SUMMARY PROJECT FICHE

Project number: BG980602
Title: Transformation of Bulgarian Customs Administration (BCA)
Location: Bulgarian Customs Administration

Objectives:
The overall objectives of BCA for the next period are as follows:

• to quicken and validate the process towards the «Acquis» by comparing in detail the Customs Administration’s current status with that of the Customs pre-accession “Blueprints” and establishing an action plan accordingly. This includes the establishment of sound strategic plans at all levels;

• to establish a sound and modern legal foundation for the Customs business, which is in line with European Union (EU) legislation and best practice;

• to further improve the quality of operational Customs business by establishing a complete, efficient, simplified, fully-automated and sustainable goods clearance and revenue collection system for the benefit of the Bulgarian economy;

• to improve the quality of Customs work and consistency of performance by establishing an operational Customs training function;

• to further improve the Human Resources policies and the integrity levels within the Customs Administration;

• to strengthen capacity in the fight against fraud and drug trafficking through the implementation of modern enforcement techniques and the establishment of a modern intelligence network and information system;

• to improve co-operation between Customs, Trade community and other agencies by institutionalising consultative and communication mechanisms.

In order to achieve these goals of reform and modernisation, in line with the European Union pre-accession requirements, the immediate objectives to be met by this project are:

1. the harmonisation of Bulgarian Customs legislation with European Union (EU) legislation and best practice, as the prime component of the overall objective in order “to establish a sound and modern legal foundation for the Customs business”;

2. the commencement of the computerisation of BCA, as a means of “further improving the quality of operational Customs business” and of establishing an efficient, simplified, automated and sustainable declaration processing and revenue collection system;

3. the reinforcement the border controls as an important component of the overall activity of “strengthening BCA’s capacity in the fight against fraud and drug trafficking” through the revision of border operations, with specific focus towards the “EU external” borders, and the implementation of modern enforcement techniques.

The need for a strengthened Customs administration, in order to ensure readiness to apply the «Acquis», is highlighted in the Accession Partnership and in further detail in the National Programme for Adoption of the Acquis (NPAA). The need for establishing appropriate structures for enforcement of Customs procedures and further structural reforms are underlined in NPAA.

The overall objectives which are not supported by the three immediate objectives above are covered by complementary programmes/projects and are outlined in Annex 5.
Description:

1. Introduction

The following paragraphs cover all projects proposed to meet BCA’s immediate objectives set out above. It should be noted that these objectives cover the current rationale of the Administration and some are complemented by project proposals under other programmes i.e. Phare Multi-country Customs Programme (PMCP) and Catch-up Facility (CF). Where this is so, the programme, or other donor, is indicated in Annex 5. The final proposal for the 1998 Phare National Programme covers the remaining issues.

2. Projects

Immediate objective 1 – Harmonisation of Bulgarian Customs legislation

In the context of recently approved Customs Code and current development of secondary Customs legislation, BCA needs to complete the process of preparation of the Customs Administration for accession to the EU. At the same time it should lay out the legal foundations of Customs activities based on this legislation and establish the new operational procedures. To achieve these goals BCA will continue these activities and perform a legal review to assess the impact of new legislation viz. associated national legislation and to propose any necessary changes. In addition, instructions and guidelines for Customs and the trade will be developed.

See also Annex 5.

Immediate objective 2 – Computerisation of BCA

BCA will improve the Customs business aspects and management control through the implementation of an Integrated Customs Information System (ICIS) and the development of interfaces and additional application software. The aim is to improve the accuracy and efficiency with which Customs declarations are processed and financial accounts and statistical data are consolidated. The ICIS implementation will include the supply of hardware, software, telecom equipment, integration of application software and training in system software. The implementation will be achieved in two phases i.e. pilot implementation and rollout.

Immediate objective 3 – Reinforcement of border controls

In order to improve the BCA’s enforcement capability and protect and increase the revenue it is necessary to implement modern enforcement techniques and to establish a modern intelligence network and information system. This will be achieved by:

- The development of a national strategy for the rationalisation of border operations taking into account the need to align them with post-accession requirements and to prioritise improvements to the infrastructure and the deployment of specialised equipment according to EU standards and best practice.
- The completion of the project to deploy trained Customs drugs dogs and their handlers in key border posts.
- see also Annex 5.

