



# West Cork Development Partnership

*RDP 2014-2020 – A Risk  
Management Approach*

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# Context

- ❖ Primacy of Local Development Strategy & Contractual Obligations
- ❖ Appropriate Financial Management Systems and Procedures for Control and Reporting Functions
- ❖ Project and Financial Management Governed and Supported by Defined Procedures
- ❖ Internal/external oversight and governance responsibilities
- ❖ Management and Mitigation of Risk (whole company risk management approach)



# Systems and Processes

- ❖ Comprehensive Risk Management Strategy in Place
- ❖ Systematic and Rigorous Approach Throughout all Stages Required
- ❖ Application of Project Management Principles (*IPMA accreditation*)
- ❖ Adherence to *Governance Code*
- ❖ Seeking PQASSO & EFQM Standards
- ❖ Robust Systems & Processes Required to Capture and Verify Data
- ❖ Value of IT Systems to Record and Collate Data/Metrics (*customised CRM*)
- ❖ Effective Communications Strategy for the RDP





# Systems and Processes

- ❖ Definition and Co-ordination of complementary roles and responsibilities (organisational vs programme administration)
- ❖ Dedicated Financial Control Function – (budgeting, apportionment, cash flow management, risk assessment, asset register management, debtor/creditor control)
- ❖ Separation of Key Functions
- ❖ Public Procurement Expertise
- ❖ Substantial Administration Supports Required For Process
- ❖ Resource & Cost Implication of Same





# Outcomes RDP 2007-2013

- ❖ Iterative Process
- ❖ Focus on Continuous Improvement
- ❖ Corporate Memory & Expertise
- ❖ 255 Projects
- ❖ €10.46m Project Funds
- ❖ Full Drawdown of Project Funds
- ❖ Nil Disallowances/Disqualifications
- ❖ Determined as “Low Risk” by Managing Authority
- ❖ Maximum Project Grant €210,000
- ❖ Average Project Grant €40,241



**Project Detail**

Project Number	TST000355	Project Stage	Approved
Project Title	Development of processing plant for farmhouse cheese	Project Status	In progress
Organisation/Promoter	<u>Duneen Farmhouse Cheese</u>	Promoter Contact	<u>Ivan McCutcheon</u>
Other Parties - Contact		Development Officer	<u>Kevin Santry</u>
DED	18023 - Kilbrittain		
Programme	Rural Development Programme	Application Date	04/02/2013
Measure	123 - Adding value to agricultural and Forestry products	Assessment Date	21/08/2013
Project Type		Decision Date	30/08/2013
Project Activity Type		Offer Date	23/04/2014
Rate of Aid	40.00%	Acceptance Date	02/05/2014
Funding Sought	€200,000	Estimated Completion Date	30/09/2014
Public Commitment	€200,000.00	Extended completion date	
Public Decommitment		Extension Granted	
Revised Public Commitment	€200,000.00	Extended by	
Total Paid	€0.00	RDP Mgr Comments	
Remaining Commitment	€200,000.00	Evaluation Urgency	High
Private Committed			
Private Decommitment			
Revised Private Commitment			
Total Eligible Cost	€200,000.00		
Extra Private Funding			

