

SETTING THE AGENDA FOR THE EUROPEAN DEFENCE INDUSTRY

High level conference on the European defence sector

Brussels, 4 March 2014



KEYNOTE SPEAKERS



JOSÉ MANUEL DURÃO BARROSO President of the European Commission

José Manuel Durão Barroso became President of the European Commission in 2004. He was reelected for another five-year term by the European Parliament in September 2009.

Mr. Barroso served as head of the International Relations Department of Lusíada University in Portugal from 1995 to 1999 and was a visiting professor at Georgetown University in the United States from 1996 to 1998.

Mr. Barroso was first elected to the Portuguese Parliament in 1985. He served as State Secretary for Home Affairs, State Secretary for Foreign Affairs and Cooperation, and Minister for Foreign Affairs in successive governments. In 1999, he was elected President of the Social Democratic Party (PSD) and became the Leader of the Opposition. Mr. Barroso served as Prime Minister of Portugal from 2002 to 2004.

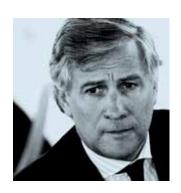


DIMITRIOS AVRAMOPOULOS Minister of Defence Greece

Dimitrios Avramopoulos, born in Athens in 1953, was elected member of the Greek Parliament in 1993, after 13 years in the Greek Diplomatic Service. In 1995 and until 2002, he was mayor of Athens. During that period he founded the "Athens' International Prize for Democracy", under the auspices of UNESCO, and the "World Union of Olympic Cities". In 2004, already reelected member of the Greek Parliament, he was appointed Minister of Tourism and in 2006 Minister of Health and Social Solidarity, an appointment that lasted until 2009. In 2011 he was appointed Minister of National Defence until 2012, when he was appointed Minister of External Affairs. From 2013, he is again Minister of National Defence

Mr Avramopoulos holds graduate and postgraduate degrees in Public Law, Political Science and European Studies. He is married and has two sons.

1ST PANEL PROMOTING A MORE COMPETITIVE DEFENCE INDUSTRY



ANTONIO TAJANI, Introductory Speaker

Antonio Tajani, in addition to his experience in the Italian Air Force, law studies and journalism, was elected a member of the European Parliament in 1994, 1999 and 2004. He was a Member of the Convention on the Future of Europe. In 2002 he was appointed Vice-Chair of the European People's Party. Since May 2008 he is European Commission Vice-President, in charge of Transport until February 2010, and from then on he is in charge of Industry and Entrepreneurship. He received the Optical Society of America Prize for his commitment to the promotion of Key Enabling Technologies, the Honors for commitment to SMEs and EU integration from the Spanish Royal Institute of European Studies, the Grand Cross of the Order of Civil Merit from Spain, as well as the Legion of Honour of the French Republic.



DANIEL KOSTOVAL

Daniel Kostoval has been appointed State Secretary at the Ministry of Defence of the Czech Republic in February 2014, after having served as First Deputy Minister of Defence, position held since April 2013. Before taking office at the Ministry of Defence, he was Director General at the Czech Ministry of Foreign Affairs at the section of Non-European Countries. Previously, Mr Kostoval had served at the same ministry for more than 16 years. During this period, he had held various positions in Prague, Brussels (Permanent Representative to the Political Committee NATO), Moscow (First Secretary, Embassy of the Czech Republic, Political Section) and Washington (Deputy Chief of Mission, Embassy of the Czech Republic).

Mr Kostoval studied political science and international relations at Charles University in Prague. Born in 1971, he is married and has three children.



MICHAEL GAHLER

Michael Gahler has been a member of the European Parliament since 1999 and is currently (2009-2014) serving on the Committee on foreign affairs, the Subcommittee on security and defence (where he is EPP coordinator), and is a substitute member of the Committee on transport and tourism. He is the chairman of the delegation for the relations with the Pan-African Parliament. Since January 2012, he is a vice-chairman of the CDU/CSU group in the European Parliament. He is the rapporteur of the parliamentary report on the European Defence Technological and Industrial Base which was adopted in November 2013.

Mr Gahler studied law in Germany, with further studies in France and Belgium, and later joined the diplomatic school of the foreign office (1990-1991), after which he spent two years as desk officer in the department of 'international environmental politics'. From 1993-1995, he was assistant in the international office of the Christian Democratic Union (CDU). Between 1995 and 1999, again with the German foreign office, he was desk officer for the Baltic States and the Council of the Baltic Sea states.



DANIELE ROMITI

Daniele Romiti is the Chief Executive Officer of AgustaWestland S.p.A., the leading helicopter company owned by Finmeccanica which employs about 13,000 people worldwide with the main industrial activities concentrated in Italy, the UK, Poland and the USA. In August 2011 he was appointed Chief Operating Officer of AgustaWestland N.V. with the responsibility of the operations of the company ensuring effectiveness and efficiency throughout the whole AgustaWestland organisation, being responsible for all operations covering the whole product lifecycle. In 2009 he joined the newly formed Alenia Aermacchi, as Chief Operating Officer and he was instrumental in driving the operations of the new company. Mr Romiti joined Agusta S.p.A. Engineering Department in 1984, where he was involved in the EH101 international helicopter programme. Born in 1958, he earned a doctorate in Aeronautical Engineering from the Turin Polytechnic University.

1ST PANEL PROMOTING A MORE COMPETITIVE DEFENCE INDUSTRY



ANTONIO MISSIROLI

Antonio Missiroli became Director of the European Union Institute for Security Studies in 2012. Previously, he was Adviser at the Bureau of European Policy Advisers of the European Commission; Director of Studies at the European Policy Centre in Brussels; Research Fellow and Senior Research Fellow at the W/EU Institute for Security Studies in Paris; Head of European Studies at CeSPI in Rome and a Visiting Fellow at St Antony's College, Oxford.

As well as being a professional journalist, he has also taught at the Universities of Bath and Trento and Boston University and SAIS/Johns Hopkins (Bologna). He is currently visiting lecturer at the College of Europe (Bruges) and Sciences Po (Paris).

Dr Missiroli holds a PhD degree in Contemporary History from the Scuola Normale Superiore (Pisa) and a Master's degree in International Public Policy from SAIS/Johns Hopkins University.



CLAUDE FRANCE ARNOULD

Claude-France Arnould is the Chief Executive of the European Defence Agency, since January 2011.

Previously, Ms Arnould headed the Crisis Management and Planning Directorate at the General Secretariat of the Council of the European Union between 2009 and 2010, and was Director for Defence Issues at the General Secretariat of the Council from 2001 to 2009.

From 1998 to 2001, Ms Arnould was the Director of International and Strategic Affairs at the French National Defence General Secretariat / Prime Minister.

Claude-France Arnould started her career as a diplomat, in 1981. After serving at the Private Office of the Minister for European Affairs in 1987, she became Secretary-General of the French National School for Public Administration (ENA), until 1989. She was then appointed Deputy Director of European Community Affairs at the French Ministry of Foreign Affairs. From 1994 to 1998 she was First Counselor at the French Embassy in Germany.



OLIVIER JEHIN, Moderator

Olivier Jehin is Editor-in-Chief of «Europe Diplomacy & Defense», a twice-weekly newsletter on CSDP and NATO published by AGENCE EUROPE. His career as a journalist on European issues spans more than 25 years, with special focus on institutional questions, international relations, security and defence matters. He formerly served as Head of the Brussels office of IFRI, the French Institute for International Relations, and previously as Editor-in-Chief of AGENCE EUROPE daily bulletin. He contributes on a regular basis to the work of think tanks and their publications.

