



**ANNEX IV**  
**TERMS OF REFERENCE**  
**FOR THE EVALUATION OF ECHO'S 2000 AND 2001 GLOBAL HUMANITARIAN**  
**PLANS IN THE DEMOCRATIC REPUBLIC OF CONGO**

**ECHO/EVA/210/2001/01004**

Name of firm: Germax Gerli GmbH

Name of consultant: Michael Kunze

**Global Plan to be evaluated**

- Region and country : **DEMOCRATIC REPUBLIC OF CONGO**
- Period covered: **2000 - 2001**
- Themes to be evaluated: **Overall approach to the country and synthesis of the evaluation**
- Decision(s):
  - ECHO/ZAR/210/2000/01000 for an amount of 20 MEURO in 2000
  - ECHO/COD/210/2001/01000 for an amount of 35 MEURO in 2001

**Introduction**

The Democratic Republic of Congo, one of the largest African countries by area, has for several years been torn by fighting between various factions, many of whom are backed by outside forces. At the same time the DRC is itself host to a certain number of refugees who have sought a hopefully slightly less unsafe place of refuge than their own neighbouring countries.

This means that a country long wracked by economic mismanagement has added to its woes by widespread fighting and disruption, rendering even more acute and widespread the humanitarian crisis.

In 2000 ECHO approved a global programme of 20 M€ for DRC, while in 2001 the figure has been increased to 35 M€ The plans have covered defined sectors for implementation in specific regions, and have been planned to take into account other Commission funded activities in government held areas. The most important activities provide basic health cover – the previously well-organised state system having ceased to exist – in rebel held areas – other Commission funds do the same in government areas – and nutritional aid. There is, however, provision for surveillance, co-ordination and rapid response programme to be able to react as required through most of the country, and aid to refugees – both those who have come to DRC from Angola as well as those now able to return from across the river in the Republic of Congo.

The complexity of the humanitarian situation is more than reflected in the political situation, which has obvious effects on the logistical implementation of aid. It is often impossible to cross from one side of a frontline to the other, however well intentioned the mission.

If the government, aided by Angolan and Zimbabwean official forces, generally has control in the west and south, in the north and east there are three separate rebel movements, backed by either Ugandans or Rwandese. The wastage of natural resources and established lines of communication and trade is further increased by uprisings among specific tribes or war-leaders in what has never been a heterogeneous country.

Previous cease-fire agreements brokered either regionally or with UN – backing have not been applied, although there is some hope that the former President of Botswana may now be able to have some effect.

It is therefore essential that any evaluation not only enumerate the vast humanitarian needs but also take into account the different regions and the logistical problems applicable. It should also make proposals to ensure that, after coordination with other Commission services and donors, as far as practicable aid is distributed to all those in need.

### **Consultant's role**

During the course of the mission, whether on the ground or while the report is being drawn up, the consultant must demonstrate common sense as well as independence of judgement. He must provide answers that are both precise and clear to all points in the terms of reference, while avoiding the use of theoretical or academic language.

This evaluation is part of a global evaluation that should be carried out by a team of 4 experts with both good experience in the humanitarian field and in the evaluation of humanitarian aid. These experts must agree to work in high-risk areas. Solid experience in relevant fields of work to the evaluation and in the geographic area where the evaluation takes place is also required.

The team members are responsible for the themes as follows:

**Mr Michael Kunze** : team leader, overall approach to the country, responsible for the synthesis report

**Ms. Martine Logez Casaux-Bussière** : nutrition needs and how to meet them

**Mr Olivier Barthès**: health needs and how to meet them

**Mr Friedrich von Massow** : drug procurement, distribution and tariffication systems and their appropriateness to the current socio-economic environment

### **Purpose of the evaluation**

The Democratic Republic of Congo is roughly speaking divided into two parts: the western and southern, government-controlled part and the eastern and northern part, which is in the hands of different rebels movements. The dividing lines between and inside the regions continue to be hotly contested. There are therefore different needs in the two areas and the evaluation should be adapted to this situation.

The purpose of this evaluation is set out under points 4.1 to 4.5 below:

*to assess the appropriateness of 2000 and 2001 ECHO Intervention Plans in favour of the Congolese population, and the level at which the programmes in the various sectors of activity concerned has been implemented. This should take into account assistance being provided to specific areas of DRC by other Commission services.*

*to assess the degree to which the objectives pursued have been achieved and the effectiveness of the means employed;*

*to quantify the impact of the Global Plans in terms of outputs;*

- to analyse any possible link between emergency, rehabilitation and development and the areas in which this may be feasible.
- to establish precise and concrete proposals on the future of ECHO's funding by sector and activities where ECHO's aid can still be deemed both necessary and capable of being implemented, with a view to improving the effectiveness of future operations.

### **Specific evaluation objectives**

To this end, the consultant will develop the issues below for **his own sector (defined in chapter 3)**, and cover all points in his evaluation report. He will only take into account the new facts since the beginning of the global plans. These specific issues must be studied in each sector evaluated as well as in the synthesis report.

#### ***A brief description of the Global Plans and analysis of their context:***

- *the political and social-economic situation, the humanitarian needs and, where existing, any local capacities available to respond to local needs.*
- *The analysis of the country's present condition in political and socio-economic terms, should include an overview which permits to situate the Global Plans financed by ECHO. This analysis should be both quantitative and qualitative and contain information on the various economic sectors such as social and economic policies in force, the levels of income and its distribution among the population, sanitation and medical policies, access to foodstuffs, etc. An assessment should be done of the specific humanitarian context in the various parts of the country by taking into account factors such as the volatile situation, the lack of infrastructure, dependency on air transport, and the high overhead costs for the delivery of assistance.*

*It would also be interesting to analyse how humanitarian organisations can best interface with rebel movements in the region in general.*

- The second part of the analysis should be devoted to identifying vulnerable groups and localising them, where possible, as well as giving an estimate of their needs by category. This analysis should also indicate sectors of intervention in order to allow the Office to concentrate on specifically targeted beneficiaries (very vulnerable groups, IDP's, etc).
- The evaluation should also permit an appreciation of the capacities both of the local population and of local public authorities to deal with problems pinpointed.

***Analysis of the relevance of the objectives of the Global Plans, of the choice of the beneficiaries, and of the deployed strategy, in relation to identified needs. In the government controlled areas specific attention should be paid to ECHO's involvement in***

***the health sector and its assistance to the mostly long-term IDP and refugee population. This analysis should address the problem of using humanitarian assistance in a protracted situation to deal with what are structural problems. Regarding the eastern and northern part of the country an analysis of the appropriateness of ECHO's approach for nutritional as well as health programmes should be undertaken. Linked to household food security, the approach in the delivery of non-food relief items to displaced and other very vulnerable groups should be studied.***

***Examination of the co-ordination and coherence for each of the themes concerned with:***

- other donors and international operators, as well as with local authorities.
- other European Commission services that are operating in the country with projects that are similar or related to those included in the Global Plans. The projects identified should be described with their cost and with the aid elements they include, and an analysis made as to whether the current split of activities is optimal or should be amended;

***Analysis of the effectiveness of the Global Plans in quantitative and qualitative terms for each of the sectors;***

***Analysis of the cost-effectiveness of the Global Plans. The cost-effectiveness has to be established, notably, on the basis of the quantitative elements that have been identified under point 5.4.***

***Analysis of the efficiency of the implementation of the Global Plans. This analysis should cover:***

- the planning and mobilisation of aid;
- the operational capacities of the partners;
- the strategies deployed;
- major elements of the Global Plans such as: staff, logistics, maintenance of accounts, selection of recipients, suitability of the aid in the context of local practices, etc.;
- management and storage of merchandise and installations;
- quality and quantity of merchandise and services mobilised and their accordance with the contractual specifications (including packaging conditions, the origin of merchandise and the price);
- the systems of control and auto-evaluation set up by the partners;
- given the restrictions imposed by the various authorities on the use of currencies, the effect of this on the purchase and price of foodstuffs;
- the effects of the difficult operating environment in the various parts of the country.

***Analysis of the impact of the Global Plans. This analysis should be based on the following non-exclusive list of indicators, bearing in mind that consultants might well add others:***

- contribution to the reduction of human suffering;
- creation of dependency on humanitarian aid;
- effect of humanitarian aid on the local economy;
- effect on the incomes of the local population;



- effect on health and nutritional practices;
- environmental effects;
- impact of humanitarian programmes on local capacity-building

*Analysis of the visibility of ECHO.*

*Analysis of the integration of “gender issues” (social, economic and cultural analysis of the situation of both women and men) in the intervention.*

*Analysis of the measures taken to assure the security of aid workers, both ex-patriate and local: means of communication placed at their disposal, specific protection measures, emergency evacuation plan;*

*Analysis of the viability of the Global Plans.*

*On the basis of the results of the evaluation, the consultant will draw up operational recommendations on the needs of a humanitarian nature that might be financed by the European Community. These recommendations may also cover other domains than humanitarian aid, such as development co-operation. In this context the recommendations should establish specific proposals on:*

- *the way forward for ECHO as an important humanitarian donor and the linkage with other Commission instruments currently utilised in the country or which are eligible to be so.*
- *capacity for phasing out / handing over to other donors in certain sectors/regions.*

*Analysis of the methodology of programme planning used by ECHO for the Global Plans should be included in the synthesis report;*

*A drawing up of “lessons learned” in the context of this evaluation must also be provided. The "lessons learned" must include the analysis of the role of ECHO and other services of the Commission in the decision making process and monitoring.*

### **Working method**

For the purpose of accomplishing his tasks, the consultant may use information available at ECHO, via its correspondents in the country, in other Commission services, the Commission Delegation in Kinshasa and in Nairobi, ECHO partners on the spot, aid beneficiaries, as well as local authorities and international organisations.

The consultant will analyse the information and incorporate it in a coherent report that responds to the objectives of the evaluation.

### **Timetable**

The evaluation will last 52 days, beginning with the date of signature of the contract by the last party and ending no later than **31 October 2001** with the acceptance of the final reports.

### **Phases of the evaluation**

*A briefing at ECHO will be held from the 3<sup>rd</sup> till the 6<sup>th</sup> of July 2001 with the responsible staff during which all documentation necessary for the mission will be provided. The day after the consultant will submit by e-mail to ECHO "Evaluation" a concise report of the*

*briefing listing any clarifications to the terms of reference which will have to be taken into consideration during the mission;*

*A briefing with the Commission delegation in Kinshasa and in Nairobi.*

*The mission to the area concerned will last maximum 30 days starting the second week of July 2001. The consultant must work with the Commission Delegation in Kinshasa and in Nairobi, as well as with the ECHO experts throughout DRC, ECHO partners, local authorities and international organisations and other donors;*

*The consultant should devote the first days of his mission to the areas concerned to preliminary and preparatory discussions with the ECHO expert and local partners, in Kinshasa and then in each region visited. A visit to the E.C. Delegation in Nairobi shall also take place during the first days of the field mission. It may be necessary to reach certain regions after travel through a third country.*

*The last day of the mission in each area should be devoted to a discussion with the ECHO expert and partners for observations arising from the evaluation. The team will discuss the schema and the content of the synthesis report;*

*The draft report should be submitted by electronic transmission on the 20<sup>th</sup> of August 2001 (Word 7.0 format or a more recent version) to ECHO "Evaluation" in Brussels before its presentation and discussion during the debriefing : this is to ensure that the relevant ECHO operational unit can provide prior written comments on the draft for discussion during the debriefing;*

*A debriefing at ECHO of a maximum of 2 days will take place on 30 and 31 August 2001; Once the necessary amendments to the draft report, have been incorporated, the revised text will be resubmitted to ECHO "Evaluation", which should mark its agreement within 15 days or request further amendments;*

*Submission of the final report which should take account of any remarks, which may be made after the submission of the revised report.*

## **Report**

*The evaluation will result in the drawing up of 4 reports (1 for health, 1 for nutrition, 1 for drug procurement and 1 synthesis report of the evaluation) written in English or French, of a maximum length of 15 pages including the evaluation summary which should appear at the beginning of the report.*

*The evaluation report is an extremely important working tool for ECHO. The report format appearing under points 9.2.1 to 9.2.5 below must, therefore, be strictly adhered to:*

### **Cover page**

- title of the evaluation report;
- period of the evaluation mission;
- name of the evaluator;
- Indication that the report has been produced at the request of the European Commission, financed by it and that the comments contained therein reflect the opinions of the consultants only.

### **Table of contents**

#### **Summary (see form in annex)**

The evaluation summary which should appear at the beginning of the report.

EVALUATED GLOBAL PLAN (5 LINES MAX)

DATE OF EVALUATION:

CONSULTANT'S NAME :

PURPOSE & METHODOLOGY (5 lines max.):

MAIN CONCLUSIONS (+/- 20 lines)

- Relevance
- Effectiveness
- Efficiency
- Co-ordination, coherence and complementarity
- Impact & strategic implications
- Visibility
- Horizontal Issues

RECOMMENDATIONS (+/- 20 lines)

LESSONS LEARNED (+/- 10 lines)

The **main body** of the report should start with a section on the method used and should be structured in accordance with the specific evaluation objectives formulated under point 5 above (10 pages maximum).

#### **Annexes**

- list of persons interviewed and sites visited;
- terms of reference;
- abbreviations;
- map of the areas covered by the operations financed under the Global Plans.

*If the report contains confidential information obtained from parties other than the Commission services, this information is to be presented as a separate annex.*

*The report must be written in a direct and non-academical language.*

*Each report shall be drawn up in 20 copies and delivered to ECHO.*

*The report should be submitted with its computer support (diskette or CD ROM, Word 7.0 format or a more recent version) attached.*

## SUMMARY FRAMEWORK FOR THE EVALUATION OF A GLOBAL PLAN

The summary should provide clear and concise information about the key findings of the evaluation. Its structure must follow the main criteria commonly used for the management and evaluation of aid interventions. All subsections must be addressed. If not, a justification should be given.

To better understand this document, details on each criterion are provided in the attached annex.

