FINANCING MEMORANDUM

The European Commission, hereinafter referred to as "THE COMMISSION", acting for and on behalf of the European Community, hereinafter referred to as "THE COMMUNITY"

on the one part, and

The Government of the Czech Republic, hereinafter referred to as "THE RECIPIENT"

on the other part,

HAVE AGREED AS FOLLOWS:

The measure referred to in Article 1 below shall be executed and financed out of the budget resources of THE COMMUNITY in accordance with the provisions set out in this Memorandum. The technical, legal, and administrative framework within which the measure referred to in Article 1 below shall be implemented is set out in the General Conditions annexed to the Framework Agreement of 6th August 1997 between THE COMMISSION and THE RECIPIENT, and supplemented by the terms of this Memorandum and the Special Provisions annexed hereto.

ARTICLE 1 - NATURE AND SUBJECT

As part of its aid programme, THE COMMUNITY shall contribute, by way of grant, towards the financing of the following MEASURE:

Programme number: CZ9909
Title: 1999 Czech Republic Cross-Border Co-operation Programme With Poland
Duration: Until 31 December 2001

ARTICLE 2 - COMMITMENT OF THE COMMUNITY

The financial contribution of THE COMMUNITY is fixed at a maximum of €3 million hereinafter referred to as "THE EC GRANT".

ARTICLE 3 - DURATION AND EXPIRY

For the present MEASURE, THE EC GRANT is hereby available for contracting until 31 December 2001 subject to the provisions of his Memorandum. All contracts must be signed by this date. Any balance of funds of the EC GRANT which have not been contracted by this date shall be cancelled. The deadline for disbursement of THE EC GRANT is 31 December 2002. All disbursements must be completed by the deadline for disbursement. THE COMMISSION may however, in exceptional circumstances, agree to an appropriate extension of the contracting period or of the disbursement period, should this be requested in due time and properly justified by THE RECIPIENT. This Memorandum shall expire at the expiry of the disbursement period of the EC GRANT. All the funds which have not been disbursed shall be returned to the Commission.
ARTICLE 4 - ADDRESSES

Correspondence relating to the execution of THE MEASURE, stating THE MEASURE’S number and title, shall be addressed to the following:

for the COMMUNITY:

European Commission Delegation in the Czech Republic
Pod Hradbami 17
160 00 Praha 6
Czech Republic

Tel: +4202-2431 2835
Fax: +4202-2431-2850

for THE RECIPIENT:

Ministry of Finance of the Czech Republic
National Aid Co-ordinator,
Letenska 15
118 10 Praha 1
Czech Republic.

ARTICLE 5 - NUMBER OF ORIGINALS

This Memorandum is drawn up in duplicate in the English language.

ARTICLE 6 - ENTRY INTO FORCE

This Memorandum shall enter into force on the date on which it has been signed by both parties. No expenditure incurred before this date is eligible for the EC GRANT.

The Annexes shall be deemed an integral part of this Memorandum.
Done at Prague
Date 29/12/1999

for THE RECIPIENT

Jan Mladek
National Aid Co-ordinator,
Deputy-Minister of Finance
of the Czech Republic

Done at Prague
Date 29/12/1999

for THE COMMUNITY

Ramiro Cibrian
Head of the Commission Delegation

Annex 1  Framework Agreement (Annexes A & B)
Annex 2  Special Provisions (Annex C)
ANNEX C – SPECIAL PROVISIONS

4. **PROGRAMME OBJECTIVES AND DESCRIPTION**

4.1 **Programme Objectives**

4.1.1 **General Objectives**

The general objective of the Phare cross border co-operation programme (Article 3, Commission Regulation No. 2760/98) is to promote co-operation of border regions in Central and East European Countries with adjacent regions in a neighbouring country. The programme seeks to help these regions to overcome specific development problems resulting, *inter alia*, from their relative isolation in the framework of national economics, in the interest of the local population and in a manner compatible with the protection of the environment. It also supports the establishment and development of co-operative networks on either side of the border and the creation of linkages between these networks and wider Community networks.

4.1.2 **Specific Objectives**

More specifically, the objectives of the 1999 Phare Cross Border Co-operation Programme for the Czech Republic and Poland are:

- To support the Czech Republic’s and Polish Republic’s transformation process and to facilitate the process of European integration;
- To support the further development of the economic potential of border regions by strengthening existing structures, increasing the competitiveness of enterprises, and reviving the overall economy on both sides of the border;
- To overcome problems burdening the border areas, including pollution of the environment and inadequate infrastructure that has an impact on both sides of the border;
- To reduce the peripheral character of these areas, thereby improving the quality of life and creating a co-operative network on both sides of the border.

