Project n°: ES9803.01.01

Project title: Development of Agricultural Information Systems

Location: Estonia

Objectives: To design and install agricultural information systems (consisting of Agricultural Statistics and Economic Accounts for Agriculture (EAA), Farm Accountancy Data Network (FADN) and Market Information Systems (MIS)) to form a basis for the agricultural information collection needed for adequate decisions during the negotiating stage and Estonia as a member of the EU for both local and EU authorities. All systems described above are compulsory for the member states of the EU to regularly give information to the EC for analysing general agricultural situation, short term forecasting and decision making.

Description: The project will consist of

- strategy phase: elaboration of a long term strategy for the development of respective systems. Starting with the current institutional and technical situation and in consultation with the major users of the systems the goals will be identified. Long term strategies and short term action plans are discussed, including institutional, technical, management and financial aspects. In consultation with possible data providers and users of the information priorities are settled and pilot systems are initiated;

- extended pilot phase: the major goal of pilot projects is to check the information processes, to find the bottlenecks in the data flow and the failures in the technical systems and to identify the staff training requirements. Via extension of the number of pilots the information basis is strengthened. Strategies are developed to integrate the information systems and to embed the respective organisations in the national institutional frame;

- system enforcement phase: in this phase the already existing and developed elements of the systems are integrated and the network of information providers is completed. At the end of this phase the system meets Community requirements. Public institutions and branch organisations are regularly provided with target-oriented information.

The procurement of necessary IT equipment is foreseen in the project to support the implementation of information systems.

The project contributes to the fulfillment of Accession Partnership priorities identified as strengthening of the administrative structures to ensure the necessary capacity to implement and enforce the policy instruments of the CAP and the priority identified in the NPAA (chapter 12, page 21, Estonian version).

Institutional framework
Establishment of FADN and MIS has already been initiated by different institutions (Chamber of Agriculture and Commerce, Institute of Agricultural Economics) but there is no common understanding on the arrangements, needs and management responsibilities.
**Budget:**

<table>
<thead>
<tr>
<th></th>
<th>Investment</th>
<th>Institution Building</th>
<th><strong>Total Phare (I+IB)</strong></th>
<th>Recipient*</th>
<th>IFI*</th>
<th><strong>TOTAL</strong>*</th>
</tr>
</thead>
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<tr>
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<td>700 000</td>
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</table>

* In cases of co-financing only

**Implementation arrangements**

The project will be implemented by the CFCU in line with the Ministry of Agriculture (recipient institution, contact person for FADN and EAA Ms Katrin Noorkõiv, Head, Bureau of Information and Income Policy, for MIS Ms Ene Maadvere, ph. 372 6256 122) and coordinated by the Phare Agriculture Support Unit (Ms Triin Männik, ph. +372 6411 079).

**Implementation schedule**

- Start of tendering: 01.07.1998
- Start of project activity: 01.11.1999
- Completion: 01.11.2000

**Equal opportunity**

Equal opportunity for both sexes will be ensured according to the Estonian legislation. No discriminating measures will be involved in the implementation of the project.

**Investment criteria**

Project activities are in accordance with the priorities identified in the Accession Partnership (strengthening of the administrative structures to ensure the necessary capacity to implement and enforce the policy instruments of the CAP) and the National Programme for the Adoption of Acquis (Estonian version, Capability of Administration, chapter 12, page 21 - market information unit, FADN, agricultural statistics). The sustainability of the information system will be ensured by the Ministry of Agriculture.

**Conditionality and sequencing**

The ongoing process of approximation of legislation in the field of agriculture must be continued in accordance with the National Programme for the Adoption of the Acquis.

Steps must be taken within the Ministry of Agriculture to ensure the upgrading of civil servants in order to make full use of the information systems, also in the period after expiry of the Phare assistance.

The Ministry of Agriculture will decide on the division of responsibilities regarding the 3 components of the information systems and appoint direct counterparts to the project.
Development of Agricultural Information Systems

1. Community legislative acts concerned by the project and to be taken into account for harmonisation in Estonia

   see attached list

2. Relations of the project with previous Phare activities and with ongoing projects financed from other sources

   No Phare projects have been implemented for the development of agricultural information systems in Estonia. Hardware supply for agricultural registers (animal register, land parcel register and producers’ register) is underway.

