1. Basic information

1.1 Project Number

1.2 Project Title

Joint Small Project Fund

1.3 Sector

ED, EN, IN, RE, SO

1.4 Project Location

Cross-border region: Czech Republic – Austria

Districts: Prachatice (southeastern part), Český Krumlov, České Budějovice, Jindřichův Hradec, Jihlava, Třebíč, Znojmo, Brno-city, Brno-district, Břeclav, Hodonín

2. Objectives

2.1 Overall Objective(s)

The Joint Small Projects Fund (JSPF) supports the key objectives of the Czech-Austrian CBC Programme, namely to help the Czech-Austrian border regions to establish and strengthen joint and sustainable structures for the social and economic development and for the improvement of living conditions in the common border region as a whole. The JSPF supports also the development of co-operative networks on both sides of the border between people, organisations and institutions, and the creation of linkages between these networks and wider European Union networks. The JSPF aims:

- To support the Czech Republic’s transformation process and to facilitate the process of integrating the Czech Republic into the European Union;
- To reduce the peripheral character of these areas, thereby improving the quality of life and creating a co-operative network on both sides of the border;
- To support the further development of the economic potential of border regions by strengthening existing structures, increasing the competitiveness of Czech enterprises, and reviving the overall economy on both sides of the border, in particular through the utilisation of the common tourism potential.

In pursuing these objectives, the JSPF provides a flexible approach to funding smaller-scale "people-to-people" type of actions, which are defined on the basis of local/regional needs, and which have a cross-border impact.
2.2 Project Purpose

The projects under the JSPF shall support local and regional development across the border through small-scale activities in the fields mentioned in Article 5.1 j) to n) of the Commission Regulation No. 2760/98 of 18 December 1998. Special attention will be given to measures with a strong cross-border co-operation character which are planned in close co-operation between the regional and local authorities in the border areas and which include the establishment or development of shared management structures intended to widen and deepen cross-border co-operation between public and para-public agencies as well as non-profit organisations.

The projects shall support development of the border region in particular in the fields of small-scale people-to-people activities across the border which correspond to the priorities and measures of the JPD. In overall terms, the JSPF will seek to:

- Contribute to the economic development through business co-operation, enterprise development and co-operation between institutions representing the business sector;
- Contribute to the development of tourism, as an important contributor to the local/regional economic and employment development of the districts in the Czech-Austrian border region;
- Support a process of cross border networking and setting up structures for wider co-operation between institutions aimed at smooth social and economic integration of the border areas;
- Develop and enhance co-operation between the communities on either side of the border with a view to joint improvement of economic development, quality of environment, living conditions and on-going contact;
- Encourage local involvement in the Phare CBC Programme and to support small-scale actions which may form the basis for larger cross-border co-operation projects;
- Build and develop the specialist resources of local and regional institutions involved in regional development, groundwork and implementation of cross-border projects in line with EU practice.

2.3 Accession Partnership and NPAA Priority

The JSPF plays an important part in the process of the preparation of the Czech Republic for accession, in particular through developing and further strengthening of cross-border relations and structures between people and institutions on both sides of the border. Thus, the JSPF supports the social and economic integration between the Czech Republic and the EU border regions. In addition, there is an important capacity building dimension of the JSPF for local and regional actors. The Fund is part of a process of creating "integration-minded" border regions. The project represents, therefore, an important element in the preparation of the Czech Republic for the adoption of Structural Funds and is fully in compliance with the priorities of the NPAA.
2.4 Cross-border Impact of the Project

The JSPF will contribute to the removal of existing disparities between regions on both sides of the border through implementation of a wide range of small scale people-to-people type of actions. This is particularly important in view of future integration into the European Union. Full membership will require the approximation of levels of economic activity and living standards in particular in the regions close to the EU borders in order to avoid undue problems connected to the removal of borders and the introduction of the principle of free movement.

Special attention will be given to joint CBC Phare/INTERREG IIA projects and to projects with a strong cross-border co-operation character which are planned in close co-operation with the regional and local authorities in the border areas and which include the establishment or development of cross border networks intended to widen and deepen cross-border co-operation between public and para-public as well as non-profit organisations. The JSPF encourages the development of direct linkages between people and communities/organisations/institutions on either side of the border.

