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This action is funded by the European Union

ANNEX

of the Commission Decision on the individual measure in favour of the Republic of Botswana to be financed from the 11th European Development Fund

Action Document for the Botswana-EU Technical Cooperation Facility

1. Title/basic act/ CRIS number	Botswana-EU Technical Cooperation Facility CRIS number: BW/FED/038-913 financed under the 11 th European Development Fund	
2. Zone benefiting from the action/location	Botswana The action shall be carried out at the following location: Botswana, with the project team based in Gaborone	
3. Programming document	National Indicative Programme (NIP) 2014-2020 for Botswana	
4. Sector of concentration/ thematic area	Multi-sector	DEV. Aid: YES ¹
5. Amounts concerned	Total estimated cost: EUR 1 500 000 Total amount of EDF contribution EUR 1 500 000.	
6. Aid modality and implementation modalities	Project Modality Direct management – procurement of services Indirect management with the Government of Botswana	
7 a) DAC codes	Main DAC code – 400 – Multisector / cross-cutting Sub-code 1 – 43010 Multisector aid.	
b) Main Delivery Channel	10000 – Public Sector Institutions	

¹ Official Development Aid is administered with the promotion of the economic development and welfare of developing countries as its main objective.

8. Markers (from CRIS DAC form)	General policy objective	Not targeted	Significant objective	Main objective
	Participation development/good governance	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Aid to environment	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Gender equality (including Women In Development)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	Trade Development	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Reproductive, Maternal, New born and child health	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	RIO Convention markers	Not targeted	Significant objective	Main objective
	Biological diversity	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Combat desertification	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change mitigation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	Climate change adaptation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. Global Public Goods and Challenges (GPGC) thematic flagships	Gender equity, disability, child protection and arts and culture.			
10. Sustainable Development Goals (SDGs)	<p>Main SDG on the basis of section 4.1:</p> <ul style="list-style-type: none"> - 10 Reduced inequalities - 16 Peace, Justice and Strong Institutions <p>Secondary SDGs on the basis of section 4.1: 1-17</p>			

SUMMARY

Botswana has been one of the world's fastest growing economies over the past 50 years, allowing the country to move from being among the poorest to its current upper middle income status.

Botswana's revenue base remains narrow, with minerals and Southern African Customs Union (SACU) customs revenues constituting its backbone. While the mining industry accounts for a substantial part of the Gross Domestic Product (GDP), it only provides employment to a small portion of the work force. To achieve inclusive growth and the diversification of the economy, it is critical that the country accelerates the implementation of growth-supporting policies as well as reform plans for the public sector and the regulatory environment for the private sector.

The public sector plays a major role in Botswana's economy. However, low public sector productivity and implementation capacity challenges are hampering the realisation of public policies. In this context, the implementation of the National Development Plan, the Sustainable Development Goals (SDGs) and the Economic Partnership Agreement with the European Union require enhanced capacity building for public administration.

Against this background, the proposed Botswana-European Union Technical Cooperation Facility (TCF) aims to:

- Improve access to high-level experts who have hands-on experience and can contribute effectively to capacity building and project design;
- Strengthen capacity and competency of actors to design and manage reforms, operationalise public policy priorities and solve implementation bottlenecks across the Government;
- Carry out the required audits and evaluations foreseen in the programmes financed by the EU;
- Increase knowledge and understanding of the SDGs, the EU-Southern African Development Community(SADC) Economic Partnership Agreements (EPA), as well as EU programmes/initiatives among various Government Ministries and non-governmental organisations (NGOs) so as to better contribute to their attainment; and
- Increase the visibility of Botswana-EU Cooperation.

A Financing Agreement will be signed with the Government of Botswana and subsequently a project-based Action will be implemented through direct management for procurement of services and indirect management (for the technical cooperation component).

1 CONTEXT

1.1 Sector/Country/Regional context/Thematic area

1.1.1 Public Policy Assessment and EU Policy Framework

Botswana has been one of the world's fastest growing economies over the past 50 years, allowing the country to move from being among the poorest to its current upper middle income status. That notwithstanding, the country's economy remains reliant on diamonds and the public sector, making it vulnerable both to short term shocks and structural changes.

