1. **BASIC INFORMATION**

1.1. **Project number:** Project 08 of the 2002 National Pre-accession Programme for Malta

1.2. **Twinning number:** Twinning light - MT2002/IB-AA-01

1.3. **Title:** Technical Assistance and Administrative Cooperation (inc. support to the Pre-Accession Strategy)

1.4. **Sectors:** All

1.5. **Location:** Malta

2. **OBJECTIVES**

2.1. **Wider Objectives**

- **HORIZONTAL COMPONENT:** General reinforcement of the capacity of the Maltese administration through administrative co-operation, and through short-term twinnings and support to the pre-accession strategy through the implementation of a Communication Plan.


2.2. **Immediate Objectives**

- **HORIZONTAL COMPONENT**

  Strengthen Malta’s administrative capacity through administrative co-operation (visits, seminars and workshops), short-term twinnings and support to the pre-accession strategy through the implementation of a Communication Strategy. This component covers the following objectives:
– Reinforce, through **short-term twinnings**, the administrative capacity to implement the acquis in some sectors where needs for a specific expertise would arise in the course of the accession process.

– Reinforce through **general technical assistance** the knowledge and expertise of Maltese officials and representatives from associations and NGOs, with respect to the acquis.

– Facilitate preparations for enlargement in the Member States and the candidate countries by a **Communications Strategy** providing the Maltese people with factual and objective information on the reasons for enlargement, the benefits it will bring as well as the challenges it poses.

**SECTORAL COMPONENT**


– **Statistics**: pursue harmonisation of statistics produced by Malta National Statistics Office with the acquis, in particular with regard to SMEs demography, farm structure and registers, supply balance sheets methodology and waste statistics.

– **New Global Approach**: Assist the Malta National Laboratory in achieving accreditation according to ISO 17025 through consultancy, design and implementation of a quality system.

– **Intellectual Property Rights**: Assist the Ministry for Economic Services, Commerce Division, in the setting up of a Patent Unit and a Design Unit.

– **Trade/Dual-use goods**: Assist the Ministry for Economic Services, Commerce Division, in the setting up an Export Control Unit.

– **Small and Medium Size Enterprises**: Enable the Ministry for Economic Services, Commerce Division, in setting up a structure responsible for assessing the impact on business of proposed legislation.

– **Consumer and Health Protection**: Assist the Ministry for Economic Services, Consumer and Competition Division, in the drafting and implementation of a consumer education and information campaign regarding consumer rights and traders’ obligations.

– **Telecommunications**: Procurement of equipment for the upgrading of frequency management facilities for the Department of Wireless Telegraphy.

– **Financial Control**: Assist the Internal Audit and Investigations Directorate through administrative co-operation (stages, seminars and
workshops) and technical expertise in strengthening its capacity to implement the acquis.

2.3. Accession Partnership and NPAA priority

- **HORIZONTAL COMPONENT**

*Strengthening of Malta’s administrative capacity through administrative co-operation, general technical assistance and “twinning light”*

Since the general activities undertaken in this project concern potentially the reinforcement of the administrative capacity in all sectors, they could cover all priorities listed in the Accession Partnership / NPAA.

**Support to the pre-accession strategy**

The Commission in its Communication SEC(2000)737/3 dated 10 May 2000 has adopted the Communication strategy for enlargement, which provides, in particular, the basis for the Communication programme in Malta.

- **VERTICAL COMPONENT**

**Statistics:** the NPAA outlines priorities for harmonisation of statistics in a number of sectors. Statistics has been specifically identified as a sector of intervention. This is in accordance with the corresponding medium-term priority of the *Accession Partnership:* “Make available GDP/capita data in accordance with EU methodology. Adopt EU compatible statistical methodologies and practices, in particular as regards GDP estimation, harmonised consumer price indexes, short-term indicators, social statistics, business register and balance of payments.”

**Free Movement of Goods:** The upgrading of the National Laboratory so as to ensure that it is capable of carrying out tests to assess the conformity of products to national and international standards is a short-term priority in the NPAA. The *Accession Partnership* underlines the need to ensure sufficient independence of accreditation.

