

**As Annexed** to the Commission Staff Working Document on the Mid-Term Review of the Multi-annual Financial Framework

## **The Administrative Simplification Scoreboard**

The European Commission continues its efforts in simplifying the allocation of EU funds.

A Simplification Scoreboard accompanied the negotiation of the legislative acts under the MFF 2014-2020, with three updates. The Scoreboard was welcomed by the other Institutions. In particular, the Budgetary Committee of the Council invited the Commission to pursue its efforts in the implementation phase. In response to this invitation and as a component of the “Budget Focussed On Results” strategy, the European Commission re-launches the Administrative Simplification Scoreboard in the form of the present document and will update it.

This Scoreboard documents initiatives towards simplifying EU funding program implementation by the European Commission and Member States.

### **Key simplification initiatives by the European Commission and Member States:**

- The Commission has set up a **High Level Group on simplification of European Structural and Investment funds**. The Group is composed of independent experts and chaired by former Commission Vice-President Siim Kallas. The Group will in particular:
  - Assess the uptake of simplification opportunities by Member States, including their commitments to reduce the administrative burden for beneficiaries as set out in the partnership agreements;
  - Analyse the implementation of simplification opportunities in Member States and regions, taking account of the study on simplification;
  - Identify good practices to reduce the administrative burden on beneficiaries;
  - Make recommendations to improve the uptake of simplification measures for 2014-2020, in particular for this mid-term review; and on the way forward for the post-2020 period<sup>1</sup>.
- In their **partnership agreements** with the Commission in the framework of the European Structural and Investment funds constituting the bulk of the EU budget implemented through shared management, Member States have **set objectives for the reduction of the administrative burden for beneficiaries**. Simplification is established as a quantitative objective, to be pursued and verified by every Member State throughout the period 2014-2020.
- The Commission has contracted several **studies** in 2015 within the framework of the **implementation of the European Structural and Investment funds**. One study

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<sup>1</sup> [http://ec.europa.eu/regional\\_policy/fr/policy/how/improving-investment/high-level-group-simplification/](http://ec.europa.eu/regional_policy/fr/policy/how/improving-investment/high-level-group-simplification/)

focuses on simplification and is being carried out with the contribution of Member States; the first results are expected in the coming months. This study shall assess the uptake of simplification possibilities by Member States, regional and local authorities and identify the reasons for success as well as the causes preventing the taking up of other simplification options.

- Legislation requires a **full shift to e-governance for cohesion policy** by 31 December 2015. From this date, all documentation has to be stored and exchanged between administrations (both at EU and national level) and with beneficiaries in electronic format only. Member States have made a significant effort to make this switch in a timely manner; the Commission is monitoring the results and providing support.
- In 2015, the Commission launched a **screening of the entire EU level agricultural legislation ("acquis")** to identify the potential for simplification. Many proposals for further simplification have been submitted by Member States. In May 2015 the Council adopted conclusions on simplification highlighting some short- and medium-term priorities. The EESC and the Committee of the Regions also adopted opinions on CAP simplification. Many proposals were submitted by stakeholders. The Commission has followed up this exercise by launching four waves of simplification measures so far, covering Commission level legislation and guidance documents<sup>2</sup>.
- As part of the EU-Level **Platform on Transnational Cooperation**, the Commission co-ordinates **10 thematic networks** with Member State administrations to share best practices.

### **Data on the use of certain simplification measures:**

#### **Use of simplified cost options (SCO)**

The use of SCO has the advantage that beneficiaries do not have to spend time and resources to carry out detailed accounting and calculations of project costs when submitting reimbursement requests. They are used in various fields: agriculture, employment, education, research, development cooperation, support to industry and entrepreneurship, justice, taxation, and culture. 2015 data for programmes directly managed by the Commission and executive agencies show that for several programmes SCO make for a substantive share in the annual budget allocated through grants (up to 89% in the case of education, training, youth and sport). In some cases, however, SCO are not available or their use remains marginal.

#### **e-Management of the funding process**

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<sup>2</sup> These include action in Direct Payments (e.g. various Ecological Focus Area criteria, Voluntary coupled support, young farmers), controls (e.g. improvement of sample selection, simplified system for administrative penalties for direct payments, introduction of yellow card mechanism for first time offenders), markets (reduction of number of Commission level acts from more than 200 to 40), rural development (e.g. publicity obligations for farmers, programming of financial instruments). Also at the end of 2015, the Commission launched the review of greening after one year of implementation.