Botswana's National Development Plan 11 (NDP 11) was developed within the framework of its Vision 2036. The draft NDP 11 identifies 6 national priority areas/strategies under the overall theme of inclusive growth for the realisation of sustainable employment creation and

poverty eradication. As per the draft NDP 11, the Government plans to undertake a number of programmes and projects aimed at improving efficient delivery of the public sector, which include among others capacity building.

The United Nations 2030 Agenda for Sustainable Development is underpinned by a set of 17 Sustainable Development Goals (SDGs). The SDGs are expected to form the bedrock of the development planning processes and have influenced the outlook for Botswana's next vision, Vision 2036, while NDP 11 is already being aligned to the Agenda.

The actions to be supported under this programme will enable the Government of Botswana to achieve its development objectives, while at the same time contributing to the implementation of the EU cooperation with Botswana.

1.1.2 Stakeholder analysis

The *direct beneficiary* of the foreseen interventions is the Government of Botswana.

The *key stakeholders* are the EU, EU Member States as well as local authorities in Botswana and non-state actors. Other major stakeholders are development partners with complementary actions.

The *key drivers* will be the Ministry of Finance and Economic Development (MFED), in particular the Office of the National Authorising Officer (NAO), and the EU Delegation to Botswana and SADC.

The *ultimate beneficiaries* are the people of Botswana benefitting from more efficient and effective governance.

1.1.3 Priority areas for support/problem analysis

The action will help to:

- Improve access to high-level experts who have hands-on experience and can contribute effectively to capacity building and project design;
- Strengthen capacity and competency of actors to design and manage reforms, operationalise public policy priorities and solve implementation bottlenecks across the Government;
- Increase knowledge and understanding of the SDGs, the EU-SADC EPA, as well as EU programmes/initiatives among various Government Ministries and NGOs, so as to better contribute to their attainment;
- Increase the visibility of Botswana-European Union Cooperation;
- Carry out the required audits and evaluations foreseen in the programmes financed by the EU.
- Optimise the implementation of EU funded programmes.
- Support issues of concern to both Botswana and the EU as well as transversal elements in line with the SDGs, such as gender equality, women's empowerment, disability and environmental issues, such as climate change.

1.2 Other areas of assessment

N.A.

2 RISKS AND ASSUMPTIONS

Risks	Risk level (H/M/L)	Mitigating measures
Funds will be monopolised by previous beneficiaries of technical assistance	L	Risk is mitigated: the NAO and the EU Delegation will ensure the TCF matches the needs of the EU Botswana development cooperation portfolio
Delays in implementation	L	Risk is mitigated: procedures and timelines for implementation of the programme estimate and direct implementation will be put in place by the EU and the NAO. The EU and the NAO will monitor the implementation of funds
Lack of enough resources for meeting the demands and needs	M	Risk is mitigated: the EU and the NAO will elaborate a detailed plan of needs and actions that will be updated regularly. There will be a regular update of financial and operational execution. Whenever possible, other financial resources will be sought for carrying out studies (including audit and evaluation) and for supporting capacity building in the government.
Assumptions		
The main assumption is that there will be continued interest in the implementation of EU funds in Botswana and that the NAO will have adequate capacity to follow up and implement the actions.		

3 LESSONS LEARNT, COMPLEMENTARITY AND CROSS-CUTTING ISSUES

3.1 Lessons learnt

Technical assistance is a valuable vehicle to increase effectiveness and efficiency of programmes; it has been instrumental in assisting the Government of Botswana moving forward on key policy reforms initiatives supported by the EU Delegation. It remains an important tool for the Delegation in order to remain responsive to Government demands and to be able to bring sufficient expertise and experience.

The EU funds will support identification, formulation and evaluation of programmes as well as audit of such programmes. Besides, ad hoc studies on relevant challenges and issues for both the EU and the Government (such as PEFA (Public Expenditure and Financial Accountability) assessments) are essential for the implementation of the EU cooperation and for strengthening EU–Government relations.

Communication and visibility of the EU–Government relations are a relevant part of the TCF. Targeted actions to promote understanding of the EU role in partner countries have demonstrated its importance.

3.2 Complementarity, synergy and donor coordination

There are very few development partners left in Botswana with sizable funds to implement programmes. This is a result of the well applied "division of labour between donors" principle and of the upper middle income status that Botswana obtained in 2006.

There is a reduction in the number of sectors in which the EU is active. The objective of the actions under this project is to complement the implementation of ongoing EU programmes.

