STANDARD SUMMARY PROJECT FICHE

1. Basic Information

1.1 Désirée Number: CZ2003/004-338.05.01
1.2 Twinning Number: CZ03/IB/JH/01
1.3 Title: Judicial Academy and Co-operation in Criminal Matters
1.4 Sector: Justice
1.5 Location: Czech Republic

2. Objectives

2.1 Overall Objective(s):
Strengthening the effectiveness and transparency of the Czech judiciary system in line with the objectives of stability of institutions guaranteeing democracy, the rule of law, human rights and respect for and protection of minorities

2.2 Project purpose:
To support and enhance functioning of the Judicial Academy by strengthening and harmonising the educational and career systems in the justice sector
Mutual assistance in criminal matters brought into compliance with the Convention established by the Council in accordance with Article 34 of the Treaty on European Union, on Mutual Assistance in Criminal Matters between the Member States of the European Union of 29th May 2000.

2.3 Accession Partnership (AP) and NPAA priority
Accession Partnership 2001/Action Plan priorities:
Complete the reform of the judiciary, taking account of legal, organisational, administrative, training and budgetary aspects, with a view to ensuring effective application of the law, including EC legislation, speeding-up of judicial proceedings and ensuring independence of the judiciary.

Peer review (July, 2002)
The judicial education system is improving and will continue to do so with the opening of the Judicial Academy in autumn 2002. Short-term technical assistance is desirable in relation to the training of staff for the Judicial Academy and the further education of the judges in civil litigation case management.

3. Description

3.1 Background and justification:
The Judicial Academy is a young institution, situated in Stráž pod Ralskem (a small town in the North of Bohemia). The Judicial Academy shall be understood not only as a single institution offering educational services to the Czech judiciary, but also as an educational network of all subjects in the judiciary. Its task is to coordinate activities concerning education with the main objective of strengthening the Czech judiciary system, especially its effectiveness and transparency and it remains the only centralized centre of education for the judiciary at the national level.

A reform of the human resources system of the Czech judiciary is necessary, because a comprehensive system of staff evaluation is missing up to now. It is therefore very difficult to identify educational and other needs of the judiciary staff. In order to make the system of education effective, the individual subjects of the Czech judiciary should articulate their educational needs themselves and manage to give professional education to specific groups of recipients. The Czech judiciary system is not fully exploiting important human resources due to the lack of penetrability between the highest categories of staff (judges, state prosecutors) and the other staff. The number of judges and prosecutors is reaching the target quota and at the same time number of law faculty graduates is not decreasing. These young lawyers if refused to apply for
the position of a judge must turn to the private sector. On the other hand, the efficiency of the current Czech judiciary system is inhibited by the fact that judges and prosecutors are overloaded with administrative work, which can be done by higher judiciary staff with lower education than judges and state prosecutors have.

Regional classrooms:

Taking into account that the location of the JA building is convenient for longer education programs, shorter arrangements should be brought closer to judges and state prosecutors. To avoid time losses during travelling of judges and state prosecutors the JA proposes to offer short – time education activities with the support of regional classrooms. We intend also to save time of the lecturers by creating a type of video-conference link between regional classrooms and the centre in Stráž. It would be much easier to attract top lecturers for short time lecturing provided from their own regions than to force them to travel the whole distance to Stráž.

This doesn’t mean creating of local dislocated educational centres in the sense of new staff, autonomy etc. The judicial education in the CR stays centralized. Based on the Decree of the Ministry of justice on the initial training it is foreseen that Judicial Academy in Stráž will be running in its full capacity. The whole theoretical part of the initial training (judge and prosecutor trainees) will be carried out in the centre. As regards the on-going training (appointed judges and prosecutors) longer educational activities (more than 2 days) will be organised in Stráž and the shorter ones in the regions. The JA staff will just use these regional classrooms for providing their activities. The regional classrooms will be situated on regions partly corresponding with NUTS II units, i.e. North-Western Bohemia (Ústí n. Labem), Western Bohemia (Pízen), Southern Bohemia (České Budejovice), Eastern Bohemia (Hradec Králové), Middle Bohemia and Prague (Prague), Southern Moravia (Brno), Middle Moravia (Olomouc), Northern Moravia (Ostrava).

