



Role and importance of financial instruments for the economic viability of the EU livestock chain: the perspective of the EU feed industry

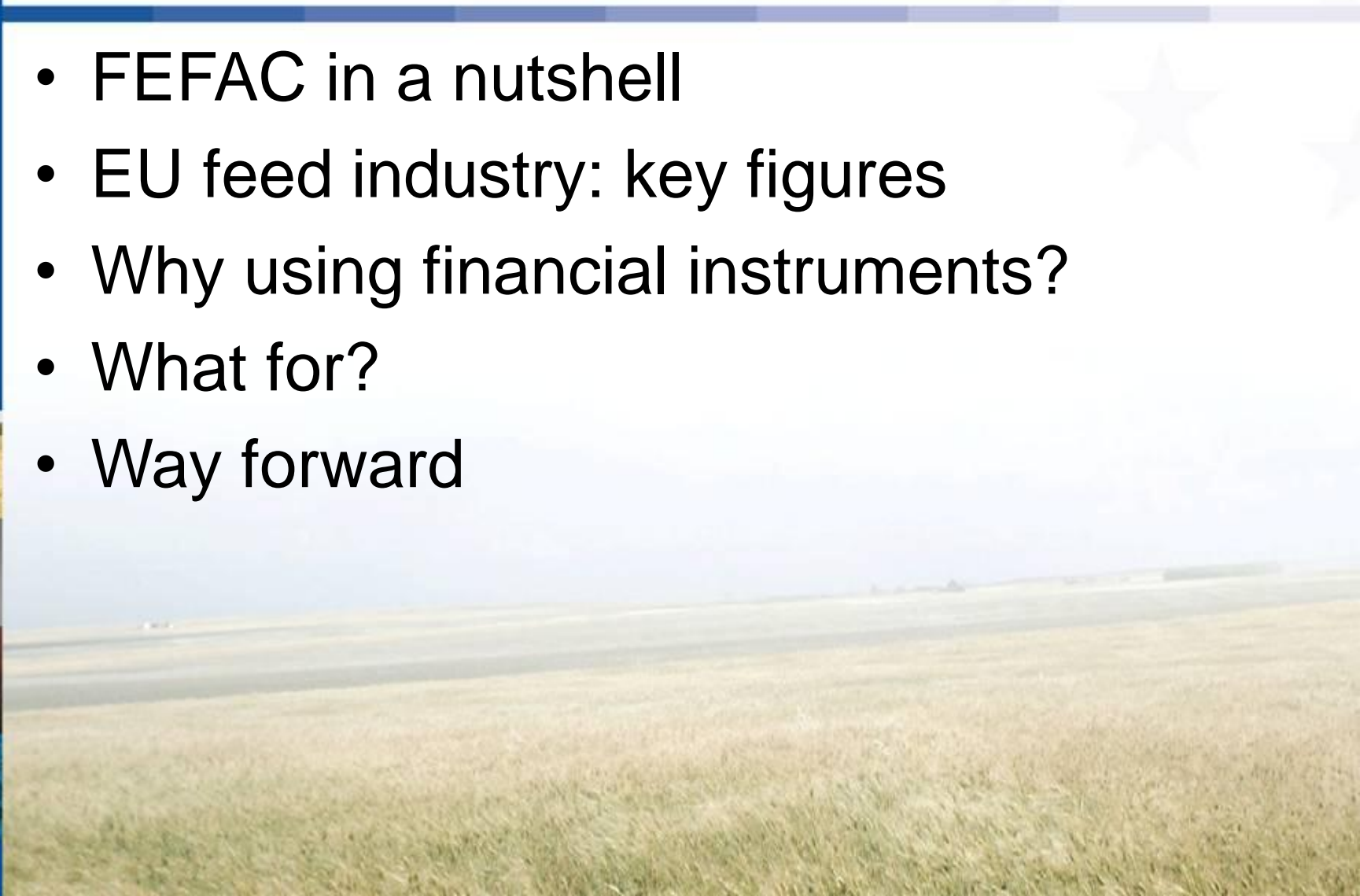
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Chairman of FEFAC Industrial
Compound Feed Production Committee

18 June 2013

Outline

- FEFAC in a nutshell
- EU feed industry: key figures
- Why using financial instruments?
- What for?
- Way forward



FEFAC in a nutshell

- Created in 1959 – 50th Anniversary in 2009
- Represents industrial compound feed and premixtures manufacturers
- 28 Members:
 - 22 Member Associations from 21 EU Member States
 - 4 Observer Members (Turkey, Croatia, Serbia, Russia)
 - 3 Associate Members (Switzerland, FHL, EMFEMA)
- 153 mio. t of industrial compound feed in EU-27 in 2012
- 6 Technical Committees to assist the FEFAC Council
 - Animal Nutrition
 - Industrial Compound Feed Production
 - Premix & Mineral Feed
 - European Feed Manufacturers Guide (EFMC)
 - Fish Feed
 - Milk Replacers



Active Members

| | | |
|---------------|-----------------|-------------|
| VFÖ | Austria | 1995 (1964) |
| APFACA/BEMEFA | Belgium | 1959 |
| CFA | Cyprus | 2004 (2003) |
| CMSOZZN | Czech Republic | 2004 (2000) |
| DAKOFO | Denmark | 1973 |
| FFDIF | Finland | 1995 (1993) |
| SNIA | France | 1959 |
| DVT | Germany | 1959 |
| SEVIZ | Greece | 1989 |
| HGFA | Hungary | 2012 |
| ASSALZOO | Italy | 1959 |
| IGFA | Ireland | 1973 |
| LGPA | Lithuania | 2005 |
| NEVEDI | The Netherlands | 1959 |
| IZP | Poland | 2004 (2001) |
| IACA | Portugal | 1986 (1976) |
| AFPWTC | Slovakia | 2004 (2003) |
| GZS | Slovenia | 2004 |
| CESFAC | Spain | 1986 |
| FS | Sweden | 1995 |
| LANTMÄNNEN | Sweden | 1995 |
| AIC | United Kingdom | 1973 |

[observer as from ...]