   State budget: co-financing from the state programme has been foreseen for the development of FADN
AGRICULTURE

Summary Project Fiche

Project n°: ES-9803.01.02

Project title: Development of Estonian phytosanitary control services

Location: Estonia

Objectives:
Objective of the project is to modernise the testing equipment and techniques and improve the testing quality in the phytosanitary and plant control laboratories under the Estonian Control Centre of Plant Production.

Description:
The project will comprise of the procurement of laboratory equipment for the laboratories of the Estonian Control Centre of Plant Production (Seed Control Laboratory, Laboratory of Agrochemistry, Laboratory of Grain and Plant Material, Plant Health Laboratory and Laboratory of Pesticide Residues and Quality) necessary for the implementation of Community requirements in the phytosanitary and plant control, technical assistance and training on new equipment and testing techniques.

Institutional framework:
The Estonian phytosanitary and seed control, variety testing and seed control system has recently been reorganised. A new Plant Production Inspectorate has been established on the basis of former Seed and Variety Testing Inspectorate, Plant Health Inspectorate and Plant Quarantine Inspectorate. Laboratories conducting analyses for the inspection services have been separated and are now directly under the administration of the Ministry of Agriculture. Though organisational changes have been conducted there is still a need to update and improve implementation measures of Community requirements to be enforced in the nearest future. So far no Phare support has been channeled to the area.

Budget:

<table>
<thead>
<tr>
<th></th>
<th>Investment</th>
<th>Institution Building</th>
<th>Total Phare (I+IB)</th>
<th>Recipient*</th>
<th>IFI*</th>
<th>TOTAL*</th>
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<tr>
<td>Procurement of laboratory equipment and fittings</td>
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<td>1 900 000</td>
<td>1 900 000</td>
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<tr>
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<td><strong>2 100 000</strong></td>
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<td><strong>2 100 000</strong></td>
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</tbody>
</table>

* In cases of co-financing only

Implementation arrangements:
The project will be implemented by the CFCU in line with the Ministry of Agriculture (recipient institution, responsible person Mr A. Oopkaup, ph. +372 6256 179) and coordinated by the Phare Agriculture Support Unit (Ms Triin Männik, ph. +372 6411 079). Beneficiary institution: Estonian Plant Control Centre (Mr Märt Nõges, ph. +372 721 705).
**Implementation schedule**

<table>
<thead>
<tr>
<th></th>
<th>Start of tendering</th>
<th>Start of project activity</th>
<th>Completion</th>
</tr>
</thead>
</table>

**Equal opportunity**

Equal opportunity for the participation in and benefiting from the project will be assured in accordance with Estonian legislation. No discriminating conditions will be established.

**Investment criteria**

The project contributes to the objectives identified in Accession Partnership as *implementation and enforcement of phytosanitary requirements and upgrading of establishments to meet EC standards*. Activities related to the upgrading of plant control laboratories identified in the NPAA (Estonian version, chapter 5.2 - Agriculture, pages 23-30).

The division of responsibilities is completed between the different laboratories and sustainability of laboratory tests will be ensured under the Community requirements by upgrading the testing equipment. Additional financing is foreseen under the World Bank Agricultural Loan and from the state budget.

**Conditionality and sequencing**

A detailed study has to be conducted by EU plant control laboratory experts to finalise the technical specifications of equipment to be procured under the project.

The ongoing process of approximation of legislation with regard to phytosanitary control must be continued in accordance with the National Programme for the Adoption of the Acquis.

Steps must be taken to ensure the allocation of the necessary staff resources with the Ministry of Agriculture and the phytosanitary inspectorate services.