3. Description

3.1 Background and Justification

The inclusion of the JSPF in the 2002 Phare CBC Programme reflects the evolution in the Phare CBC Programme in the Czech Republic from an exclusively project-by-project approach to the gradual inclusion of flexible funding mechanisms, beginning with the Small Projects Fund in 1996. The success of the mechanism in addressing identified local needs, popularity with local/regional actors and relatively quick implementation record prompted the inclusion of more funds in the 1998 Phare CBC Programmes for both border regions (Small Projects Fund, Fund for Renewal of Rural Areas). The revisions of past Phare CBC Programmes in the aftermath of the severe floods of 1997 led to the formulation of the Flood Area Reconstruction Programme, which again adopted a mechanism of fund approach. Thus, there is now a considerable body of experience in the Czech Republic, and significantly in the border regions, of the mechanics of Fund operation. Past experience has demonstrated that the fund approach is an efficient mechanism to address small-scale intervention in both "soft" (Small Project Fund) and "hard" spheres (infrastructure – the Flood Area Reconstruction Programme).

The fund model closely mirrors the INTERREG approach to programming with indicative allocations identified across broad priority areas for intervention and projects decided later by committees of local/regional actors. This approach is particularly useful in the context of pre-accession and the preparation of local/regional administrations for access to the Structural Funds through providing the latter with a framework that more closely mirrors those of their EU counterparts. Moreover funds are seen as ideal mechanisms for the "maturing" of cross-border co-operation through allowing greater possibilities for the definition and preparation of joint projects.
The local consultation process with regional/local actors in developing the Joint Programming Document (JPD) for the Interreg IIIA / CBC Programmes 2000-2006 resulted in a detailed definition of the development and co-operation priorities on both sides of the border. In accordance with the new CBC Regulation the local and regional actors structured their order of priorities for the CBC Programme and suggested indicative measures within each priority. Moreover the approach to funding and the options for the establishment of joint structures for the Fund between the Czech and Austrian sides was explored. As a result of this extensive consultation process, the Small Projects Fund is recommended to be continued and to be extended to the extent possible to a joint operation of both programmes, Interreg IIIA and Phare CBC.

To summarise, the inclusion of the JSPF is a logical step forward in the overall context of the Czech Republic's future accession to the EU and in the specific context of the development of cross-border co-operation and evolution of the Phare CBC Programme in the pre-accession context.

### 3.2 Linked Activities

The JSPF forms an integral part of the CBC Phare Programme. It complements other projects of the CBC Programme primarily by creating a flexible mechanism for the support of small-scale ad hoc activities and themes.

The JSPF of the 2002 programme will be based on the experience with the Small Project Fund supported by previous programmes since 1996 through 2001.

The JSPF must keep in harmony with the activity of the relevant INTERREG IIIA programme within the EU member states in question. Joint projects should be supported with a high priority and funded from the SPF CBC Phare on the Czech side and from disposal funds of the INTERREG IIIA programme on Austrian side.

### 3.3 Results

The SPF will contribute to the overall process leading to creation of one integrated socio-economic area. In this context it will help the border area to get prepared for accession. As a result of this process one can expect:

- Increased intensity and level of cross border co-operation in the whole scope of the JSPF activities;
- Strengthening and developing of cross border networks and further development of cross border partnership;
- Better level of public awareness on EU integration and cross border co-operation due to improved quality and flow of information and better communication in the border area;
- Higher proportion of cultural exchanges based on permanent and long term co-operation;
- Increase of absorption capacity of the border region.
3.4 Activities

General Criteria for Eligibility:

In general terms the eligible actions should meet the following conditions:

a) Have a strong and evident cross-border aspect (joint projects, especially where co-financed with INTERREG III, will be particularly prioritised);

b) Full compliance with the objectives, priorities and measures as detailed in the Joint Programming Document;

c) Be financially assessed realistically and transparently;

d) Be ready for implementation;

e) Contribute to institution and capacity building;

f) Be supportive to but under no circumstances be in contradiction with relevant national strategies and long-term development plans of the municipality or the region;

g) Projects that are part of an overall strategy/plan for the development of the region/town/municipality will be prioritised; in particular the compliance of project proposals with the objectives and measures specified in the relevant Regional Operational Programmes (ROP – NUTS II) and Programmes for Development of the Regions (PRK – NUTS III) will be taken into consideration for the assessment and selection of actions to be funded under the JSPF;

h) Contain innovative approaches (e.g. pilot projects).