4.2 **Programme Description**

In accordance with economic and social evaluations of the border area, the 1999 programme for Polish-Czech cross-border cooperation identifies three priority areas for measures on both sides of the common border. The following priorities have been selected:

- Transport
- Environment
- Small-scale actions (people-to-people and institution building)

The preparation process for the 1999 programme, involving an overall review of the economic and social situation in the border regions and a programming workshop with the regional stakeholders, supported these priorities. The programme includes allocations for two large infrastructure projects in the above priority areas (transport on the Czech side and environment on the Polish side) and for a Joint Small Projects Fund. All projects to be supported under the programme will be co-financed from Czech and Polish sources, primarily from resources of the communities in the Czech - Polish border region and of the respective Czech and Polish Governments. The Joint Co-operation
Committee (JCC), established on 9 April, 1999, agreed on the programme composition at its meeting in Brussels on 23 April, 1999. The criteria for project selection include the cross border impact of projects, methods of project co-financing, and project impact on the environment.

An initial screening has been carried out to assess the programme’s effect on Small and Medium Enterprises. As a result, a fuller assessment is not required. The implementation of the investment projects and of the small projects fund will contribute indirectly to the creation and growth of small and medium businesses. An environmental impact assessment will be carried out for all investment projects.

The JCC approved the following projects (the projects are summarised in fiche format in annex to this document and a summary table identifying all projects put forward for support during 1998 is also provided).

4.2.1 Trinec – Reconstruction of the Underpass ”Mouse Hole” on the Road II/468

The road II/468 is an essential part of the route towards the Polish border crossing at Horni Listne. Near the centre of the town of Trinec the road passes beneath the Main Railway Line via an underpass known locally as ”Mysi Dira” or ”Mouse Hole”. In its current state the underpass has a clearance of only 3.2m and a width of passage between the abutment walls of 7.4m. This situation leads to regular congestion which often extends into the town centre. In addition, the underpass is presently regularly flooded during heavy rains, preventing traffic flow for more than 10 hours.

The project consists of the total reconstruction of the existing underpass together with the reconstruction and relocation of a number of existing services, reconstruction and widening of a 200 metres long section of the road II/468 under and in the vicinity of the underpass, reconstruction of the adjacent road junction on the road II/468 and reconstruction of a 1.1 km length of the road II/476 in the direction of the border crossing at Horni Listne. The Project represents the first stage of the proposed reconstruction and realignment of road No 478 that connects Trinec town centre with the Polish Border at Horni Listna.

The project is highly beneficial not only for the environment and traffic on the highway system, but it will also have benefits for the Main Railway Line, as the existing bridge is in very poor condition and presents a threat to safety.

The minimum co-financing contribution of the beneficiary to the project is 25%.

4.2.2 Protection of the Nysa Kłodzka River

The presence of septic tanks, cesspools and direct discharges of waste water in the Kłodzka valley is a health hazard for the local Polish and Czech populations in the border region as a result of airborne pollution and endangered groundwater. These phenomena arise since the wastewater management within the Kłodzka Valley is currently not carried out in compliance with environmental protection standards and regulations. In order to combat the polluting influences it was essential therefore to prepare a wastewater management project for the region for the benefit of the local neighbouring populations. This project will facilitate construction of a new wastewater management infrastructure that will serve the population of the towns and villages of the Kłodzka Valley and also the tourists, institutions, factories and recreational centres. The execution of the project will secure proper treatment of all wastewater within the region covered by the project and the protection of the Nysa Kłodzka river in the area of the Upper Nysa Trough by upgrading of the
wastewater management in the region of the Klodzka Valley. The Phare funding is directed at providing equipment and infrastructure for the project. There is no other donor or IFI involvement.

4.2.3 Joint Small Projects Fund (JSPF)

The general aim of the JSPF is the support of ‘people to people’ projects and non-investment projects with a genuinely cross-border impact. The purpose of the support of these projects is to encourage local involvement and to facilitate the implementation of small-scale actions which may constitute the basis for larger cross-border cooperation projects. Priority will be given to projects that are planned, selected and realised jointly by Czech and Polish partners and supported from both JSPFs on the Czech and on the Polish side. The JSPF aims also at the building and developing of specialist resources for local and regional institutions involved in regional development, groundwork and implementation of cross-border projects in line with EU practice.