<p><b>Subject of the evaluation :</b></p> <p>Country of operation (<i>or region</i>) :.....</p> <p>Operation contract n° (<i>Decision n°</i>) : .....</p> <p>Dates &amp; duration of the operation (<i>period covered</i>) :</p> <p>Amount : .....EURO</p> <p>Sector(s) concerned and description (max. 5 lines) : .....</p>
<p><b>DESCRIPTION OF THE EVALUATION</b></p> <p style="padding-left: 40px;">Dates for the evaluation (from - to):</p> <p style="padding-left: 40px;">Name of consultant:</p> <p style="padding-left: 40px;">Purpose &amp; methodology (5 lines max.)</p>
<p><b>CONCLUSIONS (+/- 25 lines)</b></p> <p><i>Relevance</i></p> <ul style="list-style-type: none"> <li>- Needs assessment, identification of beneficiaries, problem analysis, methods used for needs assessment.</li> <li>- Understanding of the context and analysis of the humanitarian situation .</li> <li>- Relevance and feasibility of the intervention strategy: general objective(s), project purpose, results, activities and means, timetable, external factors, community participation, protection systems, ....</li> </ul>
<p><i>Effectiveness</i></p> <ul style="list-style-type: none"> <li>- Analysis of the attained results and the level of achievement of the project's purpose; adaptation to changes in the situation.</li> <li>- Cost-effectiveness.</li> </ul>
<p><i>Efficiency</i></p> <ul style="list-style-type: none"> <li>- Partner's operational management, organisation and implementation (technical competence, staff, effectiveness of monitoring and co-ordination), quality of products.</li> <li>- Administrative management ( costs, budget management).</li> </ul>
<p><i>Co-ordination, coherence and complementarity</i></p> <ul style="list-style-type: none"> <li>- Coherence et complementarity with interventions of other donors and Commission services.</li> <li>- Co-ordination arrangements in the field (other humanitarian agencies, local authorities, member states and others, co-operation with ECHO).</li> </ul>
<p><i>Impact &amp; strategic implications</i></p> <ul style="list-style-type: none"> <li>- Analysis of the operation's impact (measures utilised)</li> <li>- Analysis of other effects, including sustainability (dependence, environment, gender, ...).</li> <li>- Perspectives, link between emergency, rehabilitation and development.</li> </ul>
<p><i>Visibility</i></p> <ul style="list-style-type: none"> <li>- Visibility (beneficiaries, partners, local authorities)</li> <li>- Means used and effects.</li> </ul>
<p><i>Horizontal issues</i></p> <p>Gender ; LRRD ; human rights; security of humanitarian staff.</p>
<p><b>RECOMMENDATIONS (+/- 20 lines)</b></p>
<p><b>LESSONS LEARNED (+/- 10 lines)</b></p>

**SUMMARY FRAMEWORK FOR THE EVALUATION OF A GLOBAL PLAN<sup>2</sup>**  
**ANNEX**

<p><b><i>Relevance</i></b> <i>(Appraisal of the intervention's objectives. Justification of objectives in relation to the problems and needs)</i></p>
<p><u>Needs assessment</u> Identification of the beneficiaries (type, number, localisation, socio-economic information, ...) ? Description of the beneficiaries' problems ? Analysis of their needs ? Identification of the priority needs (in relation to the political and humanitarian context, and to ECHO's intervention strategy) ? Methods used to assess the needs (participatory consultations, norms used to identify humanitarian emergency, technical assessment, ...) ?</p>
<p><u>Context and humanitarian situation</u> Understanding of the country's overall situation (political, social, economic, security) and constraints ? Knowledge and analysis of the humanitarian situation ? Knowledge of the national authorities' strategies (in particular concerning disaster preparedness) ? Partner's experience ? Knowledge of the local capacity to respond to the humanitarian situation ? Description of other interventions addressing the humanitarian situation ?</p>
<p><b><i>Co-ordination, coherence et complementarity</i></b> <i>(Efficient account taken of connected interventions)</i></p>
<p><u>Coherence</u> and <u>complementarity</u> with present and future interventions of other donors ? other Commission services ?</p>
<p>Organisation set in place for field <u>co-ordination</u> : ministries and local authorities, other humanitarian agencies (UN, NGOs), direct link with beneficiaries, co-operation with ECHO correspondent and delegation, ... ?</p>
<p><b><i>Effectiveness</i></b> <i>(level of achievement of the intervention's objectives)</i></p>
<p><u>Results</u> Attained results (qualitative et quantitative) ? Results' contribution to the project purpose (beneficiaries reached ? means of measurement, ...) ? Account taken of the situation's evolution ? Effectiveness of modifications ? Project cost in comparison with the level of achievement of the project purpose ?</p>
<p><u>Monitoring</u> Measurement systems put in place ?</p>
<p><u>Factors of success/ failure</u> Description of success strategies ? Analysis of weakness and recommendations ?</p>

<b><i>Efficiency</i></b> ( <i>Economic quality of the transformation of means into results and achievements</i> )
<b><u>Partner's operational management / organisation &amp; implementation</u></b> Technical competence : planning (respect of timetable, management system, ... ), mobilisation capacity ? Logistics management ? Appropriate quality and quantity of products delivered ? Transport, distribution and storage systems ... ? Respect of local habits ? Technical aspects specific by sectors ? Personnel : Competence of employed personnel ? Organisation in the field ? Personnel security measures ? Communication ? ... Monitoring : quality of the monitoring ? Auto-evaluation ? Quality control ? Quality of the reporting ? ... Co-ordination : quality of the co-ordination ?
<b><u>Administrative management</u></b> Costs ? Budget management ? Supply policy ? ...
<b><i>Impact &amp; strategic implications</i></b> ( <i>Effects deriving from the intervention. Changes in the situation after the intervention</i> )
<b><u>Impact</u></b> Analysis of the impact ? Measures used ? Contribution to the reduction of human suffering ? Dependence on humanitarian aid ? Effects on the local population's income ? Effects on gender aspects ? environment ? strengthening of local capacities ? Other effects ?
<b><u>Perspectives &amp; viability</u></b> Perspectives for the future ? Emergency, protracted crisis, rehabilitation ? Opportunity to initiate development operations ? Respect of the Madrid Declaration principles ?
<b><i>Visibility</i></b> ( <i>Means of communicating about ECHO's presence and actions</i> )
Means used ? Visibility » achieved ?
<b><i>Horizontal issues</i></b> (...)
Gender : were the gender aspects appropriately taken into account in the design phase and during the implementation of the project ?
LRRD :
Human rights :
Security of the humanitarian staff :
<b>RECOMMENDATIONS</b> (+/- 20 lines)
<b>LESSONS LEARNED</b> (+/- 10 lines)

*Annex 2 – Work Programme and List of Persons interviewed*

<b>Name</b>	<b>Designation / Organisation/Location</b>
<b>3 – 6 July / European Commission Briefing Session in Brussels</b>	
Mr Steffen Stenberg-Jensen	Head of Unit ECHO 1
Ms Jaqueline Coëffard	Evaluation Advisor, ECHO Evaluation Unit
Mr Richard Lewartowski	Evaluation Administrator, ECHO Evaluation Unit
Ms Maïte Orens Teleki	Evaluation Assistant, ECHO Evaluation Unit
Mr Richard Hands	Desk Officer DR Congo, ECHO 1
Ms Evelyne Soetewey	ECHO – IRM Unit
Mr Gatta Bruno	Desk Officer DR Congo, DG-Dev
Mr Raphael Aguirre	AIDCO, Co-ordinator
Mr Ricardo Gambini	Desk Social Development, EuropeAid Directorate C
Mr J. Cassanova	EuropAid –C4, Desk Officer for DR Congo
Mr J.P d'Altilia	General Manager AEDES (EU PATS II Programme)
<b>9 – 13 July / RDC / EC Delegation in Kinshasa / ECHO technical assistant</b>	
Mr Sprietsma	Head of Delegation, EC Delegation Kinshasa
Mr Francois Goemans	ECHO Country Coordinator for DR Congo, Kinshasa
<b>9 – 13 July / RDC, Kinshasa</b>	
Ms Janet A Schulman	USAID, Supervisory Program Officer
Mr Charles Tobin Vaughan	USAID / DAI, Team leader
Ms Nancy Bolan	USAID
Mr Martin Schelman	USAID, Advisor
Mr Alex Dupré	USAID
Dr Léonard Tatsoba	WHO, Representative
Pr Ngo Bebe	WHO, Administrator, planning, evaluation
Dr François Jung	EC PATS II, Technical Assistant (AEDES)
Dr Prosper Mirindi	EC PATS II, Medical Doctor, public health
Mr Maurizio Buresti	EC PAR, Team Leader
Ms Heli Gerlach	GTZ Project Manager, project SSP Kenge
Mr J. C Mubalama	UNICEF Representative
Ms Claudine van Remoortere	UNICEF, Administrator in charge of monitoring and evaluation
Ms Céline Carré	ACF
Ms Shannon Strother	ACF
Amivi Noukpoape	Nutrition, ACF
Mr Baert De Poorter	MSF B, Medical Co-ordinator
Mr Alain Kassa	MSF B, Head of Mission
Dr Malemba	Directeur de cabinet du Ministre de la santé
Dr Audace Makamba	Chef du bureau de Planification et des études, ministère de la santé
Dr Jacky Singa	Conseiller médical auprès du Ministre de la santé
Mr Pietro Balero	Italian Embassy
Ambassador	Belgium Embassy
Mr Bernard Sexe	French Embassy
Mr José Pita-Gros	WFP, Directeur Adjoint
Mr Foday Turray	WFP, Program Manager
Mr Alexandre Manunga	WFP, Program Administrator
Dr David Nku	Médecin directeur Service médical de l'Armée du Salut, Kinshasa
Frère Luc	MEMISA, Kinshasa
<b>13 – 15 July / Goma, North Kivu</b>	
Mr Christian Dalmais	ECHO Coordinator Goma, Eastern DRC
Ms Angela Schwartz	GAA, Project manager for Bunia
Mr Patrick Evrard	GAA, Head of mission
Ms Annet Bok	ASRAMES, Director
Dr Jannes van der Wijk	ASRAMES, Technical Assistant
Ms Marie Rose	ASRAMES, Pharmacist
Mr Mirindi	UNICEF / Representative
<b>16 – 17 July / Uvira, South Kivu</b>	
Ms Vitoria Lac	ACF, Medical co-ordinator
Ms Sophie Bruas	ACF, Head of mission
Mr Claude Chigangu	ACF, Counterpart nutrition
Mr Prosper Lfungula Mutuza	RCD, Territory administrator
Mr N'Tango Turubika	Médecin chef de zone Uvira
Mr Serge Bisserbe	AMI, Medical co-ordinator
Mr Cyril Nogier	AMI, Desk Officer

<b>Name</b>	<b>Designation / Organisation/Location</b>
<b>18 – 19 July / Bukavu, South Kivu</b>	
Dr Roungyambo	MIP, Bukavu
Mr Abder Chatmi	Malteser, Medical Co-ordinator
Sœur Maria Masson	BDOM
Dr Martial Kanyono	BDOM, Pharmacist
Mr Desmond Kashosi	APAMESK, Pharmacist
Mr Jacques Birukuruku	FHI, Project Assistant
Mr Niel Olstein	FHI, Project Co-ordinator
Frère Pablo Parniagua	Caritas Espagne, Project Co-ordinateur
Mr Claude Jibidar	WFP, Est DRC, Co-ordinator South Kivu
Ms Gertrude Modekereza	WFP, Assistant
Ms Dominique van Zuylen	Save the Children UK, Emergency Support Officer
Mr Simon Brooks	ICRC, Head of the sub-delegation South Kivu
Mr Horst Gebbers	Pharmakina, Director
<b>19 – 20 July / Kalémie, Katanga et Manono, Katanga</b>	
Mr Christian Floribert Kilanga	RCD, Governor
Mr Achille Garavelli	ALISEI, Medical Co-ordinator
Ms Lucia Bramante	ALISEI, Medical Doctor
Mr Enzo Campanello	ALISEI, Logistician
Mr Lorenzo Groppo	ALISEI, Logistician
Mr Stephania Del Rosso	ALISEI, Mid-wife
Ms Raffaella Longis	ALISEI, Administrator
<b>20 – 21 July / Kasongo, Maniema</b>	
Dr Danny Lunda Ngandu	FOMETRO, Medical Co-ordinator
Mr Gérard Dandoy	FOMETRO, Logistic Co-ordinator
Mr Raphael Luka Djedi	HGR Kasongo, Administrator
Mr Placide Zakuani Assani	Société Civile du Maniema, Président
Mr Bakari Kayembe	Commission diocésaine Justice et Paix, General Secretary
<b>21 – 24 July / Kindu and Kalima, Maniema</b>	
Mr John Kutumbakana	OXFAM, Project Engineer
Mr Gilbert Masumbuko	OXFAM, Project Manager
Ms Alice Mabaya	OXFAM, Sanitation Health Education
Mr Sylvain Madiela	REGIDESO, General Manager Kindu
Mr Huseini Jafari	REGIDESO, Commercial Director Kindu
Ms Bananga Ifoto	REGIDESO, Civil society Committee member
Mr Rosette Lufuma	REGIDESO, Civil society Committee member
Mr François Massandi Kitembele	RCD, chef de cité
Dr Sale	MIP, Maniema
Dr Rwende	MCZ, Kindu
Ms Laureen Coonley	MERLIN, Medical Co-ordinator Maniema
Ms Joanne Watson	MERLIN, Program Co-ordinator Maniema
Dr Gabi	MCZ, Kalima
<b>24 – 25 July / Goma, North Kivu</b>	
Mr Roy Maheshe	OXFAM, Program Co-ordinator eastern DRC
Mr Christian Dalmais	ECHO Technical Assistant
Mr Patrick L'Hôte	ICRC, Head of Mission, Eastern DRC
Ms Suzan	MERLIN, Nutritional Project Officer
<b>25 – 26 July / Bunia, Orientale</b>	
Dr Biliatre	MID, Ituri
Mr Nuru Bendonne	OXFAM, Project Engineer
Mr Mohammed Selemani	REGIDESO Bunia, General Manager
Dr Marian van der Snoek	MEDAIR, Medical Co-ordinator
Ms Yane Lyse Golay	MEDAIR, Project Manager
Ms Ellen Tavernier	MEDAIR, Isiro
Mr Daniel Masumbuko Kasereka	Nyankunde Central Pharmacy
Ms Angela Schwarz	GAA, Project Manager
Mr Jean-Pierre Duquesnoy	GAA, Logistic Co-ordinator
Mr Eugène Kasongo	GAA, Program Manager
<b>26 – 28 July / Aru and Ariwara, Orientale</b>	
Dr Alfred Kinzelbach	MALTESER, Project Co-ordinator Ariwara
<b>28 – 30 July / Isiro, Orientale</b>	
Mr Vital Budu Tandema	FLC, commissaire de district
Dr Joseph	MID, Bas Uélé
Dr Lopay	MCZ, Laybo



<b>Name</b>	<b>Designation / Organisation/Location</b>
<b>30 – 31 July / Gbadolite, Equateur</b>	
Mr Jean-Pierre Bemba	President of MLC/FLC
Ms Catherine E. Farnsworth	USAID, Disaster Relief Co-ordinator
Mr Elo Yakpwende	FLC, State Secretary Public health
Dr Alexis Bulankete	FLC, Medical Advisor
Ms Cécile Bulankete	FLC, State Secretary women and social affairs
Dr Sotho Gesenwni	Ordre des médecins (MLC territory)
Mr Olivier Kamikatu	Director of cabinet, JP Bemba
Mr Armand Borrey	MLC Representative to EU in Brussels
Dr Assabi	General Secretary MLC
Dr Iluya Lubele	HGR Gbadolite, Director
Dr Ilonga	MCH Gbadolite
Ms Tanya	MSF B
<b>31 July – 2 August / Gemena, Equateur</b>	
Mr Mbawa	FLC, Directeur du territoire
Mr Alexis Makweta	CDI Bwamanda, Deputy Project Manager
Dr François Xavier	CDI Bwamanda, Medical Co-ordinator
Sœur Jacqueline Verbunt	CDI Bwamanda, Public Health Advisor
Dr Nyamowala	MEMISA / CDI, Program Co-ordinator Humanitarian aid
<b>2 – 3 August / Kisangani, Equateur</b>	
	MSF B, PUC Co-ordinator
	Handicap International team
<b>3 – 5 August / Goma, North Kivu</b>	
Mr François Goemans	ECHO Technical Assistant, West DRC (Debriefing session)
Mr Christian Dalmais	ECHO Technical Assistant, East DRC (Debriefing session)
Mr Jean Charles Dupin	OCHA, Principal Humanitarian Advisor
<b>5 – 7 August / Nairobi, Kenya</b>	
<b>Debriefing session ECHO regional support office, EC Delegation</b>	
Mr Gary Quince	Head of Delegation, EC Delegation Nairobi
Mr Johan Heffinck	Regional Coordinator ECHO – Great Lakes Region
Mr Alessandro De Matteis	Regional Food Expert ECHO – Great Lakes Medical Expert – Great Lakes Region
<b>30 – 31 August / Brussels – Debriefing in ECHO Evaluation Unit</b>	
Mr Steffen Stenberg-Jensen	Head of Unit ECHO 1
Ms Jaqueline Coëffard	Evaluation Advisor, ECHO Evaluation Unit
Mr Richard Lewartowski	Evaluation Administrator, ECHO Evaluation Unit
Ms Maïte Orens Teleki	Evaluation Assistant, ECHO Evaluation Unit
Mr Richard Hands	Desk Officer DR Congo, ECHO 1
Mr J. Cassanova	EuropAid –C4, Desk Officer for DR Congo
<b>Other Personalities and Organisations contacted</b>	