The Estonian Plant Production Control Center as the project beneficiary will prepare the draft technical specifications for the laboratory equipment to be procured. The Ministry of Agriculture will organize the expertise from a EU Member State on draft technical specifications to ensure the full complementarity of equipment with Community requirements. A staff member of the Control Center will be responsible for the overall monitoring of the project.
Development of Estonian phytosanitary control services

1. Community legislative acts concerned by the project and to be taken into account for harmonisation in Estonia
   
   see attached list

2. Relations of the project with previous Phare activities and with ongoing projects financed from other sources

   No Phare projects have been implemented in this sector in Estonia.

   State budget: EEK 39,000 for training, EEK 191,000 for equipment.
AGRICULTURE

Summary Project Fiche

Project n°: ES-9803.01.03

Project title: Preparation of Estonian fisheries sector for accession to the European Union

Location: Estonia

Objectives:
The objective of the project is to assist in the future integration of Estonian fisheries’ sector into the European Union by raising the institutional and technical capacity of institutions in the fisheries sector and improving the management of marine fisheries resources.

Description:
The specific tasks of the project are to assist Estonia in:

- the preparation of fisheries policies and plans for the sustainable exploitation of Estonian fisheries resources;
- the development of an integrated fisheries information management system to enhance Estonian fisheries management and planning capabilities;
- the drafting and application of fisheries laws and regulations; and
- coordination of Estonia’s initiatives with those of neighboring Baltic states and the EU.

The results of the project will be:

- A set of fisheries policies and plans which respond to the needs of Estonia’s fishing industry and which are consistent with the Code of Conduct for Responsible Fisheries, with EC norms, with the Compliance Agreement, and with accepted international practice;
- A fisheries management and decision making process linked to an integrated fisheries information system;
- Modern fisheries legislation which will respond to the requirements of international management of fisheries resources and the international trade in fish products. As a result of the Project new Estonian fisheries legislation will be developed and harmonised with the fisheries acquis as follows.

1. Law on Fisheries submitted to the Parliament: review of the draft Law, discussions with the relevant governmental offices, regional governments and industrial associations;
2. Government Regulation on the access to fishing waters and resources developed;
3. Government Regulation on markets and trade developed;
4. Regulation on structural policy of fisheries developed;
5. Regulation on international relations developed;
6. Regulation on research developed.

Project activities are in accordance with the priority of restructuring and strengthening of Estonian fisheries administration identified in the avis (pages 64-65 in Estonian version), Accession Partnership (chapter 3 article 2) and National Programme for the Adoption of Acquis (Estonian version, chapter 5.4 - fisheries).

Institutional framework
The primary target institutions are within the Ministry of Environment being the Fisheries Department, Sea Inspectorate and Marine Institute. Also county governments play an important role in the issue of fishing licenses and the collection and compilation of catch and effort information. Secondary targets are the fishing associations (Fishing Industry Association, Fishermen’s Association and Fish Farmers’ Association) and community groups in peripheral areas heavily dependent on fishing.
Budget:

<table>
<thead>
<tr>
<th></th>
<th>Investment</th>
<th>Institution</th>
<th><strong>Total Phare (=I+IB)</strong></th>
<th>Recipient*</th>
<th>IFI*</th>
<th><strong>TOTAL</strong>*</th>
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<td>300 000</td>
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</table>

* In cases of co-financing only

**Implementation arrangements**
The project will be implemented by the CFCU in line with the Ministry of Agriculture (recipient institution, responsible person: Mr Andres Oopkaup, Head of the Department of Foreign Relations, ph. +372 6256 179, coordination by the Phare Agriculture Support Unit in the Ministry of Agriculture, Ms Triin Männik, Phare Coordinator, ph. +372 6411 079) and the Department of Fisheries of the Ministry of Environment (project beneficiary, contact person Mr Robert Aps, ph. +372 492 141).

**Implementation schedule**

- Start of tendering: 01.09.1998
- Start of project activity: 01.11.1998
- Completion: 01.05.2000

**Equal opportunity**
Equal opportunity for the participation in and benefiting from the project will be assured in accordance with Estonian legislation and no discriminating criteria for sexes are foreseen.

**Environment**
Implementation of the project will contribute to the more sustainable and balanced use of fishery resources and to the promotion of more environment friendly fishing gears and fishing techniques.

