Basic Information

1.1. CRIS number: 2002/000-606.19
1.2. Title: Strengthening Security at the Border.
1.3. Sector: Cross Border Co-operation / Co-operation
1.4. Location: Poland, CBC eligible areas in the voivodships - Zachodniopomorskie, Lubuskie, and Dolnoslaskie situated along the Polish – German border.

2. Objectives

2.1. Overall Objectives:
- Fulfilment by Poland the obligations resulting from Titles IV Treaty on European Commission and VI Treaty on European Union
- Approximation of border standards with the Schengen requirements included in the Protocol to the Treaty of Amsterdam of October 2, 1997.
- Fight against crime and improvement of public security.

2.2. Project Purpose:
- Strengthening the institutional capacity of the Police and Border Guard.
- Tightening the bilateral, cross-border co-operation with the partner from EU
- Bettering the control of the area along the entire Polish western border
- Improvement of the technical abilities of the Police and Border Guard in the field of logistics and communication
- More effective deportation of the illegal immigrations and unwanted persons from the border regions
- Greater mobility of patrols in a difficult border neighbouring area thanks to off-road cars

2.3 Accession Partnership and NPAA priority
- Project complies with the settlements of the “National Programme for the Adoption of the Acquis” in the field of Justice and Home Affairs, chapter 3.7.1, especially 3.7.1.3 concerning adjustment of state border protection system to the EU requirements
- Project complies with the foundations of the “Accession Partnership”, chapters concerning Justice and Home Affairs – strengthening the institutional ability, reinforcement of law enforcement bodies.

2.4 Contribution to the realisation of the National Development Plan and Joint Programming Document (JPD) Phare CBC or CBC Phare /Interreg IIIA
- Project assumes compliance with the priority F of Joint Programming Document Phare CBC II - Interreg III A -point 4.6: Co-operation (sec. Security)
- Project aims to help Polish police attain the objectives set in the above mentioned documents: p.4.6.1. JPD Strategic direction" ; Short term strategy on border's security focuses on the decrease of cross border criminal activity such as smuggling, illegal migration at the same time securing effective service for legal border traffic. Strategy aims to restructure, train and equip Polish services responsible for security in accordance with the UE standards. Parallel records to be found in points 4.6.2. Achievement indicators

2.5. Cross Border Impact
Implementation of the settlements of the governmental agreement on cross-border Police and Border Guard co-operation signed between Poland and Germany on the 5th of April 1995 in Bonn and the course taken by the representatives of German MIA and Polish Police during their meeting at Wroclaw on 10.10.200. Continuing the 1997, 1999, 2000 and 2001 Phare cross-border co-operation programmes (especially 1997, 1999 projects’ impact). CBC 2002 will have a direct effect the reduction of cross-border traffic inconveniences and the increase in the sense of security among citizens of Germany and other EU Member States, who visit the border area, or pass it through in transit. The investment will also contribute to fight more efficiently with other border-area pathologies such as theft and car smuggling, extortion on persons in transit, illegal border crossing with intention to smuggle or a hazard of dangerous cargo traffic. Due to the possession of the off-road cars, the Polish police units are able to
keep under supervision the remoted border areas (swampy, forested or mountainous terrain) in order to better prevent from criminal actions there. The Polish and German police linked activities have already succeeded in neutralising criminal groups, performing against the law at the German boarder districts. There can be also observed a tighten co-operation at the boundary between the Police and Board Guard of Poland and the Police and Board Guard of Germany, resulting in a smoother way of transporting of illegal immigrants or unwanted persons from the border regions, with which the purchase of deportation vans and buses will be helpful.

The implementation of the Project will improve the sense of security of German and European Union citizens residing in the border areas or in transit, which is to result from the improved operational efficiency of Police operations through the use of better communication and IT and modern transport systems.

3. Description:
3.1. Background and justification:
Polish Police and Border Guard undertake plenty of activities adjusting their agencies’ operation to the obligatory standards of the EU Member States. Poland’s obligations result from Poland’s acceptance of the rules defined in “The Pre-accession Pact on organised crime” signed between EU member states and Central and East European countries; Amsterdam Treaty, that obliges Poland to adopt the so-called “Schengen acquis” and to adjust its law to the Schengen legal procedures. Reinforcement of the Police and Border Guards potential, development of Poland’s internal security and protecting the borders are issues of legitimate concern in the process of Poland’s accession to EU. In order to take effective steps aiming at preventing from and combating the crime in the border area, on the 5th of April 1995, the governments of the Republic of Poland and Federal Republic of Germany signed the agreement on cross-border Police and Border Guard co-operation. This particular project strictly relates to the agreement’s settlements, as well as constitutes the continuation of the 1997, 1999, 2000 and 2001 Phare CBC Programmes.