*Annex 3 – Documents consulted*

<b>Title and Content</b>	<b>Publisher</b>	<b>Publishing Date</b>
Formulation de l'avant projet du plan directeur pharmaceutique national (PDPN) de RDC	Ministère de la Santé Publique RDC – PNUD/OMS	12/1998
Politique Pharmaceutique Nationale	Ministère de la Santé Publique RDC	12/1999
Projet de Plan Directeur de Développement Sanitaire pour la Période de 1999 a 2008	Ministère de la Santé Publique RDC	8/1999
Etat des Lieux du Secteur de la Santé – Profil Sanitaire du niveau central, des provinces, des zones de santé et de ménages	Ministère de la Santé Publique RDC	5/1999
Chronicles of a humanitarian Crisis – Democratic Republic of the Congo	UN OCHA	3/2001
Rapport Annuel d'activités	ASRAMES	2000
Statu provisoire de la centrale d'achats et d'approvisionnement en médicaments de KISANTU	Pats Project	6/2001
Guide clinique et thérapeutique (4ème édition)	MSF	1999
Médicaments Essentiels (3ème édition)	MSF	1999
First quarterly report	MEDAIR	5/2001
Les médicaments fabriqués par la pharmacie diocésaine Dr Martial et R. Kanyono	BDOM Bukavu	2000
Recueil d'informations sanitaires 1998 4ème rapport annuel	ISA	1999
Séminaires MEDAIR – Modules concernant la gestion et la prescription rationnelle	MEDAIR	5/2001
Response to measles epidemic Kalima health zone	MERLIN	5/2001
Nutrition assistance to war affected population in Kalima Final report	MERLIN	4/2001
Nutrition survey, Kaliman town, Maniema Province DRC	MERLIN	01/2001
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Manuel de santé communautaire	ASRAMES, SCF, BIP Nord Kivu	7/1997
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Zone de santé rurale de Bwamanga Rapport synthétique de l'année 2000	CDI Bwamanga	2001
Programme d'appui transitoire au secteur santé Plaquette de présentation	AEDES	1996
Rapport narratif intermédiaire	Nuova Frontiera (Alisei)	11/2000
Politique sanitaire du Front de Libération du Congo	FLC	2001
The sphere project		1998
Médecine tropicale	Marc Gentillini	1993
La situation des enfants dans le monde	UNICEF	1997
Rapid household food economy assessment of Masina Commune in Kinshasa	Save the Children UK Camilla Knox-Peebles consultante	06/2000

<b>Title and Content</b>	<b>Publisher</b>	<b>Publishing Date</b>
Evaluation de l'économie alimentaire des ménages des provinces du Sud et Nord Kivu	Save the Children UK	01/2000
The human tragedy of the conflict in the DRC « No End in Sight »	Save the Children UK	08/2001
Rapport de l'enquête nutritionnelle dans la zone de santé d'Uvira, Province du sud Kivu	ACF USA	04/2000
Programme de sécurité alimentaire Kinshasa Rapport d'activités de avril à juillet 2000	ACF USA	07/2000
Programme médico-nutritionnel d'urgence à Kinshasa Rapport intermédiaire de juin à octobre 2000	ACF F	12/2000
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Rapport trimestriel d'activités du programme nutritionnel d'urgence dans les territoires d'Uvira et de Fizi de janvier à mars 2001	ACF F	2001
Enquêtes nutritionnelles dans les communes de Kimbanseké, Selembao et Kiseno à Kinshasa (31 janvier au 23 février 2001)	ACF USA / CEPLANUT	2001
Formation dispensée au personnel de santé chargé de l'éducation nutritionnelle et sanitaire	ACF USA	01/2001
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Formation dispensée au personnel chargé de la réhabilitation nutritionnelle : prise en charge de la malnutrition sévère et modérée	ACF USA	11/2000
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Modules de formation sur les centres nutritionnels thérapeutiques et l'argumentation des protocoles	ACF USA	12/1998
Evaluation socio-économique des travaux de réhabilitation de la route Sake-Mweso-Kanyabayonga réalisés par AAA (German Agro Action)	ULPGL Goma	03/2001
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Rapport d'évaluation de la situation nutritionnelle à Rimba, Nioka et Shubert dans le district de l'Ituri	COOPI	04/2001
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Guidance for Evaluating Humanitarian Assistance in complex emergencies	DAC - OECD	1999
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14-point report – Member State Aid Database ECHO – DRC	ECHO IT	8/2001
Global Plan 2000 – Democratic Republic of Congo	ECHO	5/2000
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Humanitarian Charter and Minimum Standards in Disaster Response	The Sphere Project	2000
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Mid-Term Review of the CAP 2001 for DRC	United Nations	5/2001
Linking Relief, Rehabilitation and Development (LRRD) – COM(96) 153 final	EC	1996
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## Annex 4 – List of Abbreviations

### English Abbreviations

CAP	UN Consolidated Inter-Agency Appeals
CIF	Cost Insurance Freight
DAC	Development Assistance Committee of the OECD
DG-DEV	Directorate General for Development of the European Commission
DRA	Drug Regulatory Authority
DRC	Democratic Republic of Congo (ex Zaire)
DRF	Drug Revolving Fund/s
EC	European Commission
ECHO	European Commission Humanitarian Aid Office
EDL	Essential Drug List
EM	Essential Medicaments
EPI	Enlarged Program of Immunization
FAO	Food & Agriculture Organisation
GMP	Good Manufacturing Practices
GP	Global Plan (Humanitarian country programme for a one year period – ECHO)
HQ	Headquarter
ICG	International Crisis Group
IDA	International Dispensary Association (Amsterdam, The Netherlands)
IDP	Internally Displaced Person/s
IRIN	Integrated Regional Information Networks
JMC	Joint Military Commission
JMS	Joint Medical Store (Kampala, Uganda)
LRRD	Linkage with Relief, Rehabilitation and Development
MERLIN	Medical Emergency Relief International
MOH	Ministry of Health
MONUC	United Nations Organization Mission in the Democratic Republic of the Congo
NGO	Non Governmental Organisation
NL	The Netherlands
OAU	Organisation of African Unity
OCHA	Office for the Coordination of Humanitarian Affairs (secretary to the UNDP)
OECD	Organisation for Economic Co-operation and Development
PCI	United Pharmaceutical Center Isiro
PHC	Primary Health Care
PIC	Pharmaceutical Inspection Convention
QA/QC	(Drug) Quality Control & Quality Assurance
SANRU	US-AID Project “Santé rurale”
SCF	Save the Children Funds
Sphere Project	Humanitarian Charter and Minimum Standards in Disaster Response
TA	Technical Assistance
TOR	Terms of Reference
UK	United Kingdom
UN	United Nations
UNHCR	UN High Commissioner for Refugees
US \$	United States (of America) Dollar/s
Ush	Ugandan Shilling
WATSAN	Water and Sanitation Sector
WFP	World Food Programme of the United Nations
WHO	World Health Organisation

## French Abbreviations

ACF	Action Contre la Faim
AMI	Aide médicale Internationale
APAMESK	Association Pour L'Approvisionnement en ME du Sud Kivu (Bukavu) asbl
ASRAMES	Association Régionale d'Approvisionnement en Médicaments Essentiels (Goma) asbl
BCZ	Bureau central de Zone
BDOM	Bureau Diocésain des Œuvres Médicales
CC	Consultation Curative
CdA	Centrale/s d'Achat
CDI	Centre de Développement Intégral (Bwamanda) asbl
CEPAM	Centre Protestant d'Approvisionnement en Médicaments
CME	
CNS	Centre Nutritionnel Supplémentaire
CNT	Centre Nutritionnel Thérapeutique
COGE	Comité de Gestion
COSA	Comité de Santé
CRDI	Centre Rurale de Développement Intégral (substructure of CDI)
CS	Centre de Santé
CSR	Centre de Santé de Référence
DCMP	Dépôt Central Médicaux Pharmaceutique
FAM	Fonds Achats Médicaments
FB	Franc Belge
FC	Franc Congolais
FOMETRO	Fond Médical Tropical (Bruxelles)
HGR	Hôpital Général de Référence
JNV	Journée Nationale de Vaccination (Poliomyélite)
MCZ	Médecin Chef de Zone
ME	Médicaments Essentiels
ME-G	Médicaments Essentiels sous forme Générique / <i>Generic Essential drugs</i>
MID	Médecin Inspecteur de District
MIP	Médecin inspecteur Provincial
MSF	Médecins sans Frontières
MSF-B	Médecins sans Frontières
OMS	Organisation Mondiale de la Santé – Belgique
OMNIS	Fournisseur Belge / en matière pharmaceutique
ONG	Organisation Non Gouvernementales
PAM	Programme Alimentaire Mondial
PATS	Programme d'Appui Transitoire Santé
PEV	Plan Elargi de Vaccination
PFA	Paralysie Flasque Aiguë
PG	Plan Global
PMI	Protection Maternelle et Infantile
PS	Poste/s de Santé
PSF	Pharmaciens sans Frontière
SSP	Soins de Santé Primaire
UNICEF	Fond des Nations Unis pour l'enfance
ZS	Zone/s de Santé

## Annex 5 – Summary of all ECHO Projects under GP 2000 / 2001

### Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount in TEURO	Number of Beneficiaries	Start	End	Duration in Months
<b>Global Plan 2000</b>									
<b>Auxiliary Support Schemes 2000</b>									
CAFOD-GB	Non-Food Items / Food Security / Rehabilitation	Assistance Project to support the Re-installment of the Population in North Kivu	Ruhshuru North Kivu	0	200	20,000	15.12.00	14.05.01	3
ECHO/ZAR2/10/2000/01034									
German Agro Action	Food Security / Rehabilitation / Non-Food Items	Programme for the Re-capitalisation of Displaced and Local Population in Masisi and Lubero	North Kivu, Masisi, Lubero	1	850	575,000	01.06.00	31.12.00	7
ECHO/ZAR2/10/2000/01004									
<b>Food Security and Nutrition 2000</b>									
ACF	Nutrition	Opening of Nutritional Centres, Improvement of the Nutrition Structures in Kinshasa	Kinshasa Kinshasa	2	430	57,000	01.06.00	28.02.01	9
ECHO/ZAR2/10/2000/01012									
ACF-FR	Nutrition	Emergency Nutrition Programme in Uvira, Fizi and Lenera	Uvira, Fizi, Lenera South Kivu	1	600	9,100	01.10.00	31.01.01	6
ECHO/ZAR2/10/2000/01028									
AVSI	Food Security / Rehabilitation / Medical Aid	Emergency Medical and Food Security Assistance in Uvira and Fizi, South Kivu	Uvira, Fizi, South Kivu	0	355	110,000	01.07.00	31.01.01	7
ECHO/ZAR2/10/2000/01013									
CAFOD-GB	Food Security	Assistance Project for the Population in Kinsangani	Kinsangani Orientale	1	250	4,000	01.12.00	31.01.01	2
ECHO/ZAR2/10/2000/01023									
CARITAS Secours International	Nutrition / Wa/San / Food Security / NFI	Emergency Humanitarian Assistance to the vulnerable Population in Kinshasa	Kinshasa Kinshasa	0	500	3,600	15.05.00	14.11.00	6
ECHO/ZAR2/10/2000/01001									
CARITAS-Espagne	Nutrition / Food Security	Nutrition and Food Security, Bukavu Region	Bukavu South Kivu	400	54,250	terminated	01.08.00	31.12.00	5
ECHO/ZAR2/10/2000/01017									

Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount in TEURO	Number of Beneficiaries	Start End	Duration In Months
<b>Food Security and Nutrition</b>								
CICR	Food / Non-Food Items	Emergency Assistance Programme for the displaced Population	all	0	2.000	500.000	terminated 01.04.00 30.09.00	6
ECHO/ZAR/21/02/2000/01024								
COOPI	Nutrition	Nutrition Programme in Ituri	east Ituri	0	1.000	0	on-going 01.11.00 30.06.01	8
ECHO/ZAR/21/02/2000/01036								
German Agro Action	Food Security / Food Aid / Non-Food Items	Food Security Programme for IDPs in Ituri Province	east Ituri	1	1.150	35.550	terminated 01.05.00 31.12.00	8
ECHO/ZAR/21/02/2000/01002								
MSF-BE	Nutrition / Medical Aid	Medical and Nutritional Emergency Assistance in the Health Zones Basankusu, Bolomba and Befale	west Basankusu, Bolomba and Befale	0	300	450	terminated 16.10.00 15.01.01	3
ECHO/ZAR/21/02/2000/01033								
Save the Children	Food Security / Non-Food Items / Rehabilitation	Rehabilitation of basic Services and Restoration of Livelihoods in North and South Kivu	east Kiziba and Walungu, Masisi	0	500	221.200	terminated 01.07.00 31.12.00	6
ECHO/ZAR/21/02/2000/01009								
SOLIDARITES	Nutrition / Water and Sanitation	Emergency Support to IDPs in North Kivu	east Kanyabayonga, Kanyu, Kirunba, Kamandi and Luizi	1	500	115.390	terminated 01.12.00 31.05.01	6
ECHO/ZAR/21/02/2000/01026								
UN-WFP-PAM	Food Aid Refugees	Food Assistance to Angolan Refugees in the provinces of Katanga, Orientale and Maniema	east Katanga, Orientale, Maniema	1	1.500	80.000	on-going 01.01.01 30.04.01	4
ECHO/ZAR/21/02/2000/01038								
<b>Public Health Care</b>								
ALISEI	Primary Health Care / Nutrition	Medical Assistance in the Province of North Katanga	east Katanga	1	750	1.500.000	terminated 01.11.00 31.05.01	7
ECHO/ZAR/21/02/2000/01031								



Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Country	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount In USD	Number of Beneficiaries	Start	End	Duration in Months
<b>Public Health Care</b>									
<b>2000</b>									
COOP	Primary Health Care	Emergency Aid for the Health Zones of Zongo and Libenge, Equateur	Zongo, Libenge, Equateur	2	575	316 316	01/08/00	30/11/00	6
FOAMETIC	Primary Health Care	Emergency Assistance for the Population of the Health Zones Kasanga, Kibombo, Lualaba	Kasanga, Kibombo, Lualaba	0	400	591.837	01/10/00	30/08/01	6
Adhantier	Primary Health Care	Medical Assistance to the Health Zones of Ilwenge/Kananga, South Kivu	South Kivu		240	119.072	01/04/00	31/01/01	6
MATHEON-DE	Primary Health Care / Non-Food Items	Emergency Medical Programme in 6 Health Zones in Province Orientale	Oriental, Haut-Luvu, Bas	1	400	900.000	01/09/00	31/12/00	5
ECHEZ/AM/BOZ/BOZ/BOZ	Primary Health Care	Emergency Aid to the Health Zones of Walungu and Mpororo	South Kivu		300	520.000	01/08/00	31/12/00	5
MEGAR	Primary Health Care	Aid to vulnerable Populations to improve their Access to Health Centres	Bas, Haut and Bas-Luvu		800	0	01/09/00	31/12/00	7
<b>ECHEZ/AM/BOZ/BOZ/BOZ</b>									
MALACHA de Mende - France	Essential Drugs	Emergency Medical Assistance in the Health Zones of Tshenge, Kasai Oriental	Tshenge, Kasai Oriental	2	200	207.000	01/08/00	31/01/01	6
ECHEZ/AM/BOZ/BOZ/BOZ	Primary Health Care	Distribution of Medicines and Medical Equipment in Northern Itang	Northern Itang	1	600	3.000.000	21/06/00	22/12/00	6



## Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount in TEURO	Number of Beneficiaries	Start	End	Duration in Months	
<b>Public Health Care</b>										
<b>2000</b>										
MERLIN	Medical Aid / Essential Drugs / Training	Health Assistance for the war-affected Population in Maniema	east Kindu, Kalima, Punia	0	645	425.694	terminated	01.05.00	31.12.00	8
ECHO/ZAR210/2000/01010										
MERLIN	Primary Health Care	Health Assistance to the war-affected Population in Kasai Orientale, East DRC	east Lofja	1	400	358.833	terminated	01.12.00	30.06.01	7
ECHO/ZAR210/2000/01022										
MSF-BE	Medical Support Component (PUC)	Pool d'Urgence Congo (PUC): Early Warning and Emergency Assistance	all Nationwide		550	0	terminated	01.07.00	31.12.00	6
ECHO/ZAR210/2000/01015										
MSF-BE	Cholera Intervention / Assistance for Displaced	Emergency Assistance for war-affected Displaced of Pweto and Kasenga	east Pweto, Kasenga		380	0	terminated	01.10.00	31.12.00	3
ECHO/ZAR210/2000/01027										
MSF-BE	Primary Health Care	Medical Emergency Assistance in Equateur, Orientale, Maniema,	east Orientale, Maniema, Equateur	0	300	2.000.000	terminated	01.08.00	31.01.01	6
ECHO/ZAR210/2000/01037										
MSF-BE	Essential Drugs / Non-Food Items	Medical Emergency Assistance Programme for Displaced and Victims of the War in Kisangani	east Kisangani	1	330	11.500	terminated	14.06.00	13.09.00	3
ECHO/ZAR210/2000/01007										
NOVIB/SRAMES	Essential Drugs	Donation of Medicine, North Kivu	east North Kivu	2	500	3.500.000	terminated	16.09.00	15.01.01	4
ECHO/ZAR210/2000/01029										
UN-UNICEF	Primary Health Care	Preparatory Studies, enlarged Programme of Vaccination	east ..	0	40	0	terminated	01.03.01	31.05.01	3
ECHO/ZAR210/2000/01035										
<b>Water Sanitation</b>										
<b>2000</b>										

## Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount In TEURO	Number of Beneficiaries	Start	End	Duration In Months		
<b>Water Sanitation</b>											
<b>2000</b>											
MSF-NL	Water and Sanitation	Potable Water for Cholera-prone Populations	Bukavu Periphery	South Kivu	0	260	12.000	terminated	01.09.00	30.04.01	8
ECHO/ZAR/210/2000/01030											
OXFAM-GB	Water and Sanitation	Emergency Intervention in Iluri	Djugu	Iluri	420	107.500	terminated	16.06.00	31.12.00	6	
ECHO/ZAR/210/2000/01018											
OXFAM-GB	Water and Sanitation / Non-Food Items	Emergency Water and Sanitation Intervention in East DRC (Interim Phase)	Mantema, Iluri, North Kivu	Mantema, Orientale, North Kivu	1	440	107.646	terminated	01.01.01	31.03.01	3
ECHO/ZAR/210/2000/01039											
OXFAM-GB	Water and Sanitation	Emergency Water and Sanitation Intervention in Kindu	Region of Kindu	Mantema	330	200.000	terminated	01.05.00	31.10.00	6	
ECHO/ZAR/210/2000/01019											
OXFAM-GB	Water and Sanitation	Water and Sanitation Intervention in Kirotshe	Kirotshe	North Kivu	300	44.986	terminated	01.05.00	31.10.00	6	
ECHO/ZAR/210/2000/01008											



## Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount in TEURO	Number of Beneficiaries	Start	End	Duration in Months
<b>Global Plan 2001</b>									
<b>Auxiliary Support Schemes 2001</b>									
UN - UNHCR	Refugee Support	Assistance to Angolan Refugees in Bandundu and Bas-Congo provinces	Bandundu, Bas-Congo	0	3.750	60.000	01.01.01	31.12.01	12
ECHO/COD/210/2001/01003									
<b>Food Security and Nutrition 2001</b>									
ACF	Nutrition	Nutrition Programme, South Kivu	South Kivu	0	670	16.230			6
ECHO/COD/210/2001/01025									
CARIJAS-Espagne	Nutrition / Food Security	Aid to vulnerable Families	Archidiocèse de Bukavu		1.000	69.000	01.01.01	31.12.01	12
ECHO/COD/210/2001/01013									
German Agro Action	Food Security / Food Aid / Non-Food Items	Food Security Assistance to the displaced Population in Iluri (Phase II)	Iluri, Orientale,		800	66.250	01.03.01	31.12.01	10
ECHO/COD/210/2001/01004									
German Agro Action	Food Security / Rehabilitation	Re-integration of Returnees and Displaced in Masisi and Lubero, North Kivu	Masisi, Lubero, North Kivu		1.200	170.000	01.01.01	31.12.01	12
ECHO/COD/210/2001/01008									
ICRC-CH	Food Aid and Watsan	Food Aid in DRC	..		2.000	0	requested		0
ECHO/COD/210/2001/01007									
MERLIN	Nutrition	Nutrition Assistance to the war-affected Population in Kalima	Kalima Town, Maniema		210	7.800	01.03.01	31.05.01	3
ECHO/COD/210/2001/01001									
MSF-BE	Nutrition	Nutrition Programme in Basankusu	Basankusu, Equateur		350	900	15.02.01	14.08.01	6
ECHO/COD/210/2001/01017									

**Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo**

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount In TEURO	Number of Beneficiaries	Start End	Duration In Months
<b>Food Security and Nutrition 2001</b>								
Save the Children	Food Security / Non-Food Items / Rehabilitation	Restoration of Livelihoods of War-affected Populations in North and South Kivu	Walungu, Ngweshe, walungu	North and South Kivu	0	700	237.415 on-going	01.01.01 31.12.01 12
ECHO/CDD/10/2001/01009								
<b>SOLIDARITES</b>	Nutrition / Water and Sanitation	Nutrition / Water and Sanitation Programme North Kivu	Grand Nord	North Kivu	0	0		0
ECHO/CDD/10/2001/01029								
<b>UN-WFP-PAM</b>	Food Aid	PRRO 6274.00 : Assistance to War Victims		all	4.500	100.000 requested	01.09.01 28.02.02	6
ECHO/CDD/21/02001/01020								
<b>World Vision</b>	Nutrition / Medical Aid	Nutrition Programme, Health Zone Oicha	Grand Nord	North Kivu	250	8.800 on-going	01.07.01 31.12.01	6
ECHO/CDD/21/02001/01024								
<b>Public Health Care 2001</b>								
<b>ALISEI</b>	Primary Health Care / Nutrition	Medical Assistance in North Katanga		east	0	0		0
ECHO/CDD/21/02001/01030								
<b>AMI-France</b>	Primary Health Care	Access to Primary Health Care for the Population in the southern parts of South Kivu		east	360	29.000 on-going	01.06.01 31.12.01	7
ECHO/CDD/21/02001/01021								
<b>COOPI</b>	Primary Health Care	Primary Health Care Systems Support in the Health Zones of Zongo and Libenge	Zongo, Libenge	Equateur	420	146.837 on-going	01.02.01 31.08.01	7
ECHO/CDD/21/02001/01005								
<b>Johanniter</b>	Primary Health Care	Assistance to the Health Zones Mwanqak/Kantunga		east	475	369.000 on-going	01.07.01 31.01.02	7
ECHO/CDD/21/02001/01027								

Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount In EURO	Number of Beneficiaries	Start	End	Duration In Months		
<b>Public Health Care</b>											
Mallester-DE	Primary Health Care	Emergency/ Humanitarian Aid in the Health Zones of Walungu and Nyangazi, Province of South Kivu	east	South Kivu	0	545	250,000	on-going	01.01.01	31.12.01	12
ECHO/CDD/210/2001/01012											
Mallester-DE	Primary Health Care	Emergency Relief Programme Orientale	east	Orientale	1,200	800,000	on-going	01.02.01	31.12.01	11	
ECHO/CDD/210/2001/01015											
MEDAIR	Primary Health Care	Aid to vulnerable People to improve their Access to Health Care	east	Haut and Bas-Uele, Ituri	1,385	13,000,000	on-going	01.02.01	31.12.01	11	
ECHO/CDD/210/2001/01006											
MEMISA	Primary Health Care	Support to the Primary Health Care System in North and South Ouhngui	east	Equateur	1,000	1,402,500	on-going	01.02.01	31.12.01	11	
ECHO/CDD/210/2001/01011											
MERLIN	Primary Health Care	Health Assistance to war-affected Populations in Maniema	east	Kindu, Kalima, Maniema	715	800,000	on-going	01.01.01	31.10.01	10	
ECHO/CDD/210/2001/01014											
MSF-BE	Primary Health Care	Medical Assistance to Orientale and Maniema	east	Orientale, Maniema		292,000	requested			0	
ECHO/CDD/210/2001/01019											
MSF-BE	Medical Support Component (PUC)	Pool d'Urgence Congo (PUC) all	all	Nationwide	750	0	on-going	01.01.01	31.12.01	12	
ECHO/CDD/210/2001/01002											
MSF-BE	Medical Support Component (PUC)	Pool d'Urgence Congo (PUC) - Est	east	Maniema, Oriental, Equateur	0	0				0	
ECHO/CDD/210/2001/01028											
MSF-BE	Primary Health Care	Health Assistance in Equateur, Katanga	east	Equateur, Katanga	1,600,000	requested				0	
ECHO/CDD/210/2001/01018											

**Annex 5 - Summary of ECHO Projects under GP 2000 / 2001 - Democratic Republic of Congo**

Partner / Contract	Sub-Sector	Project Title	Location and Province	Number of Amendments	Amount in TEURO	Number of Beneficiaries	Start	End	Duration in Months
<b>Public Health Care 2002</b>									
MSF-ES	Primary Health Care	Access to the Primary Health Care in Pweto Health Zone	Pweto	0	230	45,000	01.05.01	31.07.01	3
ECHO/COD/210/2001/01023									
MSF-FR	Primary Health Care	Emergency Medical Assistance to Kabalo District, Northern Katanga Province	Kabalo	0	155	78,000	01.07.01	31.08.01	2
ECHO/COD/210/2001/01026									
NOVIB	Essential Drugs	Donation of Medicaments in the Health Zones of North Kivu	North Kivu	0	1,200	3,510,000	01.03.01	30.11.01	9
ECHO/COD/210/2001/01010									
PSF	Primary Health Care	Medical Assistance in the Health Zones of Lubao and Tshofa	Lubao, Tshofa	0	485	207,000	01.05.01	31.01.02	9
ECHO/COD/210/2001/01016									
<b>Water Sanitation 2001</b>									
OXFAM-GB	Water and Sanitation	Emergency Water and Sanitation Intervention	east	0	655	250,932	01.08.01	30.11.01	6
			Masisi, Kivu, North Kivu, Maniema, Ituri						
ECHO/COD/210/2001/01022									

## Annex 6 – Presentation of relevant tables

**Table 1 - Member State Aid 2000-2001 to DRC**

Donor	2000		2001	
	Operations	Total Amount EUR	Operations	Total Amount EUR
<b>Member States(MS<sup>1</sup>):</b>				
Austria	1	14.535	1	3.634
Belgium	6	3.619.749	4	2.790.505
Denmark	1	311.645	1	4.689.238 (Multi country)
Finland	2	1.009.128	2	4.456.980 (Multi country)
Germany	10	1.984.347	7	2.143.604
Ireland	2	380.922	2	634.872
The Netherlands	4	2.990.216	5	2.822.142
Spain	1	1,050,911	-/-	-/-
Sweden	5	3.768.729 (EURO 175,000 multi country)	1	2.040.597 (Channel ICRC)
UK	5	2.478.286	-/-	-/-
<b>Sub-Total MS</b>	<b>37</b>	<b>17.608.468</b>	<b>23</b>	<b>19.581.572</b>

The indications of Finland, Denmark and Sweden include nominations for several countries. The specific contribution to DRC cannot be distinguished on this basis. Therefore the indicated amounts for contributions to DRC are overestimated, whereas the number of supported operations appear to be correct. The annual average member states contribution is estimated at about 13 – 15 MEURO for 2000 and 2001. The funds are contributions to the UN CAP or directed to NGOs active in DRC.

**Table 2 - European Commission ECHO / DG-DEV contribution DRC**

Donor	2000		2001 (planned)	
	Operations	Total Amount EUR	Operations	Total Amount EUR
ECHO – European Commission Humanitarian Aid Office		20.000.000		35.000.000
European Commission DG-Dev	PATS II (84) PAR	11.300.000 N.A.	PATS II (84) PAR	11.300.000 20.300.000
<b>Total EC</b>		<b>31.300.000</b>		<b>66.600.000</b>

PATS II – about 45 MEURO in 4 years (funding of about 84 projects during this period)

**Table 3 - United States – Development and Humanitarian Assistance to DRC**

Field of Support	2001		2002 (planned)	
	Operations	Total Amount USD	Operations	Total Amount USD
Development Assistance	N.I.	21.000.000	N.I.	20.700.000
Economic Support Funds	N.I.	18.000.000	N.I.	18.000.000
Humanitarian Food Aid	3 World Food Programme / ICRC	24.900.000	N.I.	39.000.000
Humanitarian	13	19.000.000	N.I.	20.000.000

<sup>1</sup> Information on Member States assistance from the ECHO 14-Q database, which represents the information provided by the MS on the bilateral humanitarian operations.

Field of Support	2001		2002 (planned)	
	Operations	Total Amount USD	Operations	Total Amount USD
Assistance (divers)				
<b>Total US</b>		<b>82.900.000</b>		<b>97.700.000</b>

Remark: The figures indicated by USAID, as contributed for humanitarian assistance, cannot be directly compared because OFDA utilise different project approaches and the understanding of what is humanitarian aid related, is slightly different to the ECHO appreciation. It is estimated that the USAID contribution, in activities comparable with those of ECHO, amounts to about 35 MEURO.

