Standard Summary Project Fiche
Project Number 2003.005-809.01.01

1. Basic Information
   1.1 CRIS Number:
   1.2 Title: Local capacity building to the future EU external borders
   1.3 Sector: Phare external borders initiative 2003
   1.4 Location: Lithuania (Utena, Vilnius, Alytus, Marijampole, Taurage and Klaipeda counties)

2. Objectives

2.1 Overall Objective(s):

- Development and promotion of cross border co-operation at the future EU external borders with Kaliningrad region (Russian Federation) and Belarus.
- Efficient implementation of INTERREG IIIA programmes for Lithuania-Poland-Kaliningrad region (Russian Federation) and Lithuania-Latvia-Belarus borders

1.2 Project purpose:

The project purposes are:

- The development of the administrative and technical capacities at the local and regional levels to play an active and effective role in the future operation of INTERREG IIIA programs in Lithuania, especially in preparation of the high-quality projects
- The development of a project pipeline for Lithuanian-Latvian-Belarus (LT-LV-BL) border and Lithuanian-Polish-Kaliningrad region (Russian Federation) (LT-PL-KL) border

2.3 Accession Partnership and NPAA Priorities

- NPAA 2001 - 2003

NPAA 2001 - 2003 chapter on Economic and Social Cohesion states that:
- “Strengthening of administrative capacity for strategic planning of regional development and programming of EC support” and
- “Development of a project pipeline in order to ensure the technical preparation of an adequate number of projects ready to be financed by Structural and Cohesion Funds, when Lithuania becomes member of the EU” is among the priorities of the regional development policy in Lithuania.

- Accession Partnership 2001
Under the section “Regional Policy and Co-ordination of Structural Instruments”, “development of the technical preparation of projects eligible for Structural and Cohesion Funds assistance (project pipeline)” is also stipulated as an important priority.

2.4. Contribution to National Development Plan (NDP) and Single Programming Document (SPD)

In the National Development Plan 2002-2004 under the priority “Local and Regional Development” it is stated that since the reduction of development disparities between Lithuanian regions is not possible without attempts from the part of the regions themselves, independent development initiatives on the local or regional level will be encouraged at the time of the programming period. In addition, aiming to ensure a balanced development of the countries of the Baltic Sea region and to reduce the peripheral restrictions and economic backwardness of the border regions, the cross border co-operation will be encouraged at the time of the programming period, as well as inter-state and inter-regional co-operation.

Aiming to halt the growth of the social-economic disparities between the regions and to reduce the development disparities within the regions, activity of the regional and local development priority is intended to be pursued in the following directions:

- regional and local development initiatives;
- cross border co-operation, promotion of interstate and interregional co-operation with the view of supporting coherent development of the countries of the Baltic Sea region and reducing peripheral and economic backwardness of the border regions.

3. Description

3.1 Background and justification:

The overall regional development policy pursued by the Lithuanian Government focuses on the reduction of social and economic disparities between and within the regions as well as on the promotion of the development of the whole territory of the state.

The proposed project is designed to contribute to the achievement of the above mentioned policy goals through the support to the development of the capacities at the local level and the development of the project pipeline for LT-LV-—BL border as well as the updating of the project pipeline for LT—PL—KL border, necessary for the cross-border type of activities after the Lithuania’s accession to the European Union.

This particular focus has been chosen on the following grounds:

(1) The major constraints for the active and effective participation of regional, local authorities and euroregions in the existing cross-border and in the preparation for future INTERREG III programme in Lithuania (project development and implementation, strong cross-border links, etc.) are their weak administrative capacities and lack of experience in project preparation process.

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1 See Law on Regional Development of the Republic of Lithuania, adopted on 20th July, 2000, No. VIII-1889,
At present there are 5 euroregions developing their activities at the future EU external borders – “Nemunas”, “Baltija”, “Saule”, “Ežeru kraštas” and “Šešupe”. “Nemunas”, “Saule” and “Baltija” are operating in eligible areas of both above-mentioned borders. Euroregion “Šešupe” is acting within the eligible area of LT---PL---KL border. Euroregion “Ežeru kraštas” implements its activities at LT---LV---BL border (see Annex 5).