In order to improve communication of information concerning education within the whole judiciary, there is a need for a complex communication and information system based on currently existing communication networks. This part of the project would basically mean creating efficient communication paths between the Judicial Academy centre in Stráž pod Ralskem and persons being educated. An information database available for off-site reading, partly open for the public, partly locked under private login names and passwords will be created. This database would collect information about offered education services, projects, learning materials and other information concerning the process of education and (database) would be mainly used by staff responsible for education or HR development at the individual institutions of the judiciary. After completing this project the level of awareness about offered educational activities will rapidly increase. Every participant will have a chance to check the listed offers and to immediately apply. The Judicial Academy staff will have a wide working communication channel towards the participants. Concerning communication, supposing if the JA succeeds in forming an efficient evaluation system, it will have relevant information being transported through its communication channels.

JA identified the need of PR work among the judiciary in order to find a way of representing the view of centralised education system and make it acceptable for judges and state prosecutors. Therefore MS PR or HR experienced experts for short – term missions will be applied.

JA would like to continue the efforts made in the Phare CZ 00-07-05 project: Strengthening the Provision of Life-Long Training for Judiciary by providing further training to newly recruited internal and external trainers of the Judicial Academy in the interactive teaching techniques and other pedagogical methods in the judiciary.

Supreme State Prosecution Office is a central institution for international mutual assistance in criminal matters. Until accession it will have to establish necessary technical facilities to provide on requests of judicial authorities of EU Member States legal aid in form of hearing of witnesses via video-conference according to the article Nr. 10 of the Convention on Mutual Assistance in Criminal Matters between the Member States of the European Union (direct part of EU JHA acquis). The Czech Republic is still not able to meet this obligation, because there is no equipment in the Czech judiciary, which would enable such a kind of hearing witness.

The utilization of this kind of equipment is convenient especially in cases of organised crime penal prosecution. Considering the increasing number of international cases of penal prosecution in the Czech Republic, and on the other hand the Czech Republic is often requested for legal aid by hearing a witness in
cases of organised crime, prosecuted abroad, it is essential to dispose of at least one set of videoconference equipment.

These videoconference facilities will be used for the educational purposes too, in order to train Czech officials in providing this special kind of legal assistance. This training will be co-ordinated with the Judicial Academy.

3.2 Linked activities:

Phare CZ 9405-01-01-09, Legal Approximation Programme: Systematic Training in EC law for Czech Judges. Within the project 110 judges from all Czech courts were trained in basic courses of EC law. Seminars during 1998 were based on the “training of trainers” concept.

Phare CZ 9405-01-01, Legal Approximation Programme: Language Training for Judges: Within the project 25 judges were trained in English and 11 ones in French.

Phare CZ 9810-03-01, Support to the Association of Judges and to the Association of State Attorneys. This project contributed to improve the qualification of Czech judges and state prosecutors by assisting the Czech beneficiaries to model a quality long-term training system for judges and state prosecutors. In the Inception Report the PAA identified needs on the side of the Czech judiciary and recommended such system. This project also included the support of the European Judicial Information Centre (EJIC), which was established under the support of bilateral (the Netherlands) MATRA 1998 – 2001 Project. The objective of EJIC’s activities is to give judges and state prosecutors access to national and international documents regarding the position and role of judiciary in a democratic state.