As regards direct management in 2015, grants were entirely managed via electronic procedures in development cooperation, infrastructure, justice, research & innovation and culture. While there are several programmes for which e-tendering is applied for all calls, e-submission still remains of limited use. Contracts are managed in electronic format only in the sectors of internal market, industry, entrepreneurship and support to SMEs; fraud prevention; health and consumer protection; and taxation. In the same sectors, invoices are created and exchanged in electronic format only.

### **Single web portal for beneficiaries**

In 2015, for almost all the programmes managed directly a single web portal for beneficiaries has been available. Beneficiaries can find all funding opportunities, submit their application, follow the treatment of such application by the Commission, and store supporting documents. Such web portals are currently available for research & innovation, industry and entrepreneurship, taxation, development cooperation and culture.

### **Average time limits for payments and grants**

The payment time indicator is comparable to 2014 or improved in 2015 for the majority of programmes under direct management. There is a similar trend as regards the time for grants.

Detailed data can be found in the tables in annex.

**USE OF SIMPLIFICATION TOOLS IN PROGRAMMES MANAGED BY THE COMMISSION DIRECTLY AND EXECUTIVE AGENCIES:  
IMPLEMENTATION IN 2015**

Policy area	DG	Simplified Cost Options (SCOs)				E-management				Average time limits				Prizes
		Type of SCO <sup>3</sup>	Total Amount committed for grants	Share (%) of SCOs in the annual budget <sup>4</sup> of the programme(s) allocated through grants	% change in comparison to the achieved value in 2007-2013 <sup>5</sup>	E-grant as a % of the annual budget allocated via grants	E-procurement as a % of the annual budget allocated via procurement		Single portal for beneficiaries (Y/N)	Time-to-pay <sup>6</sup>	Value previous year <sup>7</sup>	Time-to-grant	Value previous year	Share (%) of the annual budget of the programme(s) allocated via prizes
							E-tendering <sup>8</sup>	E-submission						
Research and Innovation	RTD	Flat rates	9,156,260,554	15.8%	31%	100	0	0	Y	85	93	185 <sup>9</sup> days	173 <sup>19</sup> days	0
		Unit cost		11.3%	10,1%									

<sup>3</sup> SCOs shall be understood as those making the object of a Commission or Authorising Officer's decision.

<sup>4</sup> Reference to the annual budget shall be understood as references to commitment appropriations.

<sup>5</sup> The value achieved in 2007-2013 shall be calculated as average. In some cases, no SCOs were foreseen in 2007-2013, thus the change amounts to 100%.

<sup>6</sup> This value refers to gross payment time (i.e.: payment suspensions are included within the overall value)

<sup>7</sup> See above

<sup>8</sup> It is recalled that e-tendering is not applicable for amounts below the directive thresholds. Nevertheless, for the purpose of the % calculation, the "annual budget allocated via procurement" shall not exclude procedures below that threshold. It shall cover both operational appropriations and support expenditure.

<sup>9</sup> Without ERC - which is not covered by the 8-month TTG.

		Lump sum		4.3%	115,4%									
Education, training, youth and sport	EAC (including management by National Agencies)	Unit costs	2.039.606.045	89%	tbc	100%	0%	0%	Y	n/a <sup>10</sup>	n/a	n/a	n/a	0
Food chain, animal health and animal welfare (unit costs applied only within co-financing the eradication programmes)	SANTE	Unit cost	164.4 million	47%	100%	0%	0% <sup>11</sup>	0%	Y	155	52	n/a	n/a	N/A
European satellite navigation systems (EGNOS-GALILEO)	GROW	n/a	794.420	n/a	n/a	n/a	100%	0%	n/a	95	69	n/a	n/a	0%
Copernicus	GROW	n/a	9.199.74	n/a	n/a	n/a	100%	0%	n/a			n/a	n/a	n/a

<sup>10</sup> As grants are implemented through indirect management by National Agencies as well as under direct management by EACEA, there is no single representative figure for these values.

<sup>11</sup> e-Tendering tool will be applied in DG SANTE as from 2016, with a pilot already in 2015

Programme				6											
Taxation and Customs	Fiscalis 2020	TAXUD	Unit Costs	2.063.100€ <sup>12</sup>	45%	100% <sup>13</sup>	-	-	-	Y	25	30	25 days	idem	N/A
	Customs 2020		Unit Costs	2.556.000€ <sup>14</sup>	43%	100% <sup>15</sup>	-	-	-	Y			25 days	idem	N/A
Protection of the financial interests of the European Union		OLAF	n/a <sup>16</sup>	10,693,163	0	0% <sup>17</sup>	0%	0 <sup>18</sup>	0	Y	43	52	190days <sup>19</sup>	270 days	N/A
Infrastructure in the transport, telecommunications and energy sectors		ENER/INEA	0	0	0	0	100%	0	0	Y	75	92	264	251	N/A
Infrastructure		MOVE/INEA	0	0	0	0	100%	0	0	Y	55	84	230	N/A	N/A