2ND PANEL CREATING A GENUINE INTERNAL MARKET FOR DEFENCE



MICHEL BARNIER, Introductory Speaker

Having been elected in his late twenties as a national Parliamentarian, **Michel Barnier** was appointed in 1993 Minister for Environment. He went on to be Minister for European Affairs (1995–1997), Minister for Foreign Affairs (2004–2005) and Minister for Agriculture and Fisheries (2007–2009). In 1999 he resigned from national office to take up his post, as part of Romano PRODI's team, as European Commissioner for regional policy and institutional reform. In 2009 he led the French Presidential majority's campaign in the European elections and was the head of the French Delegation of the EPP Group in the European Parliament. He was then proposed as European Commissioner by the President of the Republic Nicolas SARKOZY and took up his post, alongside José Manuel BARROSO, as Member of the European Commission responsible for Internal Market and Services in early 2010.



PHILIP DUNNE

In September 2012, **Philip Dunne** was appointed Minister for Defence Equipment, Support and Technology with responsibility for defence procurement and defence exports. Mr Dunne is Member of Parliament since 2005. Following the 2010 General Election in UK, Mr Dune was appointed an Assistant Government Whip, having previously served as an Assistant Opposition Whip. Before politics, Mr Dunne had a twenty year business career. He has experience of business both big and small having worked for investment banks in London, New York and Hong Kong and having helped start and build businesses. His former chairmanship of a Venture Capital Trust reflects his enthusiasm for encouraging entrepreneurship in the small business sector. Brought up on the family farm near Ludlow, Mr Dunne read politics, philosophy & economics at Oxford University. He is married with two daughters and two sons.



BERNHARD GERWERT

Bernhard Gerwert became Chief Executive Officer (CEO) of AIRBUS DEFENCE AND SPACE on January 1, 2014. Prior to assuming this position he has served from September 2012 until December 2013 as CEO of CASSIDIAN (formerly known as EADS Defence and Security) and as CASSIDIAN's Chief Operating Officer (COO) from August 2011 until the end of August 2012. From mid-2007 to August 2011 Mr. Gerwert held the position of CEO of CASSIDIAN AIR SYSTEMS and was a member of the Board of Cassidian. Mr. Gerwert was born on 27th April 1953 and studied Electrical Engineering at the University of Paderborn and Industrial Engineering at the University of Applied Science in Bielefeld in Germany. He holds degrees in Electrical and Industrial Engineering. Mr. Gerwert was appointed President of the BDLI (German Aerospace Industry Association) on June 1, 2013.

2ND PANEL CREATING A GENUINE INTERNAL MARKET FOR DEFENCE



HÅKAN BUSKHE

Håkan Buskhe is the President and Chief Executive Officer of the Swedish defence and security company Saab AB. With more than 14,000 employees in about 35 countries, Saab is Scandinavia's largest defense industry. Saab serves the global market with world-leading products, services and solutions for military defense and civil security. The multi-role fighter Gripen is one example of Saab's state-of –the-art technology. Before entering into Saab AB, Mr. Buskhe was the CEO of E.ON Sverige AB 2008-2010. He has served as the CEO of Schenker North AB for Schenker AG between 2002-2006. He is a member of the Board of the Vattenfall, one of Europe's largest generators of electricity and the largest producer of heat. Håkan Buskhe holds a Master of Science in Mechanical Engineering and a Licentiate of Engineering in Transportation and Logistics of the Chalmers University of Technology, Gothenburg.



3RD PANEL SMES AND FOSTERING REGIONAL CO-OPERATION



DANIEL CALLEJA, Chair

Since February 2012, Mr **Daniel Calleja** is Director General of DG Enterprise and Industry. He is the Special Envoy for SMEs. He was Deputy Director General at the same DG from February 2011.

Mr Calleja was Director for Air Transport at the European Commission from November 2004 to February 2011. He has successfully negotiated the EU-US Open Skies Agreement and chaired the Air Safety and the Single Sky Committees and the Board of the SESAR Joint Undertaking.

Between 1999 and 2004, he was Head of Cabinet of the Vice-president Loyola de Palacio, responsible for Transport and Energy.

Between 1995 and 1999, Mr. Calleja was the Head of Cabinet for Commissioner Oreja, responsible for institutional affairs, after having been the legal adviser in the Cabinet of the President of the European Commission.

Mr Calleja has lectured on European Law.



DR ROLF-JÜRGEN AHLERS

Dr Rolf-Jürgen Ahlers is Chairman of SME-Group and Vice Chairman of the Supply Chain Commission at the Aerospace and Defence Organisation. He Chairs the Aerospace Forum Baden Württemberg and the Education, Research, and Technology working group of LVI (Industry Association of Baden-Württemberg). He is Vice Chairman of the SME Group of BDLI, Germany. Since 1995 Dr Ahlers has founded and managed several companies in the high tech area: A-Tec, Stuttgart(1995), ASG Luftfahrttechnik und Sensorik GmbH, Weinheim(1997), A-Tec Holding GmbH, Schriesheim(2011), ProxiVision GmbH(2012). Before that he was Senior Manager New Technologies at Rauschenberger GmbH, Asperg(1990-1994) and Head of Quality at Fraunhofer Institute, Stuttgart(1984-1989). He studied electrical engineering, electro-physics in Stuttgart and Paris. Since 2010 he is Professor at the Technical University of Darmstadt.

He is born in 1953, he is married and has two children.



ZDENĚK PROKOP

Zdeněk Prokop, Chairman of BOD and CEO of AERO TRADE, a member of MESIT Group. Age 59, Czech nationality and citizenship. MSc in aeronautics obtained at the Transport University of Zilina, Czechoslovakia in 1979. Business education at the Prague Business School and North York University in Toronto. Languages spoken English, Russian and Spanish.

Previous working career includes 20 years in senior management positions with AERO Vodochody, Czech jet trainer OEM and sales/marketing position for Allied Signal/Honeywell local service centre in Prague. Since 2008 representing Associations of Aviation Manufactures and Defence Industry of the Czech Republic in SME Sectorial Group of ASD. In 2012 appointed a Honorary Counsellor of Board of Investment of Pakistan in the Czech Republic.

Married and having two boys.

3RD PANEL SMES AND FOSTERING REGIONAL CO-OPERATION



NUNES DE ALMEIDA

Joaquim Nunes de Almeida is Director «Public procurement», European Commission since April 2013. The period before this appointment and since April 2004, he was first head of unit «Fight Against terrorism and law enforcement cooperation» and after head of unit «Fight Against terrorism and law enforcement cooperation». From 1999 to 2004, he was member of cabinet of António Vitorino (Commissioner for Justice and Home Affairs); responsible in the cabinet for asylum and immigration, free movement of persons, internal market and competition. He joined the European Commission in 1995, holding positions in the DG for Internal Market. Before joining the European Commission he worked as a lawyer in Lisbon and in American and Italian law firms.

He studied in the Faculty of Law of the University of Lisbon (1983/1988) and at the legal department of College of Europe, Bruges – 1988/1989.



GONZALEZ JIMENEZ

Lucio González is a professional with business management background, commercial orientation and 25 years of experience. He performed in national and multinational high-tech technology sectors such as telecommunications, IT, Security, projects management and Services. He developed his experience with high-growth scenarios and market contrition adaptability and specialised in market analysis, leadership and management of multidisciplinary teams.

