1. Basic Information

1.1. CRIS number: 2002/000-606.05

1.2. Title: Integrated Strategy of Slubice.

1.3. Sector: Cross Border co-operation / Economic Development

1.4. Location: Poland, Lubuskie voivodship, the Slubice town.

2. Objectives:

2.1. Wider objective

- Co-operation extension and reducing of development disproportions between the Frankfurt and Slubice towns.
- Improvement of the conditions for economic development of the cross-border area.

2.2. Project purpose

- Improvement of communication conditions in the entire area of the cross-border check point Frankfurt- Slubice.
- Improvement of Slubice inhabitants’ life style standards.

2.3. Accession Partnership and NPAA Priorities.

The project is in accordance with the priority ‘Transport’ in Accession Partnership in range of transnational transport infrastructure development, and is in accordance with the priority ‘Transport’ in NPAA. The essential priority in transport sector shall be continuing of the transport infrastructure modernisation with its enlargement, especially in scope of border check points areas including drives leading to them.

The Project covers the priority ‘Environmental Protection in Accession Partnership’ and the priority 22.2 in National Plan for Accession ‘Working out of the programme and creation of the conditions for European Union Law in range of water quality improvement, objective no 3: ‘Successive implementation of quality water improvement including investments’.

2.4. Participation in National (ev. Initial) Development Programme and in (NPR) Joint Programming Document (JPD) Phare CBC/Interreg III A

The Project is in accordance with National Initial Programme in priority 4.6.1. ‘Infrastructure development and its modernisation for strengthen of regions competitiveness. Component a. ‘Infrastructure development for over local meaning’ and the priority 4.6.5 ‘Development of transborder region co-operation’. The project is in accordance with the Initial National Development Programme in development axis no 4 i.e. ‘Creating of sustainable development conditions by infrastructure modernisation and development of the environmental protection in range of water quality improvement’ and in accordance with axis no 6: ‘Strengthen of regional development potential and acting against region dregs’, priority 4.6.4b: ‘Revitalisation of town’s economy basis’ as well as priority no 4.6.5: ‘Transnational co-operation development of the regions.’


Additionally, the Project is in accordance with aim I of the Development Strategy of the Lubuskie Voivodship in scope of Main Target no 1: ‘Providing of the Region Spatial, Economical and Social Cohesion’, operational aim 1.3.: Improvement and Development of the Technical, Communal and Social Infrastructure.’ as well as in operational aim 1.3.: ‘Wide-ranging Transborder and Interregional Co-operation’. Implementation of the Slubice-Frankfurt 2003 Strategy is one of the priority tasks stated in the Document.

2.5. Cross Border Impact

The Project is the part of the joined development strategy of Frankfurt and Slubice that was passed during the common Session of the both Municipality Councils in June 2000 and it has systematically
being implemented in accordance with dealt schedule. The difficulties arising in traffic in the entire area of the border bridge shall be avoid due to the Project implementation. What more, the project continues the works which have been carried out in scope of transborder integration of the towns. The investments are carrying out simultaneously on the both sides of the border and shall enable fluent communication connected to the traffic in the bordered bridge and the border check point. The joining of the two towns public sectors on the base of central junction of roads leading from E to W and N to S and encouragement the two towns to farther common and coordinated development are the main objectives of the Joined Development Strategy of Slubice-Frankfurt 2003. At the same time, the Slubice town is implementing undertakings connected with making available areas for investments and for house estates due to the needs of developing Slubice-Kostrzyn Special Economic Zone as well as for local entrepreneurs. Fulfilling of these tasks is one of the basic conditions of the further town development. What more, the above mentioned circumstances are the development conditions of transborder Polish – German economic co-operation. The German capital has invested financial means in establishing of the Koenecke - Meat Processing Firm, Ariustein Gmbh – machinery industry, Aral Service Centre and German citizenships have purchased terrains (in the area of the Project) in the town centre destined for a hotel and for a building construction. Hence, the project fulfils objectives in the Euroregion ‘Pro Europa Viadrina’ programme within the Document of ‘Conception Viadrina 2000’.

