1. Basic Information

1.1 Desiree Number: ES01.04.03

1.2 Title: PROGRAM OF INFORMATION SYSTEM FOR CRIMINAL INVESTIGATION AND CRIMINAL ANALYSIS

1.3 Sector: Justice and Home Affairs

1.4 Location: Estonia

2. Objectives

2.1 Overall Objective:
Improved efficiency of police work in the areas of crime detection, analysis and investigation. More criminal cases will be solved.

2.2 Project purpose:
- Improved efficiency of police investigators and analysts especially in the areas of combating corruption, organised crime, drug related crimes, economic crimes and money laundering. Police investigators can solve more criminal cases with Analyst Workstation software.
- Improved exchange of information of analysis report with law enforcement agencies of Estonia and foreign countries in fighting corruption, terrorism, organised crime, economic crime, drug related crimes and money laundering.

2.3 Accession Partnership and NPAA priority
The objectives are supported by the following police development related documents:

NPAA 2000, Chapter 9, JHA:
Combating against corruption
Administrative capacity: Procurement of analyst’s software (Analyst Notebook) in order to strengthen the fight against corruption (…intensify the work of the existing internal control units; the procurement of the special software Analyst Notebook for analysts in order to improve the analysis necessary for the fight against corruption; …)

Police co-operation
Administrative capacity: Training of analyst’s in the field of criminal intelligence. (…develop co-operation between national law enforcement authorities, including the creation and joint use of respective databases; development of international police cooperation…;)

Organised crime
(…gathering and analysing of data to be used and exchanged with other EU member States; enforcement of international co-operation between Baltic Sea countries in order to prevent trafficking in human beings; training of analysts; reinforcement of cooperation with law enforcement authorities of other countries; …)
Prevention of money laundering.
( … development of the Financial Information Unit, making its activity more efficient, including the procurement of the necessary information technology equipment ; … )

Fight against drugs.
( … prepare standard co-operation plans between the police, border guard and customs authorities in order to prevent drug trafficking; introduce the information system of the police – POLIS by the application of which a common database for registering offences will be created…) 

Accession Partnership 1999, Short-term priorities, JHA:
As regards the two short-term priorities of the Accession Partnership, Estonia was recommended to devote more resources to combat organised crime and drugs, to adopt rapidly national and international legal instruments in this area and to push ahead with combating corruption.

Further political and administrative attention is needed concerning drugs and corruption. In all branches of justice and home affairs the contacts with Member States for acquisition of training and experience should be continued.

Create an advanced integrated criminal investigation data system and improve forensic research capacity - upgrade and ensure better co-ordination between law enforcement bodies and the judiciary to continue the fight against organised crime, drug trafficking and corruption; strengthen capacities to deal with money laundering.

Progress Report 1999, Chapter 3.7, JHA:
Estonia was recommended to devote more resources to combat organised crime and drugs, to adopt rapidly national and international legal instruments and to push ahead with combating corruption. Further political and administrative attention is needed concerning drugs and corruption.

The capacity of the Estonian police to deal with the apparent increases in crime is causing concern, and significantly more efforts will be needed to cope with economic crime, for which the police is, as yet, unprepared. In all branches of justice and home affairs the contacts with Member States for acquisition of training and experience should be continued.

3. Description

3.1 Background and justification

Accession Partnership and Progress Report have pointed out that Estonia was recommended to devote more resources to combat organised crime and drugs and to push ahead with combating corruption.

It is very important to use information technology (IT) tools to fight crime besides procedural and training instruments. One of these IT-tools is an integrated information system, which enables real time inquires using at the same time analyst software. Estonian police needs advanced analysis and investigation software that could help to solve crimes and reduce criminality. The effective criminal intelligence work and also complicated criminal investigation is based on the speed of
getting and analysing information. Qualified strategic and operative criminal analyse, intensified criminal investigation and methodologically co-operative IT with other law enforcement agencies speeds up the work of Estonian police agencies in decreasing criminality.