Institutional framework:

BCA is part of the Ministry of Finance and responsible for the collection of Customs duties, Excise duties and VAT on imports and the prevention of illegal imports and exports. The Administration is structured in four hierarchical levels:

- Headquarters
- 5 Customs Regions co-ordinated by Regional Customs Directorates (RCD). Each RCD is methodologically and functionally subordinated to the HQ.
- 93 Local Customs Offices (LCO). Each RCD co-ordinates a particular number of border and inland LCOs.
- Customs bureaus.

Over 3,000 staff are employed by BCA.
A new Customs Law was approved by the Bulgarian Parliament in January 1998. Details of the legal foundations of Customs activities have to be harmonised and to be made available as soon as possible for the purpose of enforcement and Customs control.

BCA has supported, from the very beginning of this initiative, the Commission’s Pre-accession Strategy for the Customs Sector by endorsing the document in July 1997 and creating a Pre-accession Unit (PAU), at the recommendation of the 1st Pre-accession Meeting of the partner countries. The main task is to baseline, finalise and implement the Customs Pre-accession Strategy towards full modernisation and reform.

BCA will support the implementation of the proposed project by assuring the necessary organisational environment, making available the necessary personnel and covering the cost of the national experts, the necessary building infrastructure, including the three training centres, and the related running and administrative costs.

**Budget (in MECU):**

<table>
<thead>
<tr>
<th>Component</th>
<th>Investment**</th>
<th>Institution Building***</th>
<th>Total Phare (=I+IB)</th>
<th>Recipient</th>
<th>IFI</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Harmonisation of Bulgarian Customs legislation</td>
<td>0.03</td>
<td>0.92***</td>
<td>0.95</td>
<td>0.95</td>
<td></td>
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<tr>
<td>2. Computerisation of BCA</td>
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<td>1.71</td>
<td>5.00</td>
<td>5.00</td>
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<td>3. Reinforcement of border controls</td>
<td>0.80</td>
<td>0.15</td>
<td>0.95</td>
<td>0.95</td>
<td></td>
<td></td>
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<tr>
<td>4. TA and Operational budget</td>
<td>0.03</td>
<td>0.07</td>
<td>0.10</td>
<td>0.10</td>
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<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>4.15</strong></td>
<td><strong>2.85</strong></td>
<td><strong>7.00</strong></td>
<td><strong>7.00</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(*) In relation to changes in management, procedures, legislation, enforcement, training and general activities and services as result of investments

(**) In relation to infrastructure, equipment, software, related developments, installation, testing and documentation

(***) Full amount is estimated to be contracted by Brussels for twinning arrangement.

*Note:* “Recipient” column is not costed in detail. However, BCA inputs to this project are outlined in the last paragraph of the section “Institutional framework”

**Implementation arrangements**

The implementing authority will be the General Customs Directorate (GCD) in close co-operation with the Ministry of Finance. The Central Finance and Contracts Unit (CFCU) shall be responsible for carrying out the tendering, contracting and payment process. The project shall be managed under DIS rules. The GCD has established a special organisational structure for the technical management and monitoring of the project which comprises a Project Officer (PO), a Transformation Programme Steering Committee (TPSC), a Programme Implementation Unit (PIU) and dedicated Project Implementation Teams.

The TPSC monitors, supervises and co-ordinates the overall progress and implementation of the programme. The Director General of the GCD, who is also the PO, chairs this committee. The TPSC provides guidance for the different phases of the project, approves the results, define priorities, approved and monitor budgets. The PIU carries out the day-to-day management of the project. Its role is to administer and resolve all issues concerned with the management of the project including planning and identification of tasks, reporting, preparation of Terms of Reference, participation in tendering, monitoring and evaluation of activities. The PIU director reports to the chairman of the TPSC.

**Implementation schedule:**

- Start of tendering: November 1998
- Start of project activity: January 1999
- Completion: within a maximum of 3 years

All sub-projects are in an advanced stage of preparation with input provided under past and ongoing Phare assistance.
Equal opportunity:

Equal participation in this project of women and men will be enforced at the start of the project. All periodical progress review reports and other interim reports will include a specific chapter providing detailed explanations on measures and policies taken with respect to this equal opportunity for women and men and will provide measurements of achievement of this goal.