### **IDPs and Refugees – Facts and Figures**

*The figures on IDPs and refugees give only indications and are far from being precise on giving an idea of the real vulnerability of the population. Since no monitoring system for IDPs exists, it cannot be stated for how long people are displaced and what their current living conditions are.*

**Table 4 - Location of Internally Displaced People in DRC**

Province	Estimated number of displaced people
North Kivu	620.000
South Kivu	373.000
Maniema	132.000
Province Oriental	220.000
Katanga	354.000
Equateur	170.000
Kasai Oriental	114.000
Kasai Occidental	29.000
Kinshasa	28.000
<b>Total</b>	<b>2.040.000</b>

Source: OCHA, March 2001(Estimate)

**Table 5 - Estimates of Quantitative Changes by Categories of Vulnerable Groups**

Category of Affected Population	Number November 1999	Number November 2000	Number May 2001	Difference Nov 2000 – May 2001
IDPs	830.000	1.800.000	2.040.000	240.000
DRC Refugees in third countries	190.000	310.000	330.000	20.000
Refugees in DRC	270.000	327.000	327.000	-
Unaccompanied Children (Street Children and Child soldiers)	N.A.	50.000	70.000	20.000
<b>Total</b>	<b>1.320.000</b>	<b>2.487.000</b>	<b>2.769.000</b>	<b>280.000</b>

Source: Mid-Year Review CAP for DRC, May 2001

*Remark: Important numbers of the refugees have been displaced for more than 5 years and might be counted as local population in the areas where they are now living – At present, no monitoring system to track IDP movements is in place. This makes it difficult to use these figures for planning purposes.*



**Table 6 - Project Status – Evaluation Coverage (GP 2000 / 20001)**

Partner	GP 2000		GP 2001			Sector	Province
	Ongoing		Ongoing	Negotiation	Planned		
UNICEF				2.000.000	-	PHC/PEV	East DRC
MSF-B				440.000	-	Health/Surveillance	East DRC
Coopi			420.000	-		Primary Health Care	Equateur
Memisa B			1.000.000	X		Primary Health Care	Equateur
MSF-B			350.000	-		Nutrition	Equateur
MSF-B				770.000	-	Primary Health Care	Equateur/Orientale
Merlin	400.000	-			300.000	Primary Health Care	Kasai
PSF			500.000	-		PHC/Drugs	Kasai oriental
NF			500.000	X		Nutrition	Katanga Nord
NF			370.000	X		Primary Health Care	Katanga Nord
ACF	430.000	X		500.000	-	Nutrition	Kinshasa
Fometro	400.000	X		400.000	-	Primary Health Care	Maniéma
Merlin			715.000	X		Primary Health Care	Maniéma
Merlin			300.000	X		Nutrition	Maniéma
Oxfam			400.000	X		Watsan	Maniéma
GAA			600.000	X		Food Security	N.Kivu
SCF			500.000	-		Food Security	N.Kivu
Novib			1.200.000	X		PHC/Drugs	N.Kivu
Oxfam			200.000	-		Watsan	N.Kivu
GAA			600.000	X		Food Security	GrN.Kivu
Solidarité	500.000	D		500.000	-	Nutrition	GrN.Kivu
World Vision			500.000	-		Nut/PHC	GrN.Kivu
Caritas-E			600.000	X		Food Security	S.Kivu
SCF			230.000	D		Food Security	S.Kivu
ACF			800.000	X		Nutrition	S.Kivu
Caritas-E			400.000	X		Nutrition	S.Kivu
AMI			360.000	D		Primary Health Care	S.Kivu
Johanniter	240.000	-		400.000	-	Primary Health Care	S.Kivu
Malteser			530.000	X		Primary Health Care	S.Kivu
Malteser			1.200.000	X		PHC/Drugs	Orientale
Medair			1.385.000	X		PHC/Drugs	Orientale
GAA			850.000	X		Food Security	Ituri
Coopi	1.000.000	X		800.000	-	Nutrition	Ituri
Oxfam					400.000	D Watsan	Ituri
MSF-B			750.000	D		Health/Surveillance	Ouest RDC
HCR			4.200.000	-		Réfugiés	Ouest RDC
OCHA				500.000	D	EHI	RDC
CICR/FICR				1.000.000	-	Emergency	RDC
PAM			4.500.000	D		Food Security	RDC
Contingency			3.030.000				
<b>Total</b>	<b>2.970.000</b>		<b>26.990.000</b>	<b>7.310.000</b>	<b>700.000</b>		
<b>GP Total</b>	<b>20.000.000</b>		<b>35.000.000</b>				
Percentages	15		77	21	2	Project Status (Status/Total GP)	
<b>Evaluation</b>							
Covered	2.330.000		17.290.000	500.000	400.000	Covered in Terms of Budget	
Percentages	78		64	7	57	Percentage (Budget/Covered)	

Remark:

- X = Visited (project sites visited during evaluation)
- D = Discussions held with local project manager (PM)
- = Not visited during the evaluation/no discussion with PM

**Table 7 - Composition of the successive Global Plans by Sector of Intervention**

The following table simplifies the context in order to see differences in the strategic orientation and the amount of intervention provided by sector. The available figures are based on indications/estimates given in the Global Plan documentation prepared by ECHO.

Main Sectors /Positions	Planning - GP 2000			Planning - GP 2001		
	Main Activities	Beneficiaries (Estimated)	Funds in EUR / %	Main Activities	Beneficiaries (Estimated)	Funds in EUR / %
Public Health Care (PHC)	Support to approximately 87 health districts	3.500.000	6.000.000 / 30%	Curative Health Care Support to 102 health districts	3.750.000	10.660.000 / 30,46%
		14.000.000 (Population covered)		Preventive health care – EPI/MCH in 17 health districts	15.000.000 (Population covered)	
	Nationwide surveillance and epidemiological monitoring system	Country wide	1.700.000 / 8,5%	Surveillance, coordination and emergency response	500.000	2.000.000 / 5,71%
				Country wide	2.750.000 / 7,86%	
Sub-total PHC			7.000.000 (38,5%)	Sub-total PHC		15.410.000 (44,03%)
Food Security and Nutrition (F&N)	Nutritional support (supplementary and therapeutic feeding)	19.000 (Under five years)	5.600.000 / 28%	Supplementary therapeutic feeding	73.000	3.500.000 / 10%
				Targeted food security (NGOs)	250.000	3.200.000 / 9,14%
	Food Security activities (seed and tools)			Targeted Food Aid (WFP, NGOs)	250.000	5.000.000 / 14,29%
Sub-total F&N			5.600.000 (28%)	Sub-total F&N		11.700.000 (33,43%)
Water Sanitation	Provision of potable water and sanitation in IDP settlements	1,000,000 (Affected population)	1,000,000 (5%)	Water and sanitation activities as part of preventive measures (PHC)	Supplement to PHC programme	1,000,000 (2,86%)
Auxiliary Support Schemes	Care & Maintenance Angolan refugees	45.000	1.500.000 / 7,5%	Care & Maintenance Angolan refugees	40.000	2.800.000 / 8%
	Non-food items distribution		900.000 / 4,5%			
	Basic infrastructure rehabilitation (support to resettlement of IDPs)	120.000	1.300.000 / 6,5%	Repatriation DRC refugees	120.0000 (based on 6 persons per family)	1.400.000 / 4%
Sub-total ASS			3.700.000 (18,5%)	Sub-total ASS		4.200.000 (12%)
Reserve			2.000.000 (10%)	Reserve		2.690.000 (7,69%)
<b>Total GP 2000</b>			<b>20.000.000</b>	<b>Total GP 2001</b>		<b>35.000.000</b>

**Table 8 – Budget Analysis GP 2000/2001 (Cost per month per Beneficiary)**

Global Plan 2000						
ECHO Partner	Contract Number	Duration in Months	Contract Amount in thousand EURO	Number of Beneficiaries	Project costs per months in thousand EURO	Costs per month per Benef. In EURO
<b>Public Health Care</b>						
ALISEI	ECHO/ZAR/210/2000/01031	7	750	1.500.000	107,14	0,07
CAFOD UK	ECHO/ZAR/210/2000/01023	2	250	20.000	125,00	6,25
COOPI	ECHO/ZAR/210/2000/01005	6	575	126.837	95,83	0,76
FOMETRO	ECHO/ZAR/210/2000/01032	6	400	275.000	66,67	0,24
Johanniter	ECHO/ZAR/210/2000/01020	6	240	119.072	40,00	0,34
Malteser	ECHO/ZAR/210/2000/01014	5	400	900.000	80,00	0,09
Malteser - DE	ECHO/ZAR/210/2000/01016	5	300	520.000	60,00	0,12
MEDAIR	ECHO/ZAR/210/2000/01003	7	800	N/I	114,29	
Médecins du Monde - France	ECHO/ZAR/210/2000/01011	6	200	207.000	33,33	0,16
MEMISA Belgique	ECHO/ZAR/210/2000/01006	6	600	2.500.000	100,00	0,04
MERLIN	ECHO/ZAR/210/2000/01010	8	645	425.694	80,63	0,19
MERLIN	ECHO/ZAR/210/2000/01022	7	400	358.833	57,14	0,16
MSF-B	ECHO/ZAR/210/2000/01007	3	330	11.500	110,00	9,57
MSF-BE	ECHO/ZAR/210/2000/01037	6	300	2.000.000	50,00	0,03
MSF-Belgique	ECHO/ZAR/210/2000/01015	6	550	*	91,67	
MSF-Belgique	ECHO/ZAR/210/2000/01027	3	380	80	126,67	
NOVIB/ASRAMES	ECHO/ZAR/210/2000/01029	4	500	3.500.000	125,00	0,04
UN - UNICEF - INT	ECHO/ZAR/210/2000/01035	3	40	N/AV	13,33	
<b>Food Security and Nutrition</b>						
ACF - France	ECHO/ZAR/210/2000/01028	6	600	9.100	100,00	10,99
ACF	ECHO/ZAR/210/2000/01012	9	430	5.700	47,78	75,44
AVSI	ECHO/ZAR/210/2000/01013	7	355	110.000	50,71	0,46
CARITAS Secours International	ECHO/ZAR/210/2000/01001	6	500	3.600	83,33	23,15
CARITAS-Espagne	ECHO/ZAR/210/2000/01017	5	400	54.250	80,00	1,47
CICR	ECHO/ZAR/210/2000/01024	6	2000	500.000	333,33	0,67
COOPI	ECHO/ZAR/210/2000/01036	8	1000	20.000	125,00	6,25
MSF-BE	ECHO/ZAR/210/2000/01033	3	300	450	100,00	222,22
SOLIDARITES	ECHO/ZAR/210/2000/01026	6	500	115.390	83,33	0,72
UN - WFP - PAM	ECHO/ZAR/210/2000/01038	4	1500	80.000	375,00	4,69
<b>Water Sanitation</b>						
MSF-H	ECHO/ZAR/210/2000/01030	8	260	120.000	32,50	0,27
OXFAM GB	ECHO/ZAR/210/2000/01039	3	440	107.646	146,67	1,36
OXFAM-GB	ECHO/ZAR/210/2000/01019	6	330	200.000	55,00	0,28
Oxfam-UK	ECHO/ZAR/210/2000/01008	6	300	44.986	50,00	1,11
OXFAM-UK	ECHO/ZAR/210/2000/01018	6	420	107.500	70,00	0,65
<b>Auxiliary Support Schemes (Food Security oriented Projects)</b>						
CAFOD	ECHO/ZAR/210/2000/01034	3	200	20.000	66,67	3,33
German Agro Action	ECHO/ZAR/210/2000/01004	7	850	575.000	121,43	0,21
Save The Children	ECHO/ZAR/210/2000/01009	6	500	221.200	83,33	0,38
German Agro Action	ECHO/ZAR/210/2000/01002	8	1150	35.550	143,75	4,04

Global Plan 2001						
ECHO Partner	Contract Number	Duration in Months	Contract Amount in thousand EURO	Number of Beneficiaries	Project costs per months in thousand EURO	Costs per month per Benef. in EURO
<b>Public Health Care</b>						
Alisei	ECHO/COD/210/2001/01030	N/I	N/I	N/I		
AMI-France	ECHO/COD/210/2001/01021	7	360	29.000	51,43	1,77
COOPI	ECHO/COD/210/2001/01005	7	420	136.837	60,00	0,44
Johanniter	ECHO/COD/210/2001/01027	7	475	369.000	67,86	0,18
Malteser - DE	ECHO/COD/210/2001/01012	12	545	250.000	45,42	0,18
Malteser-DE	ECHO/COD/210/2001/01015	11	1200	800.000	109,09	0,14
MEDAIR	ECHO/COD/210/2001/01006	11	1385	1.300.000	125,91	0,10
MEMISA	ECHO/COD/210/2001/01011	11	1000	1.402.500	90,91	0,06
Merlin	ECHO/COD/210/2001/01014	10	715	800.000	71,50	0,09
MSF-BE	ECHO/COD/210/2001/01018	N/I	N/I	160.000		
MSF-BE	ECHO/COD/210/2001/01019	N/I	N/I	292.000		
MSF-BE	ECHO/COD/210/2001/01028	N/I	N/I	N/I		
MSF-Belgique	ECHO/COD/210/2001/01002	12	750	N/I	62,50	
MSF-ES	ECHO/COD/210/2001/01023	3	230	45.000	76,67	1,70
MSF-France	ECHO/COD/210/2001/01026	2	155	78.000	77,50	0,99
NOVIB	ECHO/COD/210/2001/01010	9	1200	3.510.000	133,33	0,04
PSF	ECHO/COD/210/2001/01016	9	465	300.000	51,67	0,17
<b>Food Security and Nutrition</b>						
ACF	ECHO/COD/210/2001/01025	6	670	16.230	111,67	6,88
CARITAS Espagne	ECHO/COD/210/2001/01013	12	1000	69.000	83,33	1,21
Merlin	ECHO/COD/210/2001/01001	3	210	7.800	70,00	8,97
MSF-BE	ECHO/COD/210/2001/01017	6	350	900	58,33	64,81
ICRC-CH	ECHO/COD/210/2001/01007	N/I	2000	N/I		
Solidarites	ECHO/COD/210/2001/01029	N/I	N/I	N/I		
UN-WFP-PAM	ECHO/COD/210/2001/01020	6	4500	100.000	750,00	7,50
World Vision	ECHO/COD/210/2001/01024	6	250	8.800	41,67	4,73
<b>Auxiliary Support Schemes (Food Security oriented Projects)</b>						
German Agro Action	ECHO/COD/210/2001/01004	10	800	66.250	80,00	1,21
German Agro Action	ECHO/COD/210/2001/01008	12	1200	170.000	100,00	0,59
Save the Children	ECHO/COD/210/2001/01009	12	700	237.415	58,33	2,95
UN-UNHCR-BE	ECHO/COD/210/2001/01003	12	3750	60.000	312,50	5,21
<b>Water Sanitation</b>						
Oxfam	ECHO/COD/210/2001/01022	6	655	250.932	109,17	0,44

**KEY:**

N/I NOT INDICATED

N/AV NOT AVAILABLE

\* SEVERAL TENS OF THOUSANDS DEPENDING ON THE SCOPE OF THE EPIDEMICS.