**Conditionality and sequencing**
The ongoing process of approximation of legislation with regard to the fisheries sector must be continued in accordance with the National Programme for the Adoption of the Acquis.

Steps must be taken to ensure the allocation of the necessary staff at ministerial level and in the monitoring bodies.

Project activities will commence from the results of a previous Phare project and the same successful local team leader will be employed to ensure sustainability. The Deputy Director General of the Department of Fisheries of the Ministry of Environment will be responsible for the overall monitoring of the project.
Preparation of Estonian fisheries sector for accession to the EU
ES 9801.01.03

1. Community legislative acts concerned by the project and to be taken into account for harmonisation in Estonia
   
   
   
   
   - The component of the EC fisheries *acquis* regulating international relations will be harmonised: 04.20.10 - multilateral relations and 04.20.20 - agreements with non-member countries.

2. Relation of the project with previous Phare activities and with ongoing projects financed from other sources

Phare project *development of more effective management of fishery resources* (financed from ES9506.02.02, budget ECU 149 000) was implemented during the period May 1997-March 1998. One of the outputs was the development of the terms of reference for the new project for which the needs had been identified at the very beginning of the project due to very limited budget and delays in the start up of the project.

Financing from the State Budget: fishery institutions are planning the total costs of 3.3 MECU for developing the area covered by the Project in 1999-2000.
SPECIAL PREPARATORY PROGRAMME FOR STRUCTURAL FUNDS

Summary Project Fiche

Project n°: ES 9803.04
Project title: SPP – Special Preparatory Programme for the Structural Funds in Estonia
Location: Estonia

Objectives

General Objective:
The aim of the SPP is to develop progressively the necessary structures within the Estonian administration for the sound and effective management of the future participation in Structural Funds and the Cohesion Fund so that they are fully operational at the date of Accession to the European Union. To reach this aim, the following intermediate targets should be met by the year 2000:

Specific Objectives:
1. To develop the legal framework for the preparation and implementation of a National Economic Development Programme (NEDP);
2. To develop appropriate institutional framework and budgetary procedures, most particularly Sound Financial Management and Control of EU Funding, enabling a smooth transition towards the application of Structural Funds principles;
3. To prepare a prototype National Development Program similar to those drawn up for the EU Cohesion countries (Greece, Ireland, and Portugal) where the whole national territory is covered by Objective 1;
4. To set up a Central Coordination and Programming Unit (CCPU) within the Ministry of Finance which will be responsible for co-ordinating the implementation of the SPP;
5. To launch two pilot actions for integrated regional development in designated areas, according to Structural Fund principles;
6. To establish and develop the capacity to manage the Pre-accession Instruments: ISPA (cohesion-type transport and environment) and SAPARD (agricultural and rural development).

Description
On the basis of the proposals submitted by the Estonian authorities in their letter of 11 December 1997 and after discussions between the Estonian authorities and the Commission services in Tallinn on 30 March 1998 and in Brussels on 17/18 July, 1998, it has been decided to focus on two main areas, institution building and pilot projects.

The aim is to ensure that the arrangements put in place meet a series of performance and transparency requirements which will be discussed in detail in the framework of the SPP. Wherever possible, the intention will be to build on existing arrangements and to concentrate on the essential up to the year 2000 and to add refinements progressively thereafter in the period leading up to Accession. It will be necessary to define in partnership what is essential and what can be left to later, bearing in mind that the intermediate targets impose certain requirements. The partnership will also ensure close coordination and a proper allocation of tasks between this programme and other PHARE-financed actions especially those relating to regional policies in Estonia.
The project will consist of 5 main components and the Pilot Projects (2).

PROJECT COMPONENTS 1 – 5

Component 1. The legal and operational framework for the preparation and implementation of a National Development Programme; for the use of EU co-financing; and for participation in the Pre-accession Funds ISPA and SAPARD:

♦ Establishing a relevant legal basis so that the Structural Funds and the Cohesion Funds can be fully operational at the date of Accession to the EU;
♦ distribution of competencies among different line ministries and between the central and local governments;
♦ setting up the procedures for the preparation, approval and implementation of programmes;
♦ provisions governing the granting of public money to third parties, especially the business sector.

