



# Implementation of all CLLD/LEADER principles by all LAGs

## LEADER Thematic Group – 1<sup>st</sup> meeting

Why and what?

*Iwona Lisztwan,*

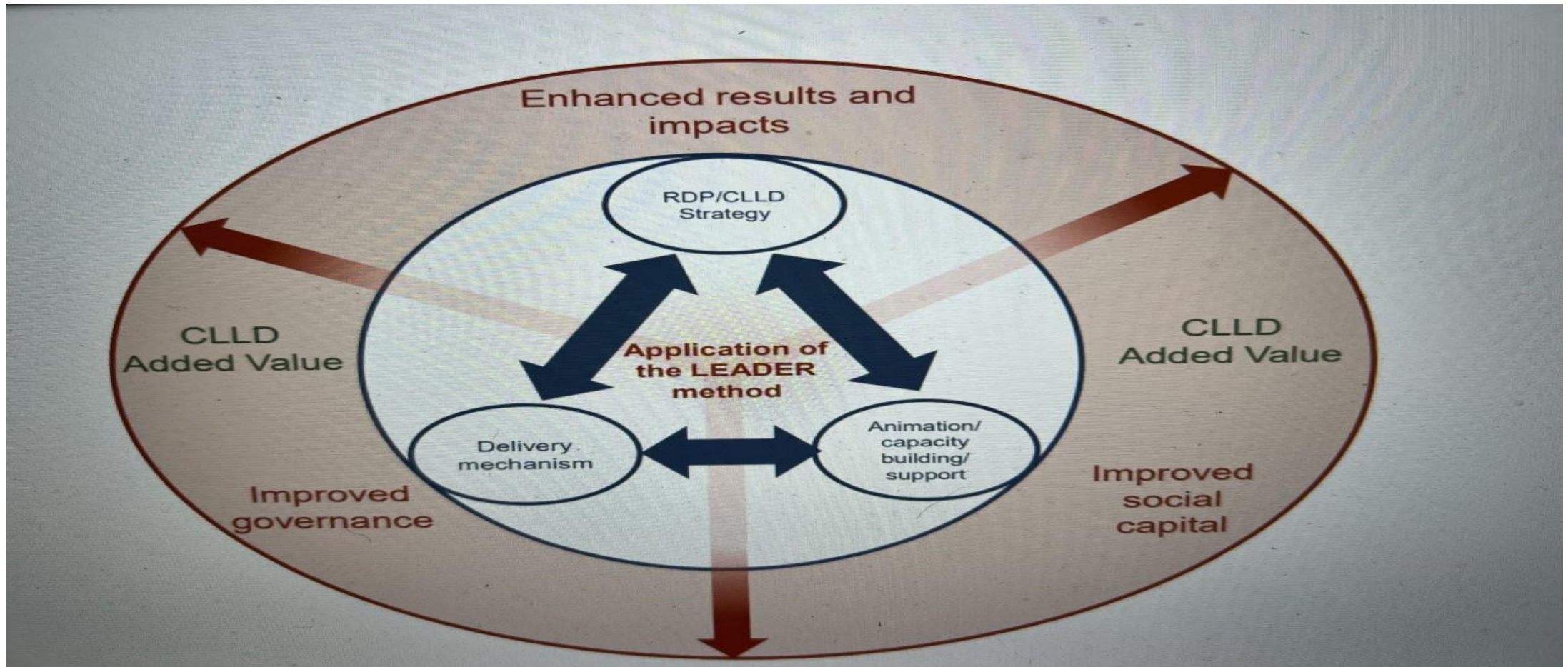
*European Commission,*

*Directorate Generale for Agriculture and Rural  
Development, Unit B3*



**Why ask again?  
Why now?**

**Because** the full application of LEADER method is the basis of its added value\*



\*Guidelines: Evaluation of LEADER/CLLD, EU Rural Development Evaluation Network (2017)

\*\*Presentation of Study of impact of LEADER on balanced territorial development (2022)

# Because they are legally binding for CAP post 2023 for all LAGs

The Member State shall ensure that community-led local development is: (Art. 31.2. CPR)

- focused on **subregional areas**;
- **led by local action groups** composed of representatives of public and private local socioeconomic interests, in which no single interest group controls the decision-making;
- carried out through **strategies** (...);
- supportive of **networking**, accessibility, **innovative features in the local context** and, where appropriate, **cooperation** with other territorial actors

# Because

- Because even if the principles of the LEADER method have remained unchanged for 30 years, their implementation is mixed (LAGs Survey, ENRD, 2017)
- Because new people and new LAGs enter with the CAP Plans post 2023
- Because some long active LAGs could be in danger of « institutionalisation »
- Because the LEADER community is asking this themselves (« *LEADER re-loaded* » or « *going back to the roots* » themes)
- Because of the new policy context (post 2023) – new challenges to rural areas, new roles of member states, complementary interventions
- Because constant questioning and (re)definition is the basis of development and (policy) improvement

WHAT?

# 7 principles of LEADER/CLLD method for all LAGs

- What does each principle **really** mean at each stage of LEADER implementation?
- What **exactly** happens when this principle is (well) applied?
- What happens when this principle is **not well applied**?
- What can be done to ensure that all **LAGs** apply a given principle well?

# The power of questions...

ASKING  
QUESTIONS IS  
THE FIRST WAY  
TO BEGIN  
CHANGE...

103 QUOTES YOUR MENTOR WILL SHARE WITH YOU, SOONER OR LATER... BOB TISDE

“  
Telling creates resistance.  
**ASKING CREATES  
RELATIONSHIPS.**  
”

— Andrew Sobel  
Client Relationships and author of Power Questions

— 41 —



# Thank you



© European Union 2020

Unless otherwise noted the reuse of this presentation is authorised under the [CC BY 4.0](https://creativecommons.org/licenses/by/4.0/) license. For any use or reproduction of elements that are not owned by the EU, permission may need to be sought directly from the respective right holders.

Slide xx: **element concerned**, source: e.g. [Fotolia.com](https://www.fotolia.com/); Slide xx: **element concerned**, source: e.g. [iStock.com](https://www.istock.com/)