His extensive experience led him to play high-level management positions worldwide from big player to local SMEs. Some companies in which he has developed his career are Ericsson, Microelectrónica Española and Maxdata. He is also Chairman of the R & D Centre (CIDITES), created jointly with the Spanish MoD in 2012. He also supported the development of bilateral funding programs (R&D plans) and agreements with several European and Regional research organizations. Currently, he is engaged with Madrid Security Cluster as Director.



CHRISTIAN SAUBLENS

Christian Saublens is Belgian and has an experience of more than 30 years in lobbying the European Community authorities. He is the Executive Manager of EURADA, the European Association of Development Agencies. The association has approximately 80 members operating in more than 20 countries. Christian helped the creation of EBAN, the European network promoting the stimulation of informal venture capital at regional or national level. Christian has written several papers regarding the impact of EU regulations on regional development and the role of development agencies in Europe. One of his latest papers is the «Regional Policy for Smart Growth of SMEs». Christian is the chairman of the S³ Mirror Group, the expert group of the Smart Specialisation Strategy Platform of the European Commission. He is also pioneer in promoting the crowdfunding concept at European level.

4TH PANEL GENERATING INNOVATION IN A TIME OF AUSTERITY



PHILIPPE BRUNET, Chair

Doctor in Medicine and Iuris Doctor in Community Law, **Philippe Brunet** entered the Commission in 1988. In November 2004 Philippe Brunet joined the Cabinet of Markos Kyprianou, the Commissioner responsible for Health and Consumer affairs, as Deputy Head of Cabinet. In October 2007 he was appointed Head of Cabinet by Commissioner Kyprianou. On February 10, 2010, he was appointed Head of Cabinet by Commissioner Vassiliou for Education, Culture, Multilingualism and Youth in the Barroso II Commission.

He is Director in DG Enterprise and Industry for Directorate «Aerospace, maritime, security and defence Industries» as of January 2013. Mr Brunet's main institutional files comprise the implementation of COPERNICUS and the development of civil and military synergies in security and defence matters to render the defence industry competitive and underpin a credible and effective Common Security and Defence Policy.



RINI GOOS

Rini Goos is the Deputy Chief Executive of the European Defence Agency, since March 2013. Previously, Mr. Goos was Commissioner for Military Production in the Ministry of Economic Affairs, and a member of Defence Science Board, of the Netherlands. From 1997 until 2001, Mr. Goos was the Defence Counsellor for defence procurement and later the Defence Cooperation Attaché, at the Dutch Embassy in Washington, USA. From 1993 until 1997, Mr. Goos worked on multilateral European cooperation in the Directorate General of Materiel of the Ministry of Defence, and negotiated the establishment of the WEAG Research Cell.

Mr.Goos started his career in the Directorate of Materiel of the Royal Netherlands Army, first as a General Staff Officer in Logistics, and later as Head of the Industrial Relations and Export Support Section, and of the Procurement Policy Section. Mr. Goos was born in Breda (NL) in 1958.



DR GEORGE TROULLINOS

Dr George Troullinos serves as CEO of INTRACOM Defense Electronics, the largest defense telecommunications and electronics company in Greece. He holds a Ph.D. in Electrical Engineering from Georgia Institute of Technology, USA. In 1992 he formed INTRACOM's Defense Communications Department and in January 1999 was appointed General Manager of Defense Systems Division. In January 2006, Dr. Troullinos was assigned CEO of the newly formed INTRACOM Defense Electronics.

His previous work experience includes positions in the Scientific Staff at Texas Instruments Inc., U.S.A. He has developed a number of telecommunications systems and applications and published various papers in the areas of Automatic Control, Communications and Digital Signal Processing, in international scientific journals and fora. Dr. Troullinos is a member of a number of honour societies and the Chairman of the BoD of HASDIG.

4TH PANEL GENERATING INNOVATION IN A TIME OF AUSTERITY



DR HOLGER BECKER

Dr Holger Becker is co-founder and CSO of microfluidic ChipShop GmbH. He obtained physics degrees from the University of Western Australia and the Heidelberg University. He obtained his PhD in 1995 in Applied Physics from Heidelberg University. Between 1995 and 1997 he was a Research Associate at Imperial College. In 1998 he joined Jenoptik Mikrotechnik. Since then, he founded and led several companies in the field of microsystem technologies in medicine and the life sciences.

Dr Holger Becker was nominated for the German Founders Prize in 2004. He lead the Industry Group of the German Physical Society between 2004 and 2009, and is the current chair of the SPIE "Microfluidics, BioMEMS and Medical Microsystems" conference. He serves on the Editorial Board of "Lab-on-a-Chip" as well as acting as a regular reviewer of project proposals on a national and international level.



DR WALTER F. JONES

Dr Walter F. Jones joined the Office of Naval Research (ONR) in September 2007 as Executive Director. He is the senior civilian manager at ONR, and provides executive, technical, and scientific direction in the performance of ONR's mission of planning and managing science and technology for the Department of the Navy. Dr. Jones most recently was Director, Plans and Programs, Air Force Research Laboratory in Ohio. He has also served as Director, Aerospace and Materials Sciences, Air Force Office of Scientific Research and Deputy for Science and Technology for the National Security Space Architect. In addition, Dr. Jones has held faculty positions at the University of Florida, University of Tennessee, and Clemson University.

Dr. Jones received his M.S. and Ph.D. in Engineering Mechanics and a B.S. in Mechanical Engineering from Clemson University.



CARLOS SUÁREZ

Carlos Suárez is Executive Vice President at Indra, a multinational Spanish Company with business in IT, transportation and traffic systems, as well as defence and security, and with operating subsidiaries worldwide. He is responsible for the Africa, Middle East and Asia Pacific International activities and business. He is also in charge of Defense and Space business which include the units of Simulation and Training, Radars and Air Defense, Command and Control Systems, Electronic Defense and Space and Communications, among others.

He has enjoyed a long career with EADS and its predecessor company, CASA, rising to President of EADS CASA, member of the EADS Executive Committee, head of EADS Military Transport Division, and Managing Director of Airbus Military.

Mr Suárez has been awarded the Spanish Great Cross Air Force Merit Distinction and the Bolivian Cross Air Force Merit. He holds a Master's Degree in Aeronautical Engineering and an Executive MBA degree.