The above mentioned euroregions target their activities to promoting of common (for border regions) economic activities such as creation of sufficient investment basis, strengthening of industry and agriculture, development of transport and communication infrastructure, improvement of ecological situation, tourism promotion, development of cultural relation, etc.

Euroregions have well-developed joint structure as well as extensive and strong relations with border regions in neighbouring countries. “Nemunas”, “Saule” and “Ežeru kraštas” have separate secretariats located in Lithuania. Some of euroregions already have prepared strategy of euroregions and have clear co-operation development vision. Due to the lack of necessary financial resources Lithuanian regions in most cases are not able to prepare and implement relevant projects. Therefore, INTERREG III financial support would favourably affect this process.

(2) The project pipeline for Lithuanian---Kaliningrad border was prepared under the Phare project LI9917-01-14 PPF support “Development of Project Pipeline for CBC between Lithuania and Kaliningrad”. This pipeline was prepared according to the Phare CBC programme requirements, therefore, it can be used as a basis for the development of a renewed pipeline for LT---PL---KL border in respect with the INTERREG IIIA programme requirements as well as according the priorities and measures which will be defined in this programme.

The absorption capacities of the border regions and successful implementation of INTERREG IIIA depends on high quality relevant project pipelines. Regional, local authorities and euroregions still lack the capacity to develop the project pipelines for LT---PL---KL and for LT---LV---BL borders. A project pipeline is the key issue in preparation for INTERREG IIIA programmes, taking into account that it is foreseen to allocate up to 80% of all Lithuania’s Interreg III program to strand A (that will count up to 16 MEUR of ERDF funding in 1999 prices).

(3) In the preparation process for the administration of INTERREG III in Lithuania, the Lithuanian Government has adopted the Resolution No. 367 “On the Administration of the EU Community Initiative Programme INTERREG III in Lithuania”, dated 25th March 2003. This Resolution sets out the following institutional arrangements regarding this matter:

- the Ministry of Finance will be the co-ordinating institution, responsible for all three strands of the INTERREG III programme and the Paying Authority for the INTERREG IIIA programme;
- the Ministry of Interior will be the Managing Authority, responsible for the proper and effective implementation of the Interreg IIIA programme, drafting of the
Programme (CIP) and Programme Complement (PC) for INTERREG IIIA programme for Lithuania—Poland—Kaliningrad region (Russian Federation) border and drafting of the INTERREG IIIA CIP for Lithuania—Latvia—Belarus border as a new priority to the INTERREG IIIB programme. The Ministry of Interior is also responsible for the establishment and functioning of the joint technical secretariat (JTS). The interministerial Interreg IIIA programming working group is already established and chaired by the representative of the Ministry of Interior.

3.2 Linked activities

- **2002/000.601.06.01 Preparation for the Community Initiative Programmes and increasing the absorption capacity for Structural Funds in Lithuania (SPP III)**

  The overall objective of the project is to provide assistance in defining the institutional set-up and preparation of the programming documents for implementation of Community Initiatives, and to enhance the capacity of Lithuania to fully absorb the opportunities, provided by the Structural Funds from the day of accession to the EU.

  The specific objectives are:

  - To develop the administrative set-up to manage the Community initiatives programs, including preparation of CIPs for INTERREG III and EQUAL (measure 1, Twinning component)
  - To build up the capacity of intermediate bodies and final beneficiaries to provide information, training and advisory services for final recipients (potential project promoters and applicants) about Objective 1 and Community Initiatives financial support and to further develop the effective technical preparation of projects (project pipeline) ready to absorb Objective 1 and Community Initiatives assistance upon accession (measure 2, Technical Assistance component).