Conditionality and sequencing:

The project has been prepared and specified initially in the course of the preceding Phare Programme (BG9305). Subsequently, it has been amended to take into account the Commission’s Pre-accession Strategy in the Customs sector, the ongoing initiatives within the Phare Multi-country Customs Programme and to ensure that project initially proposed does not overlap with the initiatives within other programmes.

Clear co-operation and communication will have to be established with the Ministry of Finance and other related ministries and agencies. BCA will actively participate in the various working groups and steering committees which will need to be created to manage and control the integration of ICIS and any associated systems with other governmental IT systems.

To strengthen BCA capacity in the fight against fraud and drug trafficking it will also require close and open relationships with other internal and external agencies, mainly in the field of judicial matters and home affairs.

ANNEXES

1. Log-frame in standard format
2. Detailed cost breakdown in the same format as the overall project budget
3. Detailed implementation time chart in standard format
4. Cumulative contracting and disbursement schedule by quarter for full duration of programme
5. Relation of project with previous Phare activities and with ongoing projects financed from other sources
6. **BG980602: Transformation of Bulgarian Customs**

**ION AGENCY:** Bulgarian Customs Administration

<table>
<thead>
<tr>
<th>PROJECT STRUCTURE</th>
<th>INDICATORS OF ACHIEVEMENT</th>
<th>HOW, WHEN AND BY WHOM WILL BE MEASURED</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>WIDER OBJECTIVE</strong></td>
<td>Endorsement by the Commission that BCA fully in line with accession requirements and blueprints standards</td>
<td>European Commission/DGXXI and Government at the end of the project. Regular validation against the blueprints by the Pre-accession Unit and European Ct Sub-committee on Customs Co-operation.</td>
</tr>
<tr>
<td><strong>IMMEDIATE OBJECTIVES</strong></td>
<td>Legal review completed</td>
<td>Monitoring and assessment review by BCA and Bulgarian Government. Regular review by the European Coi representatives viz. “Legislation” blueprint.</td>
</tr>
<tr>
<td><strong>Harmonisation of Bulgarian Customs legislation</strong></td>
<td>Necessary amendments drafted</td>
<td>Monitoring and assessment review by BCA and Bulgarian Government. Feedback to be obtained from the Trade community. Regular review by the European Coi representatives viz. “Computerisation” blueprint.</td>
</tr>
<tr>
<td></td>
<td>Instructions and guidelines prepared for issue to Customs and trade.</td>
<td>Monitoring and assessment review by BCA and Bulgarian Government. Regular review by the European Coi representatives viz. “Border and inland controls” blueprint.</td>
</tr>
<tr>
<td><strong>Computerisation of BCA</strong></td>
<td>Legal review and draft amendments prepared, documented, translated in Bulgarian language and submitted to the government</td>
<td>BCA and working teams nominated achievement of this proposal togethl CFCU will regularly review and monitor the evolution of the project implementation. Regular review by the European Coi representatives viz. “Legislation” blueprint.</td>
</tr>
<tr>
<td></td>
<td>Existing Customs procedures brought into line with harmonised legislation and best practice</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Customs automated systems implemented and in current use.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strategic study completed and national strategy prepared and agreed</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Document prepared specifying the specialised equipment required in each border post and prioritising the delivery according to the above</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Trained Customs drugs dogs and their handlers working in the identified key border posts.</td>
<td></td>
</tr>
<tr>
<td>PROJECT STRUCTURE</td>
<td>INDICATORS OF ACHIEVEMENT</td>
<td>HOW, WHEN AND BY WHOM WILL BE MEASURED</td>
</tr>
<tr>
<td>-------------------</td>
<td>--------------------------</td>
<td>--------------------------------------</td>
</tr>
</tbody>
</table>
| Computerisation of BCA  
  • Automated declaration processing system  
  • Interfaces and additional application software | • Application software meeting the users’ requirements  
  • Application software customised and fully documented in Bulgarian language  
  • Hardware, system software, telecom equipment and application software fully integrated, implemented and in current use  
  • Interfaces and additional application software developed, fully documented in Bulgarian language and in current use  
  • Functional and technical training provided to system administrators and users | BCA and working teams nominated achievement of this proposal together with the CFCU will regularly review and monitor the evolution of the project implementation plan.  
  Regular review by the European Commission representatives viz. “Computerisation” blueprint. |
### Reinforcement of border controls

- Strategic study on the rationalisation of border posts operations in line with post accession requirements
- National strategy for the management and infrastructure of border posts
- Trained Customs drugs dogs and their handlers.