Phare CZ 00-07-05, Twinning and investment project: Strengthening the Provision of Life-Long Training for Judiciary. The purpose of this project is to assist in the process of establishment of the Judicial Academy and life-long learning system in the judiciary by means of training the trainers of the Academy, study visits and supplies of the equipment for the JA. The implementation of this project will last until February 2002. Judicial Academy started its educational activities in September 2002. This project enabled leaders of the Judicial Academy to make more precise definition on its intentions, needs and futures activities. The results of this project will be integrated into the proposed Phare 2003 project, i.e. in the investment part the purchase of equipment for regional classrooms will be a follow up of the equipment of the central academy in Stráž done in Phare 2000 project and in the twinning part the new project will complement the identification of educational needs of judges and public prosecutors by needs of other categories of judicial staff.

Phare CZ 01-07-01, Judicial Reform and Court Management includes, inter alia, elaboration of analysis of case management in the CR by English and German experts until 12/2003. Elaboration of this analysis, made by British experts, will be the essential source of future case management studies.

Project of the Dutch foundation EMS in cooperation with the project Grotius on the case law and case management issues.

3.3 Results:

- Career system of all personnel in the justice sector defined and developed
- System of training and further education of lower and middle personnel in the justice sector defined and developed
- Improvement of the communication information strategy on education within the Judicial Academy, the Ministry of Justice and the Legal professions’ associations
- Judicial academy trainers receive further training
- Interactive teaching techniques introduced
- Information database available for professional public by the end of 2005
- New teaching methods employed in practice. Distance inter-active teaching enabled by the means of audio-video-conference equipment
- JA Education program accessibility improved.
- Less working time wasted by travelling accompanied by higher interest of participants in education.
Higher frequency of shorter interactive and more intensive education activities realised in the regional classrooms.

Technical equipment for distance examination of witnesses installed at the right level of quality and quantity according to the Technical specification at the Supreme State prosecution Office by 2004

The videoconference equipment will fasten the legal aid requirements processing in cases of penal prosecuting of organised crime up to 20% of time spent, and it will ensure safety of witness, which is incalculable value

Speed of criminal proceedings within the EU (incl. Czech Republic) increased, more evidence available.

Video data projectors will facilitate training actions, which take place on the SSPO for state prosecutors dealing with serious economic and financial crime in the three above mentioned state prosecution offices, or for specialists from regional prosecution offices. Data projectors will be used for all kinds of seminars provided by the SSPO.

3.4. Activities:

Taking into account what has been elaborated within the project Phare CZ 000705, it is necessary to continue with further activities:

(1) Twinning:

• Identification of the educational needs of the judiciary staff (i.e. judges, state prosecutors, high court officials and other court personnel)
• Elaboration of a comparative analysis of the evaluation systems of particular groups of employees (i.e judges, state prosecutors, but mainly high court officials, court clerks, heads of court offices etc.).
• Elaboration of a comparative analysis of Human Resources Development in judiciary systems of 3 EU Member States
• Professional communication activities, workshops with MS lecturers (Educational experts or HR experts in judiciary) in order to make the judiciary public to accept new concept of the lifelong training, which is compatible with judicial education systems in EU member states
• Seminars: training of trainers in interactive teaching and other pedagogical methods.

Activities will be carried out by means of one contract (Contract 1), which would include:
PAA for 1 year from EU Member State, experienced in judiciary, with good understanding of human resources, with experience in education in the judiciary, able to ensure the expected activities
Budget: approx. 0,20 MEUR

Mission of approx. 10 short-term experts from EU Member States to Stráž pod Ralskem:
Qualification of experts:
judges or prosecutors and PR, Human Resources experts;
approximately for 10 x 5 days in the Czech Republic
Budget : approx, 0,10 MEUR

Training and other supporting activities: Professional communication activities, workshops etc.
Budget: approx. 0,10 MEUR
Total budget: 0,40 M€ for twinning

(2) Supply of equipment:

Purchase and delivery of the equipment for the Supreme State Prosecution Office in Brno and for the High State Prosecution Offices in Prague and Olomouc and purchase and delivery of the equipment for the JA regional classrooms.
The PAA will assist to verify the detailed technical specifications of the equipment.
Supply of equipment will be realized by means of two contracts.