*Remark: The information on the numbers of beneficiaries is taken from the "Fiche d'Operation" available at the time of evaluation. These figures often appear to be poorly assessed and imprecise (sometimes population in area covered, sometimes real final beneficiaries, etc.). Furthermore, some of the ECHO projects are co-financed by other donors and obviously the project approaches are different. This makes it difficult to compare the unit costs in each sector (e.g. cost per beneficiary per months).*

**Table 9 – Budget Analysis GP2000 / 2001 (Budget by Line)**

Global Plan 2000										
NGO	Sector / Contract Number	Expa-riate Staff %	Local Staff %	Items & Services %	Inter-national Transp ort %	Local Transp ort %	Auxi-liary Ex-pense s %	Ad-minis-tration %	Re-serve %	Final Amount (thou-sand EURO)
<b>Public Health Care</b>										
ALISEI	ECHO/ZAR/210/2000/01031	19,56	13,15	24,67	6,40	17,02	13,24	5,97	0,00	750
CAFOD UK	ECHO/ZAR/210/2000/01023	0,00	3,12	46,07	0,00	39,07	0,91	6,20	4,64	250
COOPI	ECHO/ZAR/210/2000/01005	18,26	15,76	40,54	5,57	8,45	6,21	6,21	0,75	575
FOMETRO	ECHO/ZAR/210/2000/01032	6,75	9,60	47,50	12,50	8,15	15,50	0,00	0,00	400
Johanniter	ECHO/ZAR/210/2000/01020	11,25	13,88	34,24	0,00	10,85	18,27	6,17	5,35	240
Malteser	ECHO/ZAR/210/2000/01014	27,00	6,93	36,79	0,45	12,28	10,22	6,34	0,00	400
Malteser - DE	ECHO/ZAR/210/2000/01016	22,50	8,20	42,30	0,00	7,67	12,92	6,42	0,00	300
MEDAIR	ECHO/ZAR/210/2000/01003	10,13	6,30	45,86	17,31	8,40	4,78	5,85	1,38	800
Médecins du Monde - France	ECHO/ZAR/210/2000/01011	18,00	18,45	22,50	6,51	11,75	11,72	6,23	4,85	200
MEMISA Belgique	ECHO/ZAR/210/2000/01006	3,00	0,55	69,80	11,60	2,62	0,58	5,79	6,07	600
MERLIN	ECHO/ZAR/210/2000/01010	22,33	7,04	47,25	0,00	6,70	10,01	6,06	0,61	645
MERLIN	ECHO/ZAR/210/2000/01022	15,75	6,39	40,67	6,25	10,33	11,70	6,17	2,75	400
MSF-B	ECHO/ZAR/210/2000/01007	6,82	7,44	36,36	22,24	2,21	1,70	5,29	17,94	330
MSF-BE	ECHO/ZAR/210/2000/01037	27,00	18,05	42,76	0,00	5,78	0,00	6,42	0,00	300
MSF-Belgique	ECHO/ZAR/210/2000/01015	7,36	14,07	44,19	10,22	12,99	3,61	6,09	1,46	550
MSF-Belgique	ECHO/ZAR/210/2000/01027	6,39	8,21	53,51	7,24	12,86	2,53	6,16	3,08	380
NOVIB/ASRAMES	ECHO/ZAR/210/2000/01029	0,90	0,00	81,07	5,58	0,00	12,45	0,00	0,00	500
UN - UNICEF - INT	ECHO/ZAR/210/2000/01035	45,00	3,00	0,00	0,00	21,75	23,71	6,54	0,00	40
<b>Average GP 2000</b>		<b>14,89</b>	<b>8,90</b>	<b>42,00</b>	<b>6,21</b>	<b>11,05</b>	<b>8,89</b>	<b>5,44</b>	<b>2,71</b>	<b>7660</b>
<b>Food Security and Nutrition</b>										
ACF - France	ECHO/ZAR/210/2000/01028	13,50	22,17	29,55	8,63	10,31	9,53	6,12	0,19	600
Action Contre La Faim	ECHO/ZAR/210/2000/01012	21,98	13,56	25,17	3,53	10,33	6,95	5,53	12,95	430
AVSI	ECHO/ZAR/210/2000/01013	12,25	15,18	43,00	0,00	9,52	11,12	6,20	2,72	355
CARITAS Secours International	ECHO/ZAR/210/2000/01001	10,80	4,02	72,78	0,00	3,72	2,11	6,21	0,36	500
CARITAS-Espagne	ECHO/ZAR/210/2000/01017	5,63	18,18	67,65	0,00	0,00	0,56	6,23	1,76	400
CICR	ECHO/ZAR/210/2000/01024	12,15	5,40	42,40	0,00	29,88	0,77	4,75	4,65	2000
COOPI	ECHO/ZAR/210/2000/01036	13,95	25,68	30,78	2,75	9,22	9,07	5,57	2,98	1000
MSF-BE	ECHO/ZAR/210/2000/01033	9,00	9,70	30,18	26,28	14,83	2,96	6,38	0,67	300

<b>Global Plan 2000</b>										
NGO	Sector / Contract Number	Expatriate Staff %	Local Staff %	Items & Services %	International Transport %	Local Transport %	Auxiliary Expenses %	Administration %	Reserve %	Final Amount (thousand EURO)
SOLIDARITES	ECHO/ZAR/210/2000/01026	12,90	18,77	33,92	1,00	17,38	7,25	6,07	2,71	500
UN - WFP - PAM	ECHO/ZAR/210/2000/01038	3,60	1,53	23,17	16,58	42,55	12,55	0,00	0,02	1500
<b>Average GP 2000</b>		<b>11,58</b>	<b>13,42</b>	<b>39,86</b>	<b>5,88</b>	<b>14,77</b>	<b>6,29</b>	<b>5,31</b>	<b>2,90</b>	<b>7585</b>
<b>Water and Sanitation</b>										
MSF-H	ECHO/ZAR/210/2000/01030	16,15	17,77	25,38	0,00	8,62	17,08	5,91	9,09	260
OXFAM GB	ECHO/ZAR/210/2000/01039	3,58	14,53	40,80	0,00	17,50	23,58	0,00	0,00	440
OXFAM-GB	ECHO/ZAR/210/2000/01019	5,80	13,91	39,26	0,00	21,40	19,64	0,00	0,00	330
Oxfam-UK	ECHO/ZAR/210/2000/01008	6,38	15,36	45,25	0,00	8,69	12,13	6,04	6,17	300
OXFAM-UK	ECHO/ZAR/210/2000/01018	6,16	15,13	45,34	0,83	10,48	13,25	6,17	2,64	420
<b>Average GP 2000</b>		<b>7,61</b>	<b>15,34</b>	<b>39,2</b>	<b>0,17</b>	<b>13,34</b>	<b>17,14</b>	<b>3,62</b>	<b>3,58</b>	<b>1750</b>
<b>Auxiliary Support Schemes (Food Security oriented Projects)</b>										
CAFOD	ECHO/ZAR/210/2000/01034	0,00	0,00	93,12	0,00	0,00	0,00	6,52	0,36	200
German Agro Action	ECHO/ZAR/210/2000/01004	6,88	5,15	59,56	0,00	13,94	4,26	5,64	4,56	850
Save The Children	ECHO/ZAR/210/2000/01009	4,05	10,56	61,69	0,00	4,91	11,49	6,16	1,14	500
German Agro Action	ECHO/ZAR/210/2000/01002	8,35	6,41	61,15	0,00	7,18	6,62	5,34	4,95	1150
<b>Average GP 2000</b>		<b>4,82</b>	<b>5,53</b>	<b>68,88</b>	<b>0,00</b>	<b>6,51</b>	<b>5,59</b>	<b>5,92</b>	<b>2,75</b>	<b>2700</b>
<b>Overall Average GP 2000</b>		<b>9,72</b>	<b>10,8</b>	<b>47,49</b>	<b>3,07</b>	<b>11,42</b>	<b>9,48</b>	<b>5,07</b>	<b>2,99</b>	

Global Plan 2001										
NGO	Sector / Contract Number	Expatriate Staff %	Local Staff %	Items & Services %	International Transport %	Local Transport %	Auxiliary Expenses %	Administration %	Reserve %	Final Amount (thousand EURO)
<b>Public Health Care</b>										
Alisei	ECHO/COD/210/2001/01030									
AMI-France	ECHO/COD/210/2001/01021	27,08	13,78	24,14	0,50	10,71	13,47	6,11	4,21	360
COOPI	ECHO/COD/210/2001/01005	20,71	7,17	33,90	4,29	12,30	9,48	5,95	6,20	420
Johanniter	ECHO/COD/210/2001/01027	13,26	12,88	39,64	0,00	14,57	11,28	6,13	2,24	475
Malteser - DE	ECHO/COD/210/2001/01012	23,12	11,56	36,83	0,00	8,59	12,63	6,11	1,16	545
Malteser-DE	ECHO/COD/210/2001/01015	19,31	11,07	43,41	0,87	9,09	7,30	5,35	3,61	1200
MEDAIR	ECHO/COD/210/2001/01006	16,68	9,49	44,76	6,35	9,14	6,48	5,26	1,84	1385
MEMISA	ECHO/COD/210/2001/01011	3,30	0,61	57,50	9,02	7,97	9,12	5,38	7,11	1000
Merlin	ECHO/COD/210/2001/01014	18,88	10,87	36,65	5,18	9,29	12,28	5,96	0,89	715
MSF-BE	ECHO/COD/210/2001/01028									
MSF-BE	ECHO/COD/210/2001/01019									
MSF-BE	ECHO/COD/210/2001/01018									
MSF-BE	ECHO/COD/210/2001/01002	14,40	14,48	35,61	12,04	11,60	5,30	5,94	0,63	750
MSF-ES	ECHO/COD/210/2001/01023	17,61	3,00	32,69	19,58	12,61	4,19	6,26	4,05	230
MSF-France	ECHO/COD/210/2001/01026	11,61	5,42	52,61	9,60	11,74	0,00	6,37	5,65	155
NOVIB	ECHO/COD/210/2001/01010	3,38	0,00	75,00	10,50	0,00	5,61	5,50	0,01	1200
PSF	ECHO/COD/210/2001/01016	17,42	15,77	26,75	4,30	13,96	10,67	5,98	5,15	465
<b>Average 2001</b>		<b>15,91</b>	<b>8,93</b>	<b>41,50</b>	<b>6,33</b>	<b>10,12</b>	<b>8,29</b>	<b>5,87</b>	<b>3,06</b>	<b>8900</b>
<b>Food Security and Nutrition</b>										
ACF	ECHO/COD/210/2001/01025	11,42	19,17	33,65	8,00	10,35	8,99	5,93	2,50	670
CARITAS Espagne	ECHO/COD/210/2001/01013	5,40	14,84	70,94	0,00	0,00	0,65	5,59	2,57	1000
ICRC-CH	ECHO/COD/210/2001/01007									2000
Merlin	ECHO/COD/210/2001/01001	12,86	16,40	40,41	3,14	13,83	2,89	6,27	4,20	210
MSF-BE	ECHO/COD/210/2001/01017	14,14	17,70	32,03	12,60	9,86	1,82	6,02	5,84	350
Solidarites	ECHO/COD/210/2001/01029									
UN-WFP-PAM	ECHO/COD/210/2001/01020	2,87	1,38	35,89	11,54	36,86	11,43	0,00	0,04	4500
World Vision	ECHO/COD/210/2001/01024	18,00	22,54	18,56	3,96	18,03	12,44	6,48	0,00	250
<b>Average 2001</b>		<b>10,78</b>	<b>15,34</b>	<b>38,58</b>	<b>6,54</b>	<b>14,82</b>	<b>6,37</b>	<b>5,05</b>	<b>2,52</b>	<b>8980</b>
<b>Auxiliary Support Schemes (Food Security oriented Projects)</b>										
German Agro	ECHO/COD/210/	9,00	12,95	46,16	0,00	19,30	4,52	5,39	2,68	1200

Global Plan 2001										
NGO	Sector / Contract Number	Expatriate Staff %	Local Staff %	Items & Services %	International Transport %	Local Transport %	Auxiliary Expenses %	Administration %	Reserve %	Final Amount (thousand EURO)
Action	2001/01008									
Save the Children	ECHO/COD/210/2001/01009	5,79	14,98	51,05	0,00	7,30	11,36	5,83	3,69	700
German Agro Action	ECHO/COD/210/2001/01004	16,88	19,31	16,63	0,00	24,09	14,83	5,80	2,47	800
UN-UNHCR-BE	ECHO/COD/210/2001/01003	7,2	1,20	79,60	0,00	6,02	2,45	3,53	0,00	3750
	<b>Average 2001</b>	<b>9,72</b>	<b>12,11</b>	<b>48,36</b>	<b>0,00</b>	<b>14,18</b>	<b>8,29</b>	<b>5,14</b>	<b>2,21</b>	<b>6450</b>
Water Sanitation										
Oxfam	ECHO/COD/210/2001/01022	<b>8,18</b>	<b>15,31</b>	<b>30,01</b>	<b>0,00</b>	<b>18,52</b>	<b>19,37</b>	<b>5,94</b>	<b>2,66</b>	<b>655</b>
	<b>Overall Average 2001</b>	<b><u>11,15</u></b>	<b><u>12,92</u></b>	<b><u>39,61</u></b>	<b><u>3,22</u></b>	<b><u>14,41</u></b>	<b><u>10,58</u></b>	<b><u>5,5</u></b>	<b><u>2,61</u></b>	

*Remark: Figures based on available budget breakdowns at the time of evaluation. Figures have to be interpreted with utmost care since some of the ECHO partners receive co-financing (proper funds or other donors) and project approaches are often not comparable.*



