

1st Workshop of the LEADER Innovation Practitioner-Led Working Group

Introduction to the workshop

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Brussels







Your event pack

Agenda

List of participants

Policy brief

Presentations

Examples of innovation in LEADER

Feedback sheet







Agenda

09:30	Introduction
10:30	Workshop sessions – Round 1
11:30	Coffee
12:00	Workshop sessions – Round 2
13:00	Lunch
14:00	Workshop sessions – Round 3
15:15	Coffee
15:45	Summary and conclusions
16:45	Closing the day







Objectives of the workshop

More clarity regarding the causes of risk averse attitudes in LEADER

More clarity about controls and audit expectations from the EC perspective

Collecting and sharing good practice

Identifying the 'ingredients' for a 'recipe' to improve LEADER innovation







Before we go on...: Do you ...?

perceive innovation in LEADER more as a risk?

perceive innovation in LEADER more as an opportunity?

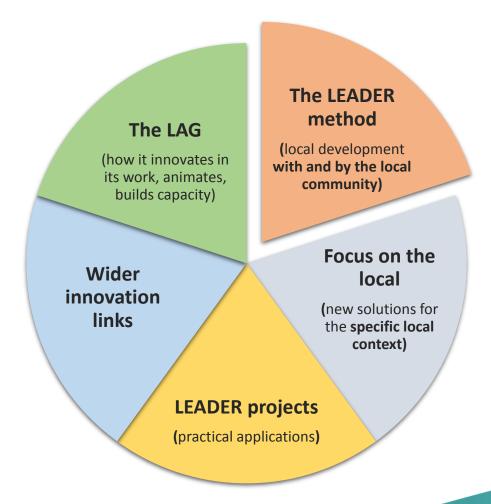
Your LEADER Innovation experiences?







What makes innovation in LEADER?









Why `risk-aversion`?

Risk aversion in the delivery chain



Less LEADER-type local development







"community-led local development ... shall include innovative features in the local context..."

(Article 32 of Regulation (EU) 1303/2013))

"Risk aversion and fear are a key reason for gold-plating...the **fear of non-compliance** often leads players toward more narrow interpretations of rules...compliance dominates over performance focus..."

(Research for REGI Committee – Gold-plating in the European Structural and Investment Funds (2017))

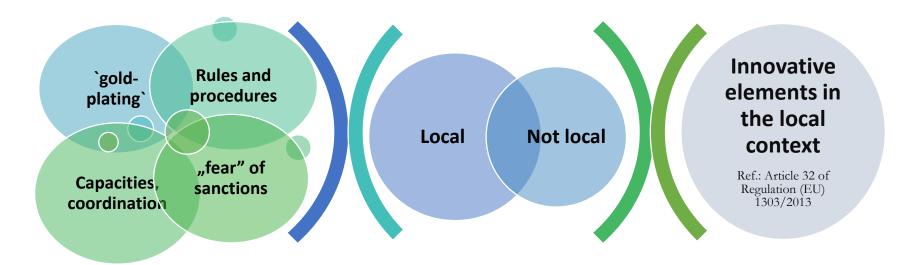
"Innovation can take many different forms which are all valid ... should be assessed in reference to the local situation..."

(EC Guidance on CLLD in European Structural and Investment Funds (version 3:June 2014)









Regulatory and other factors

Proximity factors

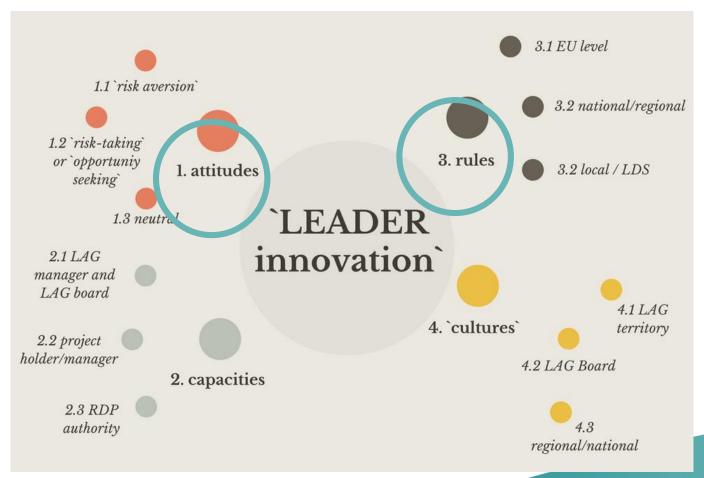
LEADER innovation





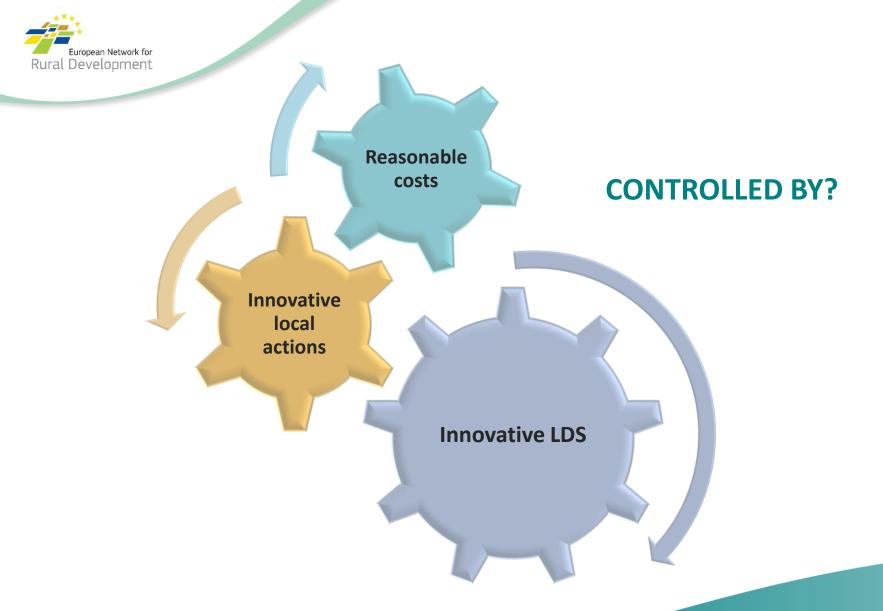


These can be examined for RDP stakeholders (LAGs, MAs, PAs, NRNs, auditors) and in relation to LEADER projects and to LAG operation.















Useful information and links

LEADER/CLLD (new LAG database, new partner search tool)

http://enrd.ec.europa.eu/leader-clld_en

LEADER Cooperation

http://enrd.ec.europa.eu/leader-clld/cooperation_en

Contact us

leader-clld@enrd.eu

Coming up: Dedicated website section to LEADER Innovation







WS method

Round 1: "Risk" (Group 1), "Opportunity" (Group 2)

Round 2: "Risk" (Group 2), "Opportunity" (Group 1)

Round 3: "Bridge building" (both Groups)



(factors that lead to this attitude)

THE ,BRIDGE **BUILDER'**

(find the ,middle way' between the two extremes)

THE ,OPPORTUNITY **SEEKER'**

(factors that lead to this attitude)





Thank you for your attention!

www.enrd.ec.europa.eu

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