The Analyst’s Workstation
The Analyst's Notebook is the world's leading visual investigative analysis software, used in 1200 organisations worldwide. It is the international standard used in more than 60 countries including Interpol, Europol and other organisations. International standards allow more effective cooperation between the law enforcement agencies of different countries. The application of this system brings along the decrease of permanent expenses and increases noticeably the professionalism of the employees. Analyst Workstation (AW) software is used by most of the law enforcement agencies of the European Union member states and has been evaluated as essential tool in fight against crimes. Information gathered from different sources is analysed quickly and thereby it helps to find the traces of crime faster and the following visual data processing helps to solve and process concrete crimes faster.

The Analyst's Workstation software:

• provides analysis facilities to collate very large amounts of data; identify the connections within the data; and present the results in a readily understood format. This format is known as a 'Link-Chart' and is basically a diagram or 'picture' of the crime scenario. By simply visualising, or picturing, what would otherwise be a complete maze of data, investigators can easily identify the critical elements in the case and focus their activities on these.

• assists investigators by uncovering, interpreting, and displaying complex information in easily-understood chart form. It gives a range of visualization formats, each shedding a different light on information. It supports the full range of analytical conventions adopted by analysts’ worldwide. In addition, the extensive features enable quickly find the connections between related sets of information, and reveal significant patterns in data.

• can automatically analyse a dataset and portray it in the chart format. It helps navigate through large networks in order to unravel complex relationships and quickly discover key information. The software is used in cases involving large amount of data (phone numbers, associations, cars, movements, different deals, movement of financial means, money-laundering etc.).

• can conduct detailed link and timeline analysis of the data. Represented as a 'chart' it is possible to analyse the detail of information and visually identify the key entities, common associations, sequence of events and location of scenarios.

To initiate the system and create connections between different countries and databases it is necessary to build the connections and describe the queries. The new system gives the possibilities noticeably increase working speed, operative feedback and information exchange.

i2’s Analyst's Workstation has been used within the football intelligence units in both Holland and Belgium to collate and analyse all incoming information sent to them from the law enforcement agencies of the participating nations in EURO 2000. The advantages created by the ability to quickly collate, analyse, interpret, and then disseminate information of this kind to operational groups in a timely manner was extremely effective, helping hundreds of hooligans to be kept from attending the matches or even entering the hosting countries. In 1998 i2 scooped the EuroIntel Golden Candle Award, for its contribution to the international intelligence community.
The Analyst's Workstation integrates the complete i2 suite of analysis tools that enable switch seamlessly between different analysis techniques without losing the overall thread of work:

- Spatial, through links to Geographical Information Systems - highlighting concentrations of activity or "hotspots”.
- Statistical, with *iGlass*
- Associative, with Analyst's Notebook (Link Notebook) - identifying associations and networks
- Temporal, with Analyst's Notebook (Case Notebook) - showing how events and activities relate to time
- Visual Querying, with *iBase*

One of the parts of an investigator's work is communicating the full complexity of a case in simple terms to the people who need to be kept informed. While it is crucial not to swamp decision-makers with information, they still need to be given a clear picture that will help them decide when and where to act.

With a clear understanding of the issues, proactive investigators aim not simply to arrest all the offenders within reach, but to prevent a repetition of the same activity in the future. This may mean, for example, tracing a network of individuals to locate the hidden perpetrators, or disrupting the structure of an organised crime ring.

Proactive Investigators use the Analyst's Notebook to visually present the information in a way that focuses in on key entities, providing the decision makers with the information they need to determine which action to take next.

The usage of visualised data improves the communication in the international level and also internally between surveillance agencies. The clearness and the simplicity with which the analysis reports on specific cases are presented, is so that they can also be used in Courts: the processed links, presented in appropriate charts, the succession of happenings evidently showed will allow the prosecutor to have more chances to convince judges. By the point of view of the Prosecutor’s Office the usage of visualised data in the criminal cases containing large amount of information helps to understand quicker the specific structure of crime or its part and it is possible to make the indictment in court more understandable.

The Analyst's Workstation has proven to increase significantly the productivity of investigative teams, to help both analysts and managers achieve and retain an understanding of multiple cases and extensive data. The charts have proven successful in conveying complex information to judges and juries.