  The project consists of 5 measures: INTERREG, EQUAL, LEADER, URBAN, interaction between measures 1 and 2 in SPP III (with on-going bilateral and EU-funded projects as well as other projects of relevance for Community Initiatives taking place in Lithuania). Under this project, two seminars for LT-PL-KL and LT-LV-BL borders each, will be organized for partnership building and for applicants in organizing delivery of information material (application forms and instructions). The project will also exactly define the role, tasks and activities of the euroregions in the future INTERREG IIIA programme. It will also specify their needs in increasing the administrative and technical capacities.

- **PHARE Cross-Border Co-operation Programme (CBC):**

  - 1999, 1 MEUR was allocated for Lithuania for the Small Project Fund to concentrate on local/regional democracy, cultural exchanges, economic development, spatial planning and human resources development. The recipient and beneficiary institutions of the SPF were the decentralised non-profit making organisations.
  - In 2000, 1 MEUR was also allocated for Lithuania for the Small Project Fund. By 13 December 2002 16 projects were contracted.
  - In 2001, 3 M EUR have been allocated for Lithuania. The entire financial allocation will support soft and hard infrastructure projects, with a special emphasis on human resources development projects.  
  - 2002/000.637 “2002 National Programme for Lithuania – CBC – Special action in favour of the Baltic Sea region”. The emphasis of the programme will be paid on supporting
the human resources development projects, in particular co-operation between NGO’s in the Baltic Sea Region. “Soft” and “hard” infrastructure projects also will be supported, if they have strong and demonstrable CBC content. The entire allocation for Lithuania is 3 MEUR.

- **LI9917-01-14 “Development of Project Pipeline for CBC between Lithuania and Kaliningrad”, PPF**

This sub-component of the PPF foresees the achievement of the following results:

- a report summarising the existing strategy framework for Lithuania-Kaliningrad CBC, sources of funding, and capabilities with regard to project preparation and implementation;
- a long-list of co-operation projects with an assessment of each project on the basis of existing strategies, sources of funding, and possible sources of project preparation support using existing capabilities;
- 7-10 improved quality small project proposals, in line with existing strategies and funding, capable of effective implementation;
- 2-3 high-priority major projects prepared for funding and effective implementation.

By the deadline 5 large and 18 small-scale project proposals were received. 9 additional soft project ideas were received by the second deadline. The number of large-scale projects to develop was insufficient. Many of the proposals were directly connected to the Nemunas Delta area, therefore, the SC agreed that the PPF could produce an unforeseen output – a Report/Study on projects of the Nemunas Delta.

The project is already finalised. The main outputs it contains are as follows:

- a strategy report of Lithuania – Kaliningrad CBC, including the funding schemes available for common and joint projects;
- a feasibility study on the dredging of the Skirvyte river;
- a study on project in the Nemunas Delta;
- 14 small/soft projects approved;
- long list of co-operation project ideas;
- training material on project preparation, etc.

- **PHARE 2000 ESC programme**

The overall objectives of the programme is to promote business and human resource development by providing investment co-financing support, via the Business Development Fund and Human Resource Development Fund, aimed to achieve the following:

- to promote economic growth in the Klaipeda-Taurage target region,
- to reduce regional development disparities between the Marijampole and Utena target regions and the national average.

In total 292 contracts have been concluded for a sum of 25.8 MEUR (PHARE and national contribution – 18.3 MEUR; private contribution of the beneficiaries and partners – 7.5 MEUR). 186 projects are financed from the Business development Fund (total sum of 11.2 MEUR, or over 60 percent of the available funds) and 106 projects are financed from the Human Resources Development Fund (total sum 7 MEUR, or 39 percent of the available funds).
funds). By 15th of June 2003 45 projects have been implemented and 5 projects have been terminated.

3.3. Results:

The project will achieve the following results:

- Euroregions, regional and local authorities strengthened to play an active and effective role in the future implementation of INTERREG III in relation to the future EU external borders. This will include increased management/administrative capacity, trained staff in relation to cross-border activity on external borders, improved ability to assist local applicants in project development, understanding how to support the development of a project pipelines.

- 9 Project development and project implementation workshops/seminars held in the border regions, potential applicants assisted to prepare strong cross-border projects.