**Table 10 – ECHO reaction time on requests**

<b>GP 2000</b>					
<b>NGO</b>	<b>Contract Number</b>	<b>Duration (in months)</b>	<b>Date of Request</b>	<b>Start of Operation</b>	<b>Difference (in weeks)</b>
<b>Auxiliary Support Schemes (Food Security oriented Projects)</b>					
CAFOD	ECHO/ZAR/210/2000/01034	3	12.12.00	15.12.00	0,4
German Agro Action	ECHO/ZAR/210/2000/01004	7	31.05.00	01.06.00	0,1
Save The Children	ECHO/ZAR/210/2000/01009	6	22.06.00	01.07.00	1,3
German Agro Action	ECHO/ZAR/210/2000/01002	8	09.03.00	01.05.00	7,6
<b>ECHO Functioning</b>					
Delegation Rwanda	ECHO/ZAR/210/2000/01021	10		01.12.00	
Delegation Zaire	ECHO/ZAR/210/2000/01025	7		01.12.00	
<b>Food Security and Nutrition</b>					
ACF – France	ECHO/ZAR/210/2000/01028	6	15.09.00	01.10.00	2,3
Action Contre La Faim	ECHO/ZAR/210/2000/01012	9	27.03.00	01.06.00	9,4
AVSI	ECHO/ZAR/210/2000/01013	7	06.01.00	01.07.00	25,3
CARITAS Secours International	ECHO/ZAR/210/2000/01001	6	11.04.00	15.05.00	4,9
CARITAS-Espagne	ECHO/ZAR/210/2000/01017	5	08.06.00	01.08.00	7,7
CICR	ECHO/ZAR/210/2000/01024	6	31.03.00	01.04.00	0,1
COOPI	ECHO/ZAR/210/2000/01036	8	21.11.00	01.11.00	-2,9
MSF-BE	ECHO/ZAR/210/2000/01033	3	13.10.00	16.10.00	0,4
SOLIDARITES	ECHO/ZAR/210/2000/01026	6	24.10.00	01.12.00	5,4
UN - WFP - PAM	ECHO/ZAR/210/2000/01038	4	18.12.00	01.01.01	2,0
<b>Public Health Care</b>					
ALISEI	ECHO/ZAR/210/2000/01031	7	16.10.00	01.11.00	2,3
CAFOD UK	ECHO/ZAR/210/2000/01023	2	06.09.00	01.12.00	12,3
COOPI	ECHO/ZAR/210/2000/01005	6	04.02.00	01.06.00	16,9
FOMETRO	ECHO/ZAR/210/2000/01032	6	11.09.00	01.10.00	2,9
Johanniter	ECHO/ZAR/210/2000/01020	6	06.07.00	01.08.00	3,7
Malteser	ECHO/ZAR/210/2000/01014	5	06.06.00	01.08.00	8,0
Malteser - DE	ECHO/ZAR/210/2000/01016	5	27.07.00	01.08.00	0,7
MEDAIR	ECHO/ZAR/210/2000/01003	7	15.05.00	01.06.00	2,4
Médecins du Monde - France	ECHO/ZAR/210/2000/01011	6	11.05.00	01.08.00	11,7
MEMISA Belgique	ECHO/ZAR/210/2000/01006	6	03.03.00	23.06.00	16,0
MERLIN	ECHO/ZAR/210/2000/01010	8	18.04.00	01.05.00	1,9
MERLIN	ECHO/ZAR/210/2000/01022	7	17.08.00	01.12.00	15,1
MSF-B	ECHO/ZAR/210/2000/01007	3	14.06.00	14.06.00	0,0
MSF-BE	ECHO/ZAR/210/2000/01037	6	06:07:00	01.08.00	3,7
MSF-Belgique	ECHO/ZAR/210/2000/01015	6	06.06.00	01.07.00	3,6
MSF-Belgique	ECHO/ZAR/210/2000/01027	3	28.09.00	01.10.00	0,4
NOVIB/ASRAMES	ECHO/ZAR/210/2000/01029	4	03.11.00	16.09.00	-6,9
UN-UNICEF-INT	ECHO/ZAR/210/2000/01035	3	05.01.01	01.03.01	7,9
<b>Water Sanitation</b>					
MSF-H	ECHO/ZAR/210/2000/01030	8	25.08.00	01.09.00	1,0
OXFAM GB	ECHO/ZAR/210/2000/01039	3	28.11.00	01.01.01	4,9
OXFAM-GB	ECHO/ZAR/210/2000/01019	6	23.03.00	01.05.00	5,6
Oxfam-UK	ECHO/ZAR/210/2000/01008	7	11.02.00	01.05.00	11,4
OXFAM-UK	ECHO/ZAR/210/2000/01018	6	29.05.00	16.06.00	2,6

GP 2001					
NGO	Contract Number	Duration (in months)	Date of Request	Start of Operation	Difference (in weeks)
<b>Auxiliary Support Schemes (Food Security oriented Projects)</b>					
German Agro Action	ECHO/COD/210/2001/01004	10	01.02.01	01.03.01	4,0
German Agro Action	ECHO/COD/210/2001/01008	12	28.12.00	01.01.01	0,6
Save the Children	ECHO/COD/210/2001/01009	12	04.01.01	01.01.01	-0,4
UN- UNHCR – BE	ECHO/COD/210/2001/01003	12	31.01.01	01.01.01	-4,3
<b>Food Security and Nutrition</b>					
ACF	ECHO/COD/210/2001/01025	6	04.05.01		
CARITAS Espagne	ECHO/COD/210/2001/01013	12	15.11.00	01.01.01	6,7
ICRC - CH	ECHO/COD/210/2001/01007	0	22.12.00		
Merlin	ECHO/COD/210/2001/01001	3	30.01.01	01.03.01	4,3
MSF-BE	ECHO/COD/210/2001/01017	6	26.02.01	15.02.01	-1,6
Solidarites	ECHO/COD/210/2001/01029				
UN-WFP-PAM	ECHO/COD/210/2001/01020	6	12.04.01	01.09.01	20,3
World Vision	ECHO/COD/210/2001/01024	6	29.05.01	01.07.01	4,7
<b>Public Health Care</b>					
Alisei	ECHO/COD/210/2001/01030		20.06.01		
AMI-France	ECHO/COD/210/2001/01021	7	27.04.01	01.06.01	5,0
COOPI	ECHO/COD/210/2001/01005	7	30.01.01	01.02.01	0,3
Johanniter	ECHO/COD/210/2001/01027	7	05.06.01	01.07.01	3,7
Malteser - DE	ECHO/COD/210/2001/01012	12	28.12.00	01.01.01	0,6
Malteser-DE	ECHO/COD/210/2001/01015	11	19.02.01	01.02.01	-2,6
MEDAIR	ECHO/COD/210/2001/01006	11	30.01.01	01.02.01	0,3
MEMISA	ECHO/COD/210/2001/01011	11	20.12.00	01.02.01	6,1
Merlin	ECHO/COD/210/2001/01014	10	19.02.01	01.01.01	-7,0
MSF-BE	ECHO/COD/210/2001/01018	0			
MSF-BE	ECHO/COD/210/2001/01019	0			
MSF-BE	ECHO/COD/210/2001/01028				
MSF-Belgique	ECHO/COD/210/2001/01002	12	29.12.00	01.01.01	0,4
MSF-ES	ECHO/COD/210/2001/01023	3	19.04.01	01.05.01	1,7
MSF-France	ECHO/COD/210/2001/01026	2	07.06.01	01.07.01	3,4
NOVIB	ECHO/COD/210/2001/01010	9	10.01.01	01.03.01	7,1
PSF	ECHO/COD/210/2001/01016	9	13.03.01	01.05.01	7,0
<b>Water Sanitation</b>					
Oxfam	ECHO/COD/210/2001/01022	6	20.04.01	01.06.01	6,0

Remark:  
ECHO.

Figures computed from data are contained in the documentation (fichops) of

Table 11 – Cost-Effectiveness Analysis/Model (Health Sector)

NGO	Province	# of ZS	theoric population covered	# CS covered 31/12	# CSR covered 31/12	# HGR covered 31/12	total # of curative cons. per month (CS)	annual Utilisation Rate	average NC /day /Health Centre (CS+CRS)	Reference period	average# inhabitant per CS /CSR
<b>co-financed projects</b>											
ASRAMES	Nord-Kivu	19	3.528.498	242	19	17	113.188	0,38	14	J ANOI - MARS OI	13.519
MEDAIR	P. Orientale	19	2.550.264	225	31	21	55.988	0,26	7	J ANOI	9.962
MERLIN	Maniema	3	450.324	52	7	2	23.892	0,64	13	AVRLOI - J UINOI	7.633
<b>not co-financed projects</b>											
MALTESER	Sud-Kivu	2	498.067	43	10	1	10.668	0,26	7	J ANOI - MARS OI	9.397
ALISEI	Katanga	5	824.063	17	0	5	12.333	0,18	24	AVRLOI - J UINOI	48.474
MALTESER	P. Orientale	6	1.393.936	119	10	6	29.680	0,26	8	JAN- J UINOI	10.806
FOMETRO	Maniema	3	571.259	49	9	3	18.676	0,39	11	MARS OI J UINOI	9.849
	<b>TOTAL</b>	<b>57</b>	<b>9.816.411</b>	<b>747</b>	<b>86</b>	<b>55</b>	<b>264.424</b>	<b>0,32</b>	<b>11</b>		
NGO	Province	# months covered by present budget	Present budget (€)	average monthly budget (€)	annual budget / inhab.in €	% of budget allocated to staff	annual staff budget / inhab. in €	% of budget allocated to medicines	annual medical budget / inhab. in €	average budget / NC (€)	average budget per CS/CSR per year (€)
<b>co-financed projects</b>											
ASRAMES	Nord-Kivu	9	1.200.000	133.333	0,45	3%	0,01	75%	0,34	1,18	6130
MEDAIR	P. Orientale	11	1.385.000	125.909	0,59	26%	0,15	36%	0,21	2,25	5902
MERLIN	Maniema	10	715.000	71.500	1,91	30%	0,57	36%	0,69	2,99	14542
<b>not co-financed projects</b>											
MALTESER	Sud-Kivu	12	545.000	45.417	1,09	34%	0,37	37%	0,40	4,26	10283
ALISEI	Katanga	8	750.000	93.750	1,37		-		-	7,60	66176
MALTESER	P. Orientale	11	1.200.000	109.091	0,94	30%	0,28	41%	0,39	3,68	10148
FOMETRO	Maniema	6	400.000	66.667	1,40	17%	0,24	46%	0,64	3,57	13793
	<b>Average</b>			<b>92.238</b>	<b>1,11</b>		<b>0,23</b>		<b>0,38</b>	<b>3,65</b>	<b>18.139</b>

Remark: \_\_\_\_\_  
the Health sector report.

The colours show the extremes (red=maximum; blue=minimum) – For detailed analysis and interpretation please see

Table 12 – Performance Analysis/Model (Drug Supply System)

**General Performance of Supply Systems of PHC Drugs**

		ALISEI	ASRAM	FOMET	MALTE	MALTE	MEDAI	MEDAI	MEMIS	MERLIN	MSF-B	MSF-B	-
		ES	ES	RO	SER	SER	R	R	A		GB	KIS	Average
			ECHO project		Ariwara	Bukavu	Bunia	Isiro	(CDI only)		Gbadolite	Kisangani	-
	contribution [%]												
<u>QC/QA aspects</u>	35 %	0	0	31,6	43,3	21,1	0	0	60,0	11,9	0	43,3	19,2
<u>Rational use of drugs</u>	45 %	90,3	47,7	17,7	100	70,8	100	100	82,8	67,3	27,3	65,1	69,9
<u>Risk of losses due to theft or embezzlement</u>	20 %	94,8	17,5	21,7	100	72,5	100	100	100	76,9	20,7	20,7	65,9
<b>% of scores</b>					80,2	53,7	65,0	65,0	78,3	49,8		48,6	51,4
	above average +/- average												
	below average	25,0	23,4								16,4		

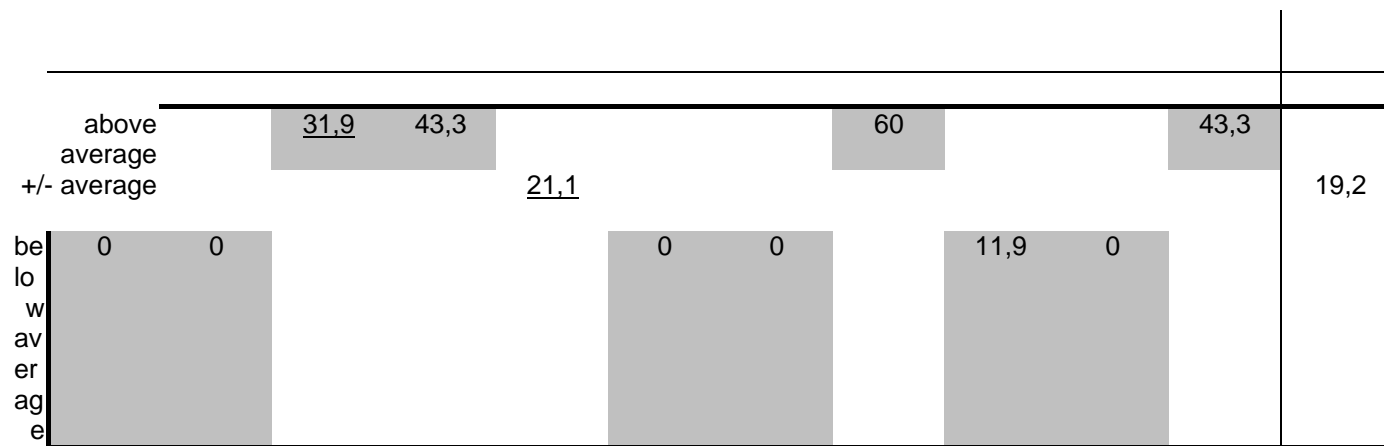
n.a. is valued at the average of available information

**Quality control and assurance**

		ALISEI	ASRAM	FOMET	MALTE	MALTE	MEDAI	MEDAI	MEMIS	MERLIN	MSF-B	MSF-B	-
			ES	RO	SER	SER	R	R	A				Average
			ECHO project		Ariwara	Bukavu	Bunia	Isiro	(CDI only)		Gbabolite	Kisangani	-
	contribution [% ]												
<u>Purchase</u> applying knowledge of QC/AQ (GMP, product license, batch certificate)	40 %	0	0	n.a.	0	0	0	0	n.a.	0	0	0	0,0
<u>Supply</u> using cool systems for sensitive goods (Ergo-metrine inj; Oxytocine inj)	20 %	0	0	n.a.	20	n.a.	0	0	20	0	0	20	8,6
<u>Central store</u> using cool systems for sensitive goods (Ergo.inj; Oxyto.inj)	20 %	0	0	20	20	n.a.	0	0	20	n.a.	0	20	8,6
<u>Retail store</u> using cool systems for sensitive	20 %	0	0	n.a.	n.a.	n.a.	0	0	20	0	0	n.a.	3,3

goods (Ergo.inj;  
Oxyto.inj)

**% of  
scores**



n.a. is valued at the average of available information

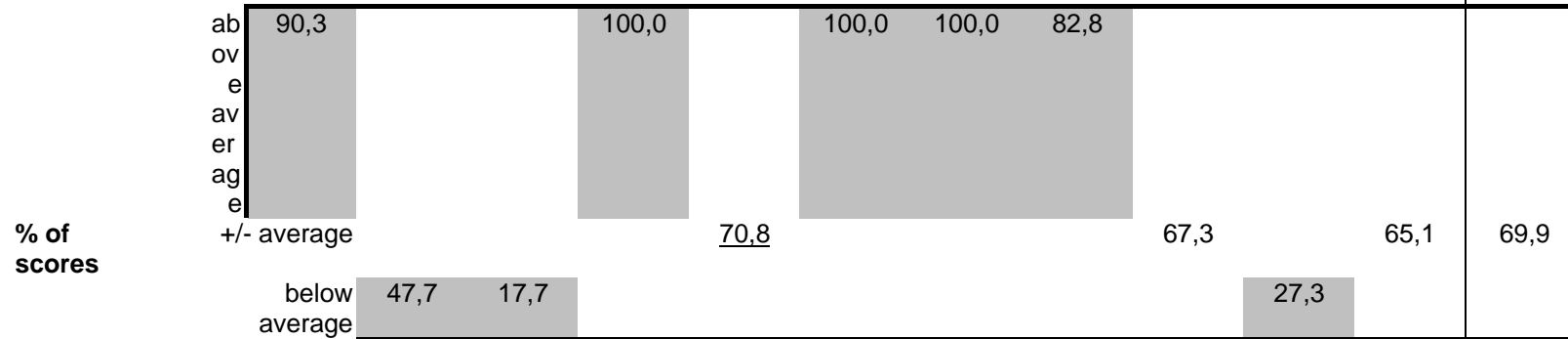
Underlined results refer to n.a. in the majority of basic scores

Italic "% of score" *results* represent the minimal standard within the visited projects

**Rational use of drugs**

		ALISEI	ASRAM ES	FOMET RO	MALTE SER	MALTE SER	MEDAIR Bunia	MEDAIR Isiro	MEMIS A (CDI only)	MERLIN	MSF-B Gbadolite	MSF-B Kisangani	- Average -
	<b>contribution [%]</b>		ECHO project		Ariwara	Bukavu							
<u>Trainers/Supervisors trained</u>	20 %	20	20	20	20	n.a.	20	20	20	20	10	20	19,0
<u>Training material developed and/or distributed</u>	20 %	20	20	0	20	n.a.	20	20	n.a.	n.a.	20	20	17,5
<u>Infirmier/s at CS/CSR trained</u>	20 %	20	20	10	20	20	20	20	20	20	10	n.a.	18,0
<u>Regular supervision by the project/supply staff supervisor (as a rule not less than 10 times per year)</u>	20 %	n.a.	2	n.a.	20	n.a.	20	20	20	10	5	10	13,4
<u>Regular explanation of weaknesses (encountered during request procedure) within 1 month</u>	20 %	20	2	0	20	10	20	20	n.a.	10	5	10	10,7
		93,4	64	43,4	100	<u>79,9</u>	100	100	88,2	77,5	50	76	79,3

n.a. is valued at the average of available information  
 Underlined results refer to n.a. in the majority of basic scores



For evaluation of the performance, the minimal required performance (= 0%) is set at "40% of average scores" and the best result represents "100% of possible scores"

Reason: What could be performed without any intention is not "quality of performance" (is no Center of Excellence).