In Estonia the Analyst’s Workstation was successfully used during the investigation of bomb explosion in the Stockmann Department Store that was reflected in Estonian media and abroad. The above-mentioned software gave the possibility to use the input information in every moment of analysis process and operative work. The scheme about the possible suspects and their connections

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1 *iGlass* is a data-mining tool which enables to explore and present data in a variety of statistical formats. It is possible to identify patterns and trends, make comparisons between data-sets and highlight exceptions from the norm, all of which can be presented in a range of graphs and charts for reporting purposes

2 *iBase* is an investigative database from i2 that delivers graphical analysis directly within database.
was constantly renewed. With the help of Analyst’s Notebook was made the analysis of phone calls that helped to decrease time and fastened the achieving of positive final result.

The project is also part of Estonia’s accession to Europol. Today a single country cannot fight by itself criminality, which moves always more freely between internal borders without barriers and external borders difficult to control. The relevant law enforcement agencies are obliged to be equipped with adequate instruments in order to interact according to Europol Convention (exchange of information through a common desk of liaison officers and common effort in the field of the analysis of criminal cases which involve two or more member states).

The possibility to interact with international police agencies or to exchange information assumes obviously a legal base, but also the existence of methodology and languages in common; the spread use of the Analyst’s Workstation between the many national police agencies allows this.

The relatively low rate of criminality in Estonia nowadays is very likely to raise when Estonia becomes wealthier. The geo-strategical position of Estonia makes it a potential transit country in the coming years, when the country is integrated to Schengen. These reasons are real incentives for the Estonian law enforcement authorities to get the requested instruments.

Information system
The creation and development of public administration databases has so far been decentralised. National databases have been predominantly formed technologically and periodically independently from each other. The central management and regulation of data exchange at national level has been avoided so far.
The legal aspects of the establishment and maintenance of databases has been solved (Databases Act – 1997; Government Decision and further amendments on “Establishment of national databases register”).
The aim of the modernisation program of databases is to change national databases into a common public, service rendering resource; national databases must function as an integral whole.
This is the framework where a national police forces databank can be settled, linking logically the different current databases; of course some data have to be sanitise.

The Police Board and the Security Police have the access to the following databases and registers:
• stolen vehicles;
• wanted persons;
• stolen objects ( weapons, documents, items );
• weapon licenses;
• administrative offences (local database);
• national vehicles register *;
• national population register *;
• Police information System (POLIS);
• National Criminal Record Office;
• Automated fingerprints identification system.
*administered by other authorities.

The Wanted Persons database is structured on a network which links the centre, Police Board, and the Police Prefectures; news are delivered 3 times a day to the Board of Border Guard.
The *Stolen Vehicles* database is structured on the same network, the Police Board and Police Prefectures are permanently linked; the central server is logically linked with the Vehicles Register and news are delivered to the Board of Border Guard 3 times a day, while text messages and fax messages are immediately delivered.

**POLIS**

POLIS is a police main information system composed of information recorded by the police; persons, objects and additional information related to it, as relevant information about violations of administrative law and about criminal procedure.

In the near future POLIS will be extended to be a police information system composing of various workstations, more important information resulting from policing, and it will enable access to all necessary data.

At present the following data is input to POLIS in case of an incident management:

- Messages received by a police authority (crime reports, reports on violations of administrative law, false reports, information, service information, etc); time, place, initial classification of the incident and description of it.
- Persons (informers, solvers), objects (vehicles, arms, etc.) related to the message.
- The information connected to a check-up of the message.

Information comes in by telephone (110), by personal approach, by a policeman on the field, by post-email-fax, etc and the Police duty officer or information service worker inputs the POLIS.

When there is a case to manage, the following data are input into POLIS:

- More important procedural decisions beginning from the first procedure, prosecution, dropping of charges etc.
- Movement of criminal cases (merger, severance, forwarding to investigation)
- Persons related to proceedings (suspects, the accused, witnesses, various investigators, etc.)
- Objects, institutions and other targets related to an incident
- Other specified and new information about the initial message.