Observer Members

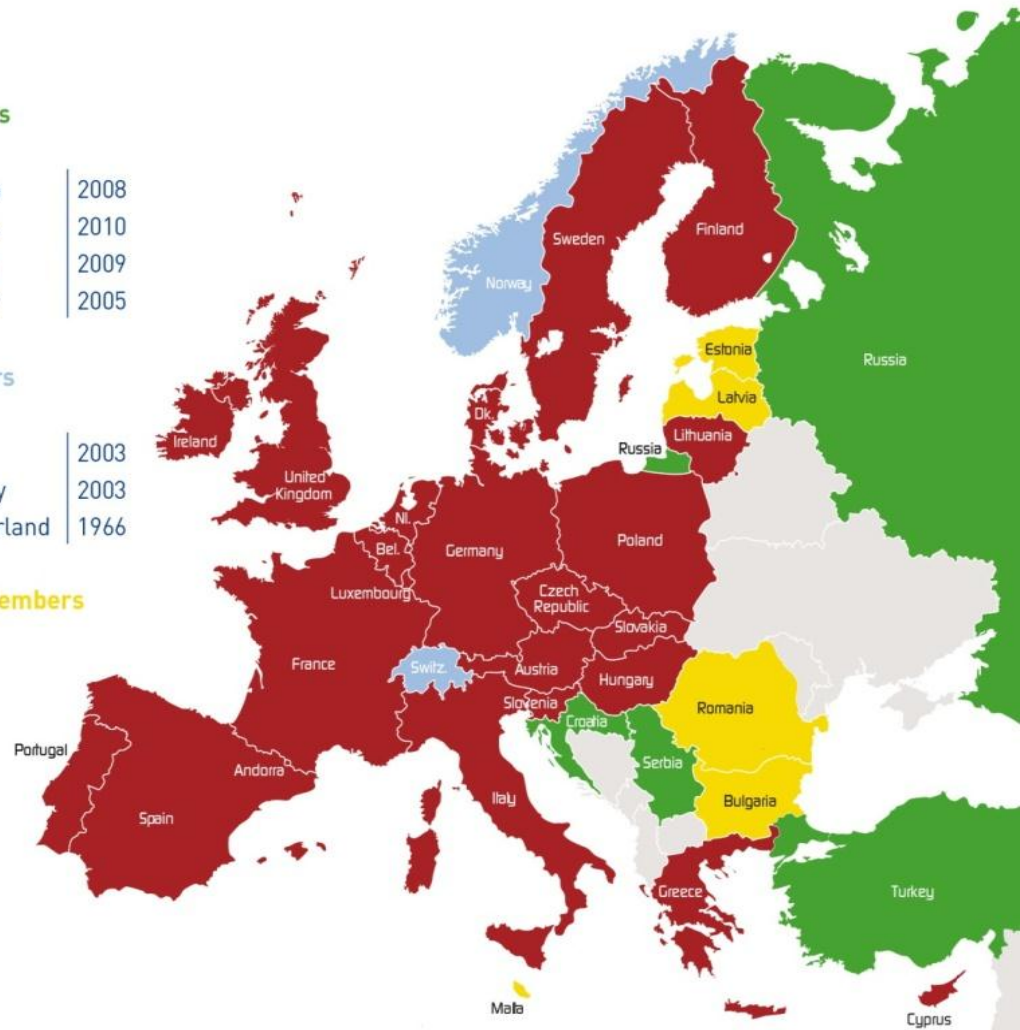
| | | |
|----------|---------|------|
| CFIA | Croatia | 2008 |
| RUFM | Russia | 2010 |
| SFMA | Serbia | 2009 |
| TURKIYEM | Turkey | 2005 |

Associate Members

| | | |
|--------|-------------|------|
| EMFEMA | | 2003 |
| FHL | Norway | 2003 |
| VSF | Switzerland | 1966 |

Potential Active Members

| |
|----------|
| Bulgaria |
| Estonia |
| Latvia |
| Malta |
| Romania |



The FEFAC mission

- **represent, defend** and **promote** the interests of the European compound feed industry to the European Institutions;
- lobby for a legislative framework and its implementation, **without discrimination** in EU Member States so as to maximise market opportunities for EU compound feed companies;
- safeguard conditions of **free access to raw materials**, the proper functioning of their markets and the definition of their quality;
- **develop professional rules** and **good manufacturing practices including the sourcing of feed materials** that ensure the quality and the safety of compound feed;
- **encourage the sustainable development of livestock production** responding to the market requirements, so as to maximise market opportunities for EU compound feed companies;
- **encourage the development of precompetitive European feed-related Research & Development projects** seeking to enhance the EU feed & livestock sectors competitiveness and capacity to innovate in and/or transfer science and technology based solutions **to improve the sustainability of resource efficient livestock production systems.**