Eligibility of Applicants

Applicants must comply with the following conditions in order to be eligible for a grant:

a) Be non-profit-making organisation and registered in the relevant border region;

b) Be directly responsible for the preparation and management of the project;

c) Have stable and sufficient sources of finance to ensure the continuity of their organisation throughout the project and, if necessary, to play a part in financing it;

d) Be experienced and able to demonstrate their capacity to manage larger scale activity corresponding with the size of the project for which a grant is requested.

The JSPF is open to all eligible entities on an equal basis.

Entities not entitled to an JSPF contribution

Entities operating on a profit-making basis, political parties, state organisations or institutions in a field of activities provided by them in the frame of execution of the state administration which is stipulated by a relevant law are not eligible for the JSPF CBC Programme.

In order to avoid a conflict of interests eligible entities will also not be allowed to apply if they are involved simultaneously in

a) nomination of representatives to the JSPF implementation structures;

b) project evaluation and project selection;

c) administration of the JSPF;

d) monitoring of the JSPF.
Areas eligible for small-scale projects under the JSPF

Eligible actions to be supported under the JSPF are defined in more detail below. On this basis, the Implementing Agency will develop more detailed operational guidelines in consultation with the appointed regional bodies, Regional Councils of the NUTS II regions and the Regional Committees of the JCC, which will be published and available for applicants as soon as a call for proposals is launched.

The JSPF will provide financial support to small-scale actions within the eligible areas for the CBC programme as defined in Article 5.1 j) to n) of the Commission Regulation No. 2760/98. Thereby, the Fund will continue to pay particular attention to the support of small-scale actions that bring people and institutions together in their joint efforts to develop the cross-border area. Actions will be supported in particular across the following priority areas:

Cultural Exchanges: those cultural exchanges (including media and sports) that already exist and that are being newly established between local groups on both sides of the border region; meetings and exchanges among youth; artistic and supporting activities; folk events and similar actions; emphasis will be on supporting exchanges and co-operation in their start-up phase with a view to generating lasting co-operation and employment.

Local Democracy: actions will be supported that help create and intensify the skills of organisational structures in local and regional public administration and other elements of a democratic society (chambers of commerce, trade associations, trade unions, NGOs); relevant training courses and information will be provided supporting exchange visits, project preparation and exchange of information.

Human Resources: projects relating to human resources and training can focus on a wide variety of participant groups; projects encouraging co-operation in vocational training; cross-border employment promotion measures; cross-border social integration; projects that utilise training, educational, research, technology establishments on both sides of the border, including for example twinning projects between such centres and joint awareness raising activities (e.g. regional history or development issues); project focused on training for tourism sector. Projects can also include formal training provision, short courses and events and then use of distance-learning materials; this might also include provision for language training, including applied language courses that must directly facilitate cross-border development and co-operation.

Planning and development studies: preparation of guidelines and joint planning for management of the area including the cross-border area as an integrated geographical unit, promotion of multi-sectoral frameworks for land use; projects can be supported that create the preconditions for joint planning in a border region, for framing joint research programmes development of project applications and feasibility studies for large CBC and future INTERREG IIIA projects are also included.

Economic Development: support for small non investment actions supporting marketing initiatives, markets, exhibitions and advertising events, promotion of business co-operation, enterprise development; the creation of cross-border co-operation structures and partnerships among supporting organisations such as chambers of commerce, business-related research, technology and development centres; transfer of management skills.
Environment: assessment of ecological problems, environmental training, and actions aimed at increasing public environmental awareness including legislation issues (e.g. awareness raising for municipalities and NGOs on Natura 2000 sites, the Habitats and Bird directives, EIA directives, etc.).

Tourism: a range of actions for tourism development such as joint planning, preparation of local and regional tourism strategies and action plans, institutional strengthening measures, development of quality and environmentally friendly tourism (including agri tourism, eco tourism).

Communication: support of actions aimed at improvement of information flows and communications between border regions, including support for public cross-border radio, television, newspapers and other media.

Financial conditions

The JSPF will be implemented in accordance with The Practical Guide to Phare, ISPA and SAPARD contract procedures, Section 6.

Implementation of the JSPF is conditional on prior verification and approval of the scheme and documentation by the Delegation.

