European Innovation Partnership on Active and Healthy Ageing

Action Group D4
Age-friendly environments

Espen Kristoffersen & Jorge Pinto Antunes
European Commission
4-5 July 2012
Welcome
Agenda: Day 1: 4th July

Lunch & Registration 13.00 – 14.00

14.00 – 14.30   Welcome and introduction from the EC
14.30 – 15.00   Presentation of mapping of commitments
15.00 – 15:45   Introductions of participants

Coffee-break

16.15 – 18.00   Discussion on areas of activity

Cocktail and networking
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<th>Time</th>
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<tr>
<td>9.30 – 10.00</td>
<td>Outline Draft Action Plan</td>
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<td>10.00 – 12.30</td>
<td>Group work: Discussion on how to develop the Action Plan</td>
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<td>14.00 – 15.00</td>
<td>Governance principles</td>
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<td>15.00 – 15.30</td>
<td>Logistics and infrastructure for working groups and action group</td>
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<td>15.30 – 16.00</td>
<td>AOB &amp; Next Steps</td>
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<td>16.00 – 16.30</td>
<td>Conclusions</td>
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Aims of the meeting

- Meet the other members of your Action Group
- Start developing the steps to arrive at the Action Plan
  - Identify major areas of activities
  - Monitoring framework
- Discuss the relevant governance structure and logistics
- Timetable and next steps
Introduction
EIP on AHA: Objectives and headline target

Headline target by 2020
- **Increasing** the number of healthy life years (HLYs) by 2 in the EU on average
- **A triple win for Europe**
- **Enabling EU citizens** to live healthy, active and independent lives until old age
- **Improving the sustainability** and efficiency of social and health care systems
- **Developing and deploying** innovative solutions, thus fostering competitiveness and market growth
Three-step process stakeholder involvement

Public consultation
• 524 submissions

Steering Group Workshops
• Mapping of research
• Care&Cure
• Prevention, early diagnosis
• Active ageing & independent living

Fiches with actions
• 127 submissions

Strategic Implementation Plan
• Steering Group 7th of November 2011
Strategic Framework of the EIP on AHA

**Vision / Foundation**
- New paradigm of ageing
- Innovation in service of the elderly people
- Focus on holistic and multidisciplinary approach
- Development of dynamic and sustainable care systems of tomorrow

**Horizontal issues**
- Regulatory and standardisation conditions
- Effective funding
- Evidence base, reference examples, repository for age-friendly innovation
- Marketplace to facilitate cooperation among various stakeholders

**Prevention, screening & early diagnosis**
- Health literacy, patient empowerment, ethics and adherence
- Personal health management
- Prevention, early diagnosis of functional and cognitive decline

**Care & Cure**
- Guidelines for care, workforce (multimorbidity, polypharmacy, frailty and collaborative care)
- Multimorbidity and R&D
- Capacity building and replicability of successful integrated care systems

**Active ageing & independent living**
- Assisted daily living for older people with cognitive impairment
- Flexible and interoperable ICT solutions for active and independent living
- Innovation improving social inclusion of older people
Role of the European Commission

29 February Commission Communication "Taking forward the Strategic Implementation Plan"
  • alignment and effective use of EU funding instruments
  • addressing regulatory and standardization issues to the Specific Actions
  • defining the arrangements for the SIP's monitoring and evaluation timely delivery of the headline target of +2 HLYs

1) Invitation for Commitment by May 31st
   => Initiatives to be an active partner in the implementation of one or more Specific Actions

2) Invitation for expression of intent to be a candidate 'reference site' by May 31st
   => European locations implementing a substantial number of the Specific Actions in an integrated way

3) Marketplace for innovative ideas
   => Interactive platform Set up an online platform, marketplace for innovative ideas
Commitment – a measurable and concrete engagement in support of a Specific Action, towards the target deliverables of the SIP

Scope of the Invitation: 6 Specific Actions of the SIP

Invitation to commit to ≥1 of these Specific Actions

Open to all stakeholders from Europe

✓ joint initiative of several partners, submitted together or individually
✓ individual submission requires indication of other stakeholders of a partnership in the scope of the commitment
✓ non-European partners are welcome, but as partners
Invitation for Expression of Intent
a candidate Reference Site

**Reference Sites**:  
- regions, cities or integrated hospitals/care organisations  
- established in a geographical location in Europe  
- provide a comprehensive innovation based approach to active and healthy ageing  
- provide concrete example of existing and successful integrated solutions, based on evidence of their impact in practice  
- expected to contribute significantly to building the synergies between the different Partnership Actions
WHY GET INVOLVED?