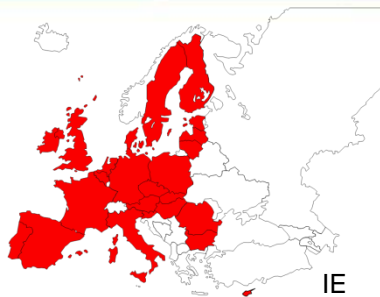


Key figures 2012

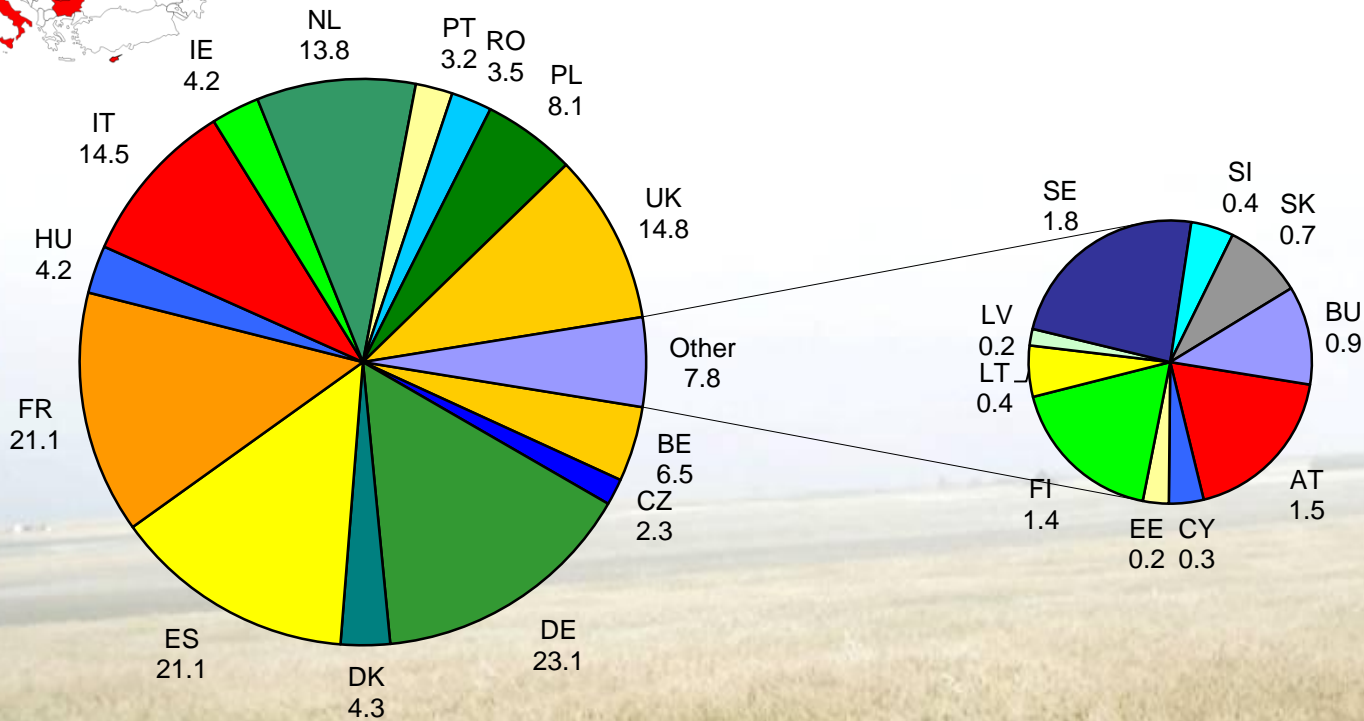


Industrial compound feed production per country

152.7 mio. t in 2012 in the EU-27

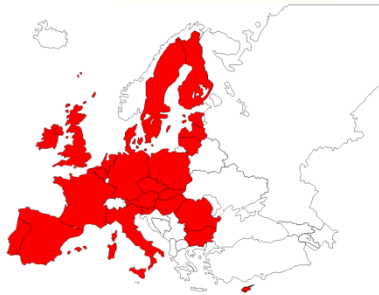


Source: FEFAC



Industrial compound feed production in the EU-27 in 2012

152.7 mio. t (per category)