Additional justification for the Border Guard’s sub-project:
- Total needs for surveillance equipment in the Polish – German border area are 14 Mobile Surveillance Units and 28 infra-red cameras
- Under Phare CBC 2000 (PL0009) and Phare CBC 2001 (PL0108) 4 Mobile Surveillance Units and 8 infra-red cameras will be supplied.
- Under Phare CBC 2002 (purchasing of additional 2 Mobile Surveillance Units and 4 infra-red cameras) the total needs would be completed in 14%.
- The rest of equipment which is needed (8 Mobile Surveillance Units and 16 infra-red cameras) would be bought during the realisation succeeding Phare CBC projects
- Increase of Border Guards effectiveness connected with the above-mentioned equipment bought from Phare CBC funds shows table No 1
- Additionally, during the Phare CBC’96 project BG bought 185 passport readers, under realisation currently is Phare CBC’99 project. The subject of the contract was the supply of: 8 UKF repeater stations, 9 UKF base stations, 33 stationary radiotelephones, 67 mobile stations, 565 portable radiotelephones and 4000 batteries for do MT-2100 radiotelephones.

<table>
<thead>
<tr>
<th>Year</th>
<th>1999</th>
<th>2000 balance</th>
<th>2000</th>
<th>2001 / 1st Quarter of 2001</th>
<th>1st Quarter of 2002 /</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Readmitted from Germany</td>
<td>1976</td>
<td>2318 +17,3%</td>
<td>2318</td>
<td>2108 -9,1%</td>
<td>430</td>
</tr>
</tbody>
</table>

Statistical data mention above shows decreasing of number of aliens readmitted to Poland from Germany after illegal border crossings from Poland to Germany. It also means growing effectiveness of Polish Border Guard activity using new equipment.

3.2. Linked activities:
To date a project to equip the police and border force with the state-of-the-art SW communication system has been implemented under the „Agreement between the Ministry of the Interior of the Republic of Poland and the Federal Ministry of the Interior of the Federal Republic of Germany on equipment aid over 1995 – 1998”. Under the Cross-border co-operation Programme Poland –
Germany Phare CBC’96 programme the passport readers were purchased in order to make the border traffic more efficient for the Polish Border Guard. Within the Phare CBC 1997 programme 25 off-road passenger vehicles (Land Rover Defender 100 Storm “OK”) for three provinces situated along western border, have been purchased. The vehicles were officially handed over to the beneficiary Police units on 28th of March 2000. The modernisation of the Training and Linguistic Centres in Zielona Góra and Szczecin has been conducted. Within the Phare CBC 1999 the project “Safety of the western border – equipment purchase for the Police and Border Guard” of 2 MEUR was approved for the radio communications equipment. Within the Phare CBC 2000 programme, portable infra red cameras will be while cars equipped with technological surveillance devices have been purchased for the Border Guard. Within the same, Phare CBC 2000, programme, off-road cars and computer teletransmission equipment for the Police have been purchased. Moreover, the continuation of the modernisation of The Foreign Languages Regional Laboratory in Szczecin and Training and Linguistic Centre in Zielona Góra projects has been approved as well as the IB sub-project providing for the exchange of experience between Polish and German Police.

Within the Phare CBC 2001- the purchase of radio communication equipment for the Police is planned. For the Border Guard it is planned to purchase the following equipment: 4 portable infrared cameras and 2 cars equipped with technological surveillance devices.