<sup>12</sup> As planned in grant agreement 2015, out of 4.510.000€ EU grant

<sup>13</sup> No SCO in the last period

<sup>14</sup> As planned in grant agreement 2015, out of 5.895.000€ EU grant

<sup>15</sup> No SCO in the last period

<sup>16</sup> To reduce the number of small grants, OLAF introduced in the Financing Decisions a minimum threshold for the budget of the action for which a grant can be requested. This has led to a reduction of 30% of the number of grants.

<sup>17</sup> DIGIT carries out a Cost/Benefit analysis for joining the Horizon 2020 Grant Management System from 2017 onwards

<sup>18</sup> OLAF started with eTendering on 1 January 2016

<sup>19</sup> From deadline submission of proposals till signature of agreement by both parties.

in the transport, telecommunications and energy sectors														
Infrastructure in the transport, telecommunications and energy sectors	CNECT/ INEA	Lump sum	5.3 million	8%	100%	100%	0	0	Y	90	108	231	N/A	N/A
Justice	JUST	none	0	0	0 (1)	100% (2)	10,67 (4)	10,67 (4)	Y (2)	63	58	Not available (3)	48	0
Rights, Equality and Citizenship	JUST	none	0	0	0	100% (2)			Y (2)			Not available (3)		

- (1) In 2014 JUST had a pilot call (JUST/2014/JTRA/AG/EJTR) in which unit costs were used (for the subsistence costs: accommodation, meals, local travel and sundry expenses). This call was launched as a test case. The amounts of the unit costs were established in accordance with Commission Decision C(2008)6215 approving the General implementing provisions adopting the Guide to missions for officials and other servants of the European Commission. The outcome of this test case is being evaluated to check if a further introduction of SCOs can be considered.
- (2) Most calls through the PRIAMOS system (only e-submission), but 4 calls using/testing the existing SyGMA tool of the research family (fully electronic grant management from application stage until final report) which should replace PRIAMOS as from 2016.
- (3) Not all 2015 JUST and REC calls are already awarded (evaluation process ongoing).
- (4) Total procurement budget for JUST and REC: 18.043.847 EUR - amount through e-tendering + e-submission: 1.925.660 EUR which is 10,67% of the total budget.

Consumers	JUST (CHAFE A)	none	0	0	0	100% (2)	n/a	n/a	Y	n/a	n/a	Not available (3)	26	0
Union's action in the field of health	SANTE/ CHAFE A	N/A	N/A	N/A	N/A	90%	0% <sup>21</sup>	0%	Y	n/a	n/a	60 days - average for all grants <sup>22</sup>	Projects: 6.6 months and OGs: 4.3 m.	N/A
External policies of the EU	DEVCO (FPI/ NEAR)	SCOs for national administrations	marginal	marginal	marginal	50%	100%	0%	Y grants only	52	49	319 days	367 days	Marginal: "Lorenzo Natali Prize"
Union Civil Protection Mechanism	ECHO	None	0	0%	0%	0%	0%	0%	N	42	44	99	105	0%
Humanitarian aid	ECHO <sup>23</sup>	None	0	0%	0%	100%	0%	0%	Y	n/a	n/a	n/a	n/a	0%

<sup>21</sup> e-Tendering will be applied in DG SANTE/CHAFE A as from 2016, with a pilot by DG SANTE already in 2015

<sup>22</sup> This relates to all grants, both for Health and Consumers programme managed by CHAFE A

<sup>23</sup> The data as regards the Voluntary Humanitarian Aid Corps are not available as the budget execution has been delegated to EAC.