- Project pipelines for the LT---LV---BL border and for the LT---PL---KL border developed

- 17 projects (including 5 high priority projects that require specific assistance in preparing the necessary project documentation) to enable them to be ready for funding under INTERREG III A.

- Joint Technical Secretariat (JTS) operational.

- User-friendly promotional material, information leaflets and guidance notes on project development in relation to the EU external borders prepared.

- Regions and euroregions provided with equipment needed (computers with software, printers, duplicators, multimedia, fax/phones)

3.4 Activities:

A single Service contract for the technical assistance will be issued via international restricted tender in accordance with the PRAG rules. A separate supply contract will be issued via international open tender for the acquisition of the necessary equipment for the JTS and institutions at local/regional level. The Ministry of Interior will prepare all tender documentation. The service contract will consist of the following activities:

- Training of the JTS, euroregions, regional and local authorities and institutions’ staff on their roles in relation to the future implementation of Interreg. This will focus primarily on developing their ability to provide project development advice and support to applicants and to work within the regions to strengthen the cross-border networks with the neighbouring countries.

- Provision of limited office equipment to the JTS and regional/local level.

- Development of user-friendly promotional material, website, information leaflets and guidance notes on project development in relation to the EU external borders.
- Preparation and delivery of 2-3 project development and project implementation workshops in each of the eligible counties.

- Assistance to the Ministry of Interior in the co-ordination and development of the project pipelines.

- Assistance and training to the JTS in executing its functions.

- On the basis of the project pipelines, the provision of TA to approximately 17 projects (including 5 high priority projects that require specific assistance in preparing the necessary project documentation) to enable them to be ready for funding under INTERREG IIIA prepared.

3.5 Lessons learned:

On the whole, the CBC programme in Lithuania has been successful, with a wide variety of projects implemented (from large-scale investment to small-scale projects). An improved planning stage would be a benefit to all of the actors involved. In addition, the partnership and co-operation among cross-border actors need to be improved. As this particular programme focuses on improving cross-border networks the managers of the programme should insist that the beneficiaries demonstrate a lasting and true partnership (for SPF) and provide quantitative data on cross-border impact (for CBC).

The major lessons learned from Phare Economic and Social Cohesion (ESC) programme are as follows:
- The preparatory works for programme implementation (i.e. preparation and co-ordination of tender documentation, launching of tenders, evaluation of project proposals, conclusion of contracts, etc.) should be timely finished in order to leave sufficient time for the actual implementation of projects.
- A team of highly qualified experts should carry out the preparation of tender documentation, and the co-ordination of prepared documentation should be clearly regulated among all the institutions concerned.
- The launching of tenders should be accompanied by the provision of consultations and advice for potential applicants. In addition, adequate time should be given for the formation of project evaluation commissions, paying special attention to the qualifications of the proposed evaluators, and for the qualitative preparation of contracts to be signed with successful applicants.
- The whole programme cycle should be accompanied by well-prepared publicity campaign. The promotion of programme should be conducted on national, regional and local levels, using all possible facilities (Internet, seminars, and meetings with the public and private entities).

Lessons learned from the project “Development of Project Pipeline for CBC between Lithuania and Kaliningrad”:
- CBC between Lithuania and Kaliningrad is important and its improvement and promotion would only benefit the area.
- Co-operation and co-ordination of joint priorities must continue in the future for a quantitative and qualitative impact in the area.
- Support and assistance to development of project and/or project proposals are welcome.

The above EU financial instruments are not used in the most efficient way due to the following main reasons:
- Lack of a cross-border cooperation strategy.
- Limited involvement of local and regional authorities of the border areas in programming and management of EU programmes (especially on the Kaliningrad side).
- Substantial differences of rule governing the PHARE and TACIS programmes.
- Large difference in the amount of EU financial aid received by Lithuania and Kaliningrad.
- Weak administrative and project preparation capacities resulting in the lack of fully prepared joint projects.

4. Institutional Framework

The Implementing Agency is the Central Project Management Agency (CPMA). The Ministry of Interior (MoI) will be responsible for the overall co-ordination of the project.