- Learn from the others’ good practices
- Combine evidence
- Collaboration leading to efficiency in (re-)design and validation of innovative care services
- Efficiency of design leading to expansion of services to larger population - with the same level of investment
- Being stronger in application for funding at local/national level
- Local industry seeing a larger market, beyond the “local border”
- Political support
BUILDING SYNERGIES with existing EU funding instruments

- Optimisation
- Aligning
- Synergies
- Coordination
- Use efficiency
Specific Actions: Invitation for Commitments

• Prescription and adherence action at regional level

• Personalised health management, starting with a Fall Prevention Initiative

• Action for prevention of functional decline and frailty with first action focused on physiological frailty and malnutrition

• Replicating and tutoring integrated care for chronic diseases, including remote monitoring at regional level

• Development of interoperable independent living solutions, including guidelines for business models

• **Thematic marketplace: innovation for age friendly buildings, cities and environments**
Better age friendly living environments are necessary to promote active ageing and support the specific needs for accessible living spaces, mobility, safety etc associated with the growing proportion of older people in society.
D4: Objective

Creating relevant partnerships and implementing innovative solutions.
D4: Deliverables

By 2012: launching, based on the WHO age friendly cities initiative, a network of major cities/regions/municipalities committed to deploying innovative approaches to make their living environment more age friendly, including the use of ICT solutions.
D4: Actions to be launched

Using the opportunity of the WHO age-friendly initiative, as well as building on and bringing together ongoing innovative work in public transport, ICT, smart cities, establishing a cooperation agreement with all parties involved, including a covenant of major cities/regions/municipalities and a "seniors for innovation" initiative, bringing together innovative experiences for analysis and re-use.

Accelerating standardisation and interoperability of required devices, systems and services by involving major supply and demand side actors and pooling demands by 2013.

Developing comprehensive common guidelines for innovation in support of age friendly environments to facilitate replication, in cooperation with the WHO, and building on experience from at least 25 regions/cities/municipalities.
D4: Specific Conditions

Funding, legislative and organisational changes as well as changes or adaptations in market strategies.

The Steering Group calls on all stakeholders including Member States, regional or local authorities, the European Commission, payers and other private or non-governmental organisations, to address these conditions within their respective competences and responsibilities.
Commitments Overview
European Innovation Partnership Commitments

- A1: Prescription and adherence
- A2: Falls Prevention Initiative
- A3: Functional decline and frailty
- B3: Integrated care for chronic diseases
- C2: Interoperable independent living solutions
- D4: Age friendly environments

Legend:
- ALL: 261
- Spain: 63
- Netherlands: 34
- Belgium: 29
- UK: 27
- Italy: 26
- Portugal: 18
- Germany: 11
- Denmark: 8
- France: 8
- Ireland: 7
- Greece: 6
- Finland: 6
- Sweden: 4
- Poland: 2
- Austria: 1
- Luxembourg: 1
- Malta: 1
- Slovenia: 1
- All Non EU: 8
European Innovation Partnership
Reference Sites

Total: 54 candidate Reference Site applications
Total: 25 candidate Reference Site applications for D4 out of 54
Mapping of Commitments
The EIP for AHA: D4 Action Group

Innovations for Age-Friendly Buildings, Cities and Environments
The Importance of D4 in the EIP-AHA

• A Holistic Perspective
• The environment
  – Physical
  – Social / Cultural
  – Economic
• Tripple win
  – Individual quality of life
  – Service Effectiveness
  – Innovation, competitiveness
D4 and its Relationships

- The EIP Operational Plan
- Vertical pillars (A,B,C)
- Horizontal Issues (D)
- Specific Actions
  - A1 Prescription/compliance
  - A2 Prevention of Falls
  - A3 Frailty (Nutrition)
  - B3 Integration (chronic care)
  - C2 Independent living
  - D4 Age-Friendly Environments

The development of the next steps relies on the success of these first actions and will be planned gradually to reflect the progress made.
D Horizontal Issues

- Regulatory and standardisation conditions: (D1)
- Effective funding: (D2)
- Evidence base, reference examples, repository for age-friendly innovation: (D3)
- Marketplace to facilitate cooperation among various stakeholders: (D4)