Source: FEFAC



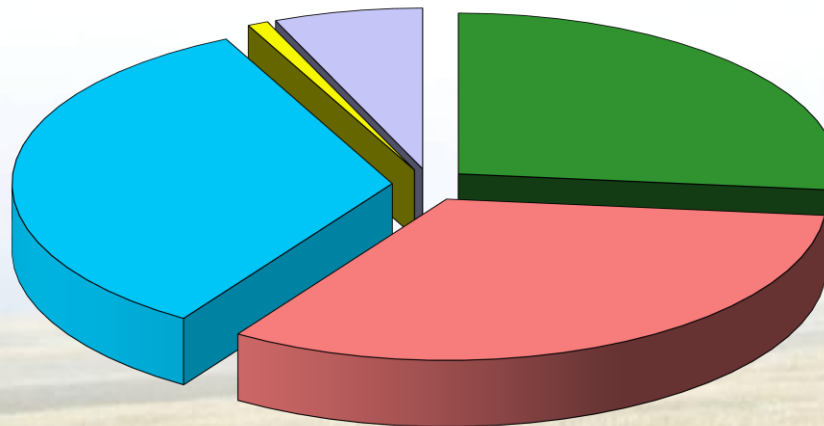
Poultry & eggs
33.5%

Milk replacers
1%

Others
6.5%



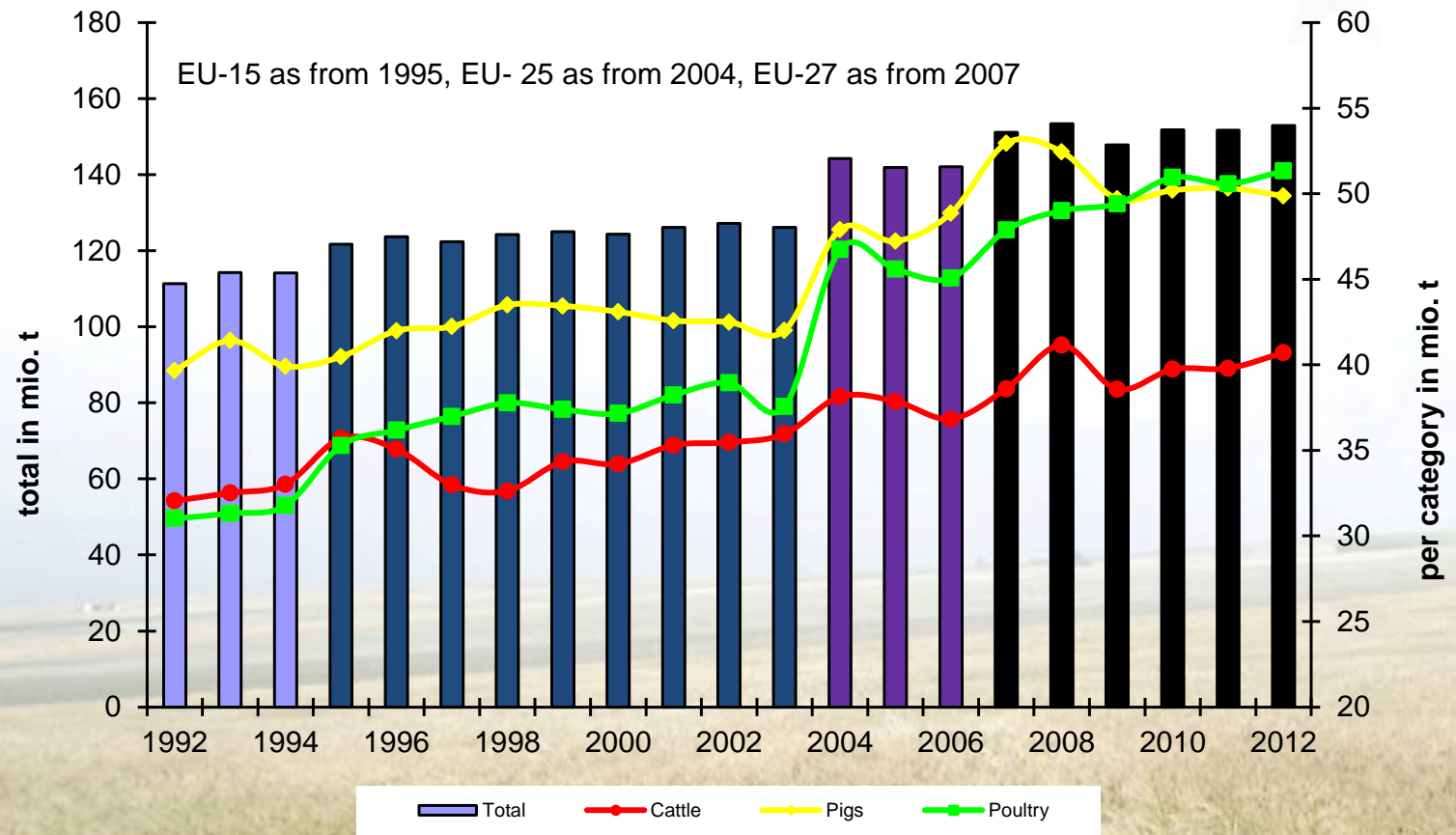
Cattle
26.5%



Pigs
32.5%

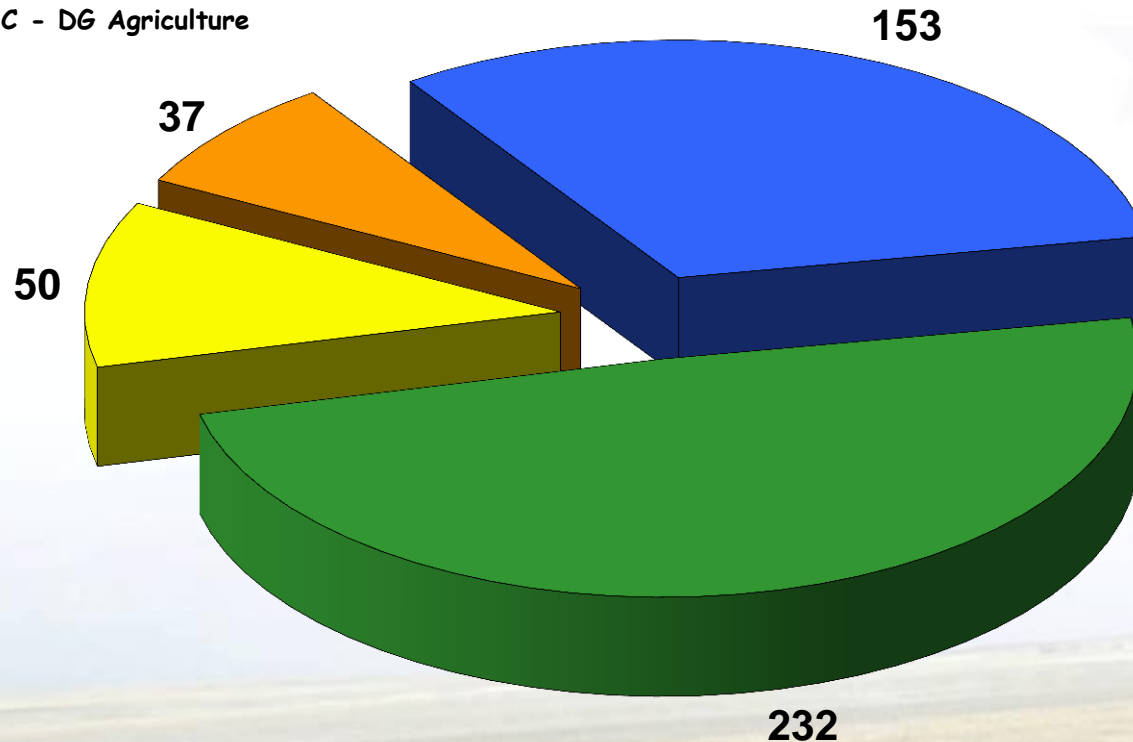


EU-27 compound feed production development per category (+0.7% in 2012 vs 2011)