3. Description
3.1. Background and justification
The Project continues activities presented in ‘Integrated Strategy of Slubice-Frankfurt 2003 – communal infrastructure in entire cross border terrain in Slubice,’ which has been accepted for implementation in frame of Phare CBC Programme Poland-Germany 2001. Proposed aims of the Project are the II Stage of the Programme. The Strategy Slubice-Frankfurt 2003 has been drawn up due to joined initiative of the both Slubice and Frankfurt self-governments which have taken the decision of common solving problems occurring in the field of economy development and fulfilling the inhabitants needs including development of the infrastructure of the towns. The Project has been concentrated on the Polish side because of large disproportions between existing infrastructures of the towns and the Slubice town is not able to cope with the problem solution itself. Additionally, the urban and economic structures of the both towns are connected due to former operating as one town. The joined strategy of two towns indicates that the implementation of the investments shall gradually increase the inhabitants’ life style and shall support their sustainable development. The highest number of infrastructure and urban negligence occurs in the central point of the both towns i.e. in the area of the border bridge because of long term reversing process before communism system collapsing. Implementation of the II stage of investments within the Joined Strategy Frankfurt-Slubice 2003 shall improve the border traffic fluency, the extension and supporting of the I investment stage shall create the possibilities for town development by access to new terrains for civil engineering and investments. The presented project is in accordance with earlier activities and is their continuation. The Project includes objectives mentioned as a II investment stage of the Strategy and in accordance to that it covers the terrain in the town centre completing investment zone in the surrounding area of the border bridge as well as development areas near Zielone Wzgórza and Kunowice housing estates.

The construction of drives and ferry crossing through the Oder River and farther works connected with the town infrastructure development shall be the next stage of the Joined Strategy Development.

3.2. Linked activities
The following activities has been undertaken in frame of Phare CBC Programme in the Slubice town: construction of the University Viadrina Collegium Polonicum within Phare CBC Programme Poland – Germany 1997 Programme, construction of the Customs Terminal in Swiecko, carrying out of the technical infrastructure for housing estate within Phare CBC Found Poland-Germany 1998. The joined plan of spatial development of two towns has been carried out and the both sides participated in the programme ‘Modern Management of City Development’ financed from Tempus – Phare Programme. The projects: ‘Natural Environment – joined report of existing state and threats in Slubice and Frankfurt on the Oder River’, ‘The town of XXI Century’ (listing and development programme of greenery until 2020) and transborder joined informational system of Slubice and Frankfurt eco-development have been also implemented from Phare found. What more, the I stage
of investments, drawn up in the Strategy Slubice-Frankfurt 2003 and co-financed by EU within CBC Phare Found Poland-Germany 2001, is being implemented (the tendering specification has been carried out). The German party is implementing the projects connected with improvement of traffic fluency and cross border check point in the bridge (reconstruction and removal of the Customs Office as well as reconstruction of the bridge for total amount of 22 mln. DM financed from the fund of Brandenburg Office for Road Constructions). The following undertakings are being implemented due to reconstruction and adaptation to common structures by German party: revitalisation and reconstruction of Karol Marks Street (the main artery leading to the border bridge) and reconstruction of the Nadodrzanska Promenade, railway station with surrounding terrain, Anger Square development, Getraundenplatz Square revitalisation and modernisation, development of the stadium surroundings. The total inputs foreseen for entire undertakings is 670.3 mln. DM in the period from 1999 to 2003.

3.3. Results
The project is extension of the basis for integrated strategy of Slubice and Frankfurt. The continuation of the activities shall improve communication conditions in the town centre (area of the border bridge) as well as shall attract the investment opportunities in the area of the Slubice town. The project shall create the new system of joined operating strategy for two towns, historically united, however being developed separately after 1945. The project effects as EU acquis communautaire in range of urban and development planning fields, for Polish-German transborder areas. The project implementation shall result in decreasing of differences between the level of the towns development. What more, the fluency of traffic on the Polish side shall be much smoother and the extension of the developed areas for housing estates, services and production investments shall take place.

3.4. Activities
The works in scope of streets modernisation and their construction in the entire area of the border bridge shall be carried out within the project implementation. They shall include app. 9700 m² surface hardened with concrete pitchers (drives, internal housing estates roads of 6m. width, bicycle and pedestrian paths), a square of app.970 m², parking lots of app.700 m², greenery arrangement in app. 7000 m² and construction of the rain drainage of app. 200 m length. The sewerage and sanitary systems shall be constructed in Kunowice and Zielone Wzgórza housing estates that are located next to the Special Slubice-Kostrzyn Economic Zone. The works in entire area of Kunowice and Zielone Wzgórza, housing estates include piping network app. 8500 m long of sanitary system, app.6200 m of force collectors and 4 intermediate pumping stations. The water supply network of 6000 m length and earth works of app. 4900m length housing estate streets shall be worked out within the Project in the Zielone Wzgórza housing estate. The water supply network will be according to the parameters mentioned in Directive 98/83. Therefore the water parameters reached "in tap" will be also consistent with the above Directive.