  - to link up interested stakeholders to create partnerships helping implement innovative solutions and actions in the area; facilitate innovation and knowledge transfer by networking between individuals and organisations, in the EU and internationally.
D4 Specific Action – To deliver …

"Thematic Marketplace: Innovation for age friendly buildings, cities and environments" –

launch of cooperation platform/network,

including a covenant of major cities/regions/municipalities and a "seniors for innovation" initiative,

with the objective of promoting active ageing more broadly and supporting accessible living spaces, mobility, safety and ICT solutions.
This approach could strengthen involvement of older people in city and urban policy development.
D4: Envisaged Action Areas

• COOPERATIVE AGREEMENT:
  – Using the opportunity of the WHO age-friendly initiative, as well as building on and bringing together ongoing innovative work in public transport, ICT, smart cities, establishing a cooperation agreement with all parties involved, including a covenant of major cities/regions/municipalities
  – a "seniors for innovation" initiative, bringing together innovative experiences for analysis and re-use.

• STANDARDS / INTEROPERABILITY:
  – Accelerating standardisation and interoperability of required devices, systems and services by involving major supply and demand side actors and pooling demands by 2013.

• COMMON GUIDELINES:
  – Developing comprehensive common guidelines for innovation in support of age friendly environments to facilitate replication, in cooperation with the WHO, and building on experience from at least 25 regions/cities/municipalities.
D4 Initial Mapping of Commitments

- 35 Submissions / 29 invited
- Characterising the submissions
  - Extent to which activities are direct or in-direct
  - Extent to which they align or map to the core action areas
- Note: commitments tended to fall into 3 groups:
  - Direct implementation
  - Network support
  - Research & development
D4 Mapping the commitments - Action areas

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<th>IMPLEMENTATION</th>
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- Networks/agreements
- AF- Implementations
- Aligning projects
- Innovative Research
- Capability building
- Standards
- Awards

Dementia
Tourism
Urban Spaces
Robotics/Domotics
User centredness
Care Settings
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<td>Covenants</td>
<td>EU-wide</td>
<td>130 cities</td>
<td>Policies</td>
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<tr>
<td>CEAPAT-IMSRSO</td>
<td>Nat.Network</td>
<td>Spain,Iberoamerica</td>
<td>Cap.building</td>
<td>1 region</td>
<td>15 cities</td>
<td>Engagement ICT-participation</td>
<td></td>
</tr>
<tr>
<td>OWN-EUROPE</td>
<td>EU Network</td>
<td>Europe</td>
<td>UN-CEDAW</td>
<td>EU-wide</td>
<td>Gender</td>
<td>Rights</td>
<td></td>
</tr>
</tbody>
</table>
D4 Geographic Mapping - The Networks

- Age Platform
- Alzheimer UK
- Alzheimer EU
- EuroHealthNet
- EuroCities
- OWN EU
Implementing AFC

- K-COORD, Ire
- AFRA.NET, Ire, NI
- PG Biscay, Spain,
- St, CASA Msda, Ptgl.
- Medical Delta, Holland
- SLimmerLeven2020, Holland
D4 Geographic Mapping - Alignments

Aligning Projects

Satakunta, Finland
REGMAR-ARS, Italy
Innovative R&D

Air quality, ISPUP, Portgl.
Greenspaces, RSAH, Portgl
Tourism, Amb-45, Portgl
Robotics/Dom, Alzh, Spain
Env-Dementia, Dresden, Germany
D4 Geographic Mapping - Capability Devel.

Capability Dev.
Tools, FVG, Italy
Studies, Tools, AFC-EU, Belgium
AT Tools, SIAT, Sweden
AT Tools, CEAPAT,-IMSRO, Spain
LST, Univ.Madrid, Spain
Health-Lab, Holland
Urban Planning, TNO-ASR, Holland
D4 Geographic Mapping - Standards

Standards/CEN
D4 Geographic Mapping - Composite

- Implementing AFC
- Aligning Projects
- Innovative R&D
- Capability Dev.
- Standards/CEN
- Awards/ELISAN
D4 Global Collaboration

Demographic perspective

Contribute to development of WHO Global Network of Age-Friendly Cities

Collaborative EU Network to support the implementation of smart, sustainable and inclusive environments for all.