- Strategic study completed and agreed by BCA
- National strategy prepared and agreed by BCA
- Lists of specialised equipment required in each border post and prioritised Deployment Plan, in line with the above, agreed with BCA
- Training/retraining programmes for Customs drugs dogs and their handlers prepared
- Drugs dog teams working in the identified key border posts and necessary facilities in place.

BCA and working teams nominated for the achievement of this proposal together with the CFCU will regularly review and monitor the evolution of the project implementation, the indicators of achievement, the outputs and the implementation plan. Regular review by the European Commission representatives viz. “Border and inland controls” blueprint.

- Dog training programme uses same standards and methodology as the original programme
- Close co-ordination with Phare Multi-country Customs Programme ongoing projects
- Efficient co-operation with other agencies and neighbouring countries

### INPUTS

<table>
<thead>
<tr>
<th>a) Relating to all Objectives</th>
<th>b) Additional Inputs – Objectives 1,2,4,6,7</th>
<th>c) Additional inputs - Objective 5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial</td>
<td>Phare Programme: 7.00 MECU</td>
<td>Catch-up Facility Programme</td>
</tr>
<tr>
<td>BCA resources</td>
<td>As described in the Project Summary Fiche</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Clearly defined teams to work on</td>
<td></td>
</tr>
<tr>
<td></td>
<td>gathering correct and adequate Business</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Requirements</td>
<td></td>
</tr>
<tr>
<td>b) Additional Inputs – Objectives 1,2,4,6,7</td>
<td>Phare Multi-country Customs Programme</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Matheus Programme</td>
<td></td>
</tr>
<tr>
<td>c) Additional inputs - Objective 5</td>
<td>Catch-up Facility Programme</td>
<td></td>
</tr>
</tbody>
</table>

- Financing Memorandum approval
- Adequate business requirements
- Definition of project management structure
- BCA work teams definition
- Finalisation of contracts, Terms of Reference
- Adequate Business requirements for all sub-projects
- Qualified and adequate support by the EC and the Member States

The BCA and working teams nominated for the achievement of this proposal together with the CFCU, and the EC and related bodies, will review the indicators of achievement.

- Budgets available and approved
- Co-operation and communication between the various sub-project teams established by BCA management
- PIU co-ordinate the various inputs to the project according to BCA immediate objectives
**PROJECT TITLE:** BG980602: Transformation of Bulgarian Customs

**IMPLEMENTATION AGENCY:** Bulgarian Customs Administration

<table>
<thead>
<tr>
<th>PROJECT STRUCTURE</th>
<th>INDICATORS OF ACHIEVEMENT</th>
<th>HOW, WHEN AND BY WHOM INDICATORS WILL BE MEASURED</th>
<th>ASSUMPTIONS AND RISKS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>WIDER OBJECTIVE</strong></td>
<td>Endorsement by the Commission that BCA fully in line with accession requirements and blueprints standards</td>
<td>European Commission/DGXXI and Bulgarian Government at the end of the project. Regular validation against the blueprints by BCA’s Pre-accession Unit and European Commission/BCA Sub-committee on Customs Co-operation.</td>
<td>Government maintains consistent policy for the Customs administration, in line with “Declaration of Endorsement of the Pre-accession strategy for Customs and tax administrations in Bulgaria” National legislation in line with EU legislation and best practice enacted Programme structure fits into the strategic programme analysis results</td>
</tr>
</tbody>
</table>

**IMMEDIATE OBJECTIVES**

**Harmonisation of Bulgarian Customs legislation**
- To assess the full harmonisation of the Bulgarian Customs legislation with the EU Customs code and best practice
- To propose and draft any necessary changes
- To provide instructions and guidelines to Customs officers and trade.

