25+ YEARS OF INTEGRITY PACTS: NEW LESSONS EMERGING AND THE MOVE TO CLEAN CONTRACTING

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WHY PUBLIC PROCUREMENT?

• $9.5 trillion spent through public contracts per year
• large amounts lost through corruption

significant costs to government, business and citizens
CLEAN CONTRACTING MANIFESTO

- Civil Society monitoring
- Engagement of affected communities
- Open Data (e.g. Open Contracting Data Standard)
- Strong, professional and engaged civil society
- Sanctions
INTEGRITY PACTS

Contract
- Disclosure
- Confidentiality clauses
- Stakeholder participation
- A monitoring system

A Process
WHAT ARE WE TRYING TO DO?

To explore and promote the use of Integrity Pacts for safeguarding EU Funds against fraud and corruption and as a tool to:

• Increase transparency and accountability
• Enhance trust in authorities and government contracting
• Contribute to a good reputation of contracting authorities
• Bring cost savings
• Improve competition through better procurement
AN OVERVIEW OF PROGRESS

Final accounting and audit

Implementation

Contract signature
Tender evaluation
Tender published
Preparation of the selection process and launch of tenders
## ACHIEVEMENTS

### “Anti-Corruption Successes”

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<th>Improved enforcement by CAs and successful bidders of standards and policies</th>
<th>Increased goodwill to implement systemic reforms</th>
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<td>More transparent, participatory &amp; accountable public procurement processes</td>
<td>Increased capacity of beneficiaries to engage &amp; of participants to act with integrity</td>
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<td>Some evidence of increased cost effectiveness</td>
<td>Strengthened detection and resolution of irregularities</td>
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LESSONS LEARNED

IP: A marathon and a few sprints
IP is a long term and intensive commitment requiring constant review and adjustment of expectations on all sides.

Context really matters

Trust building takes time

IP is not just about preventing corruption

Constructive relationships ≠ harmonious relationships

IP signed ≠ plain sailing

Civil society also need to adjust

IP does not replace existing oversight

Civil society need broad capacity
THE ROLE OF CIVIL SOCIETY

Improves ability to detect irregularities throughout the whole process:

“We appreciate the IP project and see potential. We are only able to review about 2–3% of tenders and usually the problems are in the ones we don’t get to! This project promotes the idea that the general population can ask questions, get answers, work together.”

Gediminas Golcevas, Public Procurement Office, Lithuania
CIVIC MONITORING

“For years now citizens have perceived public works as useless and a waste of money...now I have a chance to have a say in what is happening and what the government is doing.”

Alfonso, Civic Monitor, Sybaris, Italy

Civic monitoring participants’ level of confidence that any notified wrongdoing in the public procurement process will be effectively followed-up, investigated and brought to a conclusion.
Low → Fair