The specific JSPF objectives in Poland and the Czech Republic are in accordance with regional priorities: the development of cultural and youth co-operation between neighbouring regions on both sides of the border; support for actions aimed at local and regional socio-economic development, in particular measures in support of tourism development; the support of educational activities for institutions and individuals involved in local/regional development, in local government and in organisations of public interest.

The minimum co-financing contribution of the beneficiary to the project is 10%. All secretarial administrative costs, (none financed by Phare), are paid by the beneficiary which may amount to at least 5% of the project’s value. The minimum Phare contribution per project is 1,000 EUR, the maximum contribution is 50,000 EUR. Within these limits, the regional Steering Committee may establish differing limits (in particular lowering the maximum contribution of Phare, keeping in view the overall amount available, and increase of the beneficiary’s own contribution).

The JSPF will be implemented following the General Guidelines of the Commission for Small Projects Funds and draw on the Czech Guideline for the SPF, endorsed by the Commission and in similar measure on the Polish Small Project facilities functioning within the context of the PL/D Euroregions since 1995. A Regional Steering Committee will be established for the whole Czech-Polish border region and will be the principle responsible institution for the operation of the JSPF, under the auspices of the relevant Implementing Agencies identified in Section 6.
5. **Budget**

The total financial commitment under the Phare CBC Programme 1999 Czech Republic - Poland in support of the Projects described in section 4 above amounts to 6,0 M€, as follows:

<table>
<thead>
<tr>
<th>No.</th>
<th>Projects</th>
<th>Total Cost (M€)</th>
<th>Phare Allocation PL (M€)</th>
<th>Phare Allocation CZ (M€)</th>
<th>Indicative Split Between IB / Inv.</th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>CZ - Trinec – Reconstruction of Underpass</td>
<td>3,550</td>
<td>2,600</td>
<td>0,0</td>
<td>2,600</td>
</tr>
<tr>
<td>02</td>
<td>PL - Klodzka valley waste water</td>
<td>6,700</td>
<td>2,600</td>
<td>0,0</td>
<td>2,600</td>
</tr>
<tr>
<td>03</td>
<td>CZ-PL Joint Small Projects Fund</td>
<td>1,004</td>
<td>0,400</td>
<td>0,400</td>
<td>0,800</td>
</tr>
<tr>
<td></td>
<td><strong>TOTAL</strong></td>
<td><strong>11,254</strong></td>
<td><strong>3,000</strong></td>
<td><strong>3,000</strong></td>
<td><strong>0,800</strong></td>
</tr>
</tbody>
</table>

Co-financing by the Czech Republic will amount to a total of 1,020 M€. Co-financing by Poland will amount to a total of 4,234 M€. As indicated above for the small projects 0.4 m€ are allocated to Poland and 0.4 m€ are allocated to the Czech Republic – each side being separately administered by each country.

6. **IMPLEMENTATION ARRANGEMENTS**

**Czech Republic**

The programme will be managed in accordance with the Phare Decentralised Implementation System (DIS) procedures. The National Aid Co-ordinator (NAC) will have overall responsibility for programming, monitoring and implementation of Phare programmes.

A National Fund (NF) in the Ministry of Finance, headed by the National Authorising Officer (NAO), will supervise the financial management of the Programme, and will be responsible for reporting to the European Commission. Appropriate financial control shall be carried out by the competent National Financial Control Authority with respect to the implementation of the programme.

The Commission will transfer funds to the NF in accordance with the Memorandum of Understanding signed between the Commission and the Government of the Czech Republic on 12 October 1998. Funds will be transferred following requests from the NAO. A payment of up to 20% of the funds to be managed locally will be transferred by the EC to the NF following signature of the Financing Memorandum and the Financing Agreement (FA) between the NF and the Implementing Agency (IA). The provisions foreseen in articles 2 and 13 of the MoU on the NF must also be met. Furthermore, the NAO must submit to the Commission the description of the PAO and the description of the system put in place, highlighting the flow of information between the NF and the IA and the manner in which the payment function will be carried out.

