This Work Programme was adopted on 10 December 2013. The parts that relate to 2015 (topics, dates, budget) have, with this revised version, been updated. The changes relating to this revised part are explained on the Participant Portal.

Introduction to communication, dissemination and exploitation

Activities to disseminate information and exploit research and innovation results as well as carry out communication activities will be an important and integral part of Horizon 2020. The European Commission will thus implement information and communication actions for Horizon 2020 which will include communication measures concerning supported projects and results. The communication efforts will also contribute to covering the overall corporate communication of the European Union’s political priorities as far as they are related to the general objective of Horizon 2020.

Dissemination and exploitation

As in previous Research Framework Programmes, the Commission will continue its dissemination and exploitation policy providing web-based access to information on funded projects as well as their results. This will cover projects funded under Horizon 2020 and ensure continuity for the past Research Framework Programmes (FP7, FP6, etc.) also addressing Commission’s commitment to open access to public service information.

The coordination and monitoring of these activities will be under the responsibility of the Common Support Centre (CSC)\(^1\). The CSC will also be in charge of having delineated by early 2015 a strategy for the dissemination and exploitation of remaining Seventh Framework Programme and Horizon 2020 research results in the longer term which will be aligned with the principles of IT and Web rationalisation; in that respect, it will ensure integration with the Research Participant Portal and the new IT systems developed for Horizon 2020. Moreover, it should result in efficiency gains in terms of cost reduction and job savings.

The Publications Office of the European Union (OP) will continue to act as a service provider to the European Commission providing the Community Research and Development Information Service (CORDIS) with dissemination services, until the end of 2015 mainly related to Seventh Framework Programme results. Together with other possible service provider(s) the OP will support the Commission in its dissemination and exploitation policy with the objective to:

- **Make available relevant services in a user-friendly way** including content management, IT developments, maintenance, operational and supporting activities;

- **Consolidate services** to reflect decisions on the Commission’s web and IT rationalisation strategies;

- Improve and develop services to **disseminate and exploit research results** according to the needs as defined by the research and innovation Directorates-General/Agencies;

- **Ensure editorial harmonisation, technical interoperability, integration, alignment and seamless navigation** with other research-related EC and non-EC websites, systems and initiatives such as those on open access.

The Commission will keep Member States informed of progress towards meeting these objectives and will maintain a dialogue with them on further development of related activities and on the role the Member States can play in contributing to meeting the objectives.

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\(^1\) SEC(2013) 493 (final)
The global budget foreseen for these activities is EUR 7.12 million in 2014 2 and EUR 7.45 million in 2015 3, 4 of which not less than EUR 5 million for each year is foreseen to go to the Publications Office for provision of CORDIS services including state of the art open access to public service information.

Other Actions:

**Dissemination and exploitation activities**

1 – **Experts and Public Procurement – Information and Communication Technologies for Analyzing Results of EU Project Portfolios for Policymaking**

The activities carried out will be essential to the development of technological means to facilitate dissemination and exploitation of EU-funded research results.

The aim of the public procurement is to provide a selected framework of information and communication technologies that are geared to capture, mine, aggregate, analyse and visualise results and data of EU research and innovation project portfolios for their contribution to policy making by public entities.

The advice provided by the expert group to be created will be on the orientation to give to technology choices associated with data mining, analysis and visualisation of big data holdings of public services, without which the EU dissemination and exploitation policy would not reach its objective.

The experts of the expert group will be highly qualified, specialised, independent experts selected on the basis of objective criteria, following an open call for expressions of interest.

They will be asked to define the minimum requirements for the implementation of these technologies in the context of publically funded research portfolio analysis, prepare an annual report on the state of the art of these technologies. They will work on the elaboration of guidelines on the methodologies to be implemented in order to match the dissemination needs of the Commission end users based on the available data sources to achieve the objective of supporting the policy-making needs of the R&I Directorate General.

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2 Of which EUR 5.83 million from the main bulk of the Horizon 2020 programme and EUR 1.29 million from ‘The European Research Council’

3 Of which EUR 6.1 million from the main bulk of the Horizon 2020 programme and EUR 1.35 million from ‘The European Research Council’

4 Subject to the availability of the appropriations provided for in the draft budget for 2015 after the adoption of the budget for 2015 by the budgetary authority or if the budget is not adopted as provided for in the system of provisional twelfths.
Considering the highly competitive nature of the field of data analytics, data mining and data science and in order to attract very high calibre experts a special allowance of EUR 450/day will be paid to the experts appointed in their personal capacity who act independently and in the public interest.