**USE OF SIMPLIFICATION TOOLS IN EUROPEAN STRUCTURAL AND INVESTMENT FUNDS<sup>24</sup>**

Funding Programme	DG	Simplified Cost Options (SCOs) <sup>25</sup>			E-management		Average time limits <sup>26</sup>
		Member State(s): <i>(please list)</i>	% coverage of the envelop <i>(per MS in 2014-2020)</i>	MS that used SCOs in 2007-2013 <i>(please list)</i>	Member States using e-management in 2014-2020	MS that used e-management in 2007-2013	Average time for the Commission to pay MS (days)
European Regional Development Fund	REGIO	AT		AT	Data will only be available in autumn 2016 once the annual implementation review process is complete.	AT	55 days (for claims received in 2015 relating to the programming period of 2007-13)
		BE		BE		BE	
		CZ	3%	DK		BG	
		DE	4%	FI		CZ	
		DK		FR		DE	
		ES		GR		EE	
		FR	3%	HU		ES	
		HU	27%	IT		FI	
		IE	16%	LT		FR	
		IT	25%	LU		GR	
		LU	20%	NL		HU	
		NL	5%	PL		IE	
		PL	11%	SE		IT	
		PT	30%	SK		LT	
RO		UK	LU				
				LX			
				LV			
				MT			
				NL			
				PL			
				PT			
				RO			
				SE			

<sup>24</sup> Data in this table are based on studies carried out for the European Commission, projections by the Commission and information submitted by Member States on a voluntary basis. Please also note that data are available for 2015 only, as the implementation has actually started only at the end of 2014.

<sup>25</sup> Simplified Cost Options shall be intended as unit cost/flat rates/lump sums

<sup>26</sup> DG AGRI may showcase time for paying final beneficiaries under specific programmes. A new column may be added under this section to this purpose



		LU		75%		7%			
		LV		8%		12%			
		MT		21%		5%			
		NL		50%		1%			
		PL		48%		17%			
		PT		41%		4%			
		RO		22%		10%			
		SE		70%		0%			
		SI		20%		0%			
		SK		28%		11%			
		UK		31%		4%			
						2%			
European Agricultural Fund for Rural Development	AGRI	AT	66,0%		All MS used SCO	E-governance is not mandatory for the EAFRD. However, optional reporting was introduced in the annual implementation reports in 2016, where MS provided data for 5.7% of the EAFRD funding only, out of which 57% of	EAFRD e-governance study (2012): the following Member States reported used of e-management : BE, CZ, EE, GR, HU, IT, LT, NL, SI, RO, UK	COM-MS	
		BE	41,2%		in 2007-2013			Average	
		BG	37,5%					Time <i>without</i>	
		CY	55,8%					<i>Suspensions</i>	
		CZ	68,7%					MS	Total
		DE	45,6%					AT	22,3
		DK	38,3%					BE	25,1
		EE	51,7%					BG	48,0
		ES	31,7%					CY	19,7
		FI	80,3%					CZ	21,2
		FR	62,0%					DE	28,6
		GR	49,3%					DK	22,0
		HR	41,8%					EE	21,7
		HU	39,9%					ES	37,5
IE	78,6%			FI	21,1				
				FR	24,7				

		IT	38,1%			application for support and 54% of payment claims were managed electronically.		GR	22,0
		LT	39,2%					HR	21,2
		LU	63,9%					HU	9,0
		LV	43,4%					IE	24,0
		MT	24,0%					IT	19,1
		NL	39,2%					LT	25,3
		PL	49,3%					LU	32,4
		PT	40,1%					LV	19,9
		RO	46,7%					MT	14,0
		SE	61,8%					NL	23,5
		SI	60,7%					PL	23,0
		SK	46,2%					PT	28,1
		UK	63,8%					RO	28,0
		<b>Total EAFRD</b>	<b>49,6%</b>					SE	30,3
							SI	30,0	
							SK	23,5	
							UK	22,8	
							<b>Grand Total</b>	<b>25,4</b>	
							Like for the e-Governance, follow up of average payments by MS to beneficiaries was introduced in the reports in 2016. So far, only a limited number of programmes reported average time for payments from 29 to 120 days.		

European Maritime and Fisheries Fund	MARE	AT	0.0%	NB <sup>27</sup>	n/a <sup>28</sup>	NB <sup>29</sup>	n/a	17.67 days
		BE	5.6%					
		BG	6.5%					
		CY	4.3%					
		CZ	3.5%					
		DE	12.3%					
		DK	1%					
		EE	1%					
		ES	14.4%					
		FI	4.1%					
		FR	18.6%					
		EL	8.4%					
		HR	12.9%					
		HU	8.3%					
		IE	7.2%					
		IT	n.a.					
		LT	9.4%					
		LV	6.9%					
		MT	2.1%					
		NL	1%					
		PL	19%					
PT	n.a.							
RO	9.1%							
SE	1%							
SI	2.8%							
SK	0%							
UK	1.3%							

<sup>27</sup> The % coverage is an estimation based on the information provided in the operational programme and the last Annual Implementation Report of the Member State, assuming that support paid in the form of compensation will also take the form of SCOs. The % is related for the 2014-2020 period as an average. Given the fact that the last EMFF OP was adopted in December 2015, implementation on the ground started in 2016, therefore there were no interim payments made in 2015.

