COMMUNICATION FROM THE COMMISSION

Temporary Framework for assessing antitrust issues related to business cooperation in response to situations of urgency stemming from the current COVID-19 outbreak
COMMUNICATION FROM THE COMMISSION

Temporary Framework for assessing antitrust issues related to business cooperation in response to situations of urgency stemming from the current COVID-19 outbreak

1. THE COVID-19 OUTBREAK, ITS IMPACT ON THE ECONOMY, AND POSSIBLE ANTITRUST IMPLICATIONS

(1) The COVID-19 outbreak is a severe public health emergency for citizens and societies. It is also a major and unprecedented shock to the global and Union economies.

(2) This shock affects the whole economy through different channels and in different ways. There is a general supply shock resulting from the disruption of supply chains, combined with an asymmetric demand shock caused by either an abrupt decline in consumer demand for certain products and services or a steep rise in demand for other products and services, notably those related to the health sector (including e.g. pharmaceutical companies, medical equipment producers, and their distributors). There is also uncertainty at this stage on both the duration and intensity of the shock, which mainly rest on factors that are not all in the control of undertakings, but rather on decisions by public authorities, driven inter alia by public health considerations.

(3) Undertakings are thus facing exceptional challenges due to the COVID-19 crisis and they can play a crucial role in overcoming the effects of the crisis. The exceptional circumstances of this time and its related challenges may trigger the need for undertakings to cooperate with each other in order to overcome or at least to mitigate the effects of the crisis to the ultimate benefit of citizens. In light of the multi-faceted and asymmetric nature of the crisis, undertakings might face different challenges and thus might need to resort to different forms of cooperation.

(4) The present Communication covers possible forms of cooperation between undertakings in order to ensure the supply and adequate distribution of essential scarce products and services during the COVID-19 outbreak and thus address the shortages of such essential products and services resulting first and foremost from the rapid and exponential growth of demand. This includes notably medicines and medical equipment that are used to test and treat COVID-19 patients or are necessary to mitigate and possibly overcome the outbreak. Such cooperation could take place among undertakings active within the relevant sector to overcome this shortage, as

---

1 Other factors exacerbating shortages include massive precautionary stockpiling throughout the distribution chain, the lockdown in factories due to quarantine or confinement measures, logistical issues caused by border closures, export bans, lockdowns in third countries supplying the EU.

2 Unless otherwise specified, references to medicines in the present Communication also cover medical equipment.
well as between undertakings active in other sectors (e.g. certain undertakings converting part of their production lines to start producing scarce products). Depending on the evolution of the crisis, the Commission might amend or supplement this Communication in order to cover other forms of cooperation.

(5) The purpose of this Communication is to explain:

a. the main criteria that the Commission will follow in assessing these possible cooperation projects aimed at addressing the shortage of essential products and services during the COVID-19 outbreak, and in setting its enforcement priorities during this crisis; and

b. a temporary process that the Commissions has exceptionally set up to provide, where appropriate, ad hoc written comfort to undertakings in relation to specific and well-defined cooperation projects in this context.

2. MAIN CRITERIA FOR THE ANTITRUST ASSESSMENT OF BUSINESS COOPERATION PROJECTS AIMED AT ADDRESSING THE SHORTAGE OF ESSENTIAL PRODUCTS AND SERVICES DURING THE COVID-19 OUTBREAK

(6) Since the entry into force of Council Regulation (EC) No 1/2003³, undertakings can no longer notify their agreements to the Commission in order to receive an individual exemption from Article 101 TFEU, but are themselves responsible for assessing the legality of their agreements and practices. This system of self-assessment framed by the extensive guidance⁴ provided by the Commission is now consolidated.