Livestock sourcing in feed in the EU-27 (472 mio. T in 2012)

Source: FEFAC - DG Agriculture



■ Forages

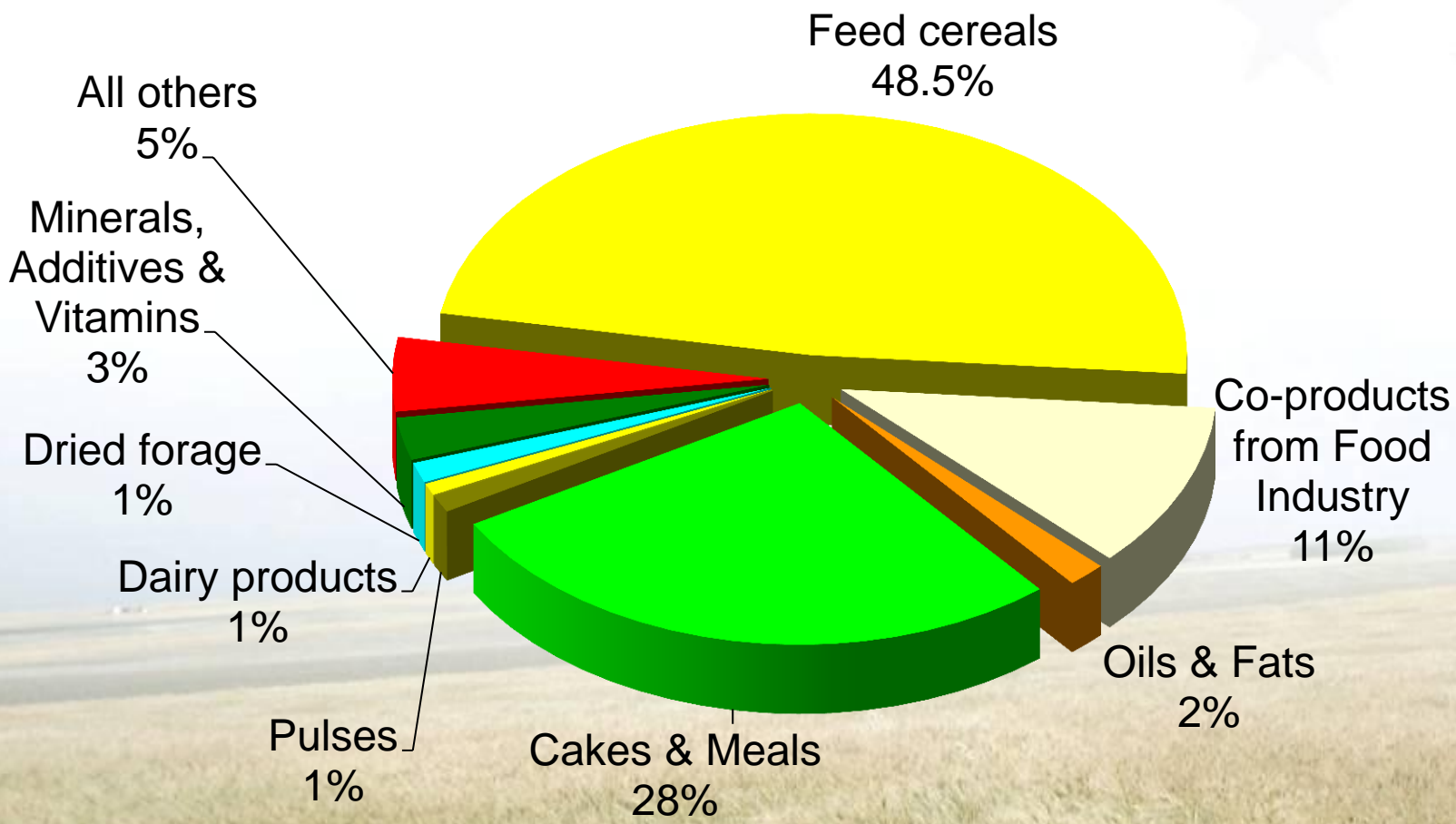
■ Home-grown cereals

■ Purchased straight feedingstuffs

■ Industrial compound feed

Feed material consumption by the compound feed industry in 2012 in the EU-27

Source: FEFAC



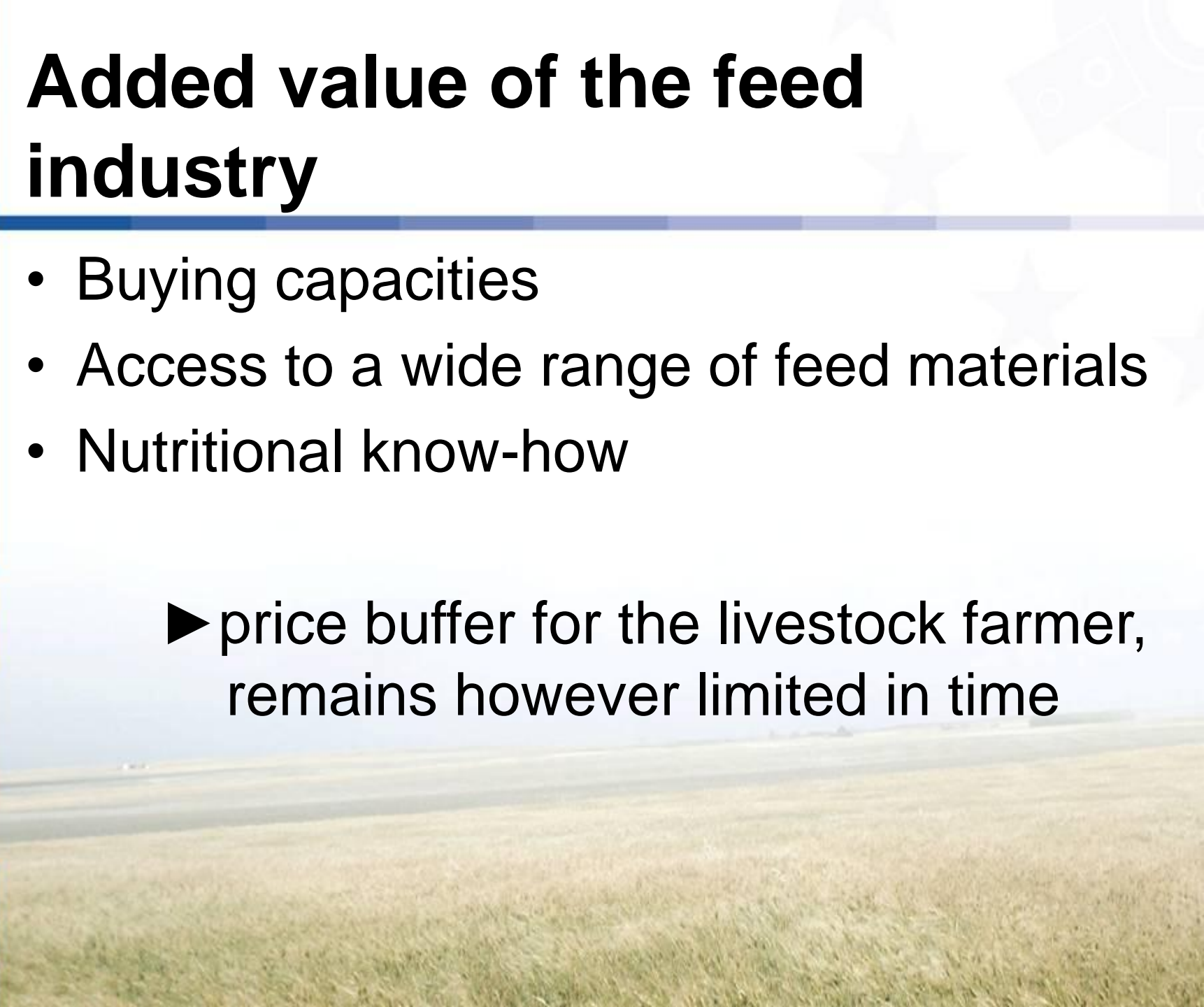
Main role of the feed industry

- Sustainable competitiveness of the livestock sector through safe competitive and sustainable feed
- Nutritional know-how to achieve a sustainable diet for animals
 - Comprehensive knowledge of nutritional characteristics of feed ingredients
 - Accurate assessment of animals nutritional needs