Contract 2 includes:
Supply of equipment to the Supreme State Prosecution Office
6 data projectors for the purpose of educational activities managed by the Supreme State Prosecution Office: located by couples to:
the Supreme State Prosecution Office in Brno,
the High State Prosecution Office in Praha
the High State Prosecution Office in Olomouc
1 set of video-conference ISDN equipment for at a distance hearing of witnesses among EU Member States
- for the Supreme State Prosecution Office
Budget: 0,11 M € for SSPO investment

Contract 3:
Supply of equipment to the Judicial Academy regional classrooms
- 8 sets of discussion equipment, consisting of:
  microphone, repro boxes, mixing equipment, etc. (approx. 0,025 MEUR)
- 8 sets of audio-video-conference equipment, consisting of:
  server, video camera, digital connection etc. (approx. 0,210 MEUR)
- 3 sets of portable interpreting equipment, consisting of:
  headphones, interpreting cabins etc. (approx. 0,025 MEUR)
Budget: 0.26 M € for investment JA

3.5 Lessons learned:

According to the EC Regular Report 2002, the Act on Courts and Judges creates the Judicial Academy. This began operations in September 2002. The Academy is to provide life-long training for the judiciary. The Ministry of Justice has revised the curricula for training of judges and state prosecutors, covering all relevant areas including human rights as well as civil and criminal judicial cooperation. It is important that the appropriate representatives of the judiciary are involved in the functioning of the Judicial Academy.

Judicial training is developing well but there is an urgent need for the further training of teaching staff in interactive methods, such as simulated hearings, and regarding the reform of the system of criminal prosecution. The setting up of the Judicial Academy is evaluated in the Report as a positive step.

The Project Phare 2000 – Strengthening the Provision of Lifelong Training in Justice has supported the Judicial Academy by equipment and a basic experience with judicial education at EU level. There is a lack of know-how to adopt acquired ideas into the system of education in the Czech Republic in order to make the professional public to accept it.

During last two years, thanks raise of specialised departments at High Prosecution Offices in Prague and Olomouc and the Supreme State Prosecution Office in Brno, has increased the number of criminal prosecutions in cases of serious economic and financial crime, which was positively evaluated by the EC Regular Report.

4. Institutional Framework

The immediate beneficiaries of the Project will be the Judicial Academy in Straz pod Ralskem, Ministry of justice, Supreme State Prosecution Office in Brno and High Prosecution Offices in Prague and Olomouc.

Judicial Academy is established according to the Act No.6/2002 Coll., on Courts and Judges to provide initial and on-going education to judges, state prosecutors and other professions in the judiciary. The Council of the Judicial Academy, which is appointed by the Minister of Justice, governs Judicial Academy. Executive part of work is co-ordinated by the Director of the Judicial Academy. The Ministry plays a supervisory function over the provision of training by the Judicial Academy.

Supreme State Prosecution Office is a central institution in providing international legal assistance in criminal matters. It is also competent to provide its own training to state prosecutors. The owners of the equipment purchased in this project will belong to the Supreme State Prosecution Office.

For the project there will be established a Steering Committee consisting of representatives of MoJ, Member state Twinning partners, Judicial Academy and other relevant institutions to co-ordinate and supervise the activities of the project.
5. Detailed Budget (M€)

<table>
<thead>
<tr>
<th>Phare Support</th>
<th>National Co-financing*</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Investment Support</td>
<td>Institute Building</td>
</tr>
<tr>
<td>Contract 1 – Twinning Covenant</td>
<td>0,40</td>
<td>0,40</td>
</tr>
<tr>
<td>Contract 2 – Supply of equipment</td>
<td>0,11</td>
<td>0,11</td>
</tr>
<tr>
<td>Contract 3 – Supply of equipment</td>
<td>0,26</td>
<td>0,26</td>
</tr>
<tr>
<td>TOTAL</td>
<td>0,37</td>
<td>0,40</td>
</tr>
</tbody>
</table>

