

Enterprise and Industry

Lisbeth BAHL POULSEN

SMEs: Clusters and Emerging Industries unit

A brief Guide to Large-Scale Demonstrators

Stakeholder workshop: "Stimulating Emerging Industries through a Large-Scale Demonstrator Approach"

Brussels, 12-13.02.2014



Once upon a time ...

Expert Panel on Service Innovation in the EU, 2010-2011

2 new concepts:

Transformative power of service innovation

- o disrupt traditional channels to market ...
- impact on the value chain as a whole

Large-scale demonstrator

 de-risking development & scale-up of novel service systems ... working back from user needs to solutions

MEETING THE CHALLENGE OF EUROPE 2020

THE TRANSFORMATIVE POWER OF SERVICE INNOVATION

EPORT The Expert Paged on Service Innevent





Large-Scale Demonstrator ... is NOT

- Odemonstration project to prove feasibility of scientific or technical theory, i.e. not just based on research
- Small-scale prototype or pilot project addressing issue in isolation by special interest group
- Solve always large in numbers or size but large in the approach, i.e. avoids fragmentation of resources and risk of duplication



Large-Scale Demonstrator ... is

- ✓ near-market project addressing real issues by testing different solutions in real-life conditions
- ✓ large-scale project with political ownership bringing together all relevant stakeholders for joint strategy
- ✓ smart use of resources to implement strategy, including reallocation of existing & mobilisation of new funds



Large-Scale Demonstrator ... in practice

1st generation

<u>Traditional transnational model</u>: partners from regions in 3 different countries for European added value + using mobile technologies & services as drivers of new economic activity

2nd generation

<u>New regional model</u>: partners from same region & 'buy-in' of external expertise for European added value + using creativity as driver of industrial transformation

3rd generation

<u>Regional model – take two</u>: stimulate emergence of new industries driven by creativity, resource efficiency & cross-cutting technologies and services + using clusters as facilitators of cross-sectoral collaboration



Large-Scale Demonstrators

1st generation - European Mobile and Mobility Industries Alliance (EMMIA)

- actions in support of sustainable tourism in rural areas through better use of mobile services for improved mobility – 2011
- o 6 actions in support of GMES & GNSS based services addressing societal challenges – 2012



Large-Scale Demonstrators

2nd generation - European Creative Districts

 2 actions demonstrating transformative power of creative industries for transition from traditional economy to modern economy – 2012

3rd generation - *Clusters & Entrepreneurship in* **Support of Emerging Industries**

o 6 actions to shape new value chains through cross-sectoral cooperation facilitated by clusters & business networks - 2014



Other Large-Scale Demonstrators

European Service Innovation Centre

 o 6 model demonstrator regions receiving services to implement large-scale demonstrator strategies to capitalise on transformative power of service innovation for economic growth – 2012

European Cluster Observatory II

 o 6 model demonstrator regions to receive services to develop & implement cluster strategies for emerging industries based on large-scale demonstrator approach -2014



Large-Scale Demonstrator ... tweet

#large-scale demonstrator: real life test of novel solutions to actual 'problem' driven by strong partnership and strategic use of resources