Title	First name	FAMILY NAME	Organisation	Function
Mr	Erkki	AALTO	Permanent Representation of Finland to the EU	Defence Counsellor
Mr	Georg Wilhelm	ADAMOWITSCH	BDSV e.V.	Managing Director
Mr	Zekeriya	AKSOY	ASELSAN	Business Development Manager
Mr	Arturo	ALFONSO MEIRIÑO	Spanish Ministry of Defence	Deputy National Armanets Director for International Relationships
Mr	Nedzhmi	ALI	Bulgarian Ministry of Defence	Deputy Minister
Mrs	Berrak	ALKAN YILMAZ	SSM Turkish Undersecretariat for Defense Industries	Regional Representative
Mr	Niklas	ALM	Swedish Security & Defence Industry Association	Acting Secretary General
Mr	Paul	ANCIAUX	European Commission	Policy Officer
Mr	Worth	ANDERSON	U.S. Mission to the EU	Chief, Political-Military Unit
Dr.	Dumoulin	ANDRÉ	Institut royal supérieur de défense et Université de Liège	Professeur dans le domaine PSDC
Mr	Miguel	ARDAIZ	General Dynamics European Land Systems (GDELS)	Marketing & Industrial Relation Director
Mr	Daniel	ARGENSON	French Permanent Representation to the UE & NATO	Armament Counsellor
Ms	Illiyana	ATANASOVA	Bulgarian Representation to the EU	Competitiveness Attaché
Mr	Carlos	AVANZINI	Permanent Representation of Spain to the EU	Armaments Counsellor
Mrs	Daniela	BALUCHOVA	Permanent Representation of the Czech Republic to the EU	Defence Advisor
Mr	Daniel	BAPTISTA	Permanent Representation of Portugal to the EU	Counsellor
Mr	Robert	BARIC	Croatian Permanent Delegation to NATO/EU	Staff Officer
Mr	Goran	BASARAC	Croatian Ministry of Economy	Head of Service
Mr	Georgios	BASIAKOULIS	Hellenic Military Representation to the EU	Hellenic Military Representative
Mr	Vincent	BAUDINAUD	AIRBUS Group	R&T directorate, institutional relations
Ms	Kristina	BELIKOVA	Gbtimes Global	Journalist
Mr	Robert	BELL	U.S. Mission to NATO	Secretary of Defense Representative, Europe and Defense Advisor to the U.S. Mission to NATO
Mr	Andreas	BERDING	European Security Round Table	Director
Mr	Michel	BEYET	CCI RHONE-ALPES	
Mr	Bernhard	BIERMANN	German Ministry of Defence	
Mr	Tony	BILLINGTON	Northrop Grumman, Information Systems Europe	European Business Development Manager
Prof.	Sven	BISCOP	Egmont - Royal Institute for International Relations	Director, Europe in the World Programme
Mrs	Pernilla	BISTRÖM	Permanent Representation of Sweden to the EU	
Mr	Jan-Olov	BLIX	BAES Weapon Systems Sweden	Head of EU Affairs
Mr	Martin	BLOM	European Commission	Seconded Officer
Mr	Klaus	BOLVING	CenSec	CEO
Ms	Stefania	BONACINI	Rivista Europae	Editorial board member
Mr	Alain	BORIES	OHB AG	Senior VP Strategy & Business Development
Mr	Michel	BOSCO	European Commission	Deputy Head of Unit
Mr	Thomas	BOUILLY	MBDA	Institutionnal Relations
		BOUISSOU	DCNS	Policy Officer
Mr	Victor	50013300		
_	Victor Jean-Charles	BOULAT	DCNS	Director of EU Affairs
Mr			DCNS GIFAS	Director of EU Affairs Managing Director
Mr Mr	Jean-Charles	BOULAT		

Title	First name	FAMILY NAME	Organisation	Function
Ms	Irina	BRATOSIN	Security & Defence Agenda	Programme Manager
Dr.	Christian	BREANT	Académie des Technologies	R&T Director
Mrs	Migle	BUDRYTE	Lithuanian Permanent Representation to the EU	Deputy Defence Counsellor
Dr.	Aimo	BUELTE	Airbus Defence and Space	
Mr	Jürgen	вüнь	IG Metall	
Mr	Thierry	BUTTIN	European Commission	Seconded Official
Mr	David	BYRNE	Irish Department of Defence	Assistant Principal EU Section
Mrs	Olivia	CAHUZAC	CEIS - European Office	
Mr	Ozgur	CANKARA	Meteksan Defence	Deputy General Manager
Ms	Calvez	CAROLINE	NGK	Environment Manager
Mr	Florian	CARRE	Pôle de compétitivité Mer Méditerranée	EU Affairs
Dr.	Claudio	CATALANO	Finmeccanica	senior Analyst, Research Department
Mr	Marc	CATHELINEAU	THALES	SVP EU-NATO-UN
Mr	Juan	CELA	ASD	Head of Supply Chain & SME's
Mr	James	CEMMEL	Inmarsat	Head of Government Affairs
Mr	David	CERNY	3M Deutschland GmbH	Regional Sales and Marketing Manager Government Markets
Dr.	Manuel	CHAMBEL	Portuguese Ministry of Defence	National Armaments Director
Mr	Spyros	CHARALAMBIDES	Permanent Representation of Cyprus to the EU	Military Representative
Mr	Jacques	CIPRIANO	SAFRAN	Senior VP European Affairs
Mr	James	COADY	ADS	Policy Adviser - Defence
Mr	Jo	COELMONT	Egmont Institute	Brigadier General
Dr.	Peter	COLLINS	SELEX ES UK	
Mr	James	COPPING	European Commission	Policy Officer
Mr	Cyril	CROZES	French MOD / DGA	Head of Multilateral Cooperation Office
Mr	Eckhart	CURTIUS	Bundesministerium für Bildung und Forschung	Regierungsdirektor
Mr	Christopher	DALBY	SECURITY EUROPE	
Ms	Charlotte	DALQVIST	CenSec - Center for Defence, Space & Security	Communicationsmanager
Mr	Samuel	DANOFSKY	JKL	Consultant
Ms	Eleni	DAPERGOLA	European Commission	Policy Analyst
Ms	Alessandra	DE ANGELIS	INTELI Inteligência em Inovação - Centro de Inovação	Political anlyst
Dr.	Jan Sjoerd	DE VRIES	TNO	Manager Stategy & Programmes
Mr	Bogdan	DELEANU	European Parliament	Foreign Affairs Advisor
Dr.	Karl-Heinz	DERNOSCHEG	Austrian Defence & Security Industry Group	CEO
Ms	Isabelle	DESJEUX	European Defence Agency	Policy Officer Market & Industry
Mr	Kris	DEWILDE	Belgian Ministry of Defence ACOS STRAT/NAD	Deputy NAD
Mrs	Eva	DIAZ PEREZ	Airbus Defence and Space	Vicepresident Head of NATO Sales and EU Policy Affairs
Mr	Julio	DOLADO	CDTI	Horizon 2020 Secure Societies National Contact Point
Ms	Armelle	DOUAUD	European Parliament	Head of Secretariat Subcommittee SEDE
Mr	Robert	DRAPER	American Defense Industry Forum	President