People-to-people and other "soft" projects

The maximum grant per project (Phare contribution) is 50 000 EUR. The minimum grant per project is 1000 EUR (in the Operational Guidelines this minimal level may be reconsidered and increased with respect to the administrative capacity of the IA and the respective regional bodies). The beneficiary’s co-financing contribution to the project is min. 10% of the budgeted costs.

JSPF management costs

Up to 7% of the Phare Contribution may be used for management costs and expenditures relating to the preparation, selection, appraisal, external audit and monitoring of the assistance.

3.5 Lessons learned

Conclusions and recommendations of interim evaluation, monitoring and assessment reports of the previous Phare CBC programmes have been considered and incorporated into the project design.

4. Institutional Framework

The National Aid Co-ordinator will have overall responsibility for programming, monitoring and implementation of the Phare programmes. A National Fund (NF) in the Ministry of Finance, headed by the National Authorising Officer (NAO) shall have overall responsibility for financial management of the Phare funds. The NAO shall have the full overall accountability for the Phare funds of a programme until the closure of the programme.

The NF will transfer funds to the Implementing Agency (IA) in accordance with the Financing Agreement. The IA will be headed by a Programme Authorising Officer (PAO) nominated by the Minister for Regional Development and appointed by the NAO after consultation with the NAC.
The project will be implemented under the overall responsibility of the Implementing Agency: the Ministry for Regional Development in conjunction with its Centre for Regional Development (the IA CBC Phare).

The IA CBC Phare is finally responsible for the management of funds allocated to the JSPF and for approval of individual regional JSPFs and to supervise them: issuing of guidelines; definition of the responsibilities of institutions involved in the JSPF; approval of the institutional set-up; specification of the rules for financial management and for regular submission of reports; the IA CBC Phare has the right of veto over certain projects that have been approved in contravention of the established rules; and finally the IA CBC Phare is responsible for the provision of on-going support to institutions in the regions in the form of training or consultation through experts chosen by the IA CBC Phare. Specifically the IA CBC Phare will manage the implementation of horizontal actions in support of institutional development.

The IA CBC Phare represented by PAO of the programme is therefore responsible for implementation and procurement of the JSPF.

A Regional Committee of the JCC (RC-JCC) has been established as a joint INTERREG IIIA/Phare CBC Steering Committee and will have a key function in a process of final approval of projects. The RC-JCC will also make decisions on projects with grants exceeding 15,000 EUR. The Czech membership of the RC-JCC will compose of representatives of the MRD/IA CBC Phare, of the relevant line ministries and of the relevant regional bodies.

Representatives of the European Commission will participate in the meetings of the RC-JCC as observers.

The Joint Regional Evaluation Committees (JRECs) will be established in each of the relevant border regions (one for South Bohemia and one for South Moravia). The JRECs will have a key function in a process of project evaluation and project selection and will have a collective responsibility for decisions on provision of grants.

The Czech part of the JREC will have 9 members at maximum; 3 – 7 voting members and 2 nonvoting members a director and a secretary). The respective regional bodies on the Czech side will make a proposal to the PAO who appoints the JREC members. The list of proposed members has to be approved by the Delegation.

The representatives of the Austrian border regions will be nominated by the relevant INTERREG Committees to participate equally in the process of project selection. Both the Czech and Austrian delegations will have one vote and a project proposal will only be selected when receiving two votes.

The JRECs will be entitled to evaluate all projects but will select projects only up to 15,000 EUR grants.

The tasks of the JRECs will fully comply with the PRAG.

The Assessors may be involved in the project evaluation process if necessary. Assessors are meant to be highly qualified experts with expertise in the fields where the JSPF operates.

If Assessors will be involved in the evaluation process the PAO will appoint them on the bases of a proposal made by respective regional bodies endorsed by the Delegation.
The MRD and IA representatives will be invited to participate in the meetings of all the bodies mentioned above. An EC Delegation representative has to be invited to all meetings of the JRECs and Assessors.

The Secretariats are the executive JSPF bodies in the regions. Their chief function is to provide technical and specialist support to the Joint Regional Evaluation Committees, and to the recipients in the regions. The role of Secretariats will be performed by regional institutions from relevant border regions which will be selected by the IA on the bases of experience and capacity required for the management of the JSPF (e.g. RDAs, Euroregions, etc.). The IA/CRD will take over the financial management of the JSPF.

All tasks and responsibilities of the Secretariats will be specified in detail in Service Contracts concluded between the IA (PAO) and the respective institution selected to perform the role of the JSPF Secretariat in the particular border region.