3.3. Results:
- Strengthening Polish institutions and forces responsible for an efficient border management. They will contribute to i.a. greater operating efficiency of the Border Guards and Police combined with their higher safety. Moreover, it will result in creation of an image of well-equipped Police and Border Guard forces and increase the communal sense of public security. Better co-operation among citizens and the a.m. institutions will effect in reduced number of illegal actions carried on at the border areas.
- Reducing illegal migrations to Poland, and consequently, to the EU countries.
- Appropriate conditions of transport for deported provided
- Increase in the number of police patrol cars that could drive in difficult terrain (monotonous, forested, swampy). Quicker time of Police patrol response in the rugged terrain.
- Increase in the number of convoys picking up the deported from several police units en route to the border.
- Western border sealed against flow of illegal immigrants
- Greater saturation in modern equipment among border police and border guard units
- Setting up an integrated service digital data transmission network, connecting Police units across Lubuskie province, which will make it possible to transmit failure-free and simultaneously data and voice at one time and in a reliable manner;
- Replacement of about 30 most worn and torn vehicles with vehicles matching requirements of traffic warden units, prevention detachments and criminal investigation units,

3.4. Activities:
Project consists of 2 main sub-projects:

- For the Border Guards:
  - purchase and supply of 4 portable infrared cameras
  - purchase and supply of 2 cars equipped with technological surveillance devices

The reason of proposed purchasing of the same equipment for the Border Guards as in the Phare CBC 2001 Programme is that it would be done in accordance with Polish-German agreement, under Phare CBC 2000-2006, each year, Polish BG will buy 2 Mobile Surveillance Units and 4 infra-red cameras. Budget for each project is 1 M Euro.

- For the Police (including joint co-financing):
  i) Purchasing of a transportation equipment:
  - purchase and supply of 17 off-road cars for police services on western border;
  - purchase and supply of 17 vans to deport detained persons for the police service on western border (including 5 prison-vans for the Province Police Command Headquarter in Gorzów Wlkp – 2 vans for Gorzów wlkp. and 3 vans for Zielona Góra);
  - purchase and supply of 7 buses to deport detained persons on western border
for the Province Police Command Headquarter in Gorzów Wlkp. - squad cars for traffic
warden services: ten 2.0 engine capacity vehicles equipped with video-radars to patrol
transit thoroughfares that are characterised by most severe dangers, for:

- the Gorzów Town Police Command Headquarters (to patrol road No 22 from the Kietz-
  Kostrzyn border crossing point and further outwardly in the direction of Gorzów Wlkp. and
  Gdansk);
- the Krosno Odrzanskie District Police Command Headquarters (to patrol roads from the
  Guben-Gubin border crossing point and further outwardly in the direction of Krosno, Zielona
  Góra and Torzym);
- the Ślubice District Police Command Headquarters (to patrol international route No 2
  between the Frankfurt-Swiecko border crossing point and Torzym);
- for the Province Police Command Headquarter in Gorzów Wlkp. – squad cars for police
  preventive servicemen (vans)” 9 cars for border police units at Kostrzyn (1), Krosno
  Odrzanskie (2), Ślubice (2), Zagan (2) and Zary (2);
- for the Province Police Command Headquarter in Gorzów Wlkp. - operating passenger cars for
  crime enforcement units: 6 cars

ii) Purchasing of telecommunications equipment and setting up a province based digital data
transmission network for the Province Police Command Headquarter in Gorzów Wlkp including:
- Replacement of telephone switchboards together with emergency power supply systems for
  Police district headquarters and police stations – 16 units;
- Replacement of the telephone switchboards system at Zielona Góra Police Command
  Headquarters – 1 unit;
- Purchase of equipment to build up an integrated digital data transmission network for the
  police force in Lubuskie province – 1 unit.

3.5 Lessons Learned:
For the Police:
“Supply of radio communication and transportation equipment for the Polish police on the west border”
PL.9701.05.02.01 L003. -within the CBC 97 framework has been the project directly connected to the range
of CBC 2002 for Police. There have been 25 off-road Land Rover Defender 110 Storm OK purchased for
the three west border voivodships. The hitherto experience indicates further investment in the transportation
means. The outcome of post-implementation monitoring of CBC’97 proved the importance of the purchase
as the off-road vehicles are an irreplaceable and indispensable tool of patrolling the border area. Under
CBC 2000 there will be 10 similar off-road cars purchased. The increase in the number of the off-road
vehicles by the whole Police after the purchase of additional vehicles under Phare CBC 2000 is only 1%. As
far as the western border units (direct beneficiaries) are concerned, the increase is supposed to be: 9%.
The a.m. numbers points the necessity of further investment in the transportation means.