Ministry of Interior is responsible for the State regional policy in Lithuania and has extensive contacts with regional development departments in county administrations, as well as with the local authorities. It is also supervising (consulting) strategic planning process in regions/municipalities.

Three euroregions have their separate secretariats located in Lithuania. The secretariat of euroregion “Saule” contains 1 person and Marijampole Bureau of euroregion “Nemunas” contains 4 employees. There is 1 co-ordinator in the euroregion “Ežeru kraštas” Directorate Lithuanian Bureau. The Bureau has 1 representative in each Lithuanian municipality involved in the activities of euroregion.

Euroregions, regional and local authorities will be consulted throughout the process and will be the beneficiaries of the project in the following main ways:
- Increased capacities in relation to the future INTERREG IIIA programme;
- Technical assistance for 5 projects provided in terms of preparation of necessary technical documentation in order to make them ready for funding under the INTERREG IIIA;
- Increased awareness of issues related to the project development in relation to the future EU external borders.

A project steering committee, chaired by the MoI and involving the Ministry of Finance, Ministry of Environment, Ministry of Foreign Affairs, Ministry of Economy, Ministry of Social Security and Labour, Ministry of Culture, Lithuanian Association of Local Authorities, representatives from “Nemunas”, “Šešupe”, “Saule”, “Baltija” and “Ežeru kraštas” euroregions will be established.

5. Detailed Budget (MEUR)

<table>
<thead>
<tr>
<th>Phare Support</th>
<th>National Cofinancing</th>
<th>IFI</th>
<th>TOTAL</th>
</tr>
</thead>
</table>

Prepared by the Ministry of Interior, 05/07/03
<table>
<thead>
<tr>
<th></th>
<th>Investment Support</th>
<th>Institution Building</th>
<th><strong>Total Phare</strong> (=I+IB)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Service</strong></td>
<td>0.70</td>
<td>0.70</td>
<td>0.70</td>
</tr>
<tr>
<td><strong>Supply</strong></td>
<td>0.105</td>
<td>0.105</td>
<td>0.035</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>0.105</td>
<td>0.70</td>
<td>0.805</td>
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</tbody>
</table>

The Phare amount is binding as a maximum amount available for the project. The ratio between the Phare and national co-financing is also binding and has to be applied to the final contract price. The national co-financing amount is a tax-excluded net amount.

### 6. Implementation Arrangements

#### 6.1. Implementing Agency

**PAO:** Mr. Aloyzas Vitkauskas,  
Director of the Central Project Management Agency  
J.Tumo-Vaizganto 8a/2  
2600 Vilnius  
tel. +370 5 268 53 67; fax. +370 5 212 53 35  
e-mail cfcu@takas.lt

**SPO:** Mr. Marijus Gudynas  
Deputy Director of the Regional Policy Department, MoI  
Kalvariju 3  
Vilnius  
tel. +370 5 271 88 65  
Fax. +370 5 271 87 82  
e-mail marijus.gudynas@vrm.lt

**Contact person:**  
Mr. Arunas Grumadas  
Deputy Head of the Management of Regions Division,  
Regional Policy Department, MoI  
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Vilnius  
tel. +370 5 271 86 97  
Fax. +370 5 271 87 82  
e-mail arunas.grumadas@vrm.lt

#### 6.2. Twinning: n/a.

#### 6.3. Non-standard aspects:

The project will be implemented via DIS/EDIS procedures.

#### 6.4. Contracts
The project will be implemented via one service contract for the technical assistance with a total value of 0.70 MEUR and one supply contract with a total value of 0.14 MEUR (including 0.035 MEUR of national co-financing).

7. Implementation Schedule

<table>
<thead>
<tr>
<th>Component</th>
<th>Start of tendering</th>
<th>Start of project activity</th>
<th>Project Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service</td>
<td>4Q/2003</td>
<td>2Q/2004</td>
<td>1Q/2005</td>
</tr>
</tbody>
</table>

8. Equal Opportunity

The Constitution of Lithuania, the Law on Equal Opportunity between Men and Women, and other legal acts explicitly forbid the discrimination on the basis of sex, nationality, and religion. A Controller on equal opportunities between men and women is appointed by the Seimas (the Parliament).