The IA will provide the Secretariats with on-going advice and support and specialist consultancy and training inputs will assist the Secretariats in performing their role.

The IA will carry out monitoring of the JSPF projects with the assistance of the MONIT information system.

5. Detailed Budget (MEUR)

<table>
<thead>
<tr>
<th>Phare Support</th>
<th>National Co-financing share</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment</td>
<td>0.000</td>
<td>0.062</td>
</tr>
<tr>
<td>Institution Building</td>
<td>0.372</td>
<td>0.028</td>
</tr>
<tr>
<td>Total</td>
<td>0.400</td>
<td>0.067</td>
</tr>
</tbody>
</table>

Co-financing is provided from the own resources of the grant beneficiaries.

Up to 7% of the Phare and Czech (state budget) contribution may be used for Grant Scheme management costs and expenditure relating to the preparation, selection, appraisal, external audit and monitoring.

6. Implementation Arrangements

6.1 Implementing Agency

The Ministry for Regional Development in conjunction with the Centre for Regional Development CR.

PAO: RNDr. Jiří Horáček, director, Department of EU programmes, MRD CR
Address: Staroměstské nám. 6, 110 15 Praha 1
Phone: + 420-2 2486 1398
Fax: + 420-2 2486 1415
Implementing Agency:
Director: RNDr. Ivo Ryšlavý
Address: Centre for Regional Development CR, Vinohradská 46, 120 00 Praha 2
Phone: + 420-2 21 580 285
Fax: + 420-2 21 580 229

6.2 Non-standard Aspects

The project will be managed using the methodology specified for Candidate Countries in the manual for the management of programmes supported from the EU sources – "Practical Guide to Phare, Ispa & Sapard contract procedures (Practicle Guide)" under the overall supervision of the National Aid Co-ordinator. The National Fund (NF) in the Ministry of Finance will supervise the financial management of the programme.

The Ministry for Regional Development in conjunction with its Centre for Regional Development will be the Implementing Agency (IA) for the project. The NF will transfer funds to the IA in accordance with the Financing Agreement signed between the NF and the IA.

The IA will be headed by a Programme Authorising Officer (PAO) nominated by the Minister for Regional Development and appointed by the National Authorising Officer. The PAO will be responsible for all the operations carried out by the IA.

6.3 Contracts

The IA will award contracts to the selected Secretariats to ensure provision of technical support and services related to decentralised operation of the JSPF.

For people-to-people and other soft projects the tendering and contracting of the required services and supplies will follow the DIS manual.

The Phare Programme rules of eligibility and origin must be complied.

The IA will issue an operational manual (within 6 months after the signature of the FM) which will constitute the binding procedures to be followed by the Secretariats.

<table>
<thead>
<tr>
<th>No</th>
<th>Type of contract</th>
<th>Description</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>Grant Contracts</td>
<td>JSPF „people to people projects“</td>
<td>0.434</td>
</tr>
<tr>
<td>02</td>
<td>Management</td>
<td>JSPF management costs and expenditure relating to the preparation, selection, appraisal, external audit and monitoring.</td>
<td>0.033</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Total</td>
<td>0.467</td>
</tr>
</tbody>
</table>

Phare CBC 2002, Czech Republic - Austria
7. **Implementation Schedule**

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>First Call for Proposal</td>
<td>07/2003</td>
</tr>
<tr>
<td>Award of Grant contracts</td>
<td>10/2003</td>
</tr>
<tr>
<td>Project completion</td>
<td>07/2005</td>
</tr>
</tbody>
</table>

8. **Equal Opportunity**

Principles and procedures applied during the project implementation will ensure equal opportunities for all the participants of the project.

9. **Environment**

Concerns of the environment will be taken into consideration in all regional/local and sectoral development studies to be funded under the JSPF. Tourism projects will respect the need to protect the environment and natural heritage.

10. **Rates of Return: NA**

11. **Investment Criteria**

Refer to investment projects only.

11.1 **Catalytic Effect: NA**

11.2 **Co-financing**

The minimum co-financing required amounts 10% of the total project costs.

11.3 **Additionality**

Financial support to be provided by Phare will not replace any other funding.