The POLIS network links Police Prefectures and Police Board, where data are duplicated; operators and patrols are connected by radio with their operational centres settled in the Prefectures.

**Establishment of connection between existing information system and Analyst Workstation in Security Police**

The data that will be processed with Analyst Workstation is gathered from following sources:

1) National registers and commercial registers;
2) Collected surveillance information (police intelligence information);
3) Data of criminal cases.

Police forces can electronically access to the national registers. Telecommunication Act foresees legal basis for law enforcement agencies to have electronically access to specific databases of telecommunication companies. The connection of databases of telecommunication companies with information system of police agencies is in the process.
There is a need to connect Security Police Board Information System with Analyst Workstation.

Sharing the ownership of the equipment:

Security Police (11):
1 WS for the Unit which deals with corruption,
1 WS for the Unit which deals with organised crime,
1 WS for the Unit which deals with terrorism,
4 WS (one each) for Regional Departments.
1 WS for Tallinn Unit
3 WS for the three units in charge for strategical analysis (corruption, organised crime, terrorism)

Police Board (15):
2 WS for Financial Intelligence Unit;
for Central Criminal Police (13):
2 WS for Organised Crime department;
2 WS for Economic Crime department;
2 WS for Strategic Analysis Unit;
3 WS for Regional Centres (one each):
4 WS for the main Police Prefectures (Tallinn, Tartu, Parnu, Kohtla-Jarve ).

Ministry of Internal Affairs, National Unit of Strategic Analysis: 1WS;
Tax Board, Fiscal Investigation Department: 1 WS.

The division of responsibilities
The officials of the Police Board, the Central Criminal Police and police prefectures have the authority of a preliminary investigator, unless otherwise is provided in Criminal Procedure Code.

Security Police Board conducts pre-trial investigation in relation to:
- Corruption cases (misuse of official position, accepting of bribe, bribe mediation, corruptive act, bribing) committed by higher state officials,
- Terrorism and hijacking cases,
- Organised crime and smuggling cases, if the participants are state officials.

3.2 Training

3.2.1 Analyst Workstation training
The course is split in two parts, each one week long, and teaches students how to use the various components that make up the Analyst’s Workstation, including the connections between them.

The first part includes iBase (adding and finding data, creating queries, creating sets, sending data to the other components), Analyst’s Notebook (creating and printing charts, relation to a database, simplifying charts), iGlass (simple charting, presenting charts, queries and sub-queries, multi-series charts, crosstab charts), Mapping (charting data, selecting data).

The second part includes iBase (find path, creating reports, word reports plug-in, more queries, word search, manipulating sets, importing and exporting data), Analyst’s Notebook (combining charts, more text searching, attributes in the Link-notebook, customising the Link-notebook, managing large charts, case flow charts), iGlass (managing the query tree, more complex charts).
3.2.2. Anacapa training
Anacapa is training for analysts and investigators who are analysing from intelligence relating issues to a wide range of complex criminal activity but also for investigators who are not accountants but who must analyse complex financial manipulations performed to disguise and transfer money, gained from illegal activities.

The aim of the 2 weeks course is to provide a structured and methodical approach for the handling of large quantities of information and identifying potential areas of development. In addition to developing analytical principles the students will acquire charting techniques that can be used to display clearly and simply the complex associations of a criminal network and how it operates.

3.2.3. Strategic intelligence and analyst training.

The courses will cover following:
- **Intelligence process**, which means providing students with a detailed insight into the intelligence process and how analysis is incorporated into his process;
- **Link Charting**, objective is to provide students with the skills required to produce charts which help clarify relationships that are difficult to see and interpret in written narrative;
- **Layout Techniques**, the knowledge to produce charts effectively;
- **Inference Development**, the knowledge to develop inferences about the nature and the scope of the targeted criminal activity;
- **Commodity Flow Charting**, the objective is to enable students to apply the appropriate knowledge and techniques to produce Commodity Flow, Event Flow and Activity Flow Charts;
- **Concealed income Analysis**, with the objective of providing students with sufficient knowledge to be able to determine the extent to which a group or organisation is receiving and benefiting from money obtained from other than legitimate sources;
- **Comparative case Analysis**, with the objective to equip students with knowledge and skills to identify similarities and discrepancies whilst investigating and linking serial crimes;
- **Presentation Skills**, to provide students with the skills to be able to disseminate conclusions and recommendations from their findings in a structured, coherent and professional manner.