(7) The Commission understands that cooperation between undertakings might help in more efficiently addressing the shortage of essential products and services during the COVID-19 outbreak and, in this context, undertakings might need specific guidance on their cooperation initiatives in order to facilitate their self-assessment. It may even be appropriate to provide undertakings with ad hoc feedback or comfort on the legality

---


of specific cooperation initiatives. The Commission is therefore ready to provide such
guidance and comfort to undertakings or associations of undertakings in order to
facilitate initiatives that need to be swiftly implemented in order to effectively tackle
the COVID-19 outbreak, notably where there may still be uncertainty about whether
such initiatives are compatible with EU competition law. To this end, the
Commission’s Directorate General for Competition has already set up a dedicated
webpage (https://ec.europa.eu/competition/antitrust/coronavirus.html) and a dedicated
mailbox (COMP-COVID-ANTITRUST@ec.europa.eu) that can be used to seek
informal guidance on specific initiatives.

(8) Many EU Member States have indicated that they are already experiencing shortages
of medicines used to treat patients with COVID-19 or are expecting such shortages to
occur very soon. Over the last weeks, the Commission has received several requests
from undertakings and trade associations asking for guidance about their envisaged
cooperation, notably in the health sector and in view of the risk of shortages of critical
hospital medicines used to treat COVID-19 patients.

(9) These requests provide a useful example of the types of cooperation that might be
required to address emergency situations related to the current COVID-19 outbreak
and their assessment under Article 101 TFEU, along the lines outlined below.

(10) Different measures may contribute to bridging the gap between demand and supply. It
might require a very significant, rapid increase of production for products that are
needed but are in short supply. This may lead to a reduction in the production of other
products. It might also require the reallocation of stocks, which would require that
undertakings agree to exchange/communicate information on sales and stocks. To
increase production, undertakings might need to switch their production lines for some
non-essential/non-shortage medicines (or other products) to medicines (or other
products) necessary to address the outbreak. In addition, output could be increased
further and more efficiently if, at a certain site, only one medicine was produced (as
opposed to switching production between different products, which requires time-
consuming cleaning of machinery, etc.), balancing economies of scale with the need to
avoid excessive reliance on any particular production site.

(11) This shows that the response to emergency situations related to the COVID-19
outbreak might require different degrees of cooperation, with a varying scale of
potential antitrust concerns.

(12) Based on recent experience, the Commission understands that cooperation in the
health sector might for instance be limited to entrusting a trade association (or an
independent advisor, or independent service provider, or a public body), to e.g.:

a. Coordinate joint transport for input materials;

---

5 See also the joint statement on the application of the antitrust rules during the COVID-19 crisis, issued
jointly by the European Commission, the EFTA Surveillance Authority and the National Competition

6 See also the Commission Guidelines on the optimal and rational supply of medicines to avoid shortages
during the COVID-19 adopted on 8 April 2020.
b. Contribute to identifying those essential medicines for which, in view of forecasted production, there are risks of shortages;

c. Aggregate production and capacity information, without exchanging individual company information;

d. Work on a model to predict demand on a Member State level, and identifying supply gaps;

e. Share aggregate supply gap information, and request participating undertakings, on an individual basis and without sharing that information with competitors, to indicate whether they can fill the supply gap to meet demand (either through existing stocks or increase of production).

(13) Such activities do not raise antitrust concerns, provided that they are subject to sufficient safeguards (such as no flow of individualised company information back to competitors), as indicated in the Commission’s Guidelines on the applicability of Article 101 of TFEU to horizontal cooperation agreements.  

(14) Cooperation in the health sector might even need to go further to overcome critical supply shortages. It may, for instance, need to extend to coordinating the re-organisation of production with a view to increasing and optimising output so that not all firms focus on one or a few medicines, and other medicines remain in under-production, where such re-organisation would allow producers to satisfy demand for urgently needed medicines across Member States.

