT, the surveillance and the accommodation centers which are in the Ministry of Administration and Interior responsibility and a necessities plan (in stead of an action plan) prepared and financed on the base of an income annual revised by the Ministry of Administration and Interior. | N/A | |
| Peer review recommendation – | - The Ministry of Administration and Interior must continue monitoring the development of the cooperation between Gendarmerie and Police on | | |
Byron Davies Report.

the base of the legislation and the new responsibilities, with the purpose of ensuring the success of the implementation activity.

The consolidation of the human resources capacity of both structures will increase the success possibilities in this field.

*On the base of the legislation and the new capacities, the Romanian Gendarmerie will develop the cooperation with the Romanian Police and will continue the consolidation of the human resources capacity.*

N/A