**Company Law:** The NPAA under Intellectual Property Rights lists as short-term priorities Malta’s accession to the European Patent Convention (EPC) Association Agreement with a view to full accession to the EPC and the Hague Agreement on the International Registration of Designs. This need for further alignment is confirmed by the *Accession Partnership.*

**Common Foreign and Security Policy:** Alignment in the area of dual-use goods and full compliance as regards the code of conduct on arms exports are short-term priorities in the NPAA.

**Small and Medium Size Enterprises:** The NPAA considers the establishment of a “Small Business Efficiency Unit” to focus on the needs of small businesses and the self-employed as well as serving as a one-stop shop for small businesses as a short-term priority.
Consumer and Health Protection: The NPAA lists as a short-term priority the implementation of a comprehensive educational and informative programme to increase consumer awareness. This is in accordance with the Accession Partnership which underlines the need to continue alignment and strengthen enforcement authorities in the field of consumer protection.

Telecommunications: An immediate priority of the NPAA is the adoption in full of the Acquis in the telecommunications sector with a view to complying with the requirements involved. This is confirmed by the Accession Partnership.

Financial Control: An immediate priority of the NPAA is the drawing up of plans to improve the quality of the internal audit function in line Ministries by redefining its scope and by providing appropriate plans. Technical assistance will be sought to design and implement these plans. The Accession Partnership mentions the strengthening of public financial control functions through the provision of adequate staff, training and equipment.

3. DESCRIPTION

3.1. Background and Justification

- **HORIZONTAL COMPONENT**

**Strengthening of Malta’s administrative capacity through administrative co-operation and “twinnings light”**

- **Twinnings light (component 08.01)** The process of adopting and enforcing the acquis has gained momentum in Malta. The important gaps in administrative capacity are addressed through technical assistance or twinning projects. However, in the course of accession, some specific and limited needs of expertise may appear which are not taken in account in the big projects. “Twinnings light” would allow filling these gaps.

- **Other administrative co-operation and general technical assistance (component 08.02)**: Maltese officials or representatives from associations or NGOs concerned with the implementation of the acquis need to receive information and short-term training to facilitate the accession process. This can be done through seminars, workshops, information visits which would take place in Malta or in an EU country.

**Support to the pre-accession strategy**

- **Communication (component 08.03)**: Enlargement is a top priority for the European Union. The enlargement process will bring about major changes, which will affect the citizen in many ways. It is, therefore, vital that the people of Europe, in the member states and the candidate countries, understand the reasons for enlargement, as well as the benefits it will bring and the challenges it poses. In Malta, in particular, it is necessary for the citizens to get a factual and objective information on the EU and the impact for Malta of EU accession.
• SECTORAL COMPONENT

Prepare Malta for implementation of acquis in the following sectors:

– **Statistics (component 08.04):** There is a need to produce reliable and consistent statistics as it is a basic requirement for proper implementation of the acquis in a number of sectors. The National Statistics Office (NSO) has already done important progress in the past years, but the efforts must be pursued to assure full alignment of statistics in the different sectors. EUROSTAT oversees the progress of NSO in that respect and assures the consistency of its methods with the acquis.

– **Free Movement of Goods/New Global Approach (component 08.05):** The need for an accredited national scientific facility to undertake testing activities in Malta has long been recognised in order to assist government and industry in achieving and maintaining appropriate quality of products and services, as well as to ensure equity in trade and protect the consumer and the environment. The Malta National Laboratory must achieve the accreditation of its facilities according to ISO17025 by the end of 2002 to realise the full scope of operations within the context of the NPAA.

– **Intellectual Property Rights (component 08.06):** Assistance in the setting up of a Patent Unit is necessary for the effective implementation of Malta’s new patent law in line with the World Trade Agreement on Trade Related Aspects of Intellectual Property Rights and with the European Patent Convention. It will also enable accession to the European Patent Convention and the Patent Co-operation Treaty. Assistance is also required in the setting up of a Design Unit for the effective implementation of Malta’s new design law in line with the World Trade Agreement on Trade Related Aspects of Intellectual Property Rights and with the Directive of the European Parliament and of the Council on the legal protection of designs. Accession to the Hague Agreement will also be achieved.