Influence range of European Governance Mechanisms

WHO Age-Friendly Cities Programme
EIP-AHA D4 Partnership Mechanism
An Age-Friendly EUROPEAN UNION

WHO Global Network of Age-Friendly Cities

EIP-AHA D4 Partnership Mechanism

An Age-Friendly EUROPEAN UNION

Influence range of European Governance Mechanisms

Collaborative EU Network to support the implementation of smart, sustainable and inclusive environments for all.
D4 Agreements, Networks & Actions

Age-Friendly Cities Globally

WHO
WHO – AFC
WHO – HCN

Commit.Mec.
Global Network
Actions/Activities

EU
EIP-AHA Partnership

Agreement Covenant
European Network
Actions/Activities

An Age-Friendly European Union

Align EU Mechanisms

Other.
D4: Some Gaps & issues twin dynamics

- Transport & mobility
- Outdoor Safety/Security
- Participation & Employment

Person-centred
Co-Design
Empowerment
Collaboration
Implement & deliver.
Innov. Governance

Figure 6. Age-friendly city topic areas
D4: Some challenges - Aligning initiatives

• Cities’ Strategies
  – Smart cities
  – Sustainable cities
  – Healthy cities
  – Creative cities
  – Accessible cities
  – Shrinking cities
  – ‘….’ friendly cities

• Cooperative Agreements
  – Charters
  – Declarations (Dublin Declaration)
  – Covenants
  – Conventions
D4: Clustering considerations for Work Groups

• Some options
  – Original EIP Action areas
  – Specific topics/domain areas
  – Spatial/governance hierarchies

• Regions developing networks and strategies

• Creating and Age-Friendly European Union by 2020 (Covenant of Mayors)

• The Built Environment: age-friendly environments and age-friendly cities

Avoiding fragmentation and silos. Need to weave an approach where the whole is greater than the sum of the parts.
Introduction of participants
Discussion:
Age-friendly environments
Discussion groups

1 Regions Developing Networks & Strategies

2 Creating an Age-friendly European Union by 2020 (Covenant of Mayors)

3 Built Environment - Age friendly Environment Age friendly cities
First conclusion and summary
Group 1&2
Regions developing networks and strategies
Creating Age-Friendly EU by 2020

- AFC-EU
- Alzheimer Europe
- ASS 5 Bassa Friulana
- Council of European Municipalities and Regions
- EUROCITIES
- EuroHealthNet
- Fondazione ANT Onlus
- Hjälpmedelinstitutet

- Louth County Council
- Regione Marche
- The City of Edinburgh
- University College Cork: K-CORD
- Welsh Local Government
- WHO Regional Office for Europe
- ENSA
- Link Care Services
- University of Valencia
G 1&2 Regions developing networks and strategies

Reasons to be here:

- Sustainability of care system
- Network between NPO Private org. Public org to assist sustainability
- Sharing good practice
- Find synergies to scale up
- Influence European/national policy – more influence as a group
- Mutual framework
- Which revisions needed to current models?
- Is what we are planning what we need
- How do different structures in Eu harmonise?
- Implementation/communication
- Cooperation
- Voice of older person – how do you communicate to them, give them opportunities to inform the process
- Prove credibility of existing solutions
G 1&2 Regions developing networks and strategies *bis*

- Promoying innovative solution “governance innovation” Innovative financing
- Linking research to action – How? - Identify barriers to implement evidence based practice
- High level, statements, not detail, should be the style used in final document
- Get money down to local level – but how to get innovative action/knowledge to local level
- Healthy Ageing National strategies – regional programme strategy
- Political competencies influences what is implemented – how to get local support
- Committment! How? EU – National – Regional – Local. What structures are needed for this?
- What knowledge gaps need to be filled?
- What current things need upskilled?
- Identify knowledge gaps which need to be researched – will help clarify of university in assisting knowledge gap?
- Guidelines and solutions to be developed to improve standards
- Promoting intergrating strategies
- Being aware of best practice
Group 3 & 4 Built environment – age friendly environment Age friendly cities &

MEDICAL DELTA
ASS-5-FVG
CEN
Univ.Valencia
Tech.Uni.Dresden
Departamento de Salud de Valencia La Fe
RSAH
Univ.Alcala
LST-Univ.Madrid
SATAKUNTA
CPIM
Istituto de Biomecanica
SERMAS GETAFE
Group 3 & 4: Built environment – age friendly environment Age friendly cities & partners