11.4 **Project Readiness and Size: NA**

11.5 **Sustainability:**

All projects must be sustainable in terms of cross border impact.
11.6 Compliance with State Aid Provisions: NA

11.7 Contribution to National Development Plan

The project respects priorities of the NDP focused on economic and social development in border areas. The project is fully in compliance with the priorities and measures laid down in the cross border regional development strategy defined in the Joint Programming Document (JPD) Czech Republic – Austria for the Phare CBC/ INTERREG programmes.

12. Conditionality and Sequencing

The implementation of the JSPF scheme will be conditional upon the successful completion of the following steps:

<table>
<thead>
<tr>
<th>Step</th>
<th>Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Submitting for approval of the JSPF Operational Guidelines and the Call for Proposal documentation to the DEC</td>
<td>In 6 month after signature of Financing Memorandum</td>
</tr>
<tr>
<td>First Call for Proposals</td>
<td>In 2 months after submitting for approval of the JSPF documentation to the DEC</td>
</tr>
<tr>
<td>Awarding contracts to grant beneficiaries</td>
<td>3 months after announcement of Call for Proposals</td>
</tr>
<tr>
<td>Completion of projects</td>
<td>3 months before the end of disbursement period</td>
</tr>
<tr>
<td>Disbursement period</td>
<td>In 3 years after FM signature</td>
</tr>
</tbody>
</table>

The beneficiary has to meet the commitment of co-financing of the project and is responsible for the quality of the project.

Annexes to Project Fiche

1. Logical framework matrix in standard format.
2. Detailed implementation chart.
3. Contracting and disbursement schedule by quarter for full duration of programme (including disbursement period).
## Phare log frame

<table>
<thead>
<tr>
<th>Overall objective</th>
<th>Objectively verifiable indicators</th>
<th>Sources of verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Support of the integration process of the Czech Republic into the EU</td>
<td>• Smoother functioning of cross-border co-operation in all major areas tackled by the programme</td>
<td>• EC and Czech Republic official reports on accession</td>
</tr>
<tr>
<td>• Reduction of the peripheral character of border areas through creating co-operate networks and structures on both side of the borders</td>
<td>• Increased awareness and activity among local population and institutions in border areas on EU and the integration of Czech Republic</td>
<td>• Reports and statistics from border regions/euroregions and newly established NUTS III regions</td>
</tr>
<tr>
<td>• Support further development and utilisation of economic potential of border regions, especially of tourism potential</td>
<td>• Increased level of joint economic co-operation in border area both in traditional and new businesses</td>
<td>• Statistics and reports of the Ministry of Industry and Trade and Ministry for Regional Development</td>
</tr>
<tr>
<td>Project purpose</td>
<td>Objectively verifiable indicators</td>
<td>Sources of verification</td>
</tr>
<tr>
<td>--------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>• Support of cross border contacts and activities among people and institutions</td>
<td>• Increased volume and intensity of contacts, jointly organised actions,</td>
<td>• Reports and statistics of Chambers of Commerce</td>
</tr>
<tr>
<td>in the border region;</td>
<td>• Growth of tourism sector in the border region in terms of income and newly created jobs</td>
<td>• Reports and statistics of Czech Statistics Office on tourism development</td>
</tr>
<tr>
<td>• Development of tourism as an important contributor to the local economic</td>
<td>• New cross border initiatives developed, increase number of CBC partnership and networks</td>
<td>• Reports and statistics of the IA CBC Phare</td>
</tr>
<tr>
<td>development and employment</td>
<td>• Increased proportion of local population supporting accession</td>
<td>• Reports and minutes of the Regional Evaluation Committees and Secretariats</td>
</tr>
<tr>
<td>• Achievement of more intensive level of mutual co-operation through development</td>
<td>• Increased regional/local programme and project development capacity</td>
<td>• OMAS, EMS reports</td>
</tr>
<tr>
<td>of cross border networks and partnership</td>
<td></td>
<td>• reports on public opinion poll results</td>
</tr>
<tr>
<td>• Raise level of public awareness and information on CBC aims in the overall</td>
<td></td>
<td></td>
</tr>
<tr>
<td>context of EU integration process</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Encouragement of local involvement in the Phare CBC programme, strengthening</td>
<td></td>
<td></td>
</tr>
<tr>
<td>and development of development skills and capacity of local actors</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Results</th>
<th>Objectively verifiable indicators</th>
<th>Sources of verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Increased intensity and level of cross-border co-operation in the whole</td>
<td>• Increased number of project proposals and prepared actions covering the JSPF scale of actions</td>
<td>• IA CBC Phare reports</td>
<td>• Efficient marketing and promotion of the programme in the border region</td>
</tr>
<tr>
<td>scope of the JSPF activities</td>
<td>• Number of joint cross border networks created</td>
<td>• Project evaluation reports</td>
<td>• Flexible and competent assistance and advice for local actors</td>
</tr>
<tr>
<td>• More effective cross-border networks in place</td>
<td>• Number of institutions involved in networks</td>
<td>• Reports and minutes of JREC and Secretariats</td>
<td>• Wider involvement of local institutions into cross border co-operation</td>
</tr>
<tr>
<td>• Better level of public awareness on EU and cross-border co-operation</td>
<td>• Majority of local population supporting accession</td>
<td>• Monitoring and assessment reports</td>
<td>• Promotion of innovative approaches to regional/local development</td>
</tr>
<tr>
<td>due to improved flow of information and communication</td>
<td></td>
<td>• Regional and local newspapers, etc.</td>
<td></td>
</tr>
<tr>
<td>• Successful development of cross border partnership</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Higher proportion of cultural exchanges</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
based on permanent and long term co-operation
- increased absorption capacity of the region