(15) Measures to adapt production, stock management and, potentially, distribution in the industry may require exchanges of commercially sensitive information and a certain coordination of which site produces which medicines, so that not all undertakings focus on one or a few medicines, while others remain in under-production. Such exchanges and coordination between undertakings are in normal circumstances problematic under EU competition rules. Nevertheless, in the current exceptional circumstances, such measures would not be problematic under EU competition law or – in view of the emergency situation and temporary nature – they would not give rise to an enforcement priority for the Commission, to the extent that such measures would be: (i) designed and objectively necessary to actually increase output in the most efficient way to address or avoid a shortage of supply of essential products or services, such as those that are used to treat COVID-19 patients; (ii) temporary in nature (i.e. to be applied only as long there is a risk of shortage or in any event during the COVID-19 outbreak); and (iii) not exceeding what is strictly necessary to achieve the objective of addressing or avoiding the shortage of supply. Undertakings should document all exchanges, and agreements between them and make them available to the Commission on request. The fact that a cooperation is encouraged and/or coordinated by a public authority (or carried out within a framework set up by the latter) is also a relevant factor to be taken into account to conclude that such cooperation would not be problematic under EU competition law or would not be an enforcement priority for the Commission.

In the context of an imperative request from public authorities to undertakings to temporarily cooperate in response to urgency situations related to the current COVID-19 outbreak (e.g. to organise production and delivery to meet an urgent need to keep up the functioning of health care for COVID-19 patients), such cooperation is allowed.

3. AN EXCEPTIONAL PROCEDURE TO PROVIDE AD HOC GUIDANCE ON SPECIFIC COOPERATION PROJECTS AIMED AT ADDRESSING THE SHORTAGE OF ESSENTIAL PRODUCTS AND SERVICES DURING THE COVID-19 OUTBREAK

The Commission, through its Directorate General for Competition, will continue to provide guidance to undertakings and trade associations with respect to specific cooperation initiatives with an EU dimension, that need to be swiftly implemented in order to effectively tackle the COVID-19 outbreak, especially where there is still uncertainty about whether such initiatives are compatible with EU competition law.

With a view to increasing the degree of legal certainty as regards antitrust guidance within a timeframe that is compatible with the urgency of certain situations related to the current COVID-19 outbreak, the Commission, through its Directorate General for Competition, stands ready, exceptionally and at its own discretion, to provide such guidance by means of an ad hoc “comfort” letter.

4. CONCLUSION

The Commission is aware of the exceptional challenges that undertakings are facing due to the COVID-19 outbreak and of their crucial role in overcoming the effects of such a crisis. The Commission encourages pro-competitive cooperation aimed at addressing these challenges, notably in response to urgent situations related to the current COVID-19 outbreak, and it is committed to provide antitrust guidance and support to facilitate the proper and swift implementation of cooperation that is needed to overcome the crisis to the ultimate benefit of citizens.

At the same time, the Commission underlines that in these exceptional circumstances, it is more important than ever that undertakings and consumers receive protection under competition law. It will therefore continue to closely and actively monitor relevant market developments to detect instances of undertakings taking advantage of the current situation to breach EU antitrust law, either by engaging in anti-competitive agreements or abusing their dominant position. Notably, the Commission will not tolerate conduct by undertakings that opportunistically seek to exploit the crisis as a cover for anti-competitive collusion or abuses of their dominant position (including dominant positions conferred by the particular circumstances of this crisis) by, for example, exploiting customers and consumers (e.g. by charging prices above normal competitive levels) or limiting production to the ultimate prejudice of consumers (e.g. by obstructing attempts to scale up production to face shortages of supply). The Commission thus encourages undertakings and citizens to continue reporting any cartels and other antitrust violations, including abuses of dominant positions, that may come to their attention through the usual tools at their disposal.

In addition to the usual channels for contacting the European Commission or submitting an antitrust complaint (https://ec.europa.eu/competition/contacts/electronic_documents_en.html), individuals can help anonymously in the fight against cartels and other anti-competitive practices through the Commission’s whistle blower tool (https://ec.europa.eu/competition/cartels/whistleblower/index.html). The Commission’s
The Commission will apply this Communication as of 8 April, having regard to the impact of the COVID-19 outbreak, which requires immediate action. The Commission may review the Communication on the basis of the evolution of the COVID-19 outbreak. The Communication shall remain applicable until the Commission withdraws it (once it considers that the underlying exceptional circumstances are no longer present).

leniency programme, which allows businesses to report their own involvement in a cartel in exchange for a reduction of the fine imposed on them, also remains fully applicable during these exceptional times (https://ec.europa.eu/competition/cartels/leniency/leniency.html).