– **Trade/Dual-use goods (component 08.07):** The setting up of an Export Control Unit is required in order to achieve compliance with Council Regulation 1334/2000 setting up a Community regime for the control of exports of dual-use items and technology. It will also assist in the effective compliance with the EU code of conduct regarding the export of arms and military equipment.

– **Small and Medium Size Enterprises (component 08.08):** Assistance is required to enable the setting up of a structure responsible for assessing the impact on business of proposed legislation. This structure will function on the lines as proposed by the Business Environment Simplification Task Force (BEST).

– **Consumer and Health Protection (component 08.09):** Assistance is required for a consumer education and information campaign regarding consumer rights and traders’ obligations under the local consumer
legislation in line with EC Directives. The campaign will bring public awareness as regards the new rights of the consumer and will inform the traders of their obligations.

- **Telecommunications (component 08.10):** Technological developments have created a variety of new radio frequency spectrum applications, thus rendering the efficient and effective management of the spectrum more complex. Assistance is therefore required in the area of frequency management.

- **Financial Control (component 08.11):** Assistance is required to train Internal Audit and Investigations Directorate officers in matters concerning programming and evaluation techniques. This training will strengthen the capacity of the Internal Audit Office to implement the acquis.

### 3.2. Activities

- **HORIZONTAL COMPONENT**

  **Strengthening of Malta’s administrative capacity through administrative co-operation and “twinning light”**

  **“Twinnings light” (component 08.01):** They are foreseen in particular in the areas of agriculture, environment and for the different activities undertaken by the Ministry of Economy.

Funded projects will rest on a number of fundamental principles:

- Projects will be based on priorities identified in the Accession Partnership and NPAA or emerge from the ongoing negotiation process. There will be cases where the relationship with the acquis will be concretely established, but there might also be cases, where twinning light is the most suitable method for the achievement of a desired result in a broader sense of the acquis or in fulfillment of the Copenhagen criteria.

- The project will target very specific areas of limited scope and where the need for adaptation to EU standards is restricted.

- The project targets a concrete, operational guaranteed result: the beneficiary lays out a clear work programme, how it intends to achieve the result and what means it will deploy. The project should make the commitment of the beneficiary to achieve the guaranteed result explicit.

- The input required from the MS partner involves a series of short missions executed by selected officials (civil servants) staying in Malta for two weeks or longer periods. The services of MS may also include appraisal of regulatory texts, supply of documentation, workshops, seminars and visits if so required.
– Projects need to be self-contained and cannot be used to supplement full twinning projects.

– The ceiling per project is maximum 150,000 Euro.

– The duration of the project is maximum 6 months/contract.

Other Administrative co-operation and general technical assistance (component 08.02): It covers visits to member states of Maltese officials and representatives of NGOs and associations concerned with the implementation of the acquis. Participation of Maltese experts in seminars, workshops and training sessions (other than those organised by TAIEX). Visits of experts from Member states to Malta for seminars, workshops and training sessions. All these activities aim at reinforcing Malta's capacity to implement the acquis.

Support to the pre-accession strategy

Communication Strategy (component 08.03): It is intended to provide factual and objective information to the Maltese people on the EU policies and the impact of EU accession for Malta. The communication programme will include:

– activities of research to explore key audiences’ views and needs;

– information products produced under the supervision of the delegation / Commission targeted at Media, associations and NGOs that can relay the information in the civil society;

– Sponsorship of activities and products produced by associations and NGOs.

• SECTORAL COMPONENT

– Statistics (component 08.04): It includes participation in specific technical multi-country working groups, seminars and task forces, as well as formal training courses in European statistical methods, evaluation of compliance with the acquis and participation in pilot projects in the following sectors:

  – adoption of the EU System of Accounts 1995;
  – adoption of the Harmonised Index of Consumer Prices;
  – adoption of the Intrastat and Extrastat;
  – programme of Business Short-Term Indicators;
  – Structural Business Statistics;
  – Compilation of Environment Protection expenditure Accounts;
  – Farm Structure Surveys.