Title	First name	FAMILY NAME	Organisation	Function
Mr	Mathias	DUBBERT	German Chamber of Industry and Commerce	Assistant to the CEO
Mr	Axel	DYEVRE	CEIS	Director
Ms	Maria	EFTHYMIOU	European Parliament	Administrator SEDE Secretariat
Ms	Elina	EGLE	Federation of Security and Defence Industries of Latvia	Chairwoman of the Board
Ms	Monique	EISENHARDT	U.S. Defense Security Cooperation Agency	NATO Program Directive
Mr	Rickard	EKSTEN	Scotland Europa	Senior EU Policy Executive
Mrs	Lena	ERIXON	Swedish Defence Materiel Administration	Director General
Ms	Nathalie	ERRARD	Airbus Group	Senior Vice-President - Head of EU & NATO Affairs
Dr.	Francisco	ESCOVAL	Direção-Geral das Atividades Económicas	Técnico Superior
Ms	Theresa	ESSERS	German Bundestag	
Mr	Emilio	FAJARDO	Spanish Ministry of Defence	Head of Multinational Cooperation Area - Armaments Directorate
Mr	Howard	FARR	Signalhorn Trusted Networks	Vice President Government & NGO Sales
Ms	Julia	FERGER	European Parliament	Administrator - IMCO Secretariat
Mr	Julien	FEUGIER	Airbus Group	Senior Manager EU Political Affairs Brussels
Mr	Daniel	FIOTT	Institute for European Studies	Researcher
Dr.	Thorsten	FISCHER	VDI Technologiezentrum GmbH	Senior Consultant Civil Security Research
Mr	Werner	FRANK	German Federal Ministry of Defence	Head of Economic, Industrial and Market Affairs; Export Affairs
Mr	Thomas	FRANKE	Euractiv.de	CEO
Ms	Isabelle	FRECH	Fraunhofer INT	Researcher
Mrs	Laure	FRIER	European External Action Service	Head of Section
Mr	Juan Manuel	GARCIA MONTAÑO	Spanish Minister of Defence	National Armaments General Director
			FR Permanent Representation to the EU	Deputy Armament Conse/lor
Mr	Emmanuel	GERMOND		Deputy Armament Conse/101
Mr	Emmanuel Charalampos	GIANNAKOPOULOS	European Commission	Policy Officer
Mr	Charalampos	GIANNAKOPOULOS	European Commission	Policy Officer
Mr Mr	Charalampos Derek	GIANNAKOPOULOS GILMAN	European Commission U.S. Defense Security Cooperation Agency	Policy Officer General Counsel
Mr Mr Ms	Charalampos Derek Dina	GIANNAKOPOULOS GILMAN GILUCE	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU	Policy Officer General Counsel Representative to the EDA
Mr Mr Ms	Charalampos Derek Dina Brian	GIANNAKOPOULOS GILMAN GILUCE GLYNN	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade	Policy Officer General Counsel Representative to the EDA Director, International Security Policy
Mr Mr Ms Mr	Charalampos Derek Dina Brian Pierre	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager
Mr Mr Ms Mr Mr	Charalampos Derek Dina Brian Pierre Didier	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director
Mr Ms Mr Mr Mr	Charalampos Derek Dina Brian Pierre Didier Pablo	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director
Mr Ms Mr Mr Mr Mr Mr	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ MENE	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD
Mr Ms Mr Mr Mr Mr Mr Mr	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ MENE GÖTHE	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General
Mr Ms Mr Mr Mr Mr Dr.	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter Dirk	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ GONZALEZ MENE GÖTHE GRABOWSKI	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology (BMWi)	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General
Mr Ms Mr Mr Mr Mr Mr Mr Mr Mr Mr	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter Dirk Chris	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ GONZALEZ GÖTHE GRABOWSKI GREGOR	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology (BMWi) USNATO	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General Head of Unit IV C 3
Mr Ms Mr	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter Dirk Chris Ranwa	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ MENE GÖTHE GRABOWSKI GREGOR HADDAD	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology (BMWi) USNATO Aerospace	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General Head of Unit IV C 3 Principal Director Director, Armaments and Communications-Electronics
Mr Ms Mr	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter Dirk Chris Ranwa Timothy	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ GONZALEZ MENE GÖTHE GRABOWSKI GREGOR HADDAD HARP	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology (BMWi) USNATO Aerospace USNATO	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General Head of Unit IV C 3 Principal Director Director, Armaments and Communications-Electronics Division
Mr Ms Mr	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter Dirk Chris Ranwa Timothy Stefan	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ MENE GÖTHE GRABOWSKI GREGOR HADDAD HARP HESS	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology (BMWi) USNATO Aerospace USNATO German Aerospace Industries Association	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General Head of Unit IV C 3 Principal Director Director, Armaments and Communications-Electronics Division
Mr Ms Mr Dr. Mr Ms Dr. Dr.	Charalampos Derek Dina Brian Pierre Didier Pablo Francisco Peter Dirk Chris Ranwa Timothy Stefan Pamela	GIANNAKOPOULOS GILMAN GILUCE GLYNN GOETZ GONDALLIER DE TUGNY GONZALEZ GONZALEZ MENE GÖTHE GRABOWSKI GREGOR HADDAD HARP HESS HIKWA	European Commission U.S. Defense Security Cooperation Agency Permanent Representation of Latvia to the EU Irish Department of Foreign Affairs and Trade CEIS MBDA Indra TEDAE Swedish Defence and Security Export Agency (FXM) German Federal Ministry of Economics and Technology (BMWi) USNATO Aerospace USNATO German Aerospace Industries Association FleishmanHillard	Policy Officer General Counsel Representative to the EDA Director, International Security Policy Project Manager EU/NATO Affairs Director Director SP NIAG HOD Deputy Director General Head of Unit IV C 3 Principal Director Director, Armaments and Communications-Electronics Division Head of Space and Defence, Fairs and Exhibitions

