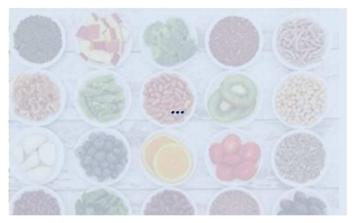
# DANONE

FARM to FORK STRATEGY:
COOPERATION
AGRIFOOD SUPPLY
CHAIN





December 2nd, 2021







### TALKING ABOUT DAIRY BUT....USEFUL FOR MOST OF THE AGRIFOOD













### CONTEXT & SOCIAL DIALOGUE





«La despoblación rural es un drama y afecta a la calidad democrática» RURAL DEPOPULATION & FARMERS SUCCESSION

### CONTEXT & SOCIAL DIALOGUE THROUGH THE CHAIN







**CONSUMERS & SOCIETY** 

**FARMERS** 

**TRANSFORMATION** 

**DISTRIBUTORS** 

#### **ADMINISTRATION**





«La despoblación rural es un drama y afecta a la calidad democrática» RURAL DEPOPULATION & FARMERS SUCCESSION

# THE <u>SUPPLY CHAIN</u> HAS TO BE A <u>VALUE CHAIN</u>



#### **COMMON CHALLENGES**

**ADMINISTRATION** 



CONSUMERS & SOCIETY

**FARMERS** 

**TRANSFORMATION** 

**DISTRIBUTORS** 

COMMON OBJECTIVES
COLLABORATION
VALUE CREATION

#### FARMER RELATIONSHIP COLLABORATION













- Long Lasting Relationship
- 100% double Animal Welfare Certification

- Long Term Contracts
- 100% farms w/ succession by 2025

- 100% Farms Assessed
- 50% Feed Autonomy by 2025
- 25% CO2 Reduction by 2025

REGENERATIVE AGRICULTURE COMMITMENTS

High Standards of Quality & Food Safety & 100% Traceability



#### FARMER SUCCESSION PROGRAM





Guide & empower family farms through **generational relay process**, while supporting them on **accelerating regenerative agriculture** practices adoption, with a farm **tailored suit coaching, training and technical advice** program.





- 100 % DANONE SPAIN MILK FROM FARMS WITH GENERATIONAL RELAY (≈200 by 2025)
- EXTEND REGENERATIVE FARMING KNOWLEDGE DISSEMINATION DANONE FARMERS (from 2022)













#### FARMER SUCCESSION PROGRAM





### almanatura

### Drive & Organise the Succession

- Family Coaching
- Action Plan



### Management & Tech. Training

Program organized & supervised by University



### Technical Support

Taylor Made per Farm according needs identified

#### **DANONE** Long Term Contracts



Granja Fuentes del Tajo



Granja Hermanos Reverte



Granja Valdeverdeja



Granja Cabo Gomez



## **AWARD PROMARCA SPAIN:**"BEST COLABORATION BETWEEN INDUSTRY & FARMERS"





#### to DANONE, FARMER SUCCESSION PROGRAM





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antoni.bandres@danone.com