3.3 Linked activities

- There is an approved project for fight against corruption (expert advice and training) financed under Phare “Support to European Integration Process in Estonia (N°ES 9620.01.01).
- A project “Fight Against Economic and Financial Crimes in Estonia” financed under PSO Pre-accession Programme in its start-up phase. The Tax Board component in current project is complementary to the mentioned project.
- The project is not overlapping with the project Developing the readiness to implement SIS. The objective of SIS is to create national information system. It standardises the data exchange between the agencies related to SIS. One of the objectives of the Security Police Board and National Police Board’s project is to create the connection from the existing Security Police information system with the Analyst Workstation software. Therefore the activity of SIS information system is noticeably wider from the point of view to develop
information systems of state agencies. The activity of the mentioned project concerns the
creation of connection from the information system of one agency with the specific software.
The information system of the agency is following the national model (Estonian Global
Information System) and no connections are created with registers in the mentioned project.

3.4 Results:

- Police investigators and analysts trained in investigation and analyses methodology
  (Anacapa)
- Employees of Security Police Board, Police Board and MoIA trained in strategic
  intelligence and analyses
- Analyst workstations procured and installed
- Users of Analyst Workstations trained to use the software
- Hardware and software for establishing connections procured

In detail, the following results will be achieved:

- Police work will be more effective in the field of crime detection and criminal investigation.
- Police forces could solve more criminal cases in the field corruption, terrorism, organised
  crime, drug related crimes, frauds and money laundering.
- Criminal analysis and reports made with Analyst’s Workstation make possible operative
  feedback and quick exchange of information.
- Inserted information is available all the time during the process of analyses.
- Analysed information is available all the time during the surveillance work.
- Complicated criminal investigation will be faster.
- The visual reflection about the facts of crime is making easier to follow criminal procedure in
  different law enforcement agencies and justice institutions.

3.5 Activities:

3.5.1 Purchase of Analyst’s Workstation for 28 simultaneous users.

3.5.2 Training packages.

3.5.2.1) Training of 54 (22 employees from Estonian Security Police Board and 28 employees
  from Police Board; 2 employees from the Ministry of Internal Affairs, internal security analysis
  department; 2 employees from the Tax Board, Fiscal Investigation Department) employees for
  the use of Analyst’s Workstation software. Every employee gets training of 2 weeks.

3.5.2.2) Training of 54 (22 employees from Estonian Security Police Board and 28 employees
  from Police Board; 2 employees from the Ministry of Internal Affairs, internal security
  department; 2 employees from the Tax Board, Fiscal Investigation Department) employees in
  analysis and investigation methodology and techniques (Anacapa). Every employee gets training
  of 2 weeks.

3.5.2.3) Training of 17 (8 employees from Estonian Security Police Board and 7 employees from
  Police Board and 2 employees from Ministry of Internal Affairs, internal security analysis
  department) employees/supervisors in strategic intelligence and analyst training. Every employee
  gets training of 2 weeks.
3.5.3 Purchase of hardware and software for establishing connection between existing electronic information system and Analyst Workstation in Security Police.

3.5.4 Support packages and update for Analyst’s Workstation will be provided for three years after purchasing Analyst’s Workstation.

An independent expert will be responsible for monitoring the activity of procurement of Analyst Workstation, procurement of hardware and software for electronic information system and for training packages. He/she will establish a critical evaluation of the training packages after their completion.

Local project manager will take care of implementation of electronic information system and measurement of spent time per criminal case in average from beginning to end of the project.

4. Institutional Framework

Structure of Estonian Security Police Board, Police Board and Tax Board

The Security Police Board (see Annex 4a) and Police Board (see Annex 4b) are under the jurisdiction of the Ministry of Internal Affairs. The Central Criminal Police is under the jurisdiction of the Estonian Police Board.