*There will be parallel co-financing, realized from the national budget, chapter 336 (Ministry of Justice), predicted in a budgetary year 2004.
Supreme State Prosecution Office will provide resources for the rooms and equipment of places where the purchased equipment should be placed. It will bear all the costs connected with running of the ISDN videconference equipment.
Judicial Academy will provide resources for the adjustments of buildings setting-up equipment for the regional classrooms.

6. Implementation Arrangements

6.1 Implementing Agency

The CFCU will be the Implementing Agency responsible for tendering, contracting and accounting. Responsibility for the technical aspects related to preparation, implementation and control would be divided between the Judicial Academy and the Supreme State Prosecution Office. The MoJ, European Integration Dept, will co-ordinate the project implementation.

Beneficiary institutions: Judicial Academy in Straz pod Ralskem
Supreme State Prosecution Office in Brno

Contact Persons:
Ms. Svetlana Kloucková,
Head of International Dept.
Unit of legal contacts with abroad
Supreme State Prosecution Office
Jezuitská 4
660 55 Brno
Czech Republic
tel.: +420 542512416
fax: +420 542512414
E-Mail: klouckova@nsz.brn.justice.cz

Mr., Jaroslav Opravil,
Judicial Academy ,
Máchova 200
471 17 Stráž pod Ralskem
Tel.: +420 487827101
Fax: +420 487827183
Jaroslav.Opravil@akademie.justice.cz

6.2 Twinning

Implementation arrangements:
Contact Person: Mr. Jaroslav Opravil,
Judicial Academy , Máchova 200
471 17 Stráž pod Ralskem
6.3 Non-standard aspects
    N/A

7. Implementation Schedule

Twinning covenant
- Circulation of project fiche to MSs 1Q/2003
- Start of project activity 4Q/2003
- Project completion 4 Q/2004

Investment
- Please see implementation chart annexed to the log frame matrix

8. Equal Opportunity

There is no difference in the approach to men and women.

9. Environment
    N/A

10. Rates of return
    N/A

11. Investment criteria
    N/A

12. Conditionality and sequencing
    N/A

ANNEXES TO PROJECT FICHE
1. Logframe planning matrix
2. Detailed implementation chart
3. Contracting and disbursement schedule
**LOGFRAME PLANNING MATRIX**