3.5. Lessons learned:
The Slubice town has been awarded with the project of Phare CBC Poland – Germany Fund, budgetary line 1998, and is being implemented the project in frame of line 2001. The implementation of the projects is also connected with Slubice-Frankfurt joined strategy. The most significant lessons learned: defining of the activities aiming towards closer co-operation on the both sides of the border in scope of the economic results efficiency obtained due to the project implementation. The presented project enlarged the scope of the undertaken investments and is mainly headed towards creation of the favourable conditions for town economic development. It results in the project objective definition and in the taking decision for the scope of works of the project. Hence, the location of investment, in the area destined for economic activity, was pointed.

4. Institutional frames:
4.1. The Project shall be implemented in the frame of existing structure of the Slubice Municipality Office.
4.2. The Project implementation shall not cause changes in the beneficent operation structure.
4.3. Does not concern.
4.4. The contract Engineer shall be selected in frame of tendering procedure. The Municipality of the Slubice town shall be the owner of all constructed structures and objects within the project implementation.
5. Budget:

| Contract 1 | 1.72 | 0 | 1.72 | 0.60 | 0 | 2.32 |
| TOTAL | 1.72 | 0 | 1.72 | 0.60 | 0 | 2.32 |

Co-financing will be available. The amount of 0.60 MEUR of own contribution shall be covered by the Slubice Municipality Office budget.

6. Implementation arrangement:

6.1. Implementing Agency

Implementing agency:
Phare CBC Implementing Authority
Ministry of Internal Affairs and Administration
00-522 Warsaw, 36 Krucza Street, Poland
Phone: +4822 6959910/11
Telefax: +4822 6959912/13
E-mail: Phare@wwpwp.it.pl
www.wwpwp.it.pl

PAO:
Mr Zenon Kosiniak – Kamysz
Under-secretary of State
Ministry of Internal Affairs and Administration
02-591 Warsaw, 5 Batorego Street, Poland

6.2. Twinning
   Does not concern.

6.3. Non-standard aspects
   The Project shall be strictly implemented in accordance with DIS Standard described in the ‘Practical Guide for Phare, ISPA and SAPARD Programmes’.

6.4. Contracts
   One contract, 2.32M€, joint co-financing

7. Implementation schedule:

7.1. Commencement of the tender procedure
   The 1st quarter of 2003.

7.2. Commencement of the project implementation
   The 2nd quarter of 2003.

7.3. The completing of the project implementation
   The 4th quarter of 2004.

8. Equal Opportunity:
   The participation in the project implementation shall be depended only on the staff qualification. Neither gender nor age, race shall be considered.

   The impact analysis of the investment on natural environment was carried out in 2001 by engineer Alicja Wleklińska, the entitled expert by the Voivode in range of drawing out the evaluation of the environmental impact of investments Entitlement no. WL-00-010/2000.
   The planned investment shall effected in:
   - elimination of the existing waste reservoirs without outlets that are the source of environmental pollutions,
   - elimination of existing water waste outlets directed into the soil
   - tap water supplying of the ‘Zielone Wzgórze’ - new housing estate’
   - protection against arising of new outlet less reservoirs
   - improvement of inhabitants life standard in the entire area.
10. Rates of return:
Calculated economical indicators for the project are as follows:
IRR = 7 % and NPV = 180 690.22 EUR.
ERR = 20 % , ENPV = 2 299 999.26 EUR.

11. Investment criteria:
11.1. Catalytic effect
The project implementation enable bringing the new form of transborder co-operation and management of the municipalities structures into effect and enable usage of investment effects on the German side in Frankfurt.

11.2. Cofinancing
The Project is financed in 74,2 % from Phare Fund and in 25,8 % from the Slubice Municipality Office budget.
The project implementation shall increase the level of private capital participation in the developing area of Slubice.

11.3. Additionality
The Phare contribution shall be completed with the financial means from other sources. The low rate of direct incomes neither let finance the investment from incomes nor commercial credits.

11.4. Project readiness and size
Entire studies and designs have been carried out. The all grounds belong to the Beneficent and the investor owns the building permission. The total value of the Project is 2.32MEUR including 1.72 MEUR of Phare contribution.

11.5. Sustainability
The Project is being implemented in accordance with bilateral Polish-German urban arrangements.
All maintaining costs of the constructed infrastructure in the frame of the project shall be born by the Slubice town self-government. 

11.6. Compliance with state aids provisions
The Project considers public administration sector and do not violate agreement of association in range of state aids provision for private firms.

11.7. Contribution to National Development Plan and Joint Programming Document
The Project is in accordance with National Initial Programme in priority 4.6.1. ‘Infrastructure development and its modernisation for strengthen of regions competitiveness. Component a. ‘Infrastructure development for over local meaning’ and the priority 4.6.5 ‘Development of transborder region co-operation’.