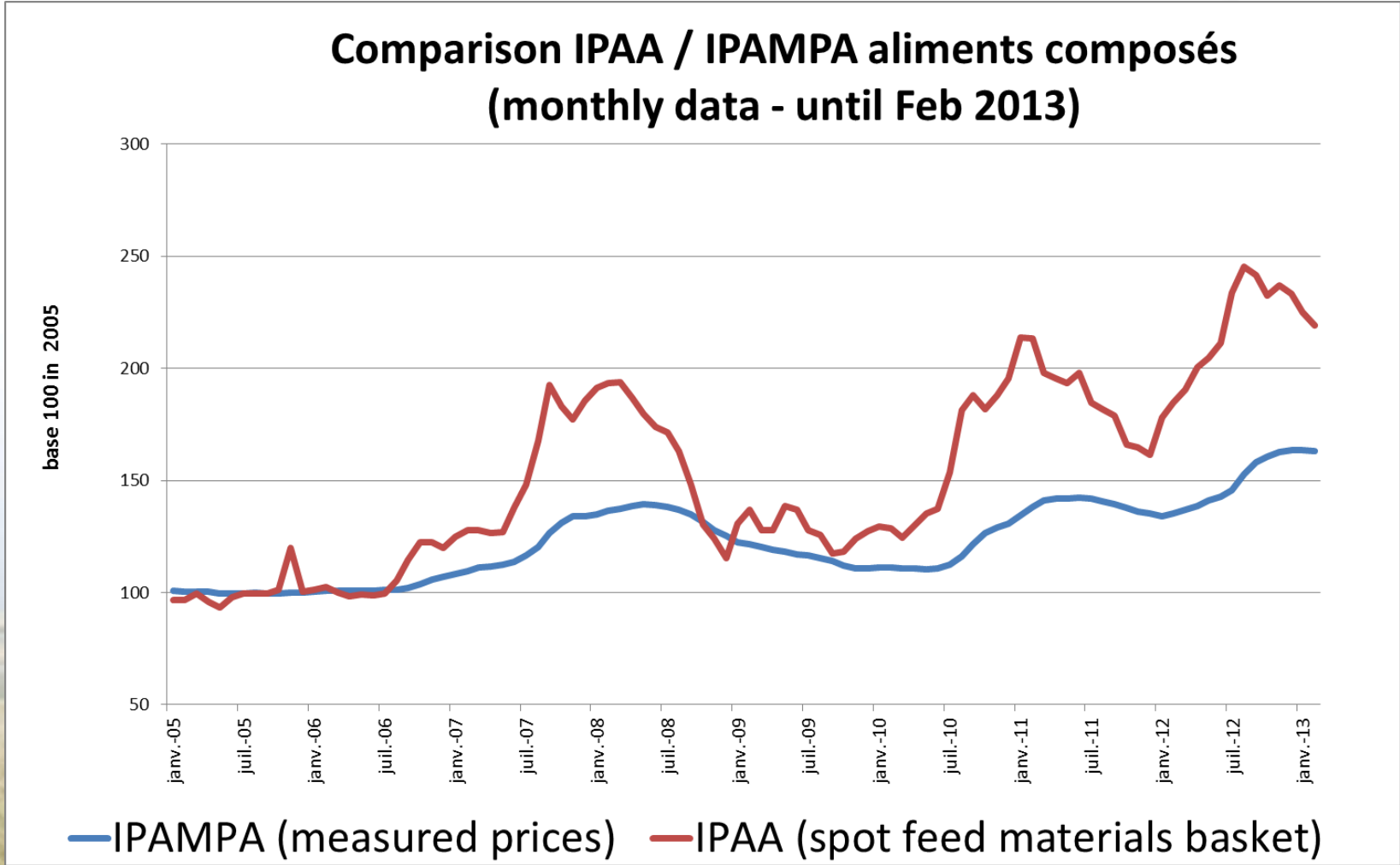
Added value of the feed industry

- Buying capacities
 - Access to a wide range of feed materials
 - Nutritional know-how
- ▶ price buffer for the livestock farmer, remains however limited in time



Price buffer effect

Comparison IPAA / IPAMPA aliments composés
(monthly data - until Feb 2013)



Why does the feed industry use derivative markets?

- To deal with price risks
- To protect margins
- For price discovery



Why does the feed industry need to deal with price risks and protect margins?

- Increasing volatility
- Magnitude of market fluctuations