– Free Movement of Goods/New Global Approach (component 08.05): The main activities will consist in technical and financial assistance with regards to consultancy, design and implementation of systems conformant
to ISO 17025 together with the relevant training of staff to acquire accreditation by the year 2002.

- **Intellectual Property Rights (component 08.06):** The assistance required for the setting up a Patent Unit consists of (1) training in patent classification, searching and examination as well as categorisation of patent queries; (2) automation of the patent processing procedure with the possibility of accepting on-line applications; (3) setting up of a database of locally and foreign registered patents as an aid to industry.

  The setting up of a Design Unit will require (1) training in design classification, searching and examination as well as categorisation of design queries; (2) automation of the design applications processing procedure with the possibility of accepting on line applications; (3) setting up of a database of locally and foreign registered designs as an aid to industry.

- **Trade/Dual-use goods (component 08.07):** The setting up of an Export Control Unit requires (1) attachments to gain hands-on experience in the area; (2) the automation of the required processing system; (3) the holding of lectures and seminars in the area.

- **Small and Medium Size Enterprises (component 08.08):** Assistance is required for (1) the formulation of criteria to be followed in the drafting of new laws and the introduction of procedures having an impact on SMEs; (2) the assessment of laws and procedures likely to leave an impact on small businesses; (3) a strategy for the facilitation of the business environment.

- **Consumer and Health Protection (component 08.09):** The following activities are envisaged:
  - design of an action plan for the information campaign;
  - support in the running and management of the campaign;
  - design of leaflets and media spots;
  - experts to conduct workshops for training purposes;
  - procurement of hardware and software for implementation of campaign;
  - training of consumer organisations.

- **Telecommunications (component 08.10):** Procurement of a multi-user frequency management software, developed in accordance with ITU recommendations.

- **Financial Control (component 08.11):** The following activities will be implemented:
  - training in the compilation of certificates and reports required under the EDIS/Structural Funds exercise;
- short-term attachments of not more than two months (3-4 officers) within Member States’ counterpart organisations;
- short-term attachments of 2 officers within DGOLAF Member States’ counterpart organisations.

3.3. Linked activities

- **HORIZONTAL COMPONENT**

  **Communication**: Proposal, in the framework of the Commission’s Enlargement Communications Strategy, for an “Information and Communications Work Plan for Malta, 2001-2002”.

- **VERTICAL COMPONENT**

  **Statistics**: Co-operation with EUROSTAT is ongoing; it includes bilateral technical assistance (local funds) and an ongoing project in the framework of the Fourth Financial Protocol for a total amount of 0.51 MEuro. The National Statistics Office is also involved in the MEDSTAT project.

  **Free Movement of Goods/new Global Approach**: New areas of activity, namely, Electrical Engineering, Forensic, and Building and Construction are currently being established by the National Laboratory in order to address new testing demands.

  **Intellectual Property Rights**: New premises have been identified for the Industrial Property Office, in which premises the Patent and Design Unit will be allocated. A call for applications for the recruitment of two scientific officers has been issued.

  **Trade/Dual-use goods**: Two new regulations have been drafted and will be operative by 1 January 2002.

  **Small and Medium Size Enterprises**: Recruitment of two officials for the examination of draft laws and procedures is underway.

  **Consumer and Health Protection**: Recruitment of legal, economic and technical staff is ongoing. Various EC directives have been transposed under the Consumer Affairs Act.

  **Financial Control**: An audit trail for the EU pre-accession funds by the Internal Audit and Investigations Directorate.
3.4. Results

- **HORIZONTAL SECTOR**
  
  - Overall strengthening of Malta’s capacity to implement the acquis in the sectors / departments targeted for “twinnings light” and short-term administrative cooperation actions.
  
  - Better information by the Maltese Media, NGOs and associations of the EU policies and acquis, as well as of the implications of EU accession for Malta.

