

# Contents

<b>Foreword</b> .....	<b>3</b>
<b>Acknowledgements</b> .....	<b>4</b>
<b>Contents</b> .....	<b>5</b>
<b>Introduction</b> .....	<b>7</b>
<b>1. Indicators and road signs in the policy making process</b> .....	<b>9</b>
Indicators as a special statistical product.....	9
Existing definitions of indicators .....	10
Opinion-based vs. evidence-based policy making .....	11
<b>2. Why are indicators used in policy making?</b> .....	<b>13</b>
Rationale for indicator use .....	13
From 'use' to 'influence' and 'impact' .....	15
Indicator development for different rationale.....	16
<b>3. When and how are indicators used in policy making?</b> .....	<b>17</b>
Concept of the policy cycle .....	17
Using indicators for agenda setting.....	22
Using indicators for policy assessment .....	23
Using indicators at different levels of policy making.....	24
<b>4. Requirements for policy relevant indicators</b> .....	<b>27</b>
Key quality criteria for policy relevant indicators .....	28
Achieving both policy relevance and scientific accuracy.....	30
Key challenges of developing and maintaining policy relevant indicators.....	32
<b>5. Recommendations</b> .....	<b>37</b>
<b>Bibliography</b> .....	<b>37</b>