Problem Built Environment (classification older people vs citizens)

Work Packages

**Standardisation**
**Access** (physical, psychological and social)
**Services**
**Design: spatial, cities, public spaces**
- Air quality
- Indoor spaces
- Mobility
**Ethical aspects**
**Living Labs & Stakeholder involvement**
Day 2
Agenda: Day 2: 5th July

9.30 – 10.00  Outline Draft Action Plan
10.00 – 12.30  Group work: Discussion on how to develop the Action Plan

Lunch

14.00 – 15.00  Governance principles
15.00 – 15.30  Logistics and infrastructure for working groups and action group
15.30 – 16.00  AOB & Next Steps
16.00 – 16.30  Conclusions

End of Meeting
Draft Action Plan Age-friendly environments
Action Plan

1. What is our headline **outcome objective**?

2. What **types of activities** will we work on to make it happen?
   - group the activities in relation to the outcome objective and include role of partners, areas for synergies and co-operation, co-development...

3. What **specific deliverables** do we expect from our work? What are the **key milestones and operational targets**? How will we make it happen?
   - Description of concrete tasks to be performed in 2013, 2014 and beyond
   - Major common deliverables and milestones identified, eg annual progress reports
   - Operational targets
   - Timing

4. How are we going to **measure our progress**?
   - Define 5-7 outcome indicators and process indicators (input / output), consider the short and long term (eg. progress reports)

5. **Governance**
   - the structure and main principles for the governance of the Action, including the overall action and activity areas

6. What are the **key gaps** identified for potential future actions?
D4: Deliverables

By 2012: launching, based on the WHO age friendly cities initiative, a network of major cities/regions/municipalities committed to deploying innovative approaches to make their living environment more age friendly, including the use of ICT solutions.
1 (a) Regions & Cities: Implementation

- ASS 5 Bassa Friulana
- City of Groningen
- Cooperative Slimmer Leven
- Hjälpmedelinstitutet (SIAT)
- Louth County Council
- Health Lab/Amsterdam
- Provincial Government of Biscay
- Regione Skane
- San Sebastian
- The City of Edinburgh
- University College Cork: K-CORD
- Welsh Local Government Association
1 (b) Create an Age-friendly EU by 2020 – Network

- AFC-EU
- AGE Platform Europe
- Alzheimer Europe
- Council of European Municipalities and Regions
- EUROCITIES
- EuroHealthNet
- Fondazione ANT Onlus
- ENSA
- Link Care Services
- RegMar
- University of Valencia
- WHO Regional Office for Europe
Group 2 (a)
Physical/Spatial Environment: Public Spaces

CEN
MEDICAL DELTA
RSAH
TNO
Tech.Uni.Dresden
University of Porto
University of Alcalá
University of Valencia
University of Coimbra
Group 2 (b)
ICT Applications & Services/Interfaces
(Smart Housing)

ASS-5-FVG
CBIM
Departamento de Salud de Valencia La Fe
Health Lab
Istituto de Biomecanica
LST-Univ.Madrid
Netwell
SATAKUNTA
SERMAS GETAFE
University of Valencia
Group 2 (a)
Physical/Spatial Environment: Public Spaces

Buildings

Built Environment

**Activities:** Research, experiments, guidelines, draft conclusions ongoing standardisation
Research; promotion of green spaces healthy ageing (link to group 1)
Experiments; Input from researchers
Develop guidelines; on healthy buildings link to experiments – disseminate link to group 1 (tools), urban planning intervention (independent living, healthy living)
Standards; CEN
Deliverables 2 a

Norms access buildings
Scientific papers (research) link network group 1
Experiments: 4; autonomy hague, access public spaces groningen, questionnaire of use of public space Alcala, healthy buildings rotterdam, elderly care portugal, (learning transfer to group 1?, identify knowledge gaps, link SRA of MS to needs)
Input to guidelines building blocks (group 1) by first input by end of 2012 to questionnaire, complete by end of 2013
Monitoring Framework
EIP Monitoring Framework

- **HLY At birth**
  +2 Healthy Life Years

- **Quality of Life**
- **Sustainability of Care**
- **Innovation-based Competitiveness**