The stationary communications systems employed by the Lubuskie Province Police forces and
Internal Affairs Ministry, both the teletransmission and switched systems (telephone switch boards), rely to
a large extent on outdated analogue technologies, which render them impossible to mate Western systems,
and on top of it make them more vulnerable to failures and costly. Therefore, what the Lubuskie province
Police need is a full digitalisation of their telecommunications systems, which will facilitate transfer of
information, and in many cases will simply allow them to work in standard environments. First of all, a digital
service data communications integrated system to provide for fail-proof data and voice transmission
between Lubuskie province police units. This will make it possible for locally based units to have easier
access to province and national data bases through the so called UDCS (Universal Desktop Computer
Systems), which were set up in police units to help them process graphic information (for instance photos of
wanted people). Additionally, local police units need to have their outdated switched systems
(switchboards) replaced as fast as possible. Such replacements are necessary with respect to 16 telephone
switchboards at district police headquarters and police stations, and the telephone switchboard system for
the Municipal Police Command Headquarters, Zielona Góra, which covers three town police stations in
Zielona Góra. It has to be emphasises that the stationary telecommunications system is shared by the State
Fire Brigade, Border Guards, government authorities and public attorneys.

For the Border Guards:
Participation in consecutive editions of the CBC Programme proves, that the purchase of similar equipment is highly justified. It allows for gaining more experience in preparation of tendering documents as well as using and servicing purchased devices. Experience shows, that one tender procedure for the purchase of the necessary equipment would be the most favourable. The contracts may be signed with several suppliers.

Border Guard’s needs for the telecommunication equipment on the Polish western border has been fully realised.

4. Institutional Framework

The project will be supervised by the Ministry of Interior and Administration of the Republic of Poland. The institution responsible for preparing and carrying on the tenders, monitoring and co-ordination of the project is the Implementing Authority for Phare Cross Border Co-operation Programme. The direct beneficiaries are Province Police Headquarters in Gorzów Wielkopolski, Szczecin, Wroclaw and Divisions of Border Guard on the western border supervised by the General Police Headquarters and Headquarters of Border Guard who will become owner of the equipment - for sub-project 1: the Border Guard; for sub-project two: the Police. The character of the project does not have a direct impact on changes in the above mentioned institutional framework. The engineer of the project on behalf of the Police: Logistic Bureau GPH. The ordering party on behalf of the police: Commander in Chief of Polish Police, Pulawska St.148/150, Warsaw and the Police Province Commander-in-Chief, Gorzów Wlkp., ul. Kwiatowa 10, 66-400 Gorzów Wlkp. All the equipment purchased for the police will belong to Polish Police.

5. Detailed Budget

<table>
<thead>
<tr>
<th>Title of the sub-project</th>
<th>Phare Support</th>
<th>National Co-financing</th>
<th>IFI</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Sub-project 1</strong>* (Border Guards):</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Contract 1 (2 cars)</td>
<td>0.8</td>
<td>-</td>
<td>0.28</td>
<td>1.08</td>
</tr>
<tr>
<td>- Contract 2 (4 cameras)</td>
<td>0.2</td>
<td>-</td>
<td>0.07</td>
<td>0.27</td>
</tr>
<tr>
<td><strong>Sub-project 2</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Police Headquarters:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Contract 1 (off road cars)</td>
<td>0.24</td>
<td>0.24</td>
<td>0.022</td>
<td>0.262</td>
</tr>
<tr>
<td>- Contract 2 (vans)</td>
<td>0.24</td>
<td>0.24</td>
<td>0.32</td>
<td>0.56</td>
</tr>
<tr>
<td>- Contract 3 (buses)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Police in Gorzów Wlkp.:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Contract 4 (telecommunication equipment)</td>
<td>1.56</td>
<td>-</td>
<td>0.54</td>
<td>2.1</td>
</tr>
<tr>
<td>- Contract 5 (cars)</td>
<td>0.44</td>
<td>-</td>
<td>0.16</td>
<td>0.6</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>4.00</td>
<td>-</td>
<td>1.392</td>
<td>5.392</td>
</tr>
</tbody>
</table>

*Sub-project No 1 is to be completed within one tender procedure. The contracts may be signed with several suppliers.
** Sub-project No 2 is to be completed within two tender procedures (one for the cars’ purchasing and one for the telecommunication system’s purchasing). The contracts may be signed with several suppliers. Co-financing will be available.

6. Implementation Arrangements

6.1. Implementing Agency:
Implementing Authority for Phare Cross-Border Co-operation Programme:
Krucza 36 Street; 00-522 Warsaw
e-mail: Phare@wwpwp.it.pl
Twinning

n.a.