50% = 65,9

100% = 100,0

0% = 31,7





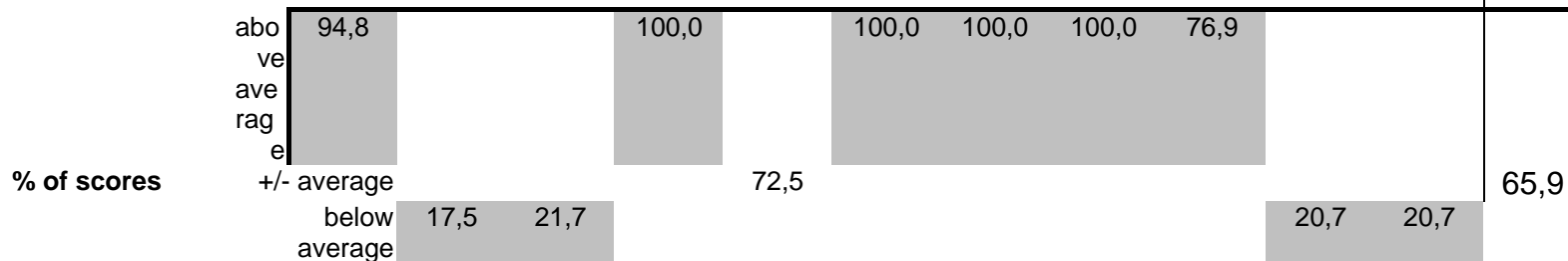
- at CS/CSR 35% thereof	n.a.	9,45	n.a.	12,25	12,25	12,25	12,25	12,25	12,25	12,25	n.a.	n.a.	11,9
	97,4	58,8	60,9	100,0	86,2	100,0	100,0	100,0	100,0	88,5	60,4	60,4	82,9

- (1) For validation of the applied procedures only three levels are used (realistic/certain/no effect)
- (2) The procedures in place contribute to prevention at 3 or 2 storage levels concerned at a certain degree (%)
- The multiplication of both figures results in the indicated figures. The **bold** figures represent the sub-total.

n.a. is valued at the average of available information

n.involv. is valued at 100% as this is the best the prevention at BCZS-level in the present times of "continuous urgency"

Underlined results refer to n.a. in the majority of basic scores



For evaluation of the performance, the minimal required performance (= 0%) is set "50% of possible scores"

Reason: What could be prevented without any intention is not "quality of prevention" (is no Center of Excellence).

50% = 75,0

100% = 100,0

0% = 50,0

Table 13 – Survey on Food Security and Nutrition Projects

Sector / Partner	Contract	Duration in months	Amount in thousand (s) EURO	Number of beneficiaries	Amount per month in thousand (s) EURO	Amount per beneficiary	Amount per month/ per beneficiary	Province/ Region	Remarks
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**Nutrition - (main component)**

**GP 2000**

ACF - France	ECHO/ZAR/210/2000/01028	6	600	9.100	100	65,93	10,99	S. Kivu	
Action Contre La Faim	ECHO/ZAR/210/2000/01012	9	430	5.700	48	75,44	8,38	West DRC - Kinshasa	
CARITAS-Espagne	ECHO/ZAR/210/2000/01017	5	400	54.250	80	7,37	1,47	S. Kivu	Combined N/F Co-financed
CARITAS Sec.Int.	ECHO/ZAR/210/2000/01001	6	500	3.600	83	138,89	23,15	Kinshasa	Combined N/F/W/NFI
SOLIDARITES	ECHO/ZAR/210/2000/01026	6	500	115.390	83	4,33	0,72	N. Kivu	Combined N/W
MSF-BE	ECHO/ZAR/210/2000/01033	3	300	450	100	<b>666,67</b>	<b>222,22</b>	Basankusu	
COOPI	ECHO/ZAR/210/2000/01036	8	1000	20.000	125	50,00	6,25	Ihuri	

Total **3730** **208.490** Average: **17,89**

**GP 2001**

ACF	ECHO/COD/210/2001/01025	6	670	16.230	112	41,28	6,88	S.Kivu II	
Merlin	ECHO/COD/210/2001/01001	3	210	7.800	70	26,92	8,97	Kalima Town	
CARITAS Espagne	ECHO/COD/210/2001/01013	12	1000	69.000	83	14,49	1,21	S. Kivu II	Combined N/F
MSF-BE	ECHO/COD/210/2001/01017	6	350	900	58	<b>388,89</b>	64,81	Basankusu II	
World Vision	ECHO/COD/210/2001/01024	6	250	8.800	42	28,41	4,73	Gr. N. Kivu	Combined N/PHC

Total **2480** **102.730** Average: **24,14**

**Food Security - (main component)**

**GP 2000**

German Agro Action	ECHO/ZAR/210/2000/01002	8	1150	35.550	144	<b>32,35</b>	4,04	Ituri	Combined Food Aid / NFI/F
German Agro Action	ECHO/ZAR/210/2000/01004	7	850	575.000	121	1,48	0,21	Nord Kivu	Combined F/R. co-financed USAID/BMZ
Save The Children	ECHO/ZAR/210/2000/01009	6	500	221.200	83	2,26	0,38	N./S. Kivu I	Combined F/R/NFI
AVSI	ECHO/ZAR/210/2000/01013	7	355	110.000	51	3,23	0,46	Uvira / S Kivu	Combined F/R/PHC
CAFOD	ECHO/ZAR/210/2000/01034	3	200	20.000	67	10,00	3,33	N. Kivu	F/NFI/R
Total			<b>3055</b>	<b>961.750</b>		<b>Average: 3,18</b>			

**GP 2001**

German Agro Action	ECHO/COD/210/2001/01004	10	800	66.250	80	<b>12,08</b>	1,21	Ituri II	
German Agro Action	ECHO/COD/210/2001/01008	12	1200	170.000	100	7,06	0,59	Nord Kivu II	Combined F/R co-financed USAID/BMZ/WFP
Save the Children	ECHO/COD/210/2001/01009	12	700	237.415	58	2,95	0,25	N./S. Kivu II	Combined F/R/NFI
Total			<b>2700</b>	<b>473.665</b>		<b>Average: 5,70</b>			

**Others - Food Aid/Assistance to IDPs & Refugees**

**GP 2000**

CICR	ECHO/ZAR/210/2000/01024	6	2000	500.000	333	4,00	0,67	Country wide	Combined Food Aid/NFI
UN - WFP - PAM	ECHO/ZAR/210/2000/01038	4	1500	80.000	375	18,75	4,69	West DRC	

**GP 2001**

UN-WFP-PAM	ECHO/COD/210/2001/01020	6	4500	100.000	750	45,00	7,50		
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**Components**

- F - Food Security
- NFI - Non-Food Items
- N - Nutritional Component
- W - Water & Sanitation
- PHC - Public Health Care
- R - Rehabilitation

Remark: Calculations are based on information available during the period of the evaluation. The definition by section (Nutrition; Food Security; Others) is based on the main activities within a project. Due to the varying project approaches and components included in the single projects, a simple comparison of projects and unit costs is difficult to undertake. This is also because some of the projects receive substantial co-financing from other donors.

**Annex 7 – Presentation of Explanations**

**Explanation 1 – Field Based LRRD Task Force**

<b>LRRD Task Force – Field Based in DR Congo</b>		
<b><i>Personnel</i></b>		<b>Remarks</b>
<b>Technical Assistant Humanitarian Aid Programmes</b>  Public Health Expert	<b>Technical Assistant Development Programmes</b>  Regional Development Expert	Very general definition of the team composition should provide understanding but requires precision.
<b><i>Assigned Tasks</i></b>		
<ul style="list-style-type: none"> <li>▪ Sector Coordination Public Health and Nutrition/ Food Security</li> <li>▪ Baseline Standardisation of project approaches ECHO</li> <li>▪ Interface Definition (LRRD)</li> <li>▪ Monitoring of humanitarian projects with focus on compatibility with standardised approaches</li> <li>▪ Documentation of experiences with standardisation</li> <li>▪ Coordination of LRRD related activities with other humanitarian donors</li> </ul>	<ul style="list-style-type: none"> <li>▪ Sector Coordination Rehabilitation Programmes (currently humanitarian funding)</li> <li>▪ Preparation of regional development strategies for selected areas / regions</li> <li>▪ Preparation of handing over processes</li> <li>▪ Monitoring of development programmes</li> <li>▪ Promotion of projects (EC internal and other donors)</li> <li>▪ Documentation of experiences with handing over processes</li> <li>▪ Coordination of LRRD activities with other development donors</li> </ul>	Precise TOR and job descriptions for the team members have to be worked out.

<b><u>Overall Goal</u></b>		
Successful promotion of standardisation of project approaches and interface design	Successful handing over processes implemented (EC internal /MS – Other Donors)	Objectives have to be properly defined.
<b><u>Funding</u></b>		
Possible funding by humanitarian budget	Possible funding by development budget	Depending on the EC administrative and contractual procedures.
<b><u>Coordination</u></b>		
Brussels: LRRD Steering Committee ECHO / DG-DEV / EuropeAid Local: EC Delegation Kinshasa / ECHO Regional Support Office		Proposition

## **Explanation 2 – Proposed Programming Schedule**

### **Proposed Programming Schedule**

The following list of recommended basic steps to prepare a GP, is not meant to provide a comprehensive procedural framework, but to indicate the necessity of having a strategy before starting a more technical planning exercise.

In addition, it includes the element that the partners are requested to endorse, structured operational planning documents. This operational planning should be based on needs assessments, including a properly worked out logical framework for each of their planned activities. The proposed steps are presented in chronological order and are the following:

- Preparation of a Strategy Paper by ECHO  
(Based on previous experience and the current situation in DRC)
- Information about the partners on the proposed ECHO country strategy and a request for the submission of their structured operation planning for the coming 12 months
- First conceptual GP draft (based on partners inputs and ECHO experience)
- Field mission exercise, including technical sector coordination meetings (used to discuss projects and to ameliorate GP conception by sector of intervention)
- Revision of the draft country programme (GP) based on the field mission results
- Presentation of the country strategy to the Humanitarian Assistance Committee
- Information on the partners (field level and headquarter level) and other parties involved in the decision-making, the strategies and the anticipated implementation procedures for the coming 12 months of operation. (this should be done with a “public version” of the GP, which needs to be prepared)

The currently applied timing of the planning process (Information of the partners in August; Field Mission in October; Decision in January of the following Year) is adequate and should be kept.



### Information Policy

The evaluation considers it important that the partners (field and headquarter) and other parties (donors, government, rebel movements) are well informed about the ECHO strategy, the operational priorities and the implementation procedures of the Global Plan. Therefore, we recommend preparing a “public version” adapted to the needs of these target groups. This version of the GP could be widely distributed and used also for PR/Visibility/Transparency related measures.

### *Further Advantages*

Given the situation where the ECHO partners follow the request for the preparation of well structured operational plans (including the provision of reliable figures on beneficiaries and the definition of realistic objectives), ECHO would be in the position to develop an adequate performance monitoring instrument, for the future Global Plan for DRC, including a proper cost-efficiency assessment scheme.

***Explanation 3 – Definition of Objectives – Core Sectors of Intervention***

Objectives GP 2000	Objectives GP 2001
<b>Public Health Care</b>	
<p>To ensure access to basic health facilities to approx. 87 Health Districts (out of 306) corresponding with approx. 14 million inhabitants, who are covered at +- 25% (equivalent to 2.6 million new medical contacts/9 months). To provide essential drugs and medical supplies, training in rationalisation of drugs, epidemic surveillance, support to centralised drug management systems and revolving drug systems. The programme is concentrating mainly on the provinces of Equateur, Orientale, Kasai, Kivu, Katanga, Maniema, Bas-Congo in selective health zones. Selection criteria for the health districts are, the presence of IDPs, access and security, deficient health facilities due to lack of drugs and medical supplies.</p> <p>To establish surveillance and epidemiological monitoring nationwide and the continuation of the rapid reaction teams to provide initial response to medical emergencies.</p>	<p>To reduce mortality rates from common pathologies among the population of some 102 Health Districts, i.e. an estimated 15 million people, by improving access to basic healthcare facilities through the provision of essential drugs and medical supplies, support to centralised drug procurement and decentralised cost recovery systems, training in rational drug management, epidemiological surveillance &amp; reporting. The programme will focus on Equateur, Ituri &amp; Orientale, E. Kasai, Kivus, Katanga, and Maniema.</p> <p>To contain mortality caused by epidemics, war wounds and exposure, by supporting a nationwide surveillance and emergency medical and non-medical capacity for rapid intervention.</p>
<b><i>Food Security and Nutrition</i></b>	
<p>To contribute to the reduction of acute global malnutrition in supporting therapeutic and supplementary programmes for targeted</p>	<p>To reduce the incidence and impact of global acute malnutrition by supporting therapeutic and supplementary programmes, integrated with food</p>

<p>vulnerable group feeding. The programme will be for a limited number of beneficiaries, concentrated mainly in urban areas where accessible (..) and in rural areas where accessible. To promote and support wider food security activities (seeds and tools).</p>	<p>aid and food security interventions, targeting the families of malnourished children. The programme will focus on the main centres of malnutrition, selected solely on the basis of stringent anthropometrical criteria.</p>
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ECDC - EUROPEAN CENTRE FOR DISEASE PREVENTION AND CONTROL

# République Démocratique du Congo

Carte des zones de santé

## Programme Santé

