CODE OF CONDUCT FOR COMMISSIONERS

ANNEX I – DECLARATION OF INTERESTS

Full name:

Neelie KROES, July 19 1941, Rotterdam, The Netherlands

I. PREVIOUS ACTIVITIES

I.1. Posts held over the last 10 years, in foundations or similar bodies
(Please indicate the nature of the post, the name of the body and its objective/activity)

National (The Netherlands):

- World Cancer Research Fund Netherlands
  Member Governing Board
  16.12.2003 until 01.09.2004
  World Cancer Research Fund Netherlands is a foundation which promotes and supports worldwide scientific research into cancer-prevention, located in Amsterdam, being part of World Cancer Research International

- Delta Psychiatric hospital
  19.09.1994 – 01.09.2004
  Chairman of the Governing Board
  The Delta Psychiatric hospital, located in Portugaal, is a healthcare-institute (foundation), treating psychiatric patients.

- Dutch Aviation Platform (NLO)
  01.10.2003 – 01.09.2004
  Chairman
  The NLO is a platform that is dedicated to availability of aviation in the Netherlands. In the NLO users and providers of aviation are united.

- Rembrandt House Foundation
  12.02.2001 – 01.09.2004
  Chairman of Governing Board
  The Rembrandt House, the original residence and studio of Rembrandt, is a museum which exhibits Rembrandt's work in the widest form. The foundation supervises the exploitation of the Rembrandt House, a cultural institute in Amsterdam.
Overlegorgaan Waterbeheer en Nordzee angelegenheden
01.11.2001 – 04.09.2004
Chairman of Governing Board

The 'overlegorgaan Waterbeheer en Nordzee aangelegenheden' is an advisory body for the Dutch government and parliament. In particular its reports address the policy of the minister of Transport, Public Works and Telecommunication and the minister of Environment on issues regarding water and North Sea policy.

Foundation International Human Resources Development VNO/NCW
1997 – 01.09.2004
Member of Governing Board

VNO/NCW is the Dutch platform for entrepreneurs and employers, located in the Hague. The Foundation is focused on issues of International Human Resources management.

Friends of the Nelson Mandela Children's Fund
1999 – 01.09.2004
Member of Governing Board

Charitable organisation aiming to address children's issues and relevant aid programmes in South Africa.

Poets of all nations
1997 – 01.09.2004
Chairman of Governing Board

Organisation granting rewards/scholarships to help poets in countries where freedom of expression is under pressure. Including invitation-programs for Dutch universities and benefit-festivals.

I.2. Posts held over the last 10 years in educational institutions
(Please indicate the nature of the post and the name of the institution)

I.3. Post held over the last 10 years in the governing, supervisory and advisory organs of companies and other bodies devoted to commercial or economic activities.
(Please indicate the nature of the post and the name and the business of the company or other body)

National (The Netherlands):

NSK B.V.
1991 – 10.09.2004
Chairman

NSK was a private company, in which Ms Kroes was the only shareholder. It was in charge of financial and administrative management of Ms Kroes' business activities and overlooking private investments.
• Ballast Nedam NV
01.01.1990 – 01.09.2004
Member Supervisory board
_Ballast Nedam is a construction company, located in Nieuwegein. Its activities include building, the entire construction process, project financing as well as maintenance and exploitation after completion._

• Cório NV
Member Supervisory Board
_Corio (formerly VIB NV) is a real estate-/property investment company, located in Utrecht. It has a primary focus on property investment in retail._

• Lucent Technologies Netherlands BV
21.10.1999 – 01.09.2004
Lucent is a global service-provider in the field of communications, located in Hilversum.

• MeyerMonitor B.V.
01.01.2002 – 01.09.2004
Chairman Supervisory Board
_MeyerMonitor, a consultancy firm for research and strategy, located in Amsterdam. It specializes in efficiency of organisations._

• Nederlands Spoorwegen NV (Dutch railways)
01.07.2002 – 01.09.2004
Member Supervisory Board
_Nederlands Spoorwegen is a transport provider in the railway sector, located in Utrecht._

• Royal P&O Nedlloyd NV
01.01.1991 – 01.09.2004
Member Supervisory Board
_Royal Nedlloyd NV is an international logistics services provider, located in Rotterdam, specialising mainly in container logistics and global shipping. Nedlloyd also holds a 50% interest in Martinair, a charter airline._

_Before the merger of P&O and Nedlloyd, Ms Kroes was member of the supervisory board of Nedlloyd, a global shipping line and international logistics provider in the Netherlands._

• New Skies Satellites NV
27.05.1999 – 01.09.2004
Member Supervisory Board
_New Skies Satellites is a communications service provider, located in Den Haag. It owns and operates five geostationary communications satellites with global coverage._

• Thales Netherlands Group B.V.
14.04.2003 – 01.09.2004
Member Supervisory Board
_Thales Nederland is a provider of services and materials for supporting operational military missions, located in Hengelo._
• KLM Assurances
01.07.02004 – 01.09.2004
KLM Assurances is a foundation responsible for monitoring the KLM-Air France cooperation.

International:

• MMO2 Plc
12.2001 – 01.09.2004
Non Executive Board Member
MMO2 is a provider of mobile communications services active in the UK, Germany and Ireland, located in London.

• ProLogis International Inc.
01.05.2002 – 01.09.2004
Member Board of Trustees
ProLogis is a global provider of distribution facilities and services, located in Denver.

• Volvo Group AB
09.04.2003 – 01.09.2004
Member Supervisory Board
Volvo group is a global supplier of transport solutions and automotive products for commercial use. It is located in Göteborg.

I.4. Other professional activities held over the last 10 years, including services, liberal profession, consulting activities.
(Please indicate the nature of the activity)

• European Commission
Member of various ad hoc committees to the Commission
Member of various ad hoc committees to the Commission, including competitiveness group, group on transeuropean networks, group Transport 2000+.

II. OUTSIDE ACTIVITIES

II.1. Posts currently held in foundations, similar bodies or educational institution
(Please indicate the nature of the post, the name of the body and its objective/ activity)

II.2. Additional relevant information (e.g. other functions of an honorary nature and/or attributed for life)
III. **FINANCIAL INTERESTS**

**Shares:**

<table>
<thead>
<tr>
<th>Company</th>
<th>Number of shares</th>
<th>Total current value</th>
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**Other stock:**

<table>
<thead>
<tr>
<th>Company</th>
<th>Number of securities</th>
<th>Total current value</th>
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<tbody>
<tr>
<td>Bergsche Maas BV</td>
<td>400 (100%)</td>
<td>€ 830,000</td>
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(See Annex 1)

IV. **ASSETS**

*(except the homes reserved for the exclusive use of the owner and his/her family)*

**Real estate:**

Wassenaar, the Netherlands (private home)

**Other property:**
V. spouse's/partner's professional activity

(please include also spouse's/partner's financial interests which might entail a conflict of interests)

I hereby declare that the information given above is correct.

Date: 18.07.2014

Signature:
Annex 1:

Until 17 September 2012 Stichting Administratiekantoor Bergsche Maas (foundation) was sole shareholder of Bergsche Maas B.V. As per 17 September 2012 Stichting Administratiekantoor Bergsche Maas is dissolved.

As per 17 September 2012 Ms Kroes is sole shareholder of Bergsche Maas B.V. Furthermore Ms Kroes is per 9 January 2013 director of Bergsche Maas B.V.

The sole purpose of Bergsche Maas BV is to keep the cash as cash in order to fulfil the future pension payments to Ms Kroes.