- Deregulated markets: influence of previous CAP reform



Could we reduce the need to use derivative markets?

- Increasing global demand and tight supplies create volatility
 - Need to improve agricultural productivity
 - Role of new CAP
- Unpredictability also creates volatility
 - Need to avoid unpredictable trade disruptions
 - Need to reduce unpredictable market intervention



Financial instruments: what is available?

ENERGY

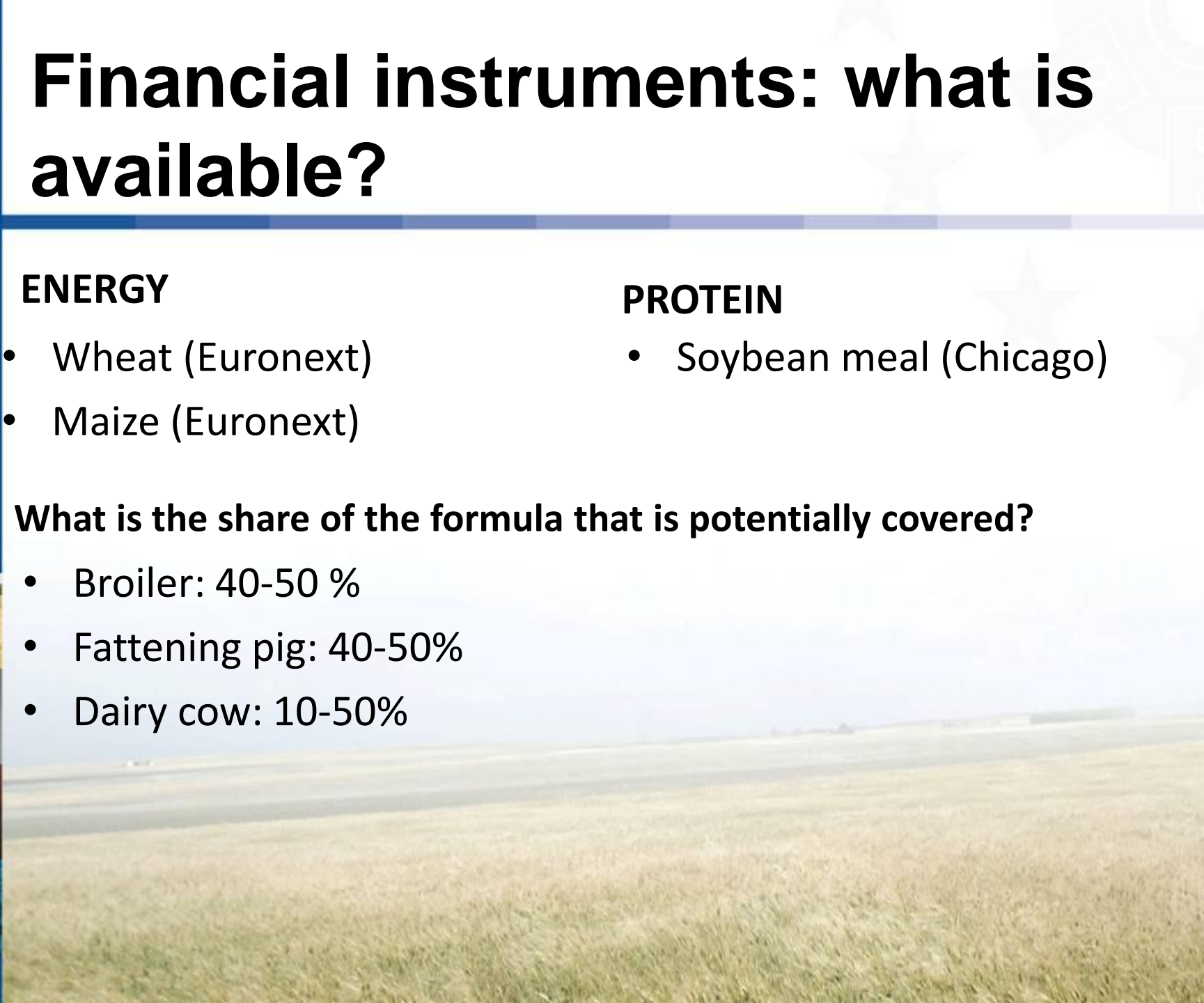
- Wheat (Euronext)
- Maize (Euronext)

PROTEIN

- Soybean meal (Chicago)

What is the share of the formula that is potentially covered?