Title	First name	FAMILY NAME	Organisation	Function
Mr	Walter	HUHN	European External Action Service / CMPD	BrigGen, Senior Military Adviser
Ms	Anna	IBRISAGIC	European Parliament	MEP
Mr	Thor Vidar	INDREEIDE	Norwegian Ministry of Defence	Assistant Director General
Mr	Aleksander	IWANICKI	Polish Ministry of Foreign Affairs	Acting Head of Unit
Mrs	Tarja	JAAKKOLA	European Defence Agency	Deputy Director & Head of Unit Market and Industry Policy
Dr.	Weronika	JAKUBCZAK	European Parliament	Adviser SEDE AFET
Dr.	Gerhard	JANDL	Federal Ministry for European and International Affairs	Security Policy Director
Mr	John	JANSEN	NATO/NIAG	NATO Expert
Mr	Ulf	JENSEN	ThyssenKrupp Marine Systems	
Ms	Margot	JILET	CCI ALPMED - CCIR Rhône-Alpes	Eu Policy Officer
Mr	Michal	JIRACEK	European Parliament	
Mr	Daniel	JOHANSSON	FMV	NAD PoC
Dr.	Pål	JONSON	Swedish Security and Defence Industry Association	Director of Communication
Mrs	Sylvia	KAINZ-HUBER	European Commission	Deputy Head of Unit
Ms	Tuija	KARANKO	AFDA-Association of Finnish Defence and Aerospace Industries	Secretary General
Mrs	Nebahat	KARASU ATABEY	FNSS SAVUNMA SISTEMLERI A.S.	Technical Consultant
Mr	Jānis	KARLSBERGS	Latvian Ministry of Defence	Undersecretary of State for Logistics
Mr	Ulrich	KAROCK	European Parliament	Policy Advisior Security & Defence Policy
Mr	Daniel	KEOHANE	FRIDE	Research Director
Mr	Dean	KING	Belgian Office of Defense Cooperation	Chief
Ms	Vera	KISSLER	Espace Interrégional Européen	Policy Officer
Mr	Holger	косн	German Military Representative to the NATO MC and the EU	Branch Chief Capability Development
Mr	Holger Tuomas	KOCH KOSKENNIEMI		Branch Chief Capability Development Senior Specialist
-			EU	
Mr	Tuomas	KOSKENNIEMI	EU Finnish Ministry of Defence	Senior Specialist
Mr Mr	Tuomas	KOSKENNIEMI	Finnish Ministry of Defence Finnish Ministry of Defence	Senior Specialist Deputy National Armaments Director
Mr Mr	Tuomas Arto Stefanos	KOSKENNIEMI KOSKI	Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU	Senior Specialist Deputy National Armaments Director
Mr Mr Mr Ms	Tuomas Arto Stefanos Katarina	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU	Senior Specialist Deputy National Armaments Director Military Consellor
Mr Mr Mr Ms	Tuomas Arto Stefanos Katarina Istvan	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP
Mr Mr Ms Prof.	Tuomas Arto Stefanos Katarina Istvan Hubert	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department
Mr Mr Ms Mr Prof.	Tuomas Arto Stefanos Katarina Istvan Hubert Josef	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy
Mr Mr Ms Mr Prof. Dr.	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO
Mr Mr Ms Mr Prof. Mr Ms	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems
Mr Mr Ms Mr Prof. Dr. Ms	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris Artur	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN LAMI	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany Direção-Geral das Atividades Económicas	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems General Director
Mr Mr Mr Ms Mr Prof. Dr. Mr Ms	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris Artur Brice	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN LAMI LANÇON	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany Direção-Geral das Atividades Económicas SAFRAN	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems General Director Director EU Affairs - Space, Security & Defence
Mr Mr Mr Ms Mr Prof. Dr. Mr Ms Dr. Mr	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris Artur Brice Michael	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN LAMI LANÇON LANGER	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany Direção-Geral das Atividades Económicas SAFRAN Diehl	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems General Director Director EU Affairs - Space, Security & Defence VP Head of Representation
Mr Mr Mr Ms Mr Prof. Dr. Mr Ms Dr. Mr Mr	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris Artur Brice Michael Frederic	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN LAMI LANÇON LANGER LAURENT	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany Direção-Geral das Atividades Económicas SAFRAN Diehl MESR	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems General Director Director EU Affairs - Space, Security & Defence VP Head of Representation Security research delegate
Mr Mr Mr Ms Mr Prof. Dr. Mr Ms Dr. Mr Mr Mr	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris Artur Brice Michael Frederic David	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN LAMI LANÇON LANGER LAURENT LAWLER	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany Direção-Geral das Atividades Económicas SAFRAN Diehl MESR Irish PSC Delegation	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems General Director Director EU Affairs - Space, Security & Defence VP Head of Representation Security research delegate Defence Counsellor
Mr Mr Mr Ms Mr Prof. Dr. Mr Ms Dr. Mr Mr Mr	Tuomas Arto Stefanos Katarina Istvan Hubert Josef William Doris Artur Brice Michael Frederic David Tim	KOSKENNIEMI KOSKI KOSMIDIS KOVACOVA KOVACS KROLIKOWSKI KRUSE KURTZ LAARMANN LAMI LANÇON LANGER LAURENT LAWLER LAWRENSON	EU Finnish Ministry of Defence Finnish Ministry of Defence Permanent Representation of Greece to the EU Permanent Representation of the Slovak Republic to the EU Hungarian Ministry of Foreign Affairs Polish Ministry of Economy Rheinmetall AG SAFRAN MBDA Germany Direção-Geral das Atividades Económicas SAFRAN Diehl MESR Irish PSC Delegation BAE Systems	Senior Specialist Deputy National Armaments Director Military Consellor Ambassador, Head of Section for CSDP Director of Offset Programmes Department SVP Strategy Military Advisor to the CEO Head of Future Systems General Director Director EU Affairs - Space, Security & Defence VP Head of Representation Security research delegate Defence Counsellor Director General Europe

Title	First name	FAMILY NAME	Organisation	Function
Dr.	Martti	LEHTO	University of Jyväskylä	Researcher
Mr	Karsten	LEPPER	BDSV/BDI	Deputy Director
Mr	Loic	LESPAGNOL	ROLLS-ROYCE	EU Affairs Coordinator
Mr	Jean-Marie	LHUISSIER	EuroBlue	
Mr	Fabrice	LIEVIN	AIRBUS GROUP	Vice President Industrial Globalization
Mrs	Clotilde	LOMBARDI	Agenzia D'Informazione Europea	Vice President
Mr	Paolo	LOTTI	Assonave	Managing Director
Mr	David	LUENGO	Indra	Head of Brussels Office
Mr	Kenny	MACLURE	UK Ministry of Defence	Assistant head international relations group
Mrs	Utimia	MADALENO	Portuguese Permanent Representation to the EU	Adviser
Ms	Isabelle	MAELCAMP	US Mission to EU	Senior Commercial Specialist
Dr.	Reinhard	MARAK	European Defence Agency	Senior Officer Defence Market
Mr	Jean	MARSIA	Belgian Prime Minister's Office	Defence Advisor
Dr.	Javier	MARTI	DAS Photonics	President
Dr.	Marina	MARTINEZ GARCIA	SOST-CDTI	Framework Programme Officer
 Dr.	Tomas	MARTINEZ-PIQUER	Spanish Ministry of Defence	Head of Research Collaboration
—— Mr	Giacomo	MARTINOTTI	Avio Group	Head of European Affairs
Mr	Zoltan	MARTINUSZ	General secretariat of the Council of the European union	Director
Ms	Pauline	MASSART	Security & Defence Agenda	Deputy Director
Ms	Charlotte	MATHIEU	Europena Space Agency	
Mr	Roberto	MATTEUCCI	IVECO - OTOMELARA S.c. a r.l.	Senior Adviser
Mr	John	MATTIUSSI	European Defence Agency	Project Officer Defence & Industry Analysis
Mr	Jean-Pierre	MAULNY	IRIS	deputy director
Ms	Karola	MAXIANOVA	European Commission	Policy Officer
Mr	Giles	MERRITT	Security and Defence Agenda (SDA)	Director
	Sandra	MEZZADRI	IABG	Advisor Business development
Mr	Eric	MICHEL	AIRBUS HELICOPTERS	Vice President European Affairs
Mr	Arnaud	MIGOUX	French Permanent Representation to the EU	counsellor PMG
Ms	Anastasia	MITRONATSIOU	European Parliament	Policy Adviser
Dr.	Frank	MOESCHLER	UK Representation to the EU	<u> </u>
Dr.	Christian	MÖLLING	SWP - German Institute for International and Security Affair	Project Director
Mr	André	MOM	NIDV	Senior Advisor
Ms	Annalisa	MONACO	The Boeing Company	Director EU & NATO Relations
Mr	Christophe	MORAND	European External Action Service / CMPD	
Mr	James	MOSEMAN	Northrop Grumman	Manager, Europe and NATO
Mr	Klaus	MUELLER-PEITER	Permanent Representation of Germany at European Union	Armaments Counsellor
Mr	Vasile	MURARIU	Romanian Permanent Representation to the EU	Counsellor
	Pavel	NECAS	Permanent Representation of the Slovak Republic to the EU	
Mr	Rustan	NICANDER	Saab AB	Head of Strategy and Business Development Europe and
				MENA