Component 2. The Strengthening of the institutional framework for the sound management and control of EU funds within the national budgetary framework and procedures:

♦ establishing a Central Coordination and Programming Unit (CCPU) at the Ministry of Finance;
♦ setting up the procedures of project selection and approval;
♦ ensuring the compatibility of the national and the EU budget concepts;
♦ earmarking funds for co-financing;
♦ managing financial flows;
♦ ensuring independent control and audit;
♦ developing monitoring and evaluation systems.

Component 3. A Prototype National Economic Development Programme covering the whole national territory of Estonia:

This programme will:
♦ make an analysis of the current situation;
♦ identify key objectives and targets;
♦ propose a development strategy to effect improvements;
♦ describe appropriate measures;
♦ assess whether the actions proposed comply with Community policies and regulations;
♦ identify the implementing agencies and the monitoring arrangements;
♦ make an environmental impact analysis;
♦ prepare annual financial tables by measure and by source of finance for the entire period of the programme.

In principle, the Development Programme will cover these sectors:

♦ Productive Investment (business support, competitiveness, inward investment etc.);
♦ Infrastructure (telecommunications, environment, transport, energy etc.);
♦ Human Resources (education, training, employment policy etc.);
♦ Development of rural and coastal areas and modernisation of the agricultural and fisheries sector;

It will aim for partnership with the private sector in defined ways, and it may also provide for special assistance targeted to individual disadvantaged regions.
Component 4. Setting up the Central Coordination and Programming Unit within the Ministry of Finance for the purpose of:

♦ coordinating the overall implementation of the SPP (including specific training requirements for sectoral Ministries and coordination of preparation of the National Development Plan);
♦ providing the central point of contact with the European Commission’s services regarding this programme;
♦ leading and coordinating various actions under this programme (especially in relation to budgetary and administrative procedures);
♦ strengthening, if necessary, the legal framework for and the organisation of the co-financing of this programme.

Component 5: Specific actions to prepare institutional capacity for ISPA and SAPARD:

♦ setting up an independent function within the CCPU, analogous to a Cohesion Fund evaluation unit;
♦ preparation of Prototype Transport and Environment Sector plans (operational programmes);
♦ preparation of Rural Development strategy and plans in preparation for implementation of Pilot Projects;
♦ development of technical capacity in cost-benefit analysis, environmental impact analysis and financial engineering;
♦ coordination and integration with other elements of the National Development Plan.

Inputs for Project Components 1 – 5

For the Project Components 1 - 5 the following inputs will be needed:

♦ the costs of medium and long-term detachments of civil servants in EU countries to the Estonian administration;
♦ the costs of short to long term detachments of Estonian civil servants to selected EU 15 administrations;
♦ the start-up costs of the CCPU to co-ordinate the SPP at the national level dealing with all the aspects of Structural Fund operations (the CCPU will work with all Ministries involved and the regional and local partners);
♦ workshops, seminars and training actions;
♦ the costs of equipment / materials for the Central Coordination and Programming Unit.

PROJECT COMPONENTS - Pilot Actions:

Two Pilot actions as a method of learning by doing:

Launching one or two pilot actions for integrated regional development in designated areas, according to Structural Fund principles.

The aim is to give the Estonian authorities direct experience of the operational aspects of the conception and implementation of “Objective 1” type programmes in a specific zone or zones of the country.

This will involve:
♦ the ex-ante analysis of the region’s needs;
♦ a development strategy for priority actions;
Human resources development will be an integrated element in the pilot projects.

**Inputs for Pilot Projects:**

The costs (including cofinancing) of the preparation and implementation of two pilot regional development programmes (the projects and the specific inputs have already been defined in principle).

**Institutional Framework**

The partner institutions and beneficiaries involved in the Estonian administration are, inter alia, the Ministry for Finance, the Ministry of Internal Affairs, the Ministry of Economic Affairs, the Ministries of the Environment, of Agriculture, of Social Affairs, of Education, of Transport and of Communications and the Fisheries Department. Interministerial institutions, regional and local authorities and social partners will also be involved in the project.

