



CAROLINE MAWHOOD

National Audit Office Career (1976-2009)

2002-09: Assistant Auditor General and Member of the Board of the National Audit Office (NAO)

Responsible for the audit of Her Majesty's Revenue and Customs; the Treasury and Departments for Transport and International Development; Office wide responsibility for performance measurement and relations with European Union institutions and the NAO's work on European Financial Management.

1996-2002: Assistant Auditor General responsible for Policy and Corporate Services of the NAO

Producing the annual financial plan; managing the budgets and preparing the financial accounts of the NAO's £60 million budget; human resource policies for 800 staff; management of the Office's facilities and IT and its Policy Unit.

1993-1995: Director of Policy

Policy advisor to the Comptroller and Auditor General during significant change in the Office and in its relations with client departments, Parliament, the EU and the Press. Provided advice to the Public Accounts Committee, Public Accounts Commission and the House of Lords Sub Committee on European Affairs

1992-93 Secondment to Office of the Auditor General of Canada

Senior member of the team reviewing programme evaluation in Canadian Government Departments.

1984-1992 Audit Manager

Managed the audits of a number of departments, including the Welsh Office and its agencies and the Department of Transport, representing annual public expenditure of £1.5bn.

1976-1984 Auditor and Trainee

Trained as an auditor covering the National Health Service and the Overseas Development Administration.

Current Roles

- * **Chair of Public Sector Committee, Federation of European Accountants – FEE** - (since 2002) producing discussion papers on topics such as accrual accounting and sustainability; chairing and presenting conferences in Cyprus (2010) and Italy (2011) on “Experience of Implementing Accrual Accounting in EU Member States”
- * **External Member of the Audit Committees** (since 2010) of
 - o Department of Energy and Climate Change
 - o HM Treasury Debt Management Office
 - o Corporation of London
- * **Treasurer** (since 2009) and **Trustee** (since 2007) of **Breakthrough Breast Cancer Charity**
- * **Member of the Governing Council of Chartered Institute of Public Finance and Accountancy** (since 1997) and Chair of its International Strategy Board (since 2009).
- * **Member of the Board of the Institute of Chartered Accountants in England and Wales** (since 2009).

Past Roles

- * **President of the Chartered Institute of Public Finance and Accountancy** (2008-09)
- * **Director of the Wimbledon Park Golf Club** (2005-2011) and Chair of Finance Committee (2009-11).
- * **Member of the UK Financial Reporting Advisory Board** (1996-2002)
- * Devised and wrote “State Audit in the European Union” (1996)
- * Presentation at the World Congress of Accountants (November 2010 Kuala Lumpur) on “Implementation of Accrual Accounting in the United Kingdom”

Academic Qualifications and Training

- * Qualified as Member of the Chartered Institute of Public Finance and Accountancy (1980) and NAO Prize-winner in the Final Exams.
- * Bristol University – Geography, BSc Hons (2.1) (1972-75).
- * Cabinet Office Top Management Programme (1997).
- * Working knowledge of French