Four replenishments will be made of up to 20% of the funds to be managed locally or the full balance of the budget whichever is the lesser amount. The first replenishment will be triggered when 10% of the total budget has been disbursed by the IA. The second replenishment may be requested when 30% of the total budget in force has been disbursed. The trigger point for the third replenishment is 50%, and for the final fourth instalment when 70% is disbursed. Save for express
prior authorisation from the Commission HQ, no replenishment request may be made if the aggregate of the funds deposited in the NF and the IA exceeds 10% of the total budget in force of the commitment. Exceptionally the NAO may request an advance payment of more than 20% in accordance with the procedures laid down in the aforesaid Memorandum of Understanding.

The Ministry for Regional Development in conjunction with its Centre for Regional Development will be the IA for the Programme – i.e. both Czech projects.

The NF will transfer funds to the IA in accordance with the Financing Agreement (FA) signed between the NF and the IA. Each individual FA will be endorsed in advance by the European Commission. In cases where the NF is itself the paying agent for the IA there will be no transfer of funds from the NF to the IA. The IA will be headed by a Programme Authorising Officer (PAO) nominated by the Minister for Regional Development and appointed by the NAO after consultation with the NAC. The PAO will be responsible for all the operations carried out by the IA.

A separate bank account, denominated in EUR will be opened and managed by the NF in a separate accounting system in the Central Bank. In principle, all bank accounts will be interest bearing. Interest will be reported to the European Commission. If the Commission so decides, on the basis of a proposal from the NAO, interest may be reinvested in the Programme. The same procedures will apply to any funds transferred to the IA.

The NAO and the PAO will ensure that all contracts are prepared in accordance with the procedures set out in the DIS Manual if not otherwise stated in the Financing Memorandum. The project as described under point 4.2.2 (JSPF) will be implemented in accordance with the General Guidelines of the Commission for Small Projects Funds and with the Czech Guidelines for the SPF endorsed by the Commission. All contracts will be greater than 2 M€, except those in the Joint Small Projects Fund.

All funds must be contracted by 31 December 2001. All disbursements must be made by 31 December 2002. Any funds not used by the expiry date of the programme will be recovered by the Commission.

For those contracts with funds retained for a warranty period extending beyond the end of the disbursement period of the programme, the overall total of funds related to those contracts, as calculated by the PAO and established by the Commission, will be paid to the Implementing Agency before the official closure of the programme. The Implementing Agency assumes full responsibility of depositing the funds until final payment is due and for ensuring that said funds will only be used to make payments related to the retention clauses. The Implementing Agency further assumes full responsibility towards the contractors for fulfilling the obligations related to the retention clauses. Interests accrued on the funds deposited will be paid to the Commission after final payment to the contractors. Funds not paid out to the contractors after final payments have been settled shall be reimbursed to the Commission. An overview of the use of funds deposited on warranty accounts - and notably of the payments made out of them - and of interests accrued will annually be provided by the NAO to the Commission.
**Poland**

The programme will be managed in accordance with the Phare Decentralised Implementation System (DIS) Procedures. The National Aid Coordinator (NAC) will have overall responsibility for programming, monitoring and implementation of Phare programmes.

The National Fund (NF) in the Ministry of Finance, headed by the National Authorising Officer (NAO), will supervise the financial management of the Programme, and will be responsible for reporting to the European Commission. Appropriate financial control shall be carried out by the competent national financial control authority with respect to the implementation of the programme.

The Commission will transfer funds to the NF in accordance with the Memorandum of Understanding signed between the Commission and Poland on 24 December 1998. Funds will be transferred following requests from the NAO. A payment of up to 20% of the funds to be managed locally will be transferred to the NF following signature of the Financing Memorandum and the Financing Agreements (FAs) between the NF and the Implementing Agency (IA). The Implementing Authority for the Phare Cross Border Co-operation Programme will be under the responsibility of a Director; within the Ministry of Internal Affairs and Administration. The Implementing Agency is the Implementing Authority.

The provisions foreseen in articles 2 and 13 of the MoU on the NF must also be met. Furthermore, the NAO must submit to the Commission the designation of the PAO and a description of the system put in place, highlighting the flow of information between the NF and the IA and the manner in which the payment function will be carried out.

