



Ursula von der Leyen

President of the European Commission

Mission letter

Brussels, 1 December 2019

Didier Reynders

Commissioner for Justice

Dear Didier,

Earlier this year, the people of Europe made their voices heard in record numbers at the European elections. They presented us with a mission to be decisive and ambitious on the big issues of our time that are shaping the future of our society, economy and planet.

Changes in climate, digital technologies and geopolitics are already having a profound effect on the lives of Europeans. We are witnessing major shifts all the way from global power structures to local politics. While these transformations may be different in nature, we must show the same ambition and determination in our response. What we do now will determine what kind of world our children live in and will define Europe's place in the world.

Our job as the European Commission will be to lead, to grasp the opportunities and to tackle the challenges that these changes present, working hand in hand with people from across Europe and with the governments, parliaments and institutions that serve them.

This is the guiding principle behind my Political Guidelines for the next European Commission 2019-2024, which I presented to the European Parliament on 16 July 2019. I outlined six headline ambitions on which I want the European Commission's work to focus. These priorities are interlocking and are part of the same picture. In this spirit, I have put together a College in which we will all work, decide and deliver together.

An open and inclusive way of working

This approach reflects the open, inclusive and cooperative way of working that I will instil throughout the Commission, as well as in our relationships with others.

The College: One team

The European Commission functions on the **principle of collegiality**. This means we are one team: we all work together following a whole-of-government approach, we all have our say, we all decide collectively and we all take ownership of what is agreed.

To help us deliver on our ambitions and commitments, **I will empower eight Vice-Presidents** to steer and coordinate thematic Commissioners' Groups on each of the Commission's priorities. They will be supported in this role by the Secretariat-General. All Commissioners will be in one or more Groups. The Commissioner for Budget and Administration will report directly to me.

Of the eight Vice-Presidents, the **three Executive Vice-Presidents** will have a dual function. As Vice-Presidents, they will lead a Commissioners' Group and be supported by the Secretariat-General. In addition, they will also manage a policy area and have a Directorate-General under their authority for this part of their job. One of the three Executives, First Vice-President Timmermans, will chair the College in my absence.

The High Representative/Vice-President will support me in coordinating the external dimension of all Commissioners' work. To ensure our external action becomes more strategic and coherent, it will be systematically discussed and decided on by the College. To support this, all services and Cabinets will prepare the external aspects of College meetings on a weekly basis, mirroring the process already in place for interinstitutional relations. This should also better align the internal and external aspects of our work. This will be a **'Geopolitical Commission'**.

I believe that we need to **speak and listen more to one another**, starting from within the Commission. College meetings will be places of open and honest discussion. As President I will set the agenda, but all College decisions will be taken collectively. In line with our commitment to fully digitalise the Commission and the need to use resources conscientiously, College meetings will be paperless and digital.

Each Commissioner will ensure the delivery of the **United Nations Sustainable Development Goals** within their policy area. The College as a whole will be responsible for the overall implementation of the Goals.

Interinstitutional relations and better policy making

Along with our close relations with the Council, I want to strengthen the Commission's **special partnership with the European Parliament**. This priority must cut through the work of each Member of the College, starting with myself.

I will expect you to ensure the European Parliament is regularly briefed, notably before major events and at key stages of international negotiations. In light of my support for a right of initiative for the Parliament, you should work closely with the relevant Committees, and be active and present during the preparation of resolutions requesting that the Commission legislate.

The more we build a consensus when designing policy, the quicker it can become law and make a difference to people's lives. This is why we need an **open and cooperative approach throughout the legislative process**, from policy design to final agreement. I will expect you to attend all political negotiations, known as trilogue meetings, with the other institutions.

We need to ensure that regulation is targeted, easy to comply with and does not add unnecessary regulatory burdens. The Commission must always have the leeway to act where needed. At the same time, we must send a clear signal to citizens that **our policies and proposals deliver and make life easier** for people and for businesses.

In this spirit, the Commission will develop a new instrument to deliver on a **'One In, One Out' principle**. Every legislative proposal creating new burdens should relieve people and businesses of an equivalent existing burden at EU level in the same policy area. We will also work with Member States to ensure that, when transposing EU legislation, they do not add unnecessary administrative burdens.

Proposals must be evidence based, widely consulted upon and subject to an impact assessment reviewed by the independent Regulatory Scrutiny Board. You will ensure that they respect the principles of **proportionality and subsidiarity** and show the clear benefit of European action.

Given that any legislation is only as good as its implementation, I want you to **focus on the application and enforcement of EU law** within your field. You should provide support and continuous guidance to Member States on implementation, and be ready to take swift action if EU law is breached.

Bringing Europe closer to home

I want to **strengthen the links between people and the institutions that serve them**, to narrow the gap between expectation and reality and to communicate about what Europe is doing.