- Broiler: 40-50 %
- Fattening pig: 40-50%
- Dairy cow: 10-50%



Do the financial instruments work well?

- Wheat : +++++
 - Good convergence
 - Enough liquidity
- Maize: ++
 - Not enough liquidity
- Soybean meal (Chicago): +++
 - Enough liquidity
 - Correlation between CBOT and delivered EU can cause difficulties (freight + € vs \$)



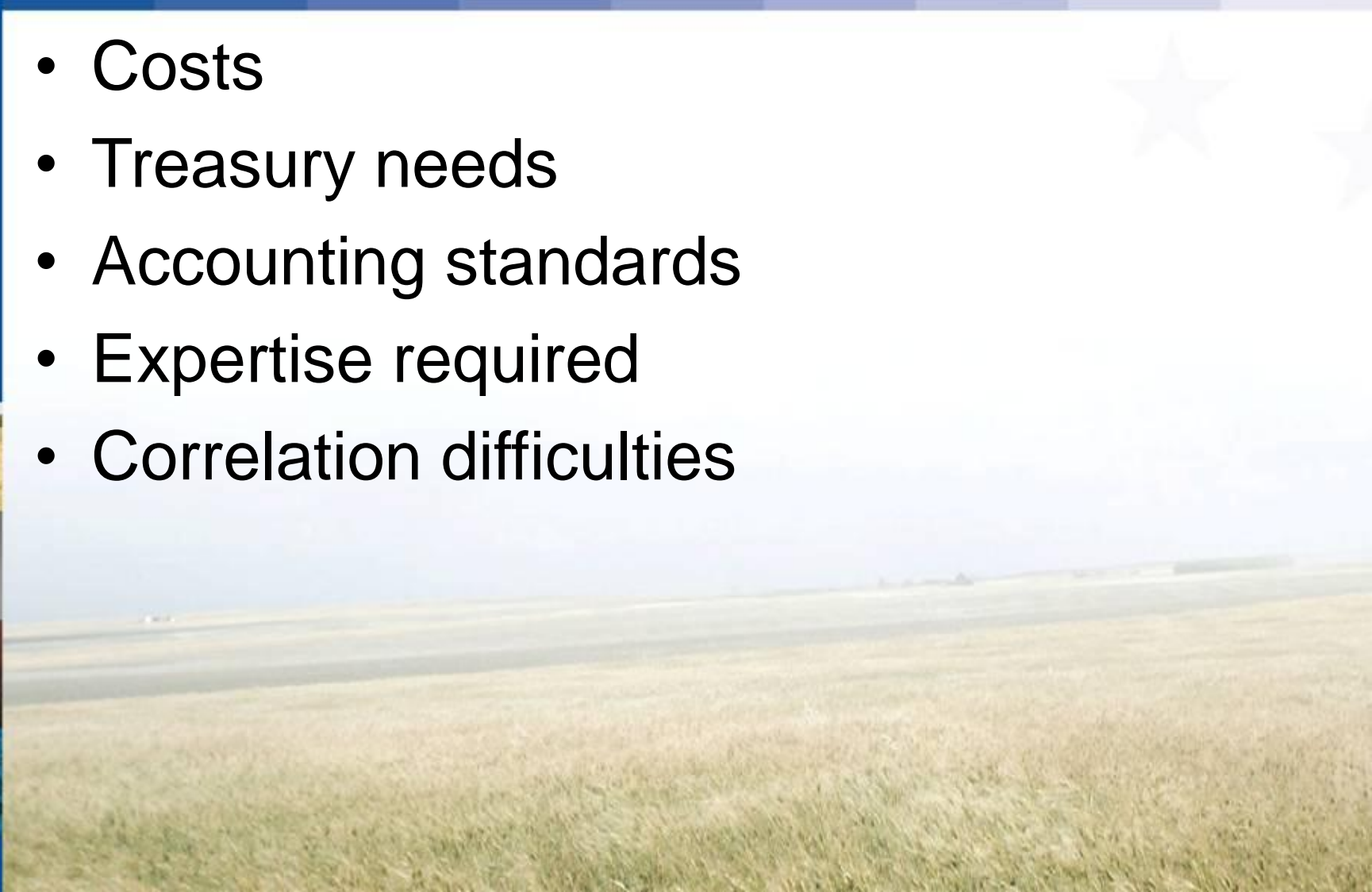
FEFAC position regarding regulation of financial instruments

- Convergence between futures and cash markets is the most important criterion to assess the functioning of financial instruments
- The setting up of position limits could reduce the risk of market abuse.
- Trade transparency:
 - weekly reporting of positions taken by categories of operators, aligned with Chicago
 - For OTC market: disclosure of volumes and prices (OTC market should not be standardized)



Main barriers to the use of financial instruments by feed companies

- Costs
- Treasury needs
- Accounting standards
- Expertise required
- Correlation difficulties



Conclusions

- Regulation of financial instruments should protect hedgers
- Being able to use well-functioning hedging tools is a key element for price risk management of feed companies.
- However there are still many feed materials for which no hedging tools are available.



Way forward

- Capacity to deal with price risk along the food chain?
- The possibility to use hedging tools should be further developed for the downstream parts of the livestock chain.
- Today the EU livestock farmers do not have the possibility to arbitrate risk on livestock products
- Lessons to be learnt from the US experience?





Thank you for your attention