<table>
<thead>
<tr>
<th>Overall objective</th>
<th>Objectively verifiable indicators</th>
<th>Sources of Verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strengthening the effectiveness and transparency of the Czech judiciary system in line with the objectives of stability of institutions guaranteeing democracy, the rule of law, human rights and respect for and protection of minorities</td>
<td>Acknowledgement by the European Commission</td>
<td>Commission Monitoring Reports</td>
</tr>
<tr>
<td></td>
<td>Acknowledgement by other organisations (e.g. Council of Europe, NGO’s)</td>
<td>Reports of Council of Europe, NGO’s</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project purpose</th>
<th>Objectively verifiable indicators</th>
<th>Sources of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>To support and enhance functioning of the Judicial Academy by strengthening and harmonising the educational and career systems in the justice sector by:</td>
<td>Quality and relevance of training activities improved</td>
<td>Judicial Academy</td>
<td>Other key measures to strengthen the institutional capacity to implement the acquis undertaken</td>
</tr>
<tr>
<td>• providing further training for trainers</td>
<td>Speed of criminal proceedings within EU (including Czech Republic) increased (how much? It is not possible to guess how much- MoJ), more evidence available</td>
<td>Personnel Department of the Ministry of Justice</td>
<td>High political commitment</td>
</tr>
<tr>
<td>• supporting the introduction of modern, inter-active teaching techniques</td>
<td></td>
<td>Legal professions’ associations (e.g., Union of Judges and State Prosecutors, /all judges undergoing training, Bar Association)</td>
<td>Adequate financial and human resources</td>
</tr>
<tr>
<td>• supporting the introduction of training in case management techniques</td>
<td></td>
<td>Supreme Public Prosecution Office</td>
<td></td>
</tr>
<tr>
<td>• supporting the development of regional education databases</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• bringing mutual assistance in criminal matters into compliance with the Convention established by the Council in accordance with Article 34 of the Treaty on European union, on Mutual Assistance in Criminal Matters between the Member States of the European Union of 29th May 2000</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Results</th>
<th>Objectively verifiable indicators</th>
<th>Sources of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Judicial academy trainers receive further training</td>
<td>Information database available for professional public by the end of 2004</td>
<td>Judicial Academy</td>
<td>Appropriate legislative framework gradually adopted</td>
</tr>
<tr>
<td>Inter-active teaching techniques introduced</td>
<td>New teaching methods employed in practice</td>
<td>Personal Department of the Ministry of Justice</td>
<td></td>
</tr>
</tbody>
</table>
• Career system of all personnel in the justice sector defined and developed
• System of training and further education of lower and middle personnel in the justice sector defined and developed
• Creation of an educational network
• Improvement of the communication information strategy on education within the Judicial Academy, the Ministry of Justice and the Legal professions’ associations - the Union of Judges, the Union of State Prosecutors
• Mutual assistance in criminal matters improved including audio-video-conference
• Technical equipment for distance examination of witnesses installed at the right level of quality and quantity according to the Technical specification at the Supreme State Prosecution Office by 2004
• Speed of criminal proceedings within EU (including Czech Rep.) increased, more evidence available

<table>
<thead>
<tr>
<th>Activities</th>
<th>Means</th>
<th>Sources of Verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identification of the educational needs of the judiciary staff (i.e. judges, state prosecutors, high court officials and other court personnel – MoJ insists on these 3 activities – core of the project)</td>
<td></td>
<td></td>
<td>• Implementation of the Phare project CZ 00-07-05 “Strengthening the Provision of Life-Long Training for Judiciary” within which the Judicial Academy has been supported by twinning and investment as well.</td>
</tr>
<tr>
<td>Elaboration of a comparative analysis of the evaluation systems of particular groups of personnel</td>
<td></td>
<td></td>
<td>• Supplies of IT equipment financed from Phare investment projects to all courts and state prosecution offices</td>
</tr>
<tr>
<td>Elaboration of a comparative analysis of Human Resources Development in judiciary systems of 3 EU Member States</td>
<td></td>
<td></td>
<td>• Justice information network created and being improved-related to the implementation of 2001 and 2002 projects</td>
</tr>
<tr>
<td>Public Relations activities, workshops with MS lecturers (PR or HR experts in judiciary) in order to explain and publicise the new concept of lifelong training</td>
<td></td>
<td></td>
<td>• ISDN connection</td>
</tr>
<tr>
<td>Purchase of the equipment for the Prosecution Offices</td>
<td></td>
<td></td>
<td>• Internal data network of judiciary institutions</td>
</tr>
<tr>
<td>Training of trainers of JA in interactive teaching techniques and other pedagogical methods to be employed in the judiciary</td>
<td></td>
<td></td>
<td>• National co-financing available when required</td>
</tr>
<tr>
<td>Short time intensive interactive seminars in order to increase frequency of shorter education activities realised in the regional classrooms.</td>
<td></td>
<td></td>
<td>Co-financing from the Czech side</td>
</tr>
<tr>
<td>Purchase and delivery of equipment for regional classrooms</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| **Contract 1 - Twinning package – 0,400 M€:** | • PAA for 1 year (from EU Member State, experienced in judiciary and good understanding of human resources issues, language skills presumed: English at very good level, willingness to travel to Straz pod Ralskem) – approx. 0,200 MEUR  
- Mission of short-term experts from EU Member State to Stráž pod Ralskem: judges, prosecutors and PR, Human Resources experts  
language skills presumed: English, willingness to travel to Straz pod Ralskem; approximately for 10 x 5 days in the Czech Republic – approx. 0,100 MEUR  
- Training and other activities – app. 0,1 MEUR | • Project Quarterly reports  
• Steering Committees organised in the framework of the project’s implementation  
• Comparative Analysis’ outcomes  
• Reports by experts  
• EMS and EU reports | |
| **Contract 2 - Supply of equipment** by a private company selected out of an international tender – 0,11 M€ | • 6 data projectors for the purpose of educational activities managed by the Supreme State Prosecution Office: designated to: the Supreme State Prosecution Office in Brno, the High State Prosecution Office in Praha the High State Prosecution Office in Olomouc  
- 1 set of video-conference ISDN equipment for at a distance hearing of witnesses among EU Member States | | |
for the Supreme State Prosecution Office