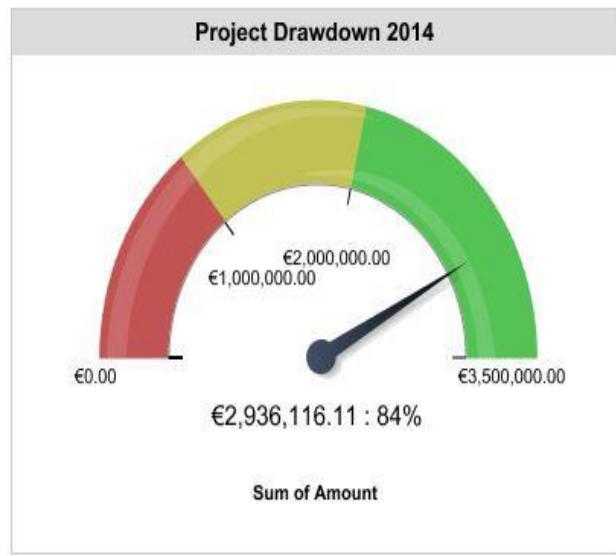
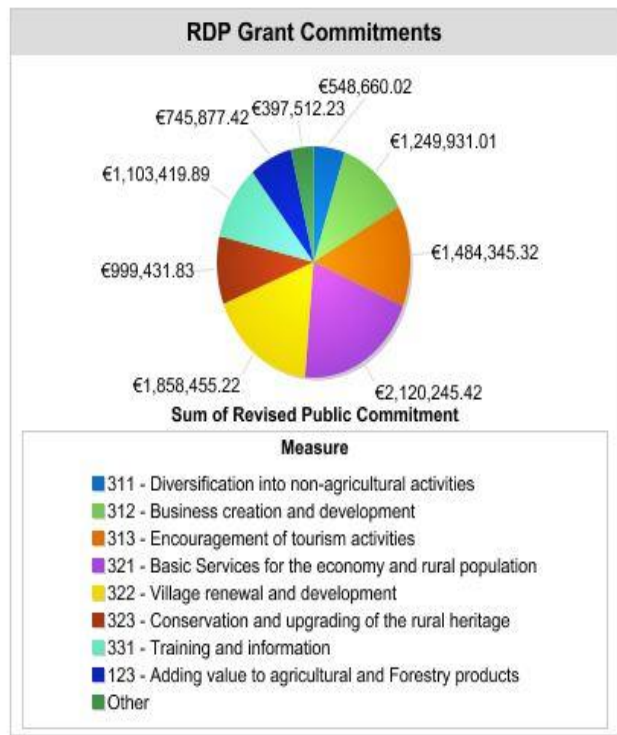
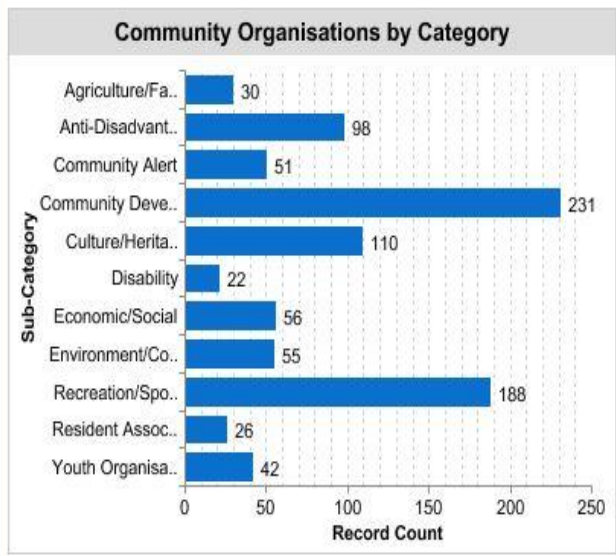
▼ **Project Description**

Promoter Description	In 1994 Ivan McCutcheon set up Duneen Farmhouse Cheese on the family farm at Kilbrittain, West Cork. The current production output is approximately 20,000kg with growing capacity for 60,000kg. Since its formation the business has grown steadily over the years with sales running at €219,000.00 in 2011, and reaching €256,000.00 in 2012, (€12,000.00 of this was made up of hamper sales at Christmas time) The company is unique in what they produce and their production methods and they are differentiated from the market because the milk used is from their own herd of rare breed Kerry cows.
Project Description	The promoters are requesting capital support for investment of €500,000 to build a state of the art processing facility, this will include 4800sq ft food grade facility, complete with

- Recent Items**
- TST000355
  - Duneen Farmhouse Cheese
  - WCK000355
  - WCK000334
  - WCK000252
  - Project ideas for New RDP Programme 2015-2020
  - Matt Mills
  - WCK000351
  - WCK000286
  - WCK000206

## RDP Dashboard

Find a dashboard...    As of Today at 15:36



Create New... ▾

## Multi-User Calendar - Month View

- Shortcut**
- Calendar
  - Unresolved Items

**1 7 31**    **May, 2015**       This Month   

View: **RDP Project Team** ▾    [Edit](#) | [Create New View](#)

**Recent Items**

- Bandon Community Allotments Ltd.
- TST000355
- Duneen Farmhouse Cheese
- WCK000355
- WCK000334
- WCK000252
- Project ideas for New RDP Programme 2015-2020
- Matt Mills
- WCK000351
- WCK000286

Recycle Bin

<input type="checkbox"/>	Invite	Monday	Tuesday	Wednesday	Thursday	Friday
		27 +	28 +	29 +	30 +	1 +
<input type="checkbox"/>	<a href="#">Cashman, Lisa</a>				[Event]	
<input type="checkbox"/>	<a href="#">Dempsey, Ian</a>					
<input type="checkbox"/>	<a href="#">Farr, Bernie</a>					
	<a href="#">McCutcheon, Ivan</a>				[Event]	
<input type="checkbox"/>	<a href="#">O'Sullivan, Jean</a>		[Event]			
<input type="checkbox"/>	<a href="#">Santry, Kevin</a>					
<input type="checkbox"/>	<a href="#">Tuohy, David</a>	[Event]				[Event]
<input type="checkbox"/>	<a href="#">Whelton, Lisa</a>					
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<input type="checkbox"/>	<a href="#">Tuohy, David</a>		[Event]		[Event]	[Event]
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