- **SECTORAL COMPONENT**
  
  - **Statistics:** harmonisation with Community statistics methods in the fields of SMEs demography, farm structure and registers, supply balance sheets methodology and waste statistics.
  
  - **Free Movement of Goods/New Global Approach:** An accredited national laboratory in line with ISO 17025.
  
  - **Intellectual Property Rights:** Setting up of a Patent and Design Unit will result in facilitated patent and design categorisation and searching, efficient processing and registration of patents and designs, filing of applications on line, and the providing of a source of information to industry on the latest inventions/designs available in areas of manufacture and production of goods and state of the art technology.
  
  - **Trade/Dual-use Goods:** An operational Export Control Unit that would enable the vetting of all dual-use items.
  
  - **Small and Medium Size Enterprises:** A functional system ensuring the scrutiny of all proposed legislation before enactment to minimise eventual negative impacts on small businesses.
  
  - **Consumer and Health Protection:** Consumers and traders informed and aware of their rights and obligations respectively.
  
  - **Telecommunications:** An efficient national spectrum frequency management system.
  
  - **Financial Control:** Trained officials within the IAID to implement the acquis.
4. Institutional Framework

- **Horizontal Component**

  *Strengthening of Malta’s administrative capacity through administrative co-operation and “twinning light”*

  Although the Ministries of Agriculture, Environment and Economic Services are likely to be beneficiaries of “twinning light”, other ministries may benefit from this scheme as well as from short-term administrative co-operation activities. NGOs and associations concerned by the implementation of the acquis may also benefit from short-term administrative co-operation activities.

  **Support to the pre-accession strategy**

  The Communication programme will be implemented under the supervision of the EU Delegation in Malta.

- **Sectoral Component**

  - **Statistics**: the direct beneficiary is the National Statistics Office of Malta, an autonomous body formally attached to the Ministry for Economic Services.

  - **Free Movement of Goods/New Global Approach**: Ministry of Economic Services, Malta National Laboratory

  - **Intellectual Property Rights**: Ministry of Economic Services, Commerce Division

  - **Trade/Dual-use goods**: Ministry of Economic Services, Commerce Division

  - **Small and Medium Size Enterprises**: Ministry of Economic Services, Commerce Division

  - **Consumer and Health Protection**: Ministry of Economic Services, Consumer and Competition Division

  - **Telecommunications**: Ministry of Transport and Communications, Department of Wireless Telegraphy

  - **Financial Control**: Internal Audit and Investigations Directorate
5. **Budget**

### Estimation of Costs in Million Euros - EU Funds

**Project 08**

of the 2002 National Pre-accession Programme for Malta

#### Horizontal Component

<table>
<thead>
<tr>
<th>Component</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>08.01 Twinning Light</td>
<td>0.300</td>
</tr>
<tr>
<td>08.02 Administrative Co-operation and General Technical Assistance</td>
<td>0.168</td>
</tr>
<tr>
<td>08.03 Communication Strategy</td>
<td>0.252</td>
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</tbody>
</table>

#### Sectoral Component

<table>
<thead>
<tr>
<th>Component</th>
<th>Cost</th>
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</thead>
<tbody>
<tr>
<td>08.04 Statistics</td>
<td>0.200</td>
</tr>
<tr>
<td>08.05 Free Movement of Goods</td>
<td>0.050</td>
</tr>
<tr>
<td>08.06 Company Law</td>
<td>0.160</td>
</tr>
<tr>
<td>08.07 Common Foreign and Security Policy</td>
<td>0.045</td>
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<td>08.08 Small and Medium Size Enterprises</td>
<td>0.026</td>
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<td>08.09 Consumer and Health Protection</td>
<td>0.150</td>
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<tr>
<td>08.10 Telecommunications</td>
<td>0.150</td>
</tr>
<tr>
<td>08.11 Financial Control</td>
<td>0.100</td>
</tr>
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</table>