A specific structure i.e. **The Central Co-ordination and Programming Unit** within the national administration *(Ministry of Finance)* will be in charge of coordinating the implementation of the SPP. It will provide the central point of contact with the Commission services regarding this programme; it will take the lead and coordinate actions under this programme, especially in relation to budgetary and administrative procedures; the strengthening, if necessary, of the legal framework; and the organisation of co-financing of this programme. The Unit will coordinate the preparation of the National Economic Development Programme, while the key sectoral Ministries will be involved, for example, in task forces for specific topics. **The unit will be staffed from the national administration supported by long-term detachments of officials from EU 15 administrations.** There should be minimum recourse to consultants. The unit is operational from October, 1998.

At the moment a Working Group, consisting of representatives from key ministries and chaired by the Deputy Secretary-General of Ministry of Finance, is established for the overall coordination and monitoring of the SPP.

**Expected results and outputs**

- Central Coordination and Programming Unit established, staffed and equipped;
- National Economic Development Programme produced and approved;
- Appropriate programmes and procedures identified from a wide range of EU experiences; best practice models adopted;
- Pilot Project(s) launched;
- Exchanges of Estonian & EU officials ensured;
- Placements of Estonian staff in EU administrations elaborated and ensured;
- Comprehensive programme of workshops and training courses and study visits organized.
Budget: (in ECU)

<table>
<thead>
<tr>
<th></th>
<th>Investment</th>
<th>Institution Building</th>
<th>Total Phare (I+IB)</th>
<th>Recipient*</th>
<th>IFI*</th>
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<tr>
<td>B. Pilot Actions</td>
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<td>3,000,000</td>
<td>988,800</td>
<td></td>
<td>3,988,800</td>
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</table>

* In cases of co-financing only

Implementation Arrangements

Technical Implementation & Contractual & Financial Implementation:

The Central Coordination and Programming Unit will be the Implementing Agency with the assistance, where appropriate, of the Central Financing and Contracting Unit, and Ministry of Finance (National Fund). Implementation will be carried out according to Phare DIS rules and procedures. It is envisaged that a proportion of the project will be provided through twinning.

Implementation Schedule

Start of tendering:

- **Institution Building (Components 1 – 5):** October 1998
- **Pilot projects:** Oct. 1998

Start of project activity

- **Components 1 – 5:** Oct. 1998
- **Pilot projects:** Jan. 1999

Completion

- **Components 1 – 5:** end- 1999
- **Pilot projects:** end- 2000

Equal opportunity

Components 1 - 5:
No special criteria to be applied.

Pilot projects:
Equal opportunities are being respected when selecting projects and participants. Target figures for the number of persons starting in each measure will be expressed by gender and the realisation of these targets will be measured.
Conditionality and Sequencing

- Adequate response on twinning from EU Member States.

- The implementation of *Pilot projects* is conditional on the use of structural fund principles (programming, monitoring, evaluation and control etc.) at the national and sub-national level.

- For the pilot actions national co-financing is planned at progressive rates, up to the minimum Objective 1 co-financing rate i.e. 25%.
Annex 2: Detailed (indicative) cost breakdown

Section A; Institution Building

* Establishment of a Central Co-ordination Unit, including training, workshops, seminars, study visits and coordination/research and SPP secretariat 630,000

* Detachment of Estonian officials to EU administrations 180,000

* Detachment of officials from EU administrations to Estonia and local experts as support (framework contract) 690,000

sub-total 1,500,000

Section B; Pilot Projects

* Two pilot projects (to be co-financed) 1,500,000

TOTAL 3,000,000
Annex 3
Implementation Schedule - ES 9803.04

Special Preparatory Programme for Structural Funds in ESTONIA

| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 28 | 29 | 36 |
|-------|---|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|----|----|----|
| 1998  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |
| 1999  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |
| 2000  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |
| 2001  |   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |    |    |    |

A. INSTITUTION BUILDING

(A.1) Central Unit(s)

(A.2) Development Plan

(A.3) Manual
(Programming & Procedures)

(B) Pilot Projects

Tendering, contracting and coordination.