- Legal review completed
- Necessary amendments drafted
- Instructions and guidelines prepared for issue to Customs and trade.

- Monitoring and assessment review at end of project by BCA and Bulgarian Government.
- Regular review by the European Commission representatives viz. “Legislation” blueprint.

**Computerisation of BCA**
- To improve and sustain quality in the Customs clearance, revenue collection systems and border control.
- To consolidate national declaration data automatically for accounting and management purposes

- Existing Customs procedures brought into line with harmonised legislation and best practice
- Customs automated systems implemented and in current use.

- Monitoring and assessment review at end of project by BCA and Bulgarian Government.
- Feedback to be obtained from the Trade community Regular review by the European Commission representatives viz. “Computerisation” blueprint.

- Assistance provided under the Phare Multi-country Customs programme
- Close co-ordination with Phare Multi-country Customs Programme ongoing projects
- Receptiveness of other government departments and agencies to modernisation process
<table>
<thead>
<tr>
<th>PROJECT STRUCTURE</th>
<th>INDICATORS OF ACHIEVEMENT</th>
<th>HOW, WHEN AND BY WHOM INDICATORS WILL BE MEASURED</th>
<th>ASSUMPTIONS AND RISKS</th>
</tr>
</thead>
</table>
| Reinforcement of border controls | • Strategic study completed and national strategy prepared and agreed  
• Document prepared specifying the specialised equipment required in each border post and prioritising the delivery according to the above  
• Trained Customs drugs dogs and their handlers working in the identified key border posts. | Monitoring and assessment review at end of project by BCA and Bulgarian Government.  
Regular review by the European Commission representatives viz. “Border and inland controls” blueprint. | • Associated national legislation available in one of the EU official languages  
• Concerned Government bodies and Parliament accepts the proposed amendments and new legislation within the timescale of the project |
| | | BCA and working teams nominated for the achievement of this proposal together with the CFCU will regularly review and monitor the evolution of the project implementation, the indicators of achievement, the outputs and the implementation plan.  
Regular review by the European Commission representatives viz. “Legislation” blueprint. | |
| Outputs | | BCA and working teams nominated for the achievement of this proposal together with the CFCU will regularly review and monitor the evolution of the project implementation, the indicators of achievement, the outputs and the implementation plan.  
Regular review by the European Commission representatives viz. “Computerisation” blueprint. | • Stable and available BCA staff throughout the project implementation  
• Customs management committed to the implementation of the project  
• Bulgaria Telecom provide reliable telecom services to the locations needed and to the specifications required  
• Ownership of the various components agreed between the various Customs departments |
| Harmonisation of Bulgarian Customs legislation | • Legal review and draft amendments prepared, documented, translated in Bulgarian language and submitted to the government  
• Workplan for the development of any necessary new legislation prepared  
• Instructions and guidelines prepared and agreed with BCA and ready for issue. | | |
| Computerisation of BCA | • Application software meeting the users’ requirements  
• Application software customised and fully documented in Bulgarian language  
• Hardware, system software, telecom equipment and application software fully integrated, implemented and in current use  
• Interfaces and additional application software developed, fully documented in Bulgarian language and in current use  
• Functional and technical training provided to system administrators and users | | |
| | | | |

Page 10 of 17
### Reinforcement of border controls

- Strategic study on the rationalisation of border posts operations in line with post accession requirements
- National strategy for the management and infrastructure of border posts
- Trained Customs drugs dogs and their handlers.

- Strategic study completed and agreed by BCA
- National strategy prepared and agreed by BCA
- Lists of specialised equipment required in each border post and prioritised Deployment Plan, in line with the above, agreed with BCA
- Training/retraining programmes for Customs drugs dogs and their handlers prepared
- Drugs dog teams working in the identified key border posts and necessary facilities in place.