**Grand Total** 1.601

<table>
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<tr>
<th>Components</th>
<th>Investment Support</th>
<th>Institution Building</th>
<th>Total EU (IS+IB)</th>
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<tr>
<td>Twinning Light</td>
<td>300,000</td>
<td>300,000</td>
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<tr>
<td>Technical Assistance</td>
<td>820,000</td>
<td>820,000</td>
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<tr>
<td>Training</td>
<td>100,000</td>
<td>100,000</td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td>381,000</td>
<td></td>
<td>381,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>381,000</td>
<td>1,220,000</td>
<td>1,601,000</td>
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</tbody>
</table>
6. IMPLEMENTATION ARRANGEMENTS

6.1. Implementing Authorities

- **HORIZONTAL COMPONENT**

**Strengthening of Malta’s administrative capacity through administrative co-operation and “twinning light”**

The implementing authorities will be the beneficiary ministries.

The Department of Contracts in the Ministry of Finance, acting as the CFCU, will be responsible for the tendering and contracting of the project, in accordance with the Practical Guide for External Aid.

All projects presented under the Twinning Light component will strictly follow the specific Commission’s guidelines “Procedures for twinning light”.

The activities related to “other administrative co-operation” will be coordinated and approved by the Regional Policy Directorate (RPD). An ex-ante approval by the EC Delegation will also be necessary prior to their implementation, in order to check that they are in accordance with the objectives of the Accession Partnership and contribute to Malta’s institutional capacity building.

**Support to the pre-accession strategy**

The Communication Strategy will be implemented under the responsibility and control of the Commission and the EU delegation in Malta.

- **SECTORAL COMPONENT**

The implementing authorities will be the beneficiary departments.

It intended to sub-delegate to EUROSTAT the implementation of the activities related to statistics.

7. IMPLEMENTATION SCHEDULE

- **Start of tendering:** April 2002
- **Start of Project Activity:** January 2003
- **Project completion:** December 2004
8. **EQUAL OPPORTUNITY**

The Malta Government and its Authorities / Agencies are equal opportunity employers.

9. **ENVIRONMENT**

Not applicable.

10. **CONDITIONALITY AND SEQUENCING**

The Maltese authorities must assume adequate staff for the completion of the activities aforementioned.

**ANNEXES**

I. Logframe planning matrix

II. Indicative detailed cost breakdown of the EU funds

III. Implementation time schedule

IV. Cumulative Contracting and Disbursement Schedule of EU Funding
**ANNEX I**

### LOGFRAME PLANNING MATRIX - TECHNICAL ASSISTANCE & ADMINISTRATIVE CO-OPERATION

<table>
<thead>
<tr>
<th>Project Nber: Project 08 of the 2002 National Pre-accession Programme for Malta</th>
<th>Contracting Period Expires: 30 April 2004</th>
<th>Disbursement Period Expires: 30 April 2005</th>
<th>Total Budget: 1,681,000</th>
<th>EU Contribution: 1,681,000</th>
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</thead>
</table>

#### Wider Objectives

**HORIZONTAL COMPONENT**
- Reinforcement of the administrative capacity of Maltese administration through administrative co-operation, and through twinning light;
- Support of pre-accession strategy through implementation of Communication Plan;

**SECTORAL COMPONENT**

<table>
<thead>
<tr>
<th>Indicators of Achievement</th>
<th>Source of Verification</th>
<th>Assumptions and risks</th>
</tr>
</thead>
<tbody>
<tr>
<td>A strengthened administrative capacity in all covered sectors.</td>
<td>New institutional set-ups in place. Registered Progress in Commission’s Progress Reports on Malta’s Accession</td>
<td>Adequate human / financial resources</td>
</tr>
<tr>
<td>As above</td>
<td>As above</td>
<td>As above</td>
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</tbody>
</table>