Four replenishments will be made of up to 20% of the funds to be managed locally or the full balance of the budget whichever is the lesser amount. The first replenishment will be triggered when 10% of the budget has been disbursed by the IA. The second replenishment may be requested when 30% of the total budget in force has been disbursed. The trigger point for the third replenishment is 50%, and for the final fourth instalment when 70% is disbursed. Save for express prior authorisation from the Commission HQ, no replenishment request may be made if the aggregate of the funds deposited in the NF and the IAs exceeds 10% of the total budget in force of the commitment. Exceptionally the NAO may request an advance payment of more than 20% in accordance with the procedures laid down in the aforesaid Memorandum of Understanding.

The National Fund will transfer funds to Implementing Agencies (IA) in accordance with Financing Agreements (FAs) signed between the NFs and the IA where applicable. Each individual FA will be endorsed in advance by the European Commission. The IA is to be headed by a Programme Authorising Officer (PAO) appointed by the NAO after consultation with the NAC. The PAO will be responsible for all the operations carried out by the IA.

A separate bank account, denominated in EUR will be opened and managed by the NF in a separate accounting system in the Central Bank. In principle, all bank accounts will be interest bearing. Interest will be reported to the European Commission. If the Commission so decides, on the basis of a proposal from the NAO, interest may be reinvested in the Programme. The same procedures will apply to any funds transferred to an IA.
The NAO and the PAOs will ensure that all contracts are prepared in accordance with the procedures set out in the DIS Manual, except for the Joint Small Project Fund for which separate measures have been defined by the Commission.

All funds must be contracted by 31st December 2001. All disbursements must be made by 31st December 2002. All projects must be greater than 2 million EUR unless otherwise agreed by the Commission.

Any funds not used by the expiry date of the programme will be recovered by the Commission.

For those contracts with funds retained for a warranty period extending beyond the end of the disbursement period of the programme, the overall total of funds related to those contracts, as calculated by the PAO and established by the Commission, will be paid to the Implementing Agency before the official closure of the programme. The Implementing Agency assumes full responsibility of depositing the funds until final payment is due and for ensuring that said funds will only be used to make payments related to the retention clauses. The Implementing Agency further assumes full responsibility towards the contractors for fulfilling the obligations related to the retention clauses. Interests accrued on the funds deposited will be paid to the Commission after final payment to the contractors. Funds not paid out to the contractors after final payments have been settled shall be reimbursed to the Commission. An overview of the use of funds deposited on warranty accounts - and notably of the payments made out of them - and of interests accrued will annually be provided by the NAO to the Commission.

7. **MONITORING AND ASSESSMENT**

A Joint Monitoring Committee (JMC) will be established. It will include the NAO, the NAC and the Commission. The JMC will meet at least once a year to review all Phare funded programmes in order to assess their progress towards meeting the objectives set out in Financing Memoranda and the Accession Partnership. The JMC may recommend a change of priorities and/or the re-allocation of Phare funds.

The JMC will be assisted by Monitoring Sub-Committees (MSC) which will include the NAC, the PAO of the CBC Programmes and the Commission Services. The MSC will review in detail the progress of each programme, including its components and contracts, on the basis of regular Monitoring and Assessment reports produced with the assistance of external consultants (in accordance with the provisions of the DIS Manual), and will put forward recommendations on aspects of management and design, ensuring these are effected. The MSC will report to the JMC, to which it will submit overall detailed reports on all Phare financed programmes.

8. **AUDIT, MONITORING AND EVALUATION**

The accounts and operations of the NF, and, where applicable, the CFCU and all relevant IAs may be checked at the Commission’s discretion by an outside auditor contracted by the EC without prejudice to the responsibilities of the Commission and the European Union's Court of Auditors as referred to in the General Conditions relating to the Financing Memorandum attached to the Framework Agreement.

The Commission Services shall ensure that an ex-post evaluation is carried out after completion of the Programme.
9. **VISIBILITY/PUBLICITY**

The appropriate PAO will be responsible for ensuring that the necessary measures are taken to ensure appropriate publicity for all activities financed from the Programme. This will be done in close liaison with the Commission Delegation. Further details are at the Annex III “Visibility/Publicity”.