Institutions involved in the project will observe equal opportunity of men and women in its recruitment and human resources development. Vacancies are equally open to both genders. The beneficiary will also ensure equal access of men and women to the project activities and results.

The working group responsible for the co-ordination of the project activities will also ensure equal opportunities for both genders.

9. Environment

N/A

10. Rates of return

N/A

11. Investment criteria

11.1. Catalytic effect:
Phare support is crucial to implement this project which inter alia draws on the experience of the EU member states as well as to develop the project pipelines for LT—LV—BL border and for LT—PL—KL border, including the projects eligible for the INTERREG IIIA financing which would otherwise hardly be carried out or which would take place at a later stage.

11.2. Co-financing:
N/A

11.2. Additionality:
PHARE funds shall not displace other funds especially from the private sector or IFI.
11.3. Project readiness and size:
Preparation for Phare tendering and contracting can commence immediately.

11.4. Sustainability:
Relevant government policies ensure sustainability.
All beneficiary institutions are in a position to operate the project.

11.5. Compliance with state aids provisions
Investments must respect the state aids provisions of the Europe Agreement and the national legislation.

12. Conditionality and sequencing

It is obvious that without sufficient human resources neither implementation of this project nor sustainability of its’ results can be guaranteed. Therefore, Lithuanian part must and will ensure that sufficient human resources are allocated for the implementation of this project and for sustainability and support of its’ results after the completion of the project. For the rest, sequencing will follow the implementation schedule.
Annexes to Project Fiche

1. Logical framework matrix in standard format
2. Detailed implementation chart
3. Contracting and disbursement schedule
4. Reference to feasibility/pre-feasibility studies
5. Eligible areas for Lithuanian—Latvian—Belarus (LT—LV—BL) border and Lithuanian—Polish—Kaliningrad region (Russian Federation) (LT—PL—KL) border
## LOGFRAME PLANNING MATRIX FOR

**Project:**
Local capacity building at the future EU external borders

<table>
<thead>
<tr>
<th>Programme Name and Number:</th>
<th>Contracting Period Expires:</th>
<th>Disbursement Period Expires:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3Q/2005</td>
<td>3Q/2006</td>
</tr>
<tr>
<td><strong>Total Budget:</strong></td>
<td>0.84 MEUR</td>
<td><strong>Phare Budget:</strong> 0.805 MEUR</td>
</tr>
</tbody>
</table>

### Overall Objective
- Development and promotion of cross border co-operation at the future EU external borders with Kaliningrad region (Russian Federation) and Belarus.
- Efficient implementation of INTERREG IIIA programmes for Lithuania-Poland-Kaliningrad region (Russian Federation) and Lithuania-Latvia-Belarus borders

### Objectively Verifiable Indicators
- High quality projects prepared and submitted by euroregions and local authorities for cross-border activity in the framework of INTERREG IIIA programme