12. Conditionality and sequencing:
The tendering documents shall be completed to the end of the 4th quarter of 2002.
The Contract shall be signed to the end of the 2nd quarter of 2003.
April 2003. – handing over of the constructions carried out in the frame of I stage of the investment programme (Project Phare CBC 2001).
May 2003. – commencement of the activities connected with joined investments in frame of ‘European Garden Frankfurt -Slubice 2003’.
The 4th quarter of 2004. – handing over of the infrastructure objects constructed in the frame of the Project.
The condition of the final Project success is completing of the works with deadline in the frame of I stage of the investment programme and their dissemination.

Annexes to the Standard Summary Project Fiche
1. LogFrame Matrix.
2. Schedule table of the activities implementation.
3. Quarterly schedules of contracting and disbursement for the project (including financial means expenditures).
### Annex 1: LogFrame

**LOGFRAME PLANNING MATRIX:**

"Joined Strategy of Slubice - Frankfurt 2003 development of commune infrastructure in cross-border area of the Slubice town’ – II stage."

<table>
<thead>
<tr>
<th>Overall objective:</th>
<th>Objectively Verifiable Indicators</th>
<th>Sources of Verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Co-operation enlargement and decreasing of disproportions in scope of Frankfurt and Slubice development. Improvement of the transborder area conditions for economy development.</td>
<td>Increasing of the entrepreneurs number in Slubice.</td>
<td>Slubice Municipality Office – current monitoring of the project implementation. Slubice Municipality Office – 2 years after the project completing.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project purpose (Immediate Objectives)</th>
<th>Objectively Verifiable Indicators</th>
<th>Sources of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improvement of the traffic fluency in the entire area of the border check point. Increasing of the inhabitants life standard.</td>
<td>Extension of the roads and streets length in the cross border check point area. Increasing of the inhabitants number using the sewerage system.</td>
<td>Municipality Office in Slubice - after project completing.</td>
<td>Conformity with schedule of the Slubice-Frankfurt strategy.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Results</th>
<th>Objectively Verifiable Indicators</th>
<th>(Sources of Verification)</th>
<th>(Assumptions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enabling access to new terrains for investors. Construction of the sewerage systems for Zielone Wzgóra and Kunowice housing estates.</td>
<td>Increasing of the developed terrains for civil engineering.</td>
<td>Municipality Office in Slubice - after project completing.</td>
<td>Effective dissemination and keeping interesting of the investors.</td>
</tr>
<tr>
<td>Activities</td>
<td>Means</td>
<td>Assumptions</td>
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<tr>
<td>The construction works include app. include app. 9700 m² surface hardened with concrete pitchers (drives, internal housing estates roads of 6 m, width, bicycle and pedestrian paths), a square of app.970 m², parking lots of app.700 m², greenery arrangement in app. 7000 m² and construction of the rain drainage of app. 200 m length. The sewerage and sanitary systems shall be constructed in Kunowice and Zielone Wzgórza housing estates that are located next to the Special Slubice-Kostrzyń Economic Zone. The works in entire area of Kunowice and Zielone Wzgórza, housing estates include piping network app. 8500 m long of sanitary system, app.6200 m of force collectors and 4 intermediate pumping stations.. The water supply network of 6000 m length and earth works of app. 4900m length housing estate streets shall be worked out within the Project in the Zielone Wzgórza housing estate.</td>
<td>Carried out of the entire works in frame of the project within one contract for construction works.</td>
<td>Total costs: 2.32MEUR Phare Contribution:1.72 MEUR Own Contribution 0.60 MEUR</td>
<td></td>
</tr>
</tbody>
</table>

Keeping of the schedule pace and securing of the financial means for entire elements of the programme.

<table>
<thead>
<tr>
<th>Preconditions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decision about implementation of the Frankfurt-Slubice 2003 Strategy.</td>
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**Annex 2-3: Implementation, contracting and disbursement schedules**


<table>
<thead>
<tr>
<th>Date of Drafting</th>
<th>October 2001</th>
</tr>
</thead>
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<tr>
<td>Planning Period</td>
<td>1/03-9/04</td>
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<th>Implementation schedule</th>
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</thead>
<tbody>
<tr>
<td>Contracting schedule</td>
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<tr>
<td>Disbursement schedule</td>
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<td>1.60</td>
<td>1.72</td>
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**Budget Allocation Cost Estimate in MEUR**

<table>
<thead>
<tr>
<th>I’03</th>
<th>II’03</th>
<th>III’03</th>
<th>IV’03</th>
<th>I’04</th>
<th>II’04</th>
<th>III’04</th>
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<td>I</td>
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<td>V</td>
<td>VI</td>
<td>VII</td>
<td>VIII</td>
<td>IX</td>
</tr>
</tbody>
</table>

**Legend:** D = sign of sub-projects / C = tendering and contracting / I = contract implementation and payment