Non standard aspects:
The Practical Guide for the Phare, ISPA and SAPARD will be strictly observed.

Contracts:
There will be 3 procurement procedures including 7 contracts. The expect number of contracts of following values (all joint co-financing):

A. Border Guard
- 1.08 MEUR for the purchase of 2 cars
- 0.27 MEUR for the purchase of 4 cameras

B. Police Headquarter
- 0.52 MEUR for the purchase of off-road cars for the Police on western border
- 0.262 MEUR for the purchase of vans to deport detained persons for the Police on western border
- 0.56 MEUR for the purchase of buses to deport detained persons for Police on west border

C. Police in Gorzów Wlkp.
- 0.6 MEUR for the purchase of cars for the Police within lubuskie voivodeship
- 2.1 MEUR for the purchase of telecommunication equipment for the Police within lubuskie voivodeship

Implementation Schedule
7.1. Start of tendering: till 3rd quarter of 2003
7.2. Start of project activity: from 4th quarter of 2003
7.3. Project completion: till the end of 2004

Equal Opportunity
During the implementation of the project, equal opportunities will be ensured for both women and men. The only criteria applied in the recruitment and evaluation of the staff will be the qualifications and professional experience they possess.

Environment
The project will not affect the environment, and the equipment to be purchased will meet EU requirements in the field of environmental protection.

Rates of return
The project is a non-commercial undertaking, thus the concept of profit economic indicators doesn’t apply. However, significant indirect financial benefits, such as more efficient Police and Border Guard operation in the border area, are expected to be gained.

Investment criteria
11.1. Catalytic effect:
The investments will play a significant role in organising the co-operation of law-enforcement bodies in the fight against cross-border crime.

11.2. Co-financing:
Co-financing shall come from the financial resources of the beneficiaries (Headquarter of the Polish Border Guards, Headquarter of the Polish Police and The Province Police Command Headquarter in Gorzów Wlkp.) meeting the requirement of 25% of the whole contract value.

11.3. Additionality:
No additional financial sources have been found. Phare funds shall provide a very important supplement for the budget of the beneficiaries, but does not displace any possible contributions from other parties.

11.4. Project Readiness and Size:
The most of the technical documentation has been already prepared and the rest will be finalised before the project financing agreement is signed.
The project complies with minimum project size requirements.

11.5. Sustainability:
The project complies with EU norms and standards and is in line with EU policy acquis in the field of crime fighting and the improvement of the security of citizens. It will not have any adverse effects on the environment, and the Police and Border Guards units shall cover future maintenance and operating costs of the purchased equipment.

11.6. Compliance with state aids provisions

The purchase shall be made in accordance with the state aids provisions of the Europe Agreement


12. Conditionality and sequencing

The detailed project and tendering documentation shall be prepared before the project financing contract is signed. The project will be co-financed under purchases realised by the beneficiary for years 2002-2004. Parallel investments may count as co-financing.

In order to ensure full use of the support provided by this project, in addition to necessary co-financing and proper and effective use of the equipment purchased, the Polish government will ensure that:
- if necessary, amendments are made to the legislation in particular to the Border Guard Act and Police Act to ensure more effective action of the border guard and police;
- effective measures are taken to ensure that the law enforcement agencies including particularly the police, border guard and customs are co-operating adequately;
- evidence is provided that the EU capital investment already provided are being used to proper effect and are achieving adequate results.

ANNEXES:

COMPULSORY ANNEXES:

1. Logical framework matrix in standard format
2-3. Detailed contracting and disbursement schedule for full duration of programme
### Annex 1: LOGFRAME PLANNING MATRIX OF THE PROJECT