The Tax Board (see Annex 4c) is subordinated to the Ministry of Finance. Fiscal Investigation Department (Maksupettuste Uurimise Keskus) was established in March 2001 and will get the rights for preliminary investigation and surveillance on April 1st, 2001. FID is a separate legal entity (comparable to the local offices of the Tax Board) in subordination to Tax Board Director General.

Project is aimed to develop and improve the work and capacity of the Security Police Board and Police Board as the main institutions that fight against and investigate the organised crime, corruption, money laundering and economics related crimes.

After the project completion the Security Police Board, Police Board and Tax Board will respectively be owners of the assets.
5. Detailed Budget (EUR)

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<th>Phare</th>
<th>Investment Support</th>
<th>Institutio Building</th>
<th>Total Phare (=I+IB)</th>
<th>National Co-financing</th>
<th>TOTAL</th>
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*National co-financing will come from the State Budget of 2001.

6. Implementation Arrangements

A project Steering Group will be established chaired by the Deputy Secretary-General responsible for Internal Security of the Estonian Ministry of Internal Affairs Mr. Kalev Timberg, to supervise the project implementation. The Steering Group will include representatives from the Security Police Board, Police Board, Ministry of Internal Affairs, Public Defence Academy, Tax Board, EC Delegation in Estonia and the Ministry of Finance.

The Project manager, Mr. Meelis Ratassepp, Deputy Director of Law and Administration Department of Estonian Security Police Board (Tel: +372 612 1400), is responsible for the overall management of the project.

The Implementing Agency is CFCU. CFCU will be responsible for tendering, contracting and accounting. Responsibility for preparation, implementation and control will remain the responsibility of the beneficiary institution.

The Programme Authorising Officer/PAO is:
Mr. Renaldo Mändmets,
Deputy Secretary General of the Ministry of Finance,
Tel: (372) 611 3545
The Project Officer is:  
Mr. Kalev Timberg, Deputy Secretary General responsible for Internal Security of the Estonian Ministry of Internal Affairs,  
Tel: (+372) 612 5003

7. Implementation Schedule

5.1 Start of tendering/call for proposals  
November 2001  
5.2 Start of project activity  
January 2002  
7.3 Project Completion  
October 2002

8. Equal Opportunity

Equal opportunity for men and women to participate in the project will be guaranteed and measured by recording carried out by the expert and consultants employed.

9. Environment  N/A

10. Rates of return  N/A

11. Investment criteria  N/A

12. Conditionality and sequencing

Implementation of the training strategy (that will be elaborated in the frame of the present project) will be financed from the State Budget 2001.

See also implementation schedule (Annex 2).

Co-operation agreement, regulating also exchange of data, will be signed between the Police Board, Board of Border Guards, Security Police Board and Customs Board during the course of the project.

Annexes to the project fiche:

Annex 1. Logframe planning matrix
Annex 2. Time Implementation Chart
Annex 3. A) Cumulative contracting schedule  
B) Cumulative disbursement schedule
Annex 4. A) Structure of the Security Police Board  
B) Structure of the Estonian Ministry of Internal Affairs
## LOGFRAME PLANNING MATRIX FOR THE PROGRAM OF INFORMATION SYSTEMS FOR INVESTIGATION AND ANALYSIS

<table>
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<tr>
<th><strong>Program name and number:</strong> ES01.04.03</th>
<th><strong>Date of drafting:</strong> 03.04.2001</th>
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<tr>
<td><strong>Contracting period expires:</strong> 31/12/2003</td>
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<td><strong>Total budget:</strong> 715 978 EUR</td>
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### Overall Objective

**Objectively verifiable indicators**
- Increased disclosure of crimes.
- Faster process of criminal procedure (less time spent per case, 1 month in average)

**Sources of Verification**
- National reports on criminality, statistics of police
- Evaluation of the Ministry of Interior
- Police activity analysis and data
- Evaluations and analysis by international organisations

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### Project Purpose

**Objectively verifiable indicators**
- Higher percentage of solved criminal cases concerning organised crime, money laundering, and corruption.
- Increased level of qualification and efficiency of the investigators and analysts.