(1) It is possible that the Central Unit(s) will continue in operation after 1999 under revised funding arrangements.

Notes: ST = Start Tendering; SA: Start Activity; C = Completion
Annex 1
LOGFRAME MATRIX for the Special Preparatory Programme (SPP) for the Structural Funds in ESTONIA - ES 9803.04

<table>
<thead>
<tr>
<th>Wider Objective</th>
<th>Indicators of Achievement</th>
<th>Sources of Information</th>
<th>Assumptions and Risks</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Readiness to make full and effective use of ISPA and SAPARD by start of 2000</td>
<td>Information provided by European Commission</td>
<td>Maintenance of structures &amp; processes developed by SPP</td>
</tr>
<tr>
<td></td>
<td>Ability to introduce Structural Fund procedures for PHARE-funded economic development programmes from 2000 onwards.</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Immediate Objectives</th>
<th>Indicators of Achievement</th>
<th>Sources of Information</th>
<th>Assumptions and Risks</th>
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</thead>
<tbody>
<tr>
<td>The preparation and approval of a National Development Programme similar to those drawn-up for the EU cohesion countries where the whole national territory is covered by Objective I (Greece, Ireland and Portugal).</td>
<td>National Plan Agreed</td>
<td>Draft National Economic Development Plan</td>
<td>Support of EU administrations</td>
</tr>
<tr>
<td>The preparation necessary for the full and effective use of the new pre-Accession instruments introduced from 2000 onwards.</td>
<td>Pilot projects launched</td>
<td>Government regional and sectoral programmes</td>
<td>Programmes adopted by cabinet of ministers, agreement reached on development priorities</td>
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<tr>
<td>The preparation necessary for a progressive shift in PHARE procedures towards the application of Structural Fund principles from 2000 onwards until Accession, enabling a smooth transition at the time of Accession;</td>
<td></td>
<td>Published government development targets and objectives</td>
<td>Availability of co-funding for pilot projects</td>
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<td>Reports produced by CCPU</td>
<td>Partnerships established at regional and national level</td>
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<td>Seconded EU officials</td>
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<td>Reports of pilot programme monitoring committee</td>
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### Results

- National Economic Development Plan produced and approved.
- Appropriate programmes and procedures identified from wide range of EU experiences. Best practice models adopted.
- Priorities for Institution Building identified.

### Indicators of Achievement

- Draft National Development Plan published
- Development of ‘Programming and Procedures Manual’ appropriate to CEEC conditions

### Sources of Information

- Government reports
- CCPU publications and reports
- Training courses on programming and procedures

### Assumptions and Risks

- Support of EU Member State administrations
- Working groups in key ministries and development agencies established and co-ordinated
- Consultation with regional/local government
- Regional databases established

### Outputs

- Central Administrative Unit (CCPU) established, staffed and equipped
- Exchanges of CEEC & EU officials
- Long term placements of CEEC staff in EU administrations
- Comprehensive programme of workshops and training courses.
- Pilot Actions

### Indicators of Achievement

- Secondment and appointment of staff to CCPU
- Increased awareness of EU Structural Funds programmes and procedures
- Increased numbers of trained staff in regional and central administrations

### Sources of Information

- Local and central government reports and statistics
- Awareness raising publications produced by CCPU
- CCPU technical reports
- Training materials sponsored by CCPU

### Assumptions and Risks

- Ministerial agreement on location and functioning of CCPU
- Necessary administrative arrangements are made for CCPU functioning
- Officials seconded to CCPU
- Support of EU Member State administrations

### Inputs

Financial: Phare: 3.00 MECU; national co-financing for pilot projects is required at progressive rates, up to the minimum Objective 1 co-financing rate i.e. 25%.

Technical Assistance: CEEC-EU institutional agreements; administrative support from EU officials/experts, provision of training and supply of equipment/materials.