10. **SPECIAL CONDITIONS**

In the event that agreed commitments are not met for reasons which are within the control of the Government of the Czech Republic, the EC may review the Programme with a view, at the EC’s discretion, to cancelling all or part of it and/or reallocating unused funds for other purposes consistent
Point 4.2.2 – additional information:

*Nysa Klodzka River Project*

The Phare Funds would cover the costs of construction works, the supply and assembling of the following equipment for both WWTPs (Waste Water Treatment Plant):

- compacted screens and sand trap, mixing and aeration devices, filter-press, rotating drum sieves, submerge pumps, inner recirculation pumps, excessive and recirculated sludge pumps, supernatant pumps, PIX dosing pumps, stabilised sludge pumps, sludge and lime mixers, heat pumps, submerged mixers, aeration grid with membrane diffusers, surface and bottom scrapers, sludge traps, floatable parts pipes, electromagnetic flow-meters, blowers in soundproof compartments, polyelectrolyte preparation devices, separators, overflows and bolts for distribution chambers, fan room equipment, decanter, diesel-fuelled generator units and transformers.

Construction works will cover structures of the WWTP, pumping station and part of the wastewater mains.

Special care is taken of clarifying, digesting and decanting with respect to absorption of flocculent.

*Visual impression of completed works (from a similar WWTP site)*
Annex 6 of the Financing Proposal

1999 Programme
Cross-Border Co-operation Programme for the
Czech Republic with Poland

The European Commission has agreed the 1999 Cross-border Co-operation Programme for the Czech Republic with Poland in the framework of the Phare programme.

The European Community will contribute up to a maximum of €3 million from budget line B7-502 to the Czech components of this programme, which must be implemented by 31 December 2001.

The main components of this programme (Czech Republic only) are as follows:

**Project CZ9909.01: Trinec – Reconstruction of the Underpass ”Mouse Hole” on the Road II/468**

The project consists of the total reconstruction of the existing underpass together with the reconstruction and relocation of a number of existing services, reconstruction and widening of a 200 metres long section of the road II/468 under and in the vicinity of the underpass, reconstruction of the adjacent road junction on the road II/468 and reconstruction of a 1.1 km length of the road II/476 in the direction of the border crossing at Horni Listne. The Project represents the first stage of the proposed reconstruction and realignment of road No 478 that connects Trinec town centre with the Polish Border at Horni Lístna. The total Phare budget for this project is 2.6 million €.

**Project CZ9909.02: Joint Small Projects Fund (JSPF)**

The general aim of the JSPF is the support of ‘people to people’ projects and non-investment projects with a genuinely cross-border impact. Priority will be given to projects that are planned, selected and realised jointly by Czech and Polish partners and supported from both JSPFs on the Czech and on the Polish side. The JSPF aims also at the building and developing of specialist resources for local and regional institutions involved in regional development, groundwork and implementation of cross-border projects in line with EU practice. The specific JSPF objectives are the development of cultural and youth co-operation; local and regional socio-economic development, tourism development; educational activities, local government and organisations of public interest. The minimum co-financing contribution of the beneficiary to the project is 10%. All secretarial administrative costs, (none financed by Phare), are paid by the beneficiary which may amount to at least 5% of the project’s value. The minimum Phare contribution per project is 1.000 EUR, the maximum contribution is 50.000 EUR. Within these limits, the regional Steering Committee may establish differing limits (in particular lowering the maximum contribution of Phare, keeping in view the overall amount available, and increase of the beneficiary’s own contribution). The total Phare budget for this project is 0.5 million € (Czech Republic side).

The JSPF will be implemented following the General Guidelines of the Commission for Small Projects Funds and draw on the Czech Guidelines for the SPF, endorsed by the Commission. A Regional Steering Committee will be established for the whole Czech-Polish border region and will be the principle responsible institution for the operation of the JSPF, under the auspices of the relevant Implementing Agencies.

The Implementing Agency: Name, address and tel/fax nos

Ministry for Regional Development, in conjunction with its Centre for Regional Development
Ministry for Regional Development of the Czech Republic
Starométske namestí 6
110 15 Praha 1
Tel. +4202 2486 1376
Fax. +4202 2486 1324

Further information about this programme can be obtained from:
(a) the Implementing Agency (as above);
(b) the Phare Internet service at:
http://europa.eu.int/comm/dg 1a/phare.

In accordance with the Phare procurement rules, only part of this programme will be procured by restricted tender.

Further tender opportunity details will be available as follows:
(a) for service tenders from the Phare Internet service at the above address. For tenders above €10 million, details will also appear in the Official Journal of the European Communities.
(b) for all supply tenders over €300,000 and for all works tenders above €1 million from the Official Journal of the European Communities.
Tenders opportunities below these amounts will also be published, but this may be done only locally.