**Sources of Verification**
- Analysis of project evaluation reports.
- Police reports analysis.
- Evaluation of police activity.
- Survey by Security Police Board and Central Criminal Police after start and after end of the

**Assumptions**
- All police investigators and analysts adopt to new methods
and corruption.

- Increased speed and efficiency of investigation and analysing process.
- Project on average duration of investigation of criminal cases.

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<tr>
<th>Results</th>
<th>Objectively verifiable indicators</th>
<th>Sources of Verification</th>
<th>Assumptions</th>
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</thead>
<tbody>
<tr>
<td>1. Investigators and analysts trained in investigation and analyses methodology (Anacapa)</td>
<td>1. 54 employees trained in Anacapa. Every employee gets 2 weeks training.</td>
<td>Project reports and analysis</td>
<td></td>
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<tr>
<td>2. Employees of Security Police Board, Police Board and MoIA trained in strategic intelligence and analyses</td>
<td>2. 17 persons trained (every employee get 2 weeks training).</td>
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<tr>
<td>3. Analyst workstations procured and installed</td>
<td>3. Analyst’s Workstation used by 28 concurrent users.</td>
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<td>4. Users of Analyst Workstations trained to use the software</td>
<td>4. 54 employees have received certificate for passing the training on Analyst’s Workstation software (every employee get 2 weeks training).</td>
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<tr>
<td>5. Hardware and software for establishing connections procured</td>
<td>5. Online information system is integrated to Analyst’s Workstation software.</td>
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<tr>
<th>Activities</th>
<th>Means</th>
<th>Cost (Phare, EUR)</th>
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<td>1) Purchase of Analyst’s Workstation for 28 simultaneous users.</td>
<td>1) Procurement</td>
<td>1. 327 497</td>
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<td>2) Training packages.</td>
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<td>2.1) Training of 54 (22 employees from Estonian Security Police Board and 28 employees from Police Board, 2 employees from the Ministry of Internal Affairs (internal security analysis)</td>
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</table>
department), 2 employees from the Tax Board (Fiscal investigation Department)) employees for the use of Analyst’s Workstation software. Every employee gets training of 2 weeks.

2.2) Training of 54 (22 employees from Estonian Security Police Board and 28 employees from Police Board, 2 employees from the Ministry of Internal Affairs (internal security analysis department), 2 employees from the Tax Board (Fiscal Investigation Department)) employees in analysis and investigation methodology and techniques (Anacapa). Every employee gets training of 2 weeks.

2.3) Training of 17 (8 employees from Estonian Security Police Board and 7 employees from Police Board and 2 employees from Ministry of Internal Affairs, internal security analysis department) employees in strategic intelligence and analyst training. Every employee gets training of 2 weeks.

3) Purchase of hardware and software for establishing connection between existing electronic information system and Analyst Workstation in Security Police.

4) Support packages and update for Analyst’s Workstation will be provided for three years after purchasing Analyst’s Workstation.

5) Procurement expert (for procuring Analyst workstation, hardware and
| software and training packages |   |   |   |
## TIME IMPLEMENTATION CHART
### ANNEX 2

**Project N°:**

**Project Title:** PROGRAM OF INFORMATION SYSTEM FOR CRIMINAL INVESTIGATION AND CRIMINAL ANALYSIS

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<td>Training of 54 employees for the use of Analyst’s Workstation software. Every employee gets 2 weeks training.</td>
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<td>Training of 54 employees in analysis and investigation methodology and techniques (Anacapa). Every employee gets 2 weeks training.</td>
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### ANNEX 3 A

#### CUMULATIVE CONTRACTING SCHEDULE

**Project No:**
**Project title:** PROGRAM OF INFORMATION SYSTEM FOR CRIMINAL INVESTIGATION AND A CRIMINAL ANALYSIS

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ANNEX 3 B

CUMULATIVE DISBURSEMENT SCHEDULE

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