National Programme 2002, Malta
Project Fiche - Technical Assistance & Administrative Cooperation
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<thead>
<tr>
<th>Immediate objectives</th>
<th>Indicators of Achievement</th>
<th>Source of Verification</th>
<th>Assumptions and Risks</th>
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<tbody>
<tr>
<td><strong>HORIZONTAL COMPONENT</strong></td>
<td></td>
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<td></td>
</tr>
<tr>
<td><strong>Twinning Light:</strong> reinforce the administrative capacity in those sectors where a specific need would arise in the course of accession process. It is foreseen this might be need in agriculture, environment and some activity undertaken under Ministry of Economy</td>
<td>– A strengthened administrative capacity in relation to unforeseen priority task identified in the Accession Partnership and NPAA.</td>
<td>– Registered improvements in Commission's Progress Report on Malta's Accession</td>
<td>Adequate human/financial resources</td>
</tr>
<tr>
<td><strong>Communication strategy:</strong> facilitate the understanding of EU policy providing the Maltese people with factual and objective information on the matter.</td>
<td>– A better understanding of EU Policy</td>
<td>– Surveys</td>
<td>Adequate financial resources</td>
</tr>
<tr>
<td><strong>Administrative Co-operation:</strong> reinforce the knowledge and expertise of Maltese officials and representatives from associations and NGOs, with respect to the Acquis</td>
<td>– A strengthened administrative capacity in relation to the acquis</td>
<td>– Registered improvements in Commission's Progress Report on Malta's Accession</td>
<td>Adequate human/financial resources</td>
</tr>
<tr>
<td><strong>SECTORAL COMPONENT</strong></td>
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</table>

National Programme 2002, Malta
Project Fiche - Technical Assistance & Administrative Co-operation
Page 16 - final version
<table>
<thead>
<tr>
<th>Outputs</th>
<th>Indicators of Achievement</th>
<th>Source of Verification</th>
<th>Assumptions and Risks</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HORIZONTAL COMPONENT</strong></td>
<td></td>
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</tr>
<tr>
<td><strong>Twinnings:</strong> concrete administrative structures and management systems in place which satisfy the requirements of the acquis communitaire for a number of areas of limited scope</td>
<td>A strengthened administrative capacity in relation to the acquis also in those areas of limited scope</td>
<td>Registered improvements in Commission's Progress Report on Malta's Accession</td>
<td>Timely contracting of services</td>
</tr>
<tr>
<td><strong>Communication Strategy:</strong> Better information by the Maltese Media, NGOs and associations of the EU policies and acquis, as well as of the implications of EU accession for Malta.</td>
<td>Better knowledge and understanding on EU policy and Acquis</td>
<td>Surveys</td>
<td>Availability of financial resources Co-operation among involved actors</td>
</tr>
<tr>
<td><strong>Administrative co-operation:</strong> Overall strengthening of Malta’s capacity to implement the acquis in the sectors / departments targeted for short-term administrative co-operation actions.</td>
<td>A strengthened administrative capacity in relation to the acquis</td>
<td>Registered improvements in Commission's Progress Report on Malta's Accession</td>
<td>Availability of financial resources</td>
</tr>
<tr>
<td><strong>VERTICAL COMPONENT</strong></td>
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</tr>
<tr>
<td><strong>Statistics:</strong> Harmonisation with Community Statistics methods in the areas of SMEs demography, farm structures and registers, supply balance sheets methodology and waste statistics</td>
<td>Alignment of statistics procedures in relevant sectors</td>
<td>Eurostat reports Commission’s Progress Report on Malta’s Accession</td>
<td>Timely contracting of services</td>
</tr>
<tr>
<td><strong>Technical Assistance:</strong> specific sectors (Free Movement of Goods, IPRs, Dual-use goods, Small and Medium Size Enterprises, Consumer and Health Protection, Telecommunications, Financial Control) targeted for short-term administrative co-operation.</td>
<td>A strengthened administrative capacity in relation to the acquis</td>
<td>Registered improvements in Commission's Progress Report on Malta's Accession</td>
<td>Availability of human and financial resources</td>
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<tr>
<td>Inputs</td>
<td>Indicators of Achievement</td>
<td>Source of Verification</td>
<td>Assumptions and Risks</td>
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<tr>
<td><strong>HORIZONTAL COMPONENT</strong></td>
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<tr>
<td><strong>Twinning lights:</strong> lays out of work programmes targeting very specific areas of limited scope and restricted need of adaptation to EU standards.</td>
<td>Improved administrative structures and management systems in place which satisfy the requirements of the acquis in the concerned sectors</td>
<td>– Commission’s Progress Report on Malta’s Accession</td>
<td>Timely contracting of services</td>
</tr>
<tr>
<td><strong>Communication Strategy:</strong> The programme includes:  - Activities of research to explore key audiences’ views and needs;  - Information products produced under the supervision of the delegation / Commission targeted at Media, associations and NGOs that can relay the information in the civil society;  - Sponsorship of activities and products produced by associations and NGOs.</td>
<td>Better information by Maltese Media, NGOs and Civil Society</td>
<td>Wide participation of the targeted groups to the activities</td>
<td>Availability of financial resources</td>
</tr>
<tr>
<td><strong>SECTORAL COMPONENT</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Statistics:</strong> Participation in technical multi-country working groups, seminars and taskforces, as well as formal training courses in European Statistical methods, evaluation of compliance with the acquis and participation in pilot projects.</td>
<td>Improved technical capacity of the National Statistics Office  Better and more trained staff</td>
<td>– Eurostat Reports  – Commission’s Progress Report on Malta’s Accession  – TAIEX Progress Editor</td>
<td>Timely contracting of services</td>
</tr>
<tr>
<td>Training, technical assistance, procurement of equipment in the following sectors: Free Movement of Goods, IPRs, Dual-use goods, Small and Medium Size Enterprises, Consumer and Health Protection, Telecommunications, Financial Control.</td>
<td>Improved administrative structures and management systems in place which satisfy the requirements of the acquis in the concerned sectors</td>
<td>Commission’s Progress Report on Malta’s Accession</td>
<td>Availability of human and financial resources</td>
</tr>
</tbody>
</table>
ANNEX II