- Increased number of jointly prepared and implemented projects and increased number of projects reflecting long term co-operation
- project pipeline developed delivering good quality projects

<table>
<thead>
<tr>
<th>Activities</th>
<th>Means</th>
<th>Assumptions</th>
</tr>
</thead>
</table>
| Implemented projects and small scale actions in the fields of:  
- Cultural exchanges  
- Local democracy  
- Human resources  
- Economic development  
- Environment  
- Tourism development  
- Communication, information exchange | Contract agreements for selected and approved projects |  
- Sufficient local/regional project development capacity  
- Well functioning co-operation and co-ordination between IA CBC Phare, Regional Steering Committees, Secretariats |

Preconditions
### ANNEX 1

- JSPF documentation and Operational Guidelines prepared and approved
- JSPF implementation structures well trained with sufficient capacity to implement the JSPF scheme
# Implementation Time Chart

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>01 People-to-people and other small projects</td>
<td></td>
<td></td>
<td>T</td>
<td>T/C/I/</td>
<td>I</td>
<td>I</td>
<td>I/D</td>
<td>I/D</td>
<td>I/D</td>
<td>I/D</td>
<td>I/D</td>
<td>D</td>
<td></td>
</tr>
<tr>
<td>02 Management</td>
<td>T/C/I/</td>
<td>I</td>
<td>I/D</td>
<td>I/D</td>
<td>I</td>
<td>I/D</td>
<td>I</td>
<td>I/D</td>
<td>I</td>
<td>I/D</td>
<td>I</td>
<td>I/D</td>
<td></td>
</tr>
</tbody>
</table>

T: Tendering  
C: Contracting  
I: Implementation  
D: Disbursement
### Commitment Schedule

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>People-to-people and other small projects</td>
<td>372 000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>372 000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>02</td>
<td>Management</td>
<td>28 000</td>
<td>0</td>
<td>0</td>
<td>28 000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>400 000</td>
<td>0</td>
<td>0</td>
<td>28 000</td>
<td>0</td>
<td>400 000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### Disbursement Schedule

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>People-to-people and other small projects</td>
<td>372 000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>297 600</td>
<td>0</td>
<td>0</td>
<td>3 720</td>
<td>3 720</td>
<td>7 440</td>
<td>7 440</td>
<td>14 880</td>
<td>37 200</td>
</tr>
<tr>
<td>02</td>
<td>Management</td>
<td>28 000</td>
<td>0</td>
<td>0</td>
<td>16 800</td>
<td>0</td>
<td>2 100</td>
<td>0</td>
<td>2 100</td>
<td>0</td>
<td>2 100</td>
<td>0</td>
<td>2 100</td>
<td>0</td>
<td>2 800</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>400 000</td>
<td>0</td>
<td>0</td>
<td>16 800</td>
<td>0</td>
<td>299 700</td>
<td>0</td>
<td>2 100</td>
<td>3 720</td>
<td>5 820</td>
<td>7 440</td>
<td>9 540</td>
<td>14 880</td>
<td>40 000</td>
</tr>
</tbody>
</table>