Title	First name	FAMILY NAME	Organisation	Function
Prof.	Michele	NONES	IAI-Istituto Affari Internazionali	Director S&D Program
Mr	Tommi	NORDBERG	Finnish Ministry of Defence	Senior Adviser
Mr	Urban	ÖHOLM	NAMMO	Senior Vice President
Ms	Maryla	OTACHEL	Polish Ministry of Defence	
Mr	Tim	OTTER	Lutra Associates Limited	Chief Executive
Mr	Chris	OVENDEN	GE Aviation Systems	
Mr	Steve	PARKER	Meggitt PLC	Director of Engineering
Mrs	Sylviane	PASCAL	ONERA	European Affairs
Mr	Nicolas	PASCUAL DE LA PARTE	Spanish Representation to the PSC	Ambassador
Mr	Egon	PAULIN	SELEX-ES S.p.A.	NATO/EU Vice President Mrkt & Sales
Mr	Hans	PECHAN	Permanent Representation of Sweden to the EU	Assistant to the PSC Ambassador
Mr	Jean Paul	PERRUCHE	EURODEFENSE-FRANCE	President
Dr.	Erminio	PIERANGELINI	Permanent Representation of Italy to the EU	Colonel, Italian Military Attachè & NAD Rep EU
Mr	Lionel	PONCELET	OHB AG	Vice President European Union Affairs
Ms	Vesna	POPOVIC	German Bundestag - Liaison Office at the European Union	
Mr	Javier	PRADERE	NAVANTIA, S. A.	Institutional Relations Director
Mr	Rudy	PRIEM	United Technologies Corporation	Senior Government Relations Manager for Security and Defence, Europe
Mr	Marius	PUODZIUNAS	Ministry of National Defence, Lithuania	Head of EU Affairs Division
Dr.	Leonardo	QUATTROCCHI	Selex ES SPA	Marketing, Sales & Business Development
Mrs	VINCENZO	RANDAZZO	European Commission	DG MARKT
Mrs	VINCENZO Miguel Angel	RANDAZZO REDONDO	European Commission HISDESAT S.A	DG MARKT VP of Strategy, Technology & Innovation
Mr			<u> </u>	
Mr	Miguel Angel	REDONDO	HISDESAT S.A	VP of Strategy, Technology & Innovation
Mr Mrs	Miguel Angel Véronique	REDONDO	HISDESAT S.A Thalès	VP of Strategy, Technology & Innovation European Institutions Contracts Director
Mr Mrs	Miguel Angel Véronique César	REDONDO ROBINEAU RODRIGUES	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological
Mr Mrs Mr	Miguel Angel Véronique César Denis	REDONDO ROBINEAU RODRIGUES ROGER	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs
Mr Mrs Mr Mr	Miguel Angel Véronique César Denis Maxime	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant
Mr Mrs Mr Mr Mr	Miguel Angel Véronique César Denis Maxime Jose Maria	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department)
Mr Mrs Mr Mr Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r.
Mr Mr Mr Mr Mr Mr Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director
Mr Mr Mr Mr Mr Mr Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director
Mr Mrs Mr Mr Mr Mr Mr Mr Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM)	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director
Mr Mr Mr Mr Mr Mr Mr Mr Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel
Mr Mrs Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti Juan C.	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM SANCHEZ	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO Navantia	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel Institutional Relations
Mr Mrs Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti Juan C. Ana María	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM SANCHEZ SÁNCHEZ CAMBÓN	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO Navantia Indra	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel Institutional Relations EU Affairs Consultant
Mr Mrs Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti Juan C. Ana María	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM SANCHEZ SÁNCHEZ CAMBÓN SAVU	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO Navantia Indra European Defence Agency	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel Institutional Relations EU Affairs Consultant Policy Officer Market and Industry/SMEs
Mr Mrs Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti Juan C. Ana María Marian Bernhard	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM SANCHEZ SÁNCHEZ CAMBÓN SAVU SCHEBEN	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO Navantia Indra European Defence Agency German Permanent Representation to the EU	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel Institutional Relations EU Affairs Consultant Policy Officer Market and Industry/SMES Armaments Counsellor
Mr Mrs Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti Juan C. Ana María Marian Bernhard Julien	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM SANCHEZ SÁNCHEZ CAMBÓN SAVU SCHEBEN SCHIETTECATTE	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO Navantia Indra European Defence Agency German Permanent Representation to the EU Atlantic Strategy	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel Institutional Relations EU Affairs Consultant Policy Officer Market and Industry/SMEs Armaments Counsellor EU Consultant
Mr Mrs Mr	Miguel Angel Véronique César Denis Maxime Jose Maria Jean-Jacques Pascal Roger Isam Kusti Juan C. Ana María Marian Bernhard Julien Carsten	REDONDO ROBINEAU RODRIGUES ROGER ROLLAND-CALLIGARO ROMERO MORALES ROUSSEAU ROUX SABIN SALIH SALM SANCHEZ SÁNCHEZ CAMBÓN SAVU SCHEBEN SCHIETTECATTE SCHLÄGELBERGER	HISDESAT S.A Thalès Portuguese Permanent Representation to the EU French Prime Minister Department / SGDSN EP Spanish Ministry of Defence Belgian Royal Guard European External Action Service / EUMS U.S. Defense Security Cooperation Agency Swedish Defence and Security Export Agency (FXM) Estonian Permanent Representation to NATO Navantia Indra European Defence Agency German Permanent Representation to the EU Atlantic Strategy UnatSolar	VP of Strategy, Technology & Innovation European Institutions Contracts Director Colonel Deputy Head, International, Strategic and Technological Affairs MEP assistant Multilateral Cooperation (Procurement Department) Colonel r. Concepts & Capabilities Director Deputy General Counsel Institutional Relations EU Affairs Consultant Policy Officer Market and Industry/SMEs Armaments Counsellor EU Consultant CEO