We must engage with all Europeans, not just those who live in the capitals or are knowledgeable about the European Union. I will expect you to **visit every Member State within the first half of our mandate** at the latest. You should meet regularly with national parliaments and take part in Citizens' Dialogues across our Union, notably as part of the Conference on the Future of Europe.

A stronger relationship with citizens starts with building trust and confidence. I will insist on the **highest levels of transparency and ethics** for the College as a whole. There can be no room for doubt about our behaviour or our integrity. The Code of Conduct for Commissioners sets out the standards and the rules to follow.

You will ensure budgetary spending represents value for taxpayers and follows the principles of sound financial management.

Making the most of our potential

The College which takes office today is the **most gender-balanced to date**. It makes good on my pledge to put together a Commission that is more representative and draws on all of our potential. This is a good start, but there is plenty more work to be done.

I expect you to **draw on all of Europe's talents** when it comes to setting up your own Cabinets. That means striking an appropriate balance in terms of gender, experience and geography.

The Commission should also lead by example when it comes to ensuring better representation and a diversity of voices in our public life. With this in mind, all public events organised by the Commission should aim to feature gender-balanced panels and a broad range of perspectives from across Europe.

Your mission

I would like to entrust you with the role of Commissioner for Justice.

The European Union is a community of law, based on the protection of individual rights and freedoms. This is what ensures that our Union is a place of equality, fairness and social justice. I want you to focus on the pursuit of social justice in its broadest sense, from the rule of law to crime prevention, judicial cooperation and consumer protection.

Upholding the rule of law

The rule of law is a prerequisite for the other fundamental values of rights and democracy, and is crucial to ensuring the smooth functioning of our single market. Threats to the rule of law challenge the legal, political and economic basis of how our Union works.

You will lead our work to ensure that the rule of law is upheld across our Union. In doing so, I want you to work closely with the Member States and the European Parliament. This is an issue which affects us all, regardless of where issues occur. We have a shared stake in tackling problems and finding solutions together.

- You will lead the Commission's work on the **comprehensive European Rule of Law Mechanism**. You will coordinate the Commission's objective annual reporting and ensure that the monitoring approach is the same in every Member State.
- You should use the **full toolbox at your disposal** to prevent and identify breaches, and offer targeted support to resolve issues at an early stage. At the same time, you will be ready to propose an effective, proportionate and dissuasive response as a last resort.
- I want you to focus on **tighter enforcement**, using recent judgments of the Court of Justice showing the impact of rule-of-law breaches on EU law as a basis.

- I want you to focus on communication and awareness-raising to **promote a rule-of-law culture** among European citizens. As part of this, you should host an annual rule-of-law event open to national stakeholders and civil-society organisations.
- You should strengthen cooperation on rule-of-law issues with the Council of Europe and with other international organisations, in particular the Organization for Security and Co-operation in Europe and the Organisation for Economic Co-operation and Development.

Justice and consumer protection

In a Union without internal borders, we must build trust between the judicial systems of Member States to allow citizens to exercise their rights and allow businesses to make full use of the EU's single market. Justice policy is also central to consumer protection, upholding rights in the digital age and promoting the European way of life.

- I want you to lead the work on **consumer protection**, notably for cross-border and online transactions. You should also find new ways of empowering consumers to make informed choices and play an active role in the green and digital transitions.
- I want you to focus on facilitating and improving **judicial cooperation** between Member States and on developing the justice area. You should also look at how to make the most of new digital technologies to improve the efficiency and functioning of our justice systems.
- I want you to ensure that justice policy has a cross-cutting contribution to the fight against terrorism and extremism, as well as to all aspects of the **Security Union**. In this context, you should focus on enhancing judicial cooperation and improving information exchange
- As part of this, you will support the setting-up of the **European Public Prosecutor's Office** and work on extending its powers to investigate and prosecute cross-border terrorism.
- You should ensure the full implementation and enforcement of the **General Data Protection Regulation** and promote the European approach as a global model.
- You should contribute to the legislation on a coordinated approach on the **human and ethical implications of artificial intelligence**, ensuring that fundamental rights are fully protected in the digital age.
- Citizens' rights should be at the heart of your role. You should monitor the protection of the rights conferred by **European citizenship** and be ready to take action when necessary.
- You should ensure that **company law** contributes to the strategy on small and medium-sized businesses.

As a rule, you will work under the guidance of the Vice-President for Values and Transparency. The Directorate-General for Justice and Consumers will support you in your work.

You will chair the Audit Progress Committee and be responsible for the Internal Audit Service.

The way forward

The mission outlined above is not exhaustive or prescriptive. Other opportunities and challenges will no doubt appear over the course of the next five years. On all of these issues, I will ask you to work closely with me, and with other Members of the College.

Once there is more clarity, we should be ready to pave the way for an ambitious and strategic partnership with the United Kingdom.

I look forward to working closely together at what is an exciting and testing time for our Union. You can of course count on my full personal and political support throughout our mandate.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Ursula v. der Leyen', written in a cursive style.

Dr. Ursula von der Leyen

President of the European Commission