The Ministry of Finance and Economic Development is responsible for resource mobilisation and coordinating activities of development partners. All Government donor funding requests are routed through the Ministry to ensure that they are consistent with Government objectives, priorities and policies. The Ministry also takes the lead in loan negotiations and signs all financial agreements with cooperating partners on behalf of Government.

As a signatory to the Paris Declaration on Aid Effectiveness, Botswana launched the Development Partners Coordination Forum (DPCF) in September 2007 through MFED with the purpose of coordinating all development partners' activities in the country. The Forum is a two-way forum for information sharing on government policies, aid modalities and aid coordination in general. HIV/AIDS actions are coordinated by the Ministry of Health and Wellness via the Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) focused Country Coordination Mechanism (CCM) and its subcommittees as well as the Joint Oversight Committee. With regular meetings of the DPCF and forums on HIV/AIDS, it is expected that the Ministry can play its role fully.

3.3 Cross-cutting issues

This programme is relevant for the UN 2030 Agenda on Sustainable Development. It contributes primarily to the progressive achievement of SDG 10 Reduced inequalities but also promotes progress towards all SDGs. It will support the implementation of the Botswana-EU cooperation, mostly linked to the National Indicative Plan 2014-2020. Besides, it will support the implementation of the national goals and priorities of the Botswana National Development Plan (NDP 11) and Vision 2036, which are aligned to the SDGs.

The HIV/AIDS pandemic and maternal mortality remain major challenges for Botswana. Although some progress has been made, there are still issues that could be supported. Should the need arise; this project can be used to support specific interventions targeting these challenges.

4 DESCRIPTION OF THE ACTION

4.1 Objectives/results

The overall objective of the Botswana-EU Technical Cooperation Facility is the successful implementation of the Government's Development Strategy through the support of sound development programmes and ad hoc activities financed from the European Development Fund (EDF) and other EU sources.

The purpose of the project is to support the implementation of the Botswana-EU cooperation, mostly linked to the National Indicative Programme 2014-2020, while at the same time supporting the Government in the implementation of the national goals and priorities of NDP 11 and Vision 2036, which are aligned to the SDGs and to address unforeseen needs within the country development context.

The project is expected to have the following results:

Result 1: Increased institutional capacity of the Government and non-state actors to implement Government priorities towards the implementation of the 11th EDF NIP, while at the same time addressing the implementation of the NDP11 goals, the SDGs as well as other ongoing EU programmes;

Result 2: Increased awareness and understanding of the priorities of NDP 11, the SDGs as well as ongoing EU programmes among different stakeholders in Botswana;

Result 3: Increased visibility of the Botswana-EU Cooperation.

The main channel for programme delivery is a TCF-type of project, based on the lessons learnt and experiences from previous TCF projects. It will particularly focus on increased institutional capacity of the Government and non-state actors to implement ongoing EU programmes as well as (within Result 3) increased awareness and understanding of ongoing EU programmes.

This programme is relevant for the UN 2030 Agenda. It contributes primarily to the progressive achievement of SDGs 10 Reduced inequalities and 16 Peace, Justice and Strong Institutions but also promotes progress towards Goals 1-17. This does not imply a commitment by the Republic of Botswana benefiting from this programme.

4.2 Main activities

Result 1: Increased institutional capacity of the Government and non-state actors to implement Government priorities towards the attainments of the NDP11 goals, the SDGs as well as ongoing EU programmes. The main activities that can be proposed by Government institutions and/or non-state actors include the following:

- The use of short term Technical Assistance to support the implementation of NDP 11 and SDGs as well as ongoing and future EU programmes;
- Audits and evaluation of EU programmes;
- The facilitation and planning of meetings and conferences to create an opportunity for the exchange of information;
- Increase capacity of actors;
- Support the implementation of NDP 11 and SDG's.

Result 2: Increased awareness and understanding of the priorities of NDP 11, the SDGs as well as ongoing EU programmes among different stakeholders in Botswana. The main activities that can be proposed by Government institutions and/or non-state actors include the following:

- Facilitation of meetings/events to promote the priorities of NDP 11, the SDGs, and EU programmes; as well as the sensitisation on related policies and laws;
- Conferences and workshops.

Result 3: Increased visibility of the Botswana-EU Cooperation. The main activities that can be proposed by the NAO and EU Delegation are:

- Procurement of materials for visibility-related purposes;
- Participation in expos.