Type of action: Public procurement (one Framework Contract); Expert contracts

Indicative timetable: Third quarter of 2014

Indicative budget: up to EUR 0.60 million from the 2014 budget and EUR up to 0.80 million from 2015 budget

2 - Public Procurement – Assistance for Dissemination, Valorisation and Exploitation Activities of FP7 Research Projects

The aim of this Contract is to provide assistance to research and innovation projects of the 7th Framework Programme to undertake additional dissemination, valorisation and exploitation activities. This contract will be organized in several lots reflecting the Horizon 2020 structure so that the activities benefit Horizon 2020 objectives.

Type of action: Public procurement (one Framework Contract)

Indicative timetable: Third quarter of 2014

Indicative budget: up to EUR 0.80 million from the 2014 budget and up to EUR 0.80 million from 2015 budget

3 - Public Procurement – Assistance for Partner Search and Dissemination Activities on the Participant Portal

To streamline participation-centric functions on one WEB-platform, the aim of this contract is to provide assistance to beneficiaries to establish future partnerships and to advertise to that end their skills through dissemination of project results.

Type of action: Public procurement (one Framework Contract)

Indicative timetable: Third quarter of 2014

Indicative budget: up to EUR 0.72 million from the 2014 budget and up to EUR 0.85 million from 2015 budget
Corporate communication

As provided in Article 28 of the basic act, Horizon 2020 will contribute to covering the corporate communication of the Union's political priorities as defined by the Commission in the Communication "Corporate Communication under the Multiannual Financial Framework 2014-2020".

In line with the general objective of Horizon 2020 to support the implementation of the Europe 2020 strategy (Article 5 of the basic act), corporate communication will aim to ensure that the communication needs of this core strategy are met. Corporate communication will serve to convey top level messages about the EU which will create a leverage effect in support of communication actions dealing with specific Europe 2020 policy areas, including research and innovation.

The contribution of Horizon 2020 to corporate communication will be EUR 4 million in 2014.

Horizon 2020 plays a central role in the delivery of the Europe 2020 strategy for smart, sustainable and inclusive growth and acts as a vehicle for leveraging private investment, creating new job opportunities and ensuring Europe's long-term sustainable growth and competitiveness. Thus, corporate communication actions that demonstrate to non-specialised audiences the EU's added value in growth and job creation as well as seek views from the public on the future of the European Union intrinsically support Horizon 2020's core added values.

The result will be an increased learning from experience, a boosted transferability of results and, as a consequence, an increased lasting effect of the supported activities. Thanks to an increased impact of the corporate communication activities conducted by the Commission as a whole, the expected results are a better understanding of the EU by citizens and an enhanced image of the EU institutions and their activities, including Horizon 2020 with measurable positive trends in public perception.

The contributions of Horizon 2020 to corporate communication will ensure that a broader general public will be reached by top level messages that reflect the concrete successes of Horizon 2020 actions.

Corporate communication will be implemented as a pilot initiative in 2014 through an integrated communication campaign, promoting the EU’s activities. The overall aim will be to reach particular segments of society where isolated actions would not be as effective as through a corporate approach. The campaign will use multiple channels to deliver a clear and consistent message to a variety of audiences and it will have to actively engage with citizens, seeking their views and promoting a permanent dialogue.

The campaign will be evaluated by using evaluation and measurement techniques. Indicatively, the campaign will be implemented via public procurement for communication actions.

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**Budget: Communication, dissemination and exploitation**

<table>
<thead>
<tr>
<th>Horizontal activities (08.020500)</th>
<th>2014 Budget EUR million(^8)</th>
<th>2015(^9) Budget EUR million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dissemination and exploitation activities</td>
<td>5.83(^10)</td>
<td>6.10(^11)</td>
</tr>
<tr>
<td>Of which 2.12 for three public procurements</td>
<td>from 08.020500</td>
<td>Of which 2.45 for three public procurements</td>
</tr>
<tr>
<td>Corporate communication</td>
<td>3.08(^12)</td>
<td>–</td>
</tr>
<tr>
<td>from 08.020500</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Estimated total budget | 8.91 | 6.10 |

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\(^8\) The budget figures given in this table are rounded to two decimal places.

\(^9\) Subject to the availability of the appropriations provided for in the draft budget for 2015 after the adoption of the budget for 2015 by the budgetary authority or if the budget is not adopted as provided for in the system of provisional twelfths.

\(^10\) To which EUR 1.29 million from ‘The European Research Council’ (budget line 08.020101) will be added making a total of EUR 7.12 million for dissemination activities.

\(^11\) To which EUR 1.35 million from ‘The European Research Council’ (budget line 08.020101) will be added making a total of EUR 7.45 million for dissemination activities.

\(^12\) To which EUR 0.68 million from ‘The European Research Council’ (budget line 08.020101), EUR 0.10 million from ‘The Joint Research Centre’ (budget line 10.020100) and EUR 0.14 million from ‘The European Institute of Innovation and Technology’ (budget line 15.030500) will be added making a total of EUR 4.00 million for corporate communication.