### Source of Verification
- SPP III Twinning Covenant
- National, EU and international reports, studies and statistics
<table>
<thead>
<tr>
<th>Project Purpose</th>
<th>Objectively Verifiable Indicators</th>
<th>Source of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
</table>
| ♦ The development of the administrative and technical capacities at the local and regional levels to play an active and effective role in the future operation of INTERREG IIIA programs in Lithuania, especially in preparation of the high-quality projects.  
♦ The development of a project pipeline for Lithuanian—Latvian—Belarus (LT—LV—BL) border and Lithuanian—Polish—Kaliningrad region (Russian Federation) (LT—PL—KL) border. | - about 13 representatives of euroregions and regions involved in to implementation structures of INTERREG IIIA  
- needed consultations and 9 workshops provided by euroregions and regions to the applicants for INTERREG IIIA  
- at least 17 projects prepared and submitted by euroregions and local authorities for cross-border activity in the framework of INTERREG IIIA programme (5 of them high priority projects that require specific assistance in preparing the necessary project documentation).  
- Joint Technical Secretariat established and operational by 3Q/2004  
- the pipeline of the Lithuania—Belarus border prepared and Lithuania—Kaliningrad region border updated; both pipelines properly documented and approved | Project reports  
National, EU and international reports, studies and statistics | - Relevant SPP III Twinning project activities (to prepare relevant structures and documentation for INTERREG III) implemented successfully and in due time  
- trained staff of the euroregions, regional and local authorities retained  
- Regional development plans updated and approved by the Regional Development Councils |
<table>
<thead>
<tr>
<th>Objectively Verifiable Indicators</th>
<th>Source of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Euroregions, regional and local authorities strengthened to play an active and effective role in the future implementation of INTERREG III in relation to the future EU external borders. This will include increased management/administrative capacity, trained staff in relation to cross-border activity on external borders, improved ability to assist local applicants in project development, understanding how to support the development of a project pipelines.</td>
<td>Project reports</td>
<td>Close co-operation between MoI, other relevant institutions and euroregions, regions and local authorities continued</td>
</tr>
<tr>
<td>- 9 Project development and project implementation workshops/seminars held in the border regions, potential applicants assisted to prepare strong cross-border projects.</td>
<td>Reports of regional/local authorities</td>
<td>Close co-operation between partners in Lithuania, Belarus and Kaliningrad region continued</td>
</tr>
<tr>
<td>- Project pipelines for the LT—LV—BL border and for the LT—PL—KL border developed</td>
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<tr>
<td>- 17 projects (including 5 high priority projects that require specific assistance in preparing the necessary project documentation) to enable them to be ready for funding under INTERREG III A.</td>
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<tr>
<td>- Regions and euroregions provided with equipment needed (computers with software, printers, duplicators, multimedia, fax/phones)</td>
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<tr>
<td>Activities</td>
<td>Means</td>
<td>Source of Verification</td>
</tr>
<tr>
<td>---------------------------------------------------------------------------</td>
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<tr>
<td>- Training of the euroregions’ staff, representatives of regional and local authorities on their roles in relation to the future implementation of INTERREG III</td>
<td>1 service contract</td>
<td>Project reports</td>
</tr>
<tr>
<td>- Provision of limited office equipment to the JTS and euroregions’ offices.</td>
<td>1 supply contract</td>
<td>Minutes of the Steering Committee</td>
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<tr>
<td>- Development of user-friendly promotional material, information leaflets and guidance notes on project development in relation to the EU external borders.</td>
<td></td>
<td>Reports of the euroregions</td>
</tr>
<tr>
<td>- Preparation and delivery, via the euroregions, of 2-3 project development and project implementation workshops in each of the eligible counties for the potential project applicants</td>
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<tr>
<td>- Assistance to the Ministry of Interior in the co-ordination and development, via the euroregions, of the project pipelines</td>
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<tr>
<td>- The provision of TA to approximately 5 high priority projects for funding under INTERREG IIIA.</td>
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| Preconditions |
## Annex 2

### Detailed Implementation Chart for the Project

<table>
<thead>
<tr>
<th>Year</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
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<tbody>
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<td>1 2 3 4 5 6 7 8 9 10 11 12</td>
<td>1 2 3 4 5 6</td>
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<td>Service</td>
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<tr>
<td>Supply</td>
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</tr>
</tbody>
</table>

- **Design**: Light grey
- **Tendering**: Medium grey
- **Implementation**: Dark grey
# CUMULATIVE CONTRACTING AND DISBURSEMENT SCHEDULE (0.805 MEUR Phare contribution)

<table>
<thead>
<tr>
<th></th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
</tr>
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<td>31/03</td>
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<td><strong>Contracting</strong></td>
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<td><strong>Total contracting (cumulative)</strong></td>
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<td><strong>Disbursement</strong></td>
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<td><strong>Total disbursement (cumulative)</strong></td>
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</table>
The counties bordering with the enlarged EU external borders

(Klaipeda, Taurage, Marijampole, Alytus counties border with Kaliningrad oblast; Alytus, Vilnius, Utena counties border with Belarus)