**Triple Win**

**Process indicators**
- **Input indicators e.g.:**
  - Time
  - Money
  - Number of organisations

**Output indicators e.g.:**
- Number of regions involved
- Number of patients involved
- New services: 24/7-telephone

**Outcome indicators e.g.:**
- Less hospitalisation
- Less depressed people

**Establish the link**

**JRC: Theory & Modelling**

- **Individual Actions**

**Action Groups**
**Integrated care models**

Improved QoL and HLY:
- 50% slower in cognitive function
- 5.1% of physical condition
- 70% slower in depression
- No of medications

Outcomes for model group (100 patients):
- Facility/hospital admissions
- 33% down in hospital admissions and nursing home visits
- 65% down in emergency room visits
- 50% down in length of stay in hospital & nursing home
- Cost of health services
- Savings of 1000 euro per person per year
- 19% down in community health services costs
- 48% down in nursing home costs
- 34% down in hospital expenses

**Outcome indicators**

**Input indicators**
- **Partners:** a hospital, academia, social security entity, national research council, state local authority

**Output indicators**
- **Geographical coverage of the model:** northern Italy + 15 replicated regions
- **Target group:** 100 patients X 15 = > 1500

**Process indicators**

**Individual actions**

Replication of integrated social and health case management model for frail elderly people

**Triple Win**

Quality of Life: physical and cognitive function

Sustainability of care systems: facility/hospital admissions & cost of health services

**Innovation-based competitiveness**

**Establish the link (theory & modelling JRC)**
Monitoring – interpretation data

- Trends
- Not comparing countries / stakeholders
- Extrapolating
- Econometric modelling
- Added value of monitoring
Monitoring – Action Group activity

- Identify contact persons for indicators

- Liaise with CONNECT/SANCO

- Identify and provide relevant data
Monitoring – roadmap

- November 2012:
  Defined outcome and process indicators

- December 2012:
  First results process indicators

- March/April 2013:
  First results outcome indicators
  Start extrapolating

- October 2013:
  Start econometric modelling
Governance principles
Governance principles

- AGs establish their own working methods and governance, with EC as facilitator and supporter.
- Governance structure.
- The rules of engagement based on the following principles:
  - **Openness and partnership** – common willingness of all partners to cooperate with other relevant partners.
  - **Coordination** – reporting and participation of a representative(s) in the coordination meetings of the Action Group.
  - **Reporting** – regular reporting from the Action Group's meetings, progress of actions and deliverables to be made public.
  - **Evaluation** – outcome of actions to be evaluated, and results made public.
Logistics and infrastructure

Ways for AG members to work with each other

- Marketplace as document repository
- Marketplace online discussion fora
- Facilitation of meeting rooms, phone conferences
Marketplace for innovative ideas

An interactive online platform, open to all stakeholders willing to get involved in the Partnership

https://webgate.ec.europa.eu/eipaha/

For those who:

- are interested in the EIP, but not yet ready to submit a Commitment to a Specific Action
- wish to find partners, build networks and develop a Commitment
- are eager to be kept up to date with initiatives, events, and share with others what is on the agenda
- offer innovative ideas and expertise which they are ready to share with wider public through social media and the discussion fora
Tasks – before the next meeting

21 July to 24 August
- Input to detailed outline of Action Plan (partners)

24 August – 31 August
- Consolidated Draft Action Plan (EC)

until 21 September
- Comments Draft Action Plan (partners)

By 28 September
- 1st Draft Action Plan (EC)

1st week October
- 2nd Age-friendly environments AG meeting, Brussels
Coordinators Working Group D4

Group 1 a: Joan Martin (Louth County Council), Matteo Apuzzo (ASS 5)
Group 1 b: Anne-Sophie Parent (AGE Platform), Manfred Huber (WHO Regional Office Europe), Sophie Rosseels (AFC-EU)
Group 2 a: Marianne Linde (TNO), Mireia Ferri (Polibienestar), Soledad Andres (Alcalá)
Group 2 b: Irene Monsonis-Paya (Polibienestar), Laura Pastor (LST, UPM)
Roadmap

By 21 July
• Outline of Action Plan
By 31 August
• Consolidated draft of Action Plan
By 28 September
• 1st Draft Action Plan
1st week October
• 2nd AG meeting, Brussels
4 October 2012:
  EIP Workshop at European Health Forum, Gastein
  (http://www.ehfg.org/fileadmin/ehfg/Programm/2012/2PA_english_web_1.pdf)
6 November 2012:
  Conference of EIP Partners, Brussels
Thank you for your attention

https://ec.europa.eu/active-healthy-ageing