**Contract 3**

- 8 sets of discussion equipment, consisting of: microphone, repro boxes, mixing equipment, etc. (approx. 0.025 M€)
- 8 sets of audio-video-conference equipment, consisting of: server, video camera, digital connection etc. (approx. 0.210 M€)
- 3 sets of portable interpreting equipment, consisting of: headphones, interpreting cabins etc. (approx. 0.025 M€)

Total: **0.26 M€** for investment JA

**Phare support = 0.77 M€**

- approx. 0.40 M€ for twinning
- approx. 0.37 M€ for investment

Items for investment budget:

- approx. 0.11 M€ for investment SSPO
- approx. 0.26 M€ for investment JA

---

**Preconditions**

- Approval of MoJ’s IT department and Investments department
- Approval of MoJ’s HR department (twinning part)
- ISDN connection provided to the Supreme State Prosecution Office
- Demand for education activities organised by JA in regions
**Detailed Implementation Chart**

**Judicial Academy and Co-operation in Criminal Matters**

<table>
<thead>
<tr>
<th>Action</th>
<th>Year</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Twinning and Training Package</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Launch Twinning request to Member States</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Selection of MS(s) for twinning</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Elaboration of Twinning covenant</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Submit Twinning covenant to Commission Steering Committee for approval</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Twinning package commences</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project implementation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Investment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tender Launch</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract(s) signature</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project implementation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Contracting and disbursement schedule

Cumulative Quarterly Contracting Schedule (mil. €)

<table>
<thead>
<tr>
<th>Project</th>
<th>3Q/02</th>
<th>4Q/02</th>
<th>1Q/03</th>
<th>2Q/03</th>
<th>3Q/03</th>
<th>4Q/03</th>
<th>1Q/04</th>
<th>2Q/04</th>
<th>3Q/04</th>
<th>4Q/04</th>
<th>1Q/05</th>
<th>2Q/05</th>
<th>3Q/05</th>
<th>4Q/05</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Judicial Academy and Co-operation in Criminal Matters</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0.77</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0.77</td>
</tr>
</tbody>
</table>

Cumulative Quarterly Disbursement Schedule (mil. €)

<table>
<thead>
<tr>
<th>Project</th>
<th>3Q/02</th>
<th>4Q/02</th>
<th>1Q/03</th>
<th>2Q/03</th>
<th>3Q/03</th>
<th>4Q/03</th>
<th>1Q/04</th>
<th>2Q/04</th>
<th>3Q/04</th>
<th>4Q/04</th>
<th>1Q/05</th>
<th>2Q/05</th>
<th>3Q/05</th>
<th>4Q/05</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Judicial Academy and Co-operation in Criminal Matters</td>
<td>0.20</td>
<td>0.40</td>
<td>0.60</td>
<td>0.70</td>
<td>0.77</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0.77</td>
</tr>
</tbody>
</table>