<table>
<thead>
<tr>
<th>Project number:</th>
<th>Total Budget (MEUR): 5.392</th>
<th>CBC Phare contribution (MEUR): 4.000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Wider Objectives</strong></td>
<td>Indicators of Achievement</td>
<td>Assumptions and Risks:</td>
</tr>
<tr>
<td>fulfilment by Poland the obligations resulting from Titles IV TEC and VI TEU</td>
<td>reaching EU norms and standard, increase of security in the border areas, decrease rate of chosen criminal categories in the border areas</td>
<td>EU representatives and European Commission experts' reports, Ministry of Internal Affairs and Administration, and Police reports, statistics</td>
</tr>
<tr>
<td>- fight against crime and improvement of public security</td>
<td></td>
<td>- maintaining the priority of tasks regarding European integration</td>
</tr>
<tr>
<td>- approximation of border standards with the Schengen requirements,</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Immediate Objectives</strong></td>
<td>Indicators of Achievement</td>
<td>Assumptions and Risks:</td>
</tr>
<tr>
<td>strengthening the institutional capacity of the Police and Border Guard, tightening the bilateral, cross-border co-operation with the partner from EU, bettering the control of the area along the entire Polish western border, improvement of the technical abilities of the Police and Border Guard in the field of logistics and communication, more effective deportation of the illegal immigrants and unwanted persons from the border regions, greater mobility of patrols in a difficult border neighbouring area thanks to off-road cars</td>
<td>increased rate of the detection of crimes and violations, number of realised convoys, number of deported persons transported, number of kilometres driven by new small prison-vans (MW) and large prison buses (DW)</td>
<td>Polish and German Police reports, -statistics, reports produced by both German and Polish local authorities from western border area</td>
</tr>
<tr>
<td></td>
<td></td>
<td>scheduled equipment purchases guaranteed, the sub-project beneficiaries make reasonable use of the supplies, required maintenance of the purchased equipment ensured, increasing level of the German and Polish, commitment to the combat against cross-border criminality, unexpected increase of number of organised crime groups dealing with transfer of immigrants to UE countries, increase of interest in Poland as a transfer channel for illegal immigrants</td>
</tr>
<tr>
<td><strong>Outputs</strong></td>
<td>Indicators of Achievement</td>
<td>Assumptions and Risks:</td>
</tr>
</tbody>
</table>

---

PL02.... CBC PL/D Strengthening security at the border – p.8
police and border guard officers from the western voivodships equipped with the modern and compatible with German partners equipment - more effective deportation of the illegal immigrants and unwanted persons from the border regions 

deported aliens transported in appropriate conditions 

increase number of Police patrol cars, able to operate in difficult terrain (mountainous, forested, swampy) 

increase of number of convoys realised by common effort of several Police units 

sealing of western border from inflow of illegal immigrants 

Setting up an integrated service digital data transmission network capable to transmit data and voice between police units; 

increase of effectiveness of the Police and the Border Guard activities 

increase of modern transport equipment in the whole machine park of the Police and the Border Guard (in %) 

contribution of vehicles purchased from Phare funds in total number of vehicles possessed by the Police in 3 categories (types of vehicles) / in 3 voivodship Police headquarters (in %) 

number of combined convoys with use of large prison buses DW 

number of kilometres driven by off-road vehicles OK 

modern means of communication system purchased – new teletransmission directions established, 

Inputs | Means | Costs | Assumptions and Risks: 
--- | --- | --- | --- 
Purchasing of: 
- 4 infrared cameras 
- 2 cars equipped with technological surveillance devices 
- 17 vans to deport detained aliens 
- 17 off-road vehicles, 
- 7 buses to deport detained aliens 
- 10 vehicles equipped with video-radars; 
- 9 cars for the Police preventive servicemen 
- 6 cars for the Police crime enforcement units. | Organisation of three tenders 
EU – 4.0 MEUR 
Polish – 1.392 MEUR 
Total – 5.392 MEUR | delays in tendering procedures, precise equipment specifications, not fulfilling the obligations by the contracting parties on fixed terms, - the divergences concerning the organisation, management and co-ordination of sub-projects, 

Preconditions: Approval of European Commission / Decisions of Commander-in Chief of the Police and the Border Guard
Planning Period: 2002-2004

PLANOWANE (PLANNED)

<table>
<thead>
<tr>
<th></th>
<th>IV '02</th>
<th>I '03</th>
<th>II '03</th>
<th>III '03</th>
<th>IV '03</th>
<th>I '04</th>
<th>II '04</th>
<th>III '04</th>
<th>IV '04</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>I</td>
<td>II</td>
<td>III</td>
<td>IV</td>
<td>V</td>
<td>VI</td>
<td>VII</td>
<td>VIII</td>
<td>IX</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implementation schedule</td>
<td>D</td>
<td>D</td>
<td>D</td>
<td>D</td>
<td>C</td>
<td>I</td>
<td>I</td>
<td>I</td>
<td>I</td>
</tr>
<tr>
<td>Contracting schedule</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Disbursement schedule</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>4.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Legend: D = (design of sub-projects) / C = (tendering and contracting) / I = (contract implementation and payment)