Title	First name	FAMILY NAME	Organisation	Function
Ms	Uta	SCHNEIDER	Diehl Stiftung & Co. KG	Policy Advisor
Mr	Maximilian	SCHOEPPNER	Krauss-Maffei Wegmann GmbH & Co. KG	Executive Manager
Ms	Teri	SCHULTZ	National Public Radio	reporter
Mr	Frederik	SCHUMANN	CEIS	Project Manager
Mr	Joel	SCHUYER	European External Action Service / CMPD	Coordinator Partnerships China & South-East Asia / ASEAN
Prof.	Francesco	SCIAUDONE	Grimaldi Studio Legale	
Mr	Jean-Pierre	SERRA	Airbus Group	
Ms	Laura	SHARP	UK Ministry of Defence	Assistant Private Secretary to the Minister for Defence Equipment, Support & Technology
Mrs	Ilona	SHTROM	US Mission to the EU	Commercial Attache
Mr	Michael	SIEBER	European Defence Agency	
Mrs	Elena	SILVELA	NAVANTIA, S.A.	Institutional Relations
Mr	Michael	SIMM	European Defence Agency	Policy Officer Market &Industry
Mr	Edouard	SIMON	EADS	Research Officer
Ms	Harriet	SLAGER	Fokker Technologies, Damen Shipyards	European Affairs Manager
Mr	Panayotis	STAMATOPOULOS	European Commission	Head of Unit, DG MARKT
Mr	Martin	STARCEVIC	Croatian Permanent Delegation to NATO/EU	Deputy Military Representative for EU
Mr	Ioannis	STRATOGIANNIS	European External Action Service / CEUMC's Office	Military Assistant to the Chairman of EU Military Committee
Mr	Serge	STROOBANTS	Royal Military Academy - Chair of conflict Studies	Docent for World Politics
Mr	Dusan	SVARC	Association of Defence and Security Industry of the Czech Republic	Manager
Mr	Torbjørn	SVENSGÅRD	Norwegian Defence Industry Association	President & CEO
Mr Mr	Torbjørn Jean-Louis	SVENSGÅRD SZABO	Norwegian Defence Industry Association CEA	President & CEO Deputy Director Europe
Mr	Jean-Louis	SZABO	CEA	Deputy Director Europe
Mr	Jean-Louis Anna	SZABO SZATKOWSKA	CEA AmCham EU	Deputy Director Europe Policy Officer
Mr Ms Mr	Jean-Louis Anna Pieter	SZABO SZATKOWSKA TAAL	CEA AmCham EU Dutch Ministry of Economic Affairs	Deputy Director Europe Policy Officer commissioner Military Production
Mr Ms Mr	Jean-Louis Anna Pieter Gergo	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE	CEA AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e
Mr Ms Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE	CEA AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística
Mr Ms Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI	CEA AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and
Mr Ms Mr Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY	CEA AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development
Mr Ms Mr Mr Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER	CEA AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development
Mr Ms Mr Mr Mr Mr Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst
Mr Ms Mr Mr Mr Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER TOKARSKI	CEA AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit
Mr Ms Mr Mr Mr Mr Mr Mr Mr Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER TOKARSKI TÖRNQVIST	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Diretor de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs
Mr Ms Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan Dimitrios	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER TOKARSKI TÖRNQVIST TOULOUPAS	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency Permanent Representation of Greece to the EU	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Diretor de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs Representative of Greece to the EU Head of the Office for International Organizations and
Mr Ms Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan Dimitrios Filippo	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER TOKARSKI TÖRNQVIST TOULOUPAS TROISE	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency Permanent Representation of Greece to the EU Italian Ministry of Defence	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Diretor de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs Representative of Greece to the EU Head of the Office for International Organizations and Multilateral Policy Project Officer European Structural Funds-Energy &
Mr Ms Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan Dimitrios Filippo Vassilis	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER TOKARSKI TÖRNQVIST TOULOUPAS TROISE TSIAMIS	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency Permanent Representation of Greece to the EU Italian Ministry of Defence European Defence Agency	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs Representative of Greece to the EU Head of the Office for International Organizations and Multilateral Policy Project Officer European Structural Funds-Energy & Ammunition Technologies
Mr Ms Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan Dimitrios Filippo Vassilis ELEKTRA	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TILLER TOKARSKI TÖRNQVIST TOULOUPAS TROISE TSIAMIS TSIGARIDAS	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency Permanent Representation of Greece to the EU Italian Ministry of Defence European Defence Agency European Commission	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs Representative of Greece to the EU Head of the Office for International Organizations and Multilateral Policy Project Officer European Structural Funds-Energy & Ammunition Technologies Administrative Assistant
Mr Ms Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan Dimitrios Filippo Vassilis ELEKTRA Manuela	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TOKARSKI TÖRNQVIST TOULOUPAS TROISE TSIAMIS TSIGARIDAS TUDOSIA	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency Permanent Representation of Greece to the EU Italian Ministry of Defence European Defence Agency European Commission Polit Bureau International Ltd	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs Representative of Greece to the EU Head of the Office for International Organizations and Multilateral Policy Project Officer European Structural Funds-Energy & Ammunition Technologies Administrative Assistant Advisor
Mr Ms Mr	Jean-Louis Anna Pieter Gergo Fernando Pedro Marcin Carlier Brooks Morten Slawomir Stefan Dimitrios Filippo Vassilis ELEKTRA Manuela Wolfgang Otto	SZABO SZATKOWSKA TAAL TARDOS TEIXEIRA ARAÚJO DE ALBUQUERQUE TERLIKOWSKI THIERRY TIGNER TOKARSKI TÖRNQVIST TOULOUPAS TROISE TSIAMIS TSIGARIDAS TUDOSIA TURNWALD	AmCham EU Dutch Ministry of Economic Affairs Permanent Representation of Hungary to the EU Direção Geral de Armamento e Infraestruturas de Defesa Polish Institute of International Affairs French Minstry of Defense / Direction Générale de l'Armement Security Europe Norwegian Ministry of Defence European Commission FOI - Swedish Defence Research Agency Permanent Representation of Greece to the EU Italian Ministry of Defence European Defence Agency European Commission Polit Bureau International Ltd Electronicsystems and Logistics GmbH (ESG GmbH)	Deputy Director Europe Policy Officer commissioner Military Production Head of the Competitiveness Unit Coronel/ Director de Serviços de Projetos, Indústria e Logística Acting coordinator of International Security programme Brigadier General / Director for European Cooperation and Development Chief Policy Analyst Head of Unit Deputy Head of International Affairs Representative of Greece to the EU Head of the Office for International Organizations and Multilateral Policy Project Officer European Structural Funds-Energy & Ammunition Technologies Administrative Assistant Advisor

Title	First name	FAMILY NAME	Organisation	Function
Mr	Leendert	VAN BOCHOVEN	IBM Europe	NATO and European Defence Leader
Mr	Dany	VAN DE VEN	AGORIA/BSDI	Director
Mrs	Anna	VAN DENSKY	EU Reporter	Correspondent
Dr.	Ernst	VAN HOEK	VANHOEK Consultancy	Consultant
Mr	Joost	VAN IERSEL	European Economic and Social Committee	President of the ECO section (Economic and Monetary Union and Economic and Social Cohesion)
Mrs	Eline	VAN NISTELROOIJ	European Parliament	Policy advisor
Mr	Thierry	VANCROMBRUGGE	FOD Justitie	Administration
Dr.	Albert	VANDERSTEEN	TNO	EDA Manager
Ms	Virág Szonja	VÁRADI	Permanent Representation of Hungary to the EU	defence counsellor
Mr	Henrik	VASSALLO	Saab AB	VP & Head of Saab EU Affairs & NATO
Mr	Nikolay	VELICHKOV	Bulgarian Ministry of Defence	Head of Department, Defence Investments Directorate
Dr.	Annelies	VERSTICHEL	Belgian Delegation to the PSC (PermRep)	diplomat
Mr	Alexander	WEIS	German Federal Ministry of Defence	Deputy Policy Director
Mr	Donald	WESNER	Northrop Grumman	
Mr	Thomas	WHITE	Honeywell	Vice President for Government Relations - EMEA
Mr	Neil	WHITEHALL	Selex ES	Head of International Cooperative Projects
Ms	Christina	WILEN	Sweden	Deputy director
Mrs	Anna	WILL	Permanent Representation of Poland to the EU	Counsellor to the Minister
Mr	Markus	WOELKE	German Foreign Office	Deputy Head of Division CSDP
Dr.	Christian	WUERDEMANN	Permanent Representation of Germany to the EU	Attaché
Mrs	Semiha	YASAR	FNSS Defense Systems Co. Inc.	Development Programmes Director
Mr	Roberto L.	YUSTOS	DF NUCLEO	Sales & Marketing Director
Mr	Fabio	ZAGAMI	Pratt & Whitney Belgium Engine Center (PW BEC)	
Dr.	Paulina	ZAMELEK	Polish Ministry of National Defence	Chief of Section
Mr	Dick	ZANDEE	Clingendael Institute	Senior Research Fellow
Mr	Gintautas	ZENKEVICIUS	Lithuanian Ministry of National Defence	Director General Capabilities and Armaments
Dr.	Laurent	ZIBELL	IndustriAll European Trade Union	Policy Advisor
Ms	Lucia	ZIVEC	ASD	Policy Studies & Forward Planning Manager
Mr	Antonín	ZLÍNSKÝ	Czeck Ministry of Defence	
Mr	Erik	ZOLCER	EUK Consulting	Account Executive

