



**WORKSHOP: SOEs REFORM – LESSONS LEARNT FROM THE CRISIS AND WAYS FORWARD**

**24th November 2015 - Charlemagne building - Lord Jenkins room**

Welcome and registration – 8.30-9.15

**I. SOEs Performances - 09.15-11.00**

Chair: Anne Bucher (Deputy Director General, DG ECFIN)

- Performance of SOEs in the energy and rail sector (Mirco Tomasi and Martijn Brons, DG ECFIN B.4)
- Performance of SOEs in selected countries (Erik Canton and Peter Pontuch, DG ECFIN B1/B2)
- Discussants: Mariana Iooty (World Bank), Massimo Florio (University of Milan)

*Coffee break - 11.00-11.15*

**II. SOEs Reforms - 11.15-12.45**

Chair: Istvan Szekely (Director, DG ECFIN)

- Productivity and corporate governance in SOEs: the role of political connectedness (Polona Domadenik, University of Ljubljana)
- Presentation of the OECD Guidelines on Corporate Governance of State-Owned Enterprises, their recent revision and past experience with their implementation (Hans Christiansen, OECD)
- Reluctant privatization: the political economy of residual state ownership (Bernardo Bortolotti, University of Turin)
- Reforming SOEs (Afonso Lobato de Faria, SOE Águas de Portugal)

*Lunch break 12.45-14.00*

**III. Country Perspective – 14.00-15.30**

Chair: Carlos Martinez Mongay (Director, DG ECFIN)

- Country case study: Poland (Henri Fortin, World Bank)
- Country case study: Romania (Theo David Thomas, World Bank)
- Discussant for Poland and Romania (Grzegorz Konieczny, Franklin Templeton Investments)
- Industry perspective in Portugal (António Ramalho, Infraestruturas de Portugal)

*Coffee break - 15.30-15.45*

**IV. Policy Implications – 15.45 - 17.15**

Chair: Jeffrey Franks (Director, IMF Europe Office)

- Round table discussion with all speakers

**Concluding remarks – 17.15-17.30**

Anne Bucher (Deputy Director General, DG ECFIN)