INDICATIVE DETAILED COST BREAKDOWN - EU Funds

TECHNICAL ASSISTANCE & ADMINISTRATIVE CO-OPERATION

Project 08 of the 2002 National Pre-accession Programme for Malta

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>TOTAL (in ‘000 Euros)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Institution Building</td>
<td>0.300</td>
</tr>
<tr>
<td>Technical Assistance</td>
<td>0.820</td>
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<tr>
<td>Training</td>
<td>0.100</td>
</tr>
<tr>
<td>Equipment</td>
<td>0.381</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1.601</strong></td>
</tr>
</tbody>
</table>
### IMPLEMENTATION TIME SCHEDULE

**TECHNICAL ASSISTANCE & ADMINISTRATIVE CO-OPERATION**

Project 08 of the 2002 National Pre-accession Programme for Malta

<table>
<thead>
<tr>
<th>COMPONENTS</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
</tr>
<tr>
<td><strong>HORIZONTAL COMPONENT</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Twinning Light</td>
<td>D</td>
<td>D</td>
<td>C</td>
</tr>
<tr>
<td>– Communication Strategy</td>
<td>D</td>
<td>C</td>
<td>C</td>
</tr>
<tr>
<td>– Admin. Co-operation</td>
<td>D</td>
<td>D</td>
<td>C</td>
</tr>
<tr>
<td><strong>SECTORAL COMPONENT</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Statistics</td>
<td>D</td>
<td>D</td>
<td>C</td>
</tr>
<tr>
<td>– Various sectors</td>
<td>D</td>
<td>D</td>
<td>C</td>
</tr>
</tbody>
</table>

D = Design  
C = Contracting  
I = Implementation  
X = Closure
## CUMULATIVE CONTRACTING AND DISBURSEMENT SCHEDULE OF EU FUNDING
### TECHNICAL ASSISTANCE & ADMINISTRATIVE CO-OPERATION

Project 08 of the 2002 National Pre-accession Programme for Malta

(in ‘000 Euros)

<table>
<thead>
<tr>
<th></th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Q3</td>
<td>Q4</td>
<td>Q1</td>
</tr>
<tr>
<td>Contracted</td>
<td>150</td>
<td>350</td>
<td>550</td>
</tr>
<tr>
<td>Disbursed (EU funds)</td>
<td>-</td>
<td>100</td>
<td>300</td>
</tr>
</tbody>
</table>