4.3 Intervention logic

The change that this Action aims at bringing is a strengthened relationship between Botswana and the European Union. In particular, the planned action will support implementation of priorities identified by the Botswana Government under the National Development Plan 11, the Sustainable Development Goals and support to ongoing EU programmes. The context in which the Action will take place is positive, as Botswana and the EU have established a long-standing relationship since 1976.

The expected change will be pursued through three main outcomes: (i) Increased institutional capacity of the Government and non-state actors to help implement the priorities under NDP11 and the SDGs as well as ongoing EU programmes; (ii) Increased awareness and understanding of the priorities of NDP 11, the SDGs and the EU-SADC EPA, as well as ongoing EU programmes; (iii) Increased visibility of the Botswana-EU Cooperation. Technical assistance is extremely useful and a valuable vehicle to increase effectiveness and efficiency of programmes.

The Action is expected to meet the objectives on the basis of the following assumptions:

- both the EU and Botswana wish to retain a positive and constructive relationship;
- political, economic and social progress continues in both partners.

An indicative logical framework is attached as annex to this Action Document.

5 IMPLEMENTATION

5.1 Financing Agreement

A Financing Agreement will be concluded between the EU Commission and Government of Botswana in accordance with Article 17 of Annex IV to the ACP-EU Partnership Agreement.

5.2 Indicative implementation period

The indicative operational implementation period of this action, during which the activities described in section 4.2 will be carried out and the corresponding contracts and agreements implemented, is **36** months from the date of entry into force of the financing agreement.

Extensions of the implementation period may be agreed by the Commission's authorising officer by amending this decision and the relevant contracts and agreements; such amendments to this decision constitute non-substantial amendment in the sense of Article 9(4) of Regulation (EU) 2015/322.

5.3 Implementation of the budget support component

N/A.

5.4 Implementation modalities

The project will be implemented through direct management and indirect management (for the Technical Cooperation component).

Both in indirect and direct management, the Commission will ensure that the EU appropriate rules and procedures for providing financing to third parties are respected, including review procedures, where appropriate, and compliance of the action with EU restrictive measures affecting the respective countries of operation.

5.4.1 Procurement (direct management)

Subject in generic terms, if possible	Type (works, supplies, services)	Indicative number of contracts	Indicative trimester of launch of the procedure
Short term TA as requested	Services	5	Q4 2018 2019 2020 2021

5.4.2 Indirect management with the Government of Botswana

The action with the objective of the successful implementation of the Government's Development Strategy through the support of sound development programmes and ad hoc activities financed from the European Development Fund (EDF) and other EU sources, with Results 1, 2 and 3 respectively, will be implemented in accordance with Article 58(1)(c) of the Regulation (EU, Euratom) No 966/2012 applicable in accordance with Article 17 of Regulation (EU) 2015/323 according to the following modalities:

The Government of Botswana will act as the contracting authority for the procurement and grant procedures. The Commission will control ex ante all the procurement procedures except in cases where programme estimates are applied, under which the Commission applies ex ante control for procurement contracts above EUR 100,000 (or lower, based on a risk assessment) and may apply ex post control for procurement contracts up to that threshold. The Commission will control ex ante the grant procedures for all grant contracts.

Payments are executed by the Commission except in cases where programmes estimates are applied, under which payments are executed by the Government of Botswana for direct labour and contracts below EUR 300,000 for procurement and up to EUR 300,000 for grants.

The financial contribution does not cover the ordinary operating costs incurred under the programme estimates.

In accordance with Article 190(2)(b) of Regulation (EU, Euratom) No 966/2012 and Article 262(3) of Delegated Regulation (EU) No 1268/2012, applicable in accordance with Article 36 of Regulation (EU) 2015/323 and Article 19c(1) of Annex IV to the ACP-EU Partnership Agreement, the Government of Botswana shall apply procurement rules of Chapter 3 of Title IV of Part Two of Regulation (EU, Euratom) No 966/2012. These rules, as well as rules on grant procedures in accordance with Article 193 of Regulation (EU, Euratom) No 966/2012, applicable in accordance with Article 17 of Regulation (EU) 2015/323, will be laid down in the financing agreement concluded with the Government of Botswana.

5.5 Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply.