- BCA and working teams nominated for the achievement of this proposal together with the CFCU will regularly review and monitor the evolution of the project implementation, the indicators of achievement, the outputs and the implementation plan.
- Regular review by the European Commission representatives viz. “Border and inland controls” blueprint.
- Dog training programme uses same standards and methodology as the original programme
- Close co-ordination with Phare Multi-country Customs Programme ongoing projects
- Efficient co-operation with other agencies and neighbouring countries

### INPUTS

**a) Relating to all Objectives**

- **Financial**
  - Phare Programme: 7.00 MECU
  - BCA resources
    - As described in the Project Summary Fiche
    - Clearly defined teams to work on gathering correct and adequate Business Requirements

- **b) Additional Inputs – Objectives 1,2,4,6,7**
  - Phare Multi-country Customs Programme
  - Matheus Programme

- **c) Additional inputs - Objective 5**
  - Catch-up Facility Programme

- **Financial**
  - Financing Memorandum approval
  - Adequate business requirements
  - Definition of project management structure
  - BCA work teams definition
  - Finalisation of contracts, Terms of Reference
  - Adequate Business requirements for all sub-projects
  - Qualified and adequate support by the EC and the Member States

The BCA and working teams nominated for the achievement of this proposal together with the CFCU, and the EC and related bodies, will review the indicators of achievement.

- **Budgets available and approved**
- **Co-operation and communication**
  - between the various sub-project teams established by BCA management
  - PIU co-ordinate the various inputs to the project according to BCA immediate objectives
<table>
<thead>
<tr>
<th>COMPONENT</th>
<th>PROGRAMME LIFE CYCLE IN MONTHS</th>
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<tr>
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<tr>
<td>PROGRAMME SET-UP</td>
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<td>HARMONISATION OF BULGARIAN CUSTOMS LEGISLATION</td>
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<td>COMPUTERISATION OF BCA</td>
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<td>UNIX and ORACLE/INFORMIX training</td>
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<td>ICIS pilot implementation and rollout</td>
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<td>Development of interfaces and additional application software</td>
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<td>REINFORCEMENT OF BORDER CONTROLS</td>
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<td>RELATING TO:</td>
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<td>Strategy for the rationalisation of border operations</td>
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<td>Enforcement equipment</td>
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<td>Customs drugs dogs</td>
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<tr>
<td>TECHNICAL ASSISTANCE AND OPERATIONAL BUDGET</td>
<td>I</td>
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<tr>
<td>PROGRAMME CLOSURE</td>
<td></td>
</tr>
<tr>
<td>Final Programme Report</td>
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</table>

Remarks: D= Designing; C= Contracting; I= Implementing; R= Review; S= Submitting of documents
### COMMITMENT SITUATION

<table>
<thead>
<tr>
<th>Project</th>
<th>Budget</th>
<th>1998</th>
<th>1999</th>
<th>2000</th>
<th>Total</th>
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<td>200,000</td>
<td>750,000</td>
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<td>950,000</td>
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<td>1,250,000</td>
<td>3,500,000</td>
<td>250,000</td>
<td>5,000,000</td>
</tr>
<tr>
<td>Reinforcement of border controls</td>
<td>950,000</td>
<td>100,000</td>
<td>250,000</td>
<td>600,000</td>
<td></td>
</tr>
<tr>
<td>Technical assistance and operational budget</td>
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<td></td>
<td></td>
<td></td>
<td>100,000</td>
</tr>
<tr>
<td>Total</td>
<td>7,000,000</td>
<td>1,650,000</td>
<td>4,500,000</td>
<td>850,000</td>
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<td>Percentage</td>
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<td>12%</td>
<td>100%</td>
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<td>Cumulative in percentage</td>
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<td>88%</td>
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<td>7,000,000</td>
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### DISBURSEMENT SITUATION