The Commission's authorising officer responsible may extend the geographical eligibility in accordance with Article 22(1)(b) of Annex IV to the ACP-EU Partnership Agreement Article 89(2)(f)(ii) and 89(3) of Council Decision 2013/755/EU on the basis of urgency or of unavailability of products and services in the markets of the countries concerned, or in other

duly substantiated cases where the eligibility rules would make the realisation of this action impossible or exceedingly difficult.

5.6 Indicative budget

The budget of the project is the following:

Categories	EU contribution (in EUR)
5.4.1 Procurement – Direct management (short term TA)	500 000
5.4.2 Indirect management with the Government of Botswana	700 000
5.9 and 5.10 Evaluations and audit	300 000
Total	1 500 000

5.7 Organisational set-up and responsibilities

The EDF National Authorising Officer and the EU Delegation to Botswana and SADC will meet regularly to ascertain what services and actions need to be contracted and how best to do this to support the objectives. The National Authorising Officer may request, on a case by case basis, the EU Delegation to contract services and act on his behalf.

5.8 Performance monitoring and reporting

Due to the non-specific nature of the project, no EuropeAid standard indicator is seen as immediately relevant for the required performance monitoring. In the course of project implementation, the beneficiaries shall propose objectively verifiable indicators.

Notwithstanding the above, an indicative logical framework with a range of indicators has been prepared.

Replenishment requests will be accompanied by a programmatic progress report. Every report shall provide an accurate account of implementation of the action difficulties encountered changes introduced. The final narrative and financial reports will cover the entire period of the action implementation.

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

5.9 Evaluation

A final evaluation will be carried by independent consultants contracted by the Commission.

The Commission shall inform the implementing partner at least 1 month in advance of the dates foreseen for the evaluation missions. The implementing partner shall collaborate efficiently and effectively with the evaluation experts and inter alia provide them with all necessary information and documentation as well as access to the project premises and activities.

The evaluation reports shall be shared with the partner country and other key stakeholders. The implementing partner and the Commission shall analyse the conclusions and

recommendations of the evaluations and where appropriate in agreement with the partner country jointly decide on the follow-up actions to be taken and any adjustments necessary including if indicated the reorientation of the project.

Indicatively, the evaluation services contract shall be concluded under a framework contract in 2021.

5.10 Audit

In accordance with EC procurement rules, the EU shall appoint reputable external auditors/accountants (i.e. international firms members of an internationally recognised auditing body). Their role shall include:

1. Expenditure verification of the programme estimates in accordance with the Practical Guide to procedures for programme estimates financed by the EDF and the general budget of the European Communities, and with mandatory terms of reference laid down by the Commission;
2. All other audits deemed necessary during or after the operational implementation period of the Financing Agreement. Decision to launch an audit will be based on a risk assessment and/or made in accordance with the annual audit plan of the Commission.

The total budget foreseen for Evaluations and Audits is EUR 300 000.

Without prejudice to the obligations applicable to contracts concluded for the implementation of this action, the Commission may on the basis of a risk assessment contract independent audits or expenditure verification assignments for one or several contracts or agreements.

5.11 Communication and visibility

Communication and visibility of the EU is a legal obligation for all external actions funded by the EU.

This action shall contain communication and visibility measures, which shall be based on a specific Communication and Visibility Plan of the Action to be elaborated at the start of implementation and supported with the budget² indicated in section 5.6 above.

In terms of legal obligations on communication and visibility the measures shall be implemented by the Commission the partner country contractors grant beneficiaries and/or entrusted entities. Appropriate contractual obligations shall be included in the financing agreement procurement and grant contracts and delegation agreements respectively.

The Communication and Visibility Manual for European Union External Action shall be used to establish the Communication and Visibility Plan of the Action and the appropriate contractual obligations.

6 PRE-CONDITIONS

N/A.

² Budget for communication and visibility is integrated into the different budget lines of the components.

APPENDIX - INDICATIVE LOGFRAME MATRIX (FOR PROJECT MODALITY) ³

The activities, the expected outputs and all the indicators, targets and baselines included in the logframe matrix are indicative and may be updated during the implementation of the action, no amendment being required to the financing decision. When it is not possible to determine the outputs of an action at formulation stage, intermediary outcomes should be laid out and the outputs defined during inception of the overall programme and its components. The indicative logframe matrix will evolve during the lifetime of the action: new lines will be added for including the activities as well as new columns for intermediary targets (milestones) for the output and outcome indicators whenever it is relevant for monitoring and reporting purposes. Note also that indicators should be disaggregated by sex whenever relevant.

	Results chain	Indicators	Baselines (incl. reference year)	Targets (incl. reference year)	Sources and means of verification	Assumptions
Overall objective: Impact	The successful implementation of the Government's Development Strategy through the support of sound development programmes and ad hoc activities financed from the European Development Fund (EDF) and other EU sources.	The Government and the EU leaders including of Member States and CSOs affirm that the relationship between the EU and Botswana has progressed after the five years of the Action's implementation.		Positive perception of the – Botswana- EU cooperation and relationship by stakeholders recorded at annual intervals during the implementation period.	Statements of various high level Government and EU officials throughout the implementation period Survey conducted with stakeholders	Both the EU and Botswana wish to retain a positive and constructive relationship
Specific objective(s):	1Government supported in the implementation of the national goals and priorities of NDP 11 Vision 2036 and 11 EDF which are aligned to the SDGs and to address unforeseen needs within the country development context.	Implementation progress of NDP 11 SDGs and EU programmes.		Implementation is according to plans	Final report of the Botswana-EU Cooperation project. Mid-term and final evaluation report of the Botswana-EU Cooperation project Progress reports and official documents produced by various actors	Continuation of political economic and social progress in both Botswana and the European Union
Outcomes	Result 1: Increased institutional capacity of the Government and non-state actors to implement Government priorities towards the attainments of the NDP11 goals the SDGs as well as ongoing EU programmes.					Ministries and CSOs remain keen to submit funding requests.

³ Indicators aligned with the relevant programming document are marked with '*' and indicators aligned to the EU Results Framework with '**'.

	<ul style="list-style-type: none"> - The use of short term Technical Assistance to support the implementation of NDP II and SDGs as well as ongoing EU programmes. - The facilitation and planning of meetings and conferences - Small actions that increase capacity of actors - Audits and evaluations - Small actions that support the implementation of 11th EDF NDP 11 and SDGs as well as actions related to – Gender children disability and arts and culture. 	<p>Number of TA requests received</p> <p>Number of meetings/ seminars/ workshops supported by the project per thematic area</p> <p>Number of participants disaggregated by gender</p> <p>Number of capacity building actions supported per thematic area</p> <p>Number of participants disaggregated by gender</p> <p>Number of actions supported</p> <p>Number of participants disaggregated by gender</p>	<p>0</p> <p>0</p> <p>360</p> <p>6</p> <p>360</p>	<p>5</p> <p>10</p> <p>6</p> <p>360</p> <p>6</p> <p>360</p>	<p>TA contracts and reports</p> <p>Funding contracts signed Action reports</p> <p>Meeting/ seminar registers</p> <p>Funding contracts signed Action reports</p> <p>Meeting/ seminar registers</p> <p>Funding contracts signed Action reports</p> <p>Meeting/ seminar registers</p>	
	<p>Result 2: Increased awareness and understanding of the priorities of NDP 11 the SDGs as well as ongoing EU programmes among different stakeholders in Botswana</p> <ul style="list-style-type: none"> - Facilitation of meetings/events to promote the priorities of NDP 11 the SDGs and EU programmes; as well as the sensitisation on related policies and laws. - Conferences and workshops 				<p>Programme monitoring evaluation documents and action reports</p> <p>Progress reports and strategic documents</p> <p>Funding contracts signed Action reports</p>	<p>Ministries and CSOs are keen to submit funding requests change.</p>

		<p>Numbers of conferences workshops and study tours</p> <p>Number of participants disaggregated by gender</p>	0	2	Meeting/ seminar registers	
	<p>Result 3: Increased visibility of the Botswana- EU Cooperation between the Botswana and the EU. The main activities foreseen can be proposed by the NAO and EUD.</p> <ul style="list-style-type: none"> - Botswana-European Union visibility - Participation in expos 	<p>Number of actions at which Botswana EU Cooperation promotional materials are showcased</p> <p>Number and types of visibility materials sourced</p> <p>Number of expos participated in</p>	0	20	Action reports and photos	Good quality visibility materials can be sourced and distributed at events
			0	Tbc	final invoice payments	
			0	3		