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<th>1999</th>
<th>2000</th>
<th>Total</th>
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<tbody>
<tr>
<td>Harmonisation of Bulgarian Customs legislation</td>
<td>950,000</td>
<td>50,000</td>
<td>300,000</td>
<td>250,000</td>
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<td>Computerisation of BCA</td>
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<td>325,000</td>
<td>545,000</td>
<td>199,000</td>
<td>199,000</td>
</tr>
<tr>
<td>Reinforcement of border controls</td>
<td>950,000</td>
<td>25,000</td>
<td>250,000</td>
<td>550,000</td>
<td>125,000</td>
</tr>
<tr>
<td>Technical assistance and operational budget</td>
<td>100,000</td>
<td>50,000</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
</tr>
<tr>
<td>Total</td>
<td>7,000,000</td>
<td>450,000</td>
<td>1,105,000</td>
<td>1,009,000</td>
<td>534,000</td>
</tr>
<tr>
<td>Percentage</td>
<td></td>
<td>6%</td>
<td>16%</td>
<td>14%</td>
<td>8%</td>
</tr>
<tr>
<td>Cumulative</td>
<td>450,000</td>
<td>1,555,000</td>
<td>2,564,000</td>
<td>3,098,000</td>
<td>3,627,000</td>
</tr>
<tr>
<td>Cumulative in percentage</td>
<td>6%</td>
<td>22%</td>
<td>36%</td>
<td>44%</td>
<td>52%</td>
</tr>
</tbody>
</table>
ANNEX 5

RELATIONSHIPS WITH OTHER PROJECTS

1. **EU PHARE - AT NATIONAL LEVEL**
   This project continues and develops Phare national project BG9305 - Customs modernisation programme, which provided assistance in the following areas:
   ◇ Preparation of Bulgarian Legal and Customs Management Systems, in the context of future integration in EU;
   ◇ Production of project planning documents for the 1998 and 1999.

2. **EU PHARE - AT MULTI-COUNTRY LEVEL (PCMP)**
   - **In relation to – the “Acquis”**
     This project will compare in detail for each partner country, their Customs Administration’s current status with that of the Customs pre-accession “Blueprints”, which outline the “EU standards” for Customs sector. On the identification of gaps between existing practices and systems viz. blueprints standards, BCA will prepare action plans setting out measures and related technical assistance required to bring deficient areas up to EU standards and best practice.
     Forward action plans will be prepared by each of BCA’s appropriate Divisions and co-ordinated by BCA’s Pre-accession Unit structure. In parallel, the Commission will continue technical assistance under the Phare Multi-country Customs Programme (PCMP) through until the end of 1998 in priority areas, of which the main is Transit management.
     For the preparatory work on links to the specialised Commission’s systems (TARIC, CCN/CSI, Quotas etc), assistance is provided by the Commission under its Customs 2000 programme and the PMCP Automation Support Unit (ASU).
   - **Harmonisation of Bulgarian Customs legislation**
     **Non-V4 Transit/non-IT component**
     This programme provides technical assistance to fulfil the necessary legal, organisational and procedural requirements of the Common Transit Convention.
     *In order to ensure full harmonisation of Bulgarian Customs legislation with EU legislation and best practice, any necessary technical assistance will be further delivered through PMCP, provided that it will support the agreed Customs Pre-accession Strategy.*
   - **Customs training function**
     **MCP II Training Project**
     This programme provides a series of measures to increase the competence of operational staff and the skills of the trainers.
     *Specific assistance for the development of Customs training function is currently delivered through PCMP*
   - **Reinforcement of border controls**
     **Measures to Improve Efficiency at Border Posts (MIEABP)**
     This project introduces risk analysis, selectivity and profiling technique to BCA operational staff enabling the specific targeting of high-risk consignments and traders and a corresponding diminution of control on legitimate trade.
     **Customs Information and Intelligence**
     This project will provide technique assistance and data analysis tools to use data available within the Customs administration for the purposes of risk analysis and control incorporating, as a specific
task, the standardisation with EU systems viz. CIS/SCENT and AFIS.

- **Co-operation between Customs, Trade and other agencies**
  
  **Measures to Improve Efficiency at Border Posts (MIEABP)**
  
  The introduction of risk analysis, selectivity and profiling techniques in the Customs working environment will have as an immediate effect the reduction of waiting time at the border posts and facilitation of legitimate trade.

3. **EU OTHER**

   - **Training**

     **The Mattheus Programme**
     
     This programme seeks to increase the skills and knowledge of Customs staff by the organisation of exchange visits and workshops.

   - **Human Resources policies and Integrity**

     **Catch-up Facility**
     
     A coherent package of measures has been submitted by BCA through the Phare “Catch-up Facility” to address the fight against corruption and organised crime.

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