<sup>28</sup> SCOs as such were not applicable to the European Fisheries Fund in the period of 2007-2013

<sup>29</sup> E-management as defined in Article 122(3) of Regulation (EU) No 1303/2013 (CPR) is not applicable to the EMFF, therefore MS indicated in the table are implementing it entirely or partially on a voluntary basis.



**USE OF SIMPLIFICATION TOOLS IN PROGRAMMES MANAGED BY THE COMMISSION DIRECTLY AND EXECUTIVE AGENCIES<sup>30</sup>:  
IMPLEMENTATION IN 2014**

Policy area	DG	Simplified Cost Options (SCOs)				E-management			Average time limits				Prizes	
		Type of SCO <sup>31</sup>	Total Amount committed for grants	Share (%) of SCOs in the annual budget <sup>32</sup> of the programme(s) allocated through grants	% change in comparison to the achieved value in 2007-2013 <sup>33</sup>	E-grant as a % of the annual budget allocated via grants	E-procurement as a % of the annual budget allocated via procurement		Single portal for beneficiaries (Y/N)	Time-to-pay <sup>34</sup>	Value previous year <sup>35</sup>	Time-to-grant	Value previous year	Share (%) of the annual budget of the programme(s) allocated via prizes
E-tendering <sup>36</sup>	E-submission													
Research and Innovation	RTD	Flat rates	7,948,960,446.20	13.3%	10.2% <sup>37</sup>	100	0	0	Y	93	82	173 days	300 days	0

<sup>30</sup> DG EAC will provide figures also for programmes managed by national agencies.

<sup>31</sup> SCOs shall be understood as those making the object of a Commission or Authorising Officer's decision.

<sup>32</sup> Reference to the annual budget shall be understood as references to commitment appropriations.

<sup>33</sup> The value achieved in 2007-2013 shall be calculated as average. In some cases, no SCOs were foreseen in 2007-2013, thus the change amounts to 100%.

<sup>34</sup> This value refers to gross payment time (i.e.: payment suspensions are included in the overall value)

<sup>35</sup> See above

<sup>36</sup> It is recalled that e-tendering is not applicable for amounts below the directive thresholds. Nevertheless, for the purpose of the % calculation, the "annual budget allocated via procurement" shall not exclude procedures below that threshold. It shall cover both operational appropriations and support expenditure.

<sup>37</sup> Value in 2007-2013

		Unit cost		11.3%	10.1% <sup>41</sup>									
		Lump sum		2.0%	0.2% <sup>41</sup>									
Education, training, youth and sport	EAC (including management by National Agencies)	Unit costs	1.631.537.043€	89%	tbc	100%	0	0	Y	NA <sub>38</sub>	NA	N/A	N/A	
Creative Europe (culture)	EAC	Lump sums	168 M€	9.7%	100%				Y	<sup>39</sup>		N/A	N/A	
Food chain, animal health and animal welfare (unit costs applied only within co-financing the eradication programmes)	SANTE	Unit cost	166.7 million EUR	44%	100%	0%	0% <sup>40</sup>	0%	Y	52	133	N/A	N/A	N/A
European satellite	GROW	n/a	250.000	n/a	n/a	n/a	100%	0%		69	53	n/a	n/a	0%

<sup>38</sup> As grants are implemented through indirect management by National Agencies as well as under direct management by EACEA, there is no single representative figure for these values

<sup>39</sup> These grants are implemented by EACEA

<sup>40</sup> e-Tendering tool will be applied in DG SANTE as from 2016, with a pilot already in 2015



navigation systems (EGNOS-GALILEO)														
Copernicus Programme	GROW	n/a	0	n/a	n/a	n/a	100%	0%				n/a	n/a	0%

Taxation	Fiscal is	TAXUD	Unit costs	917,275 <sup>41</sup>	21%	100% <sup>42</sup>	-	-	-	30	30	32	25 days	0	N/A
	Customs		Unit costs	1,187,780 <sup>43</sup>	20%	100% <sup>10</sup>	-	-	-				25 days	0	N/A

<sup>41</sup> As planned in grant agreement 2014, out of 4.425.000€ EU grant

<sup>42</sup> No SCO in the last period

<sup>43</sup> As planned in grant agreement, out of 5.993.000€ EU grant

	2020														
Protection of the financial interests of the European Union	OLAF	n/a <sup>44</sup>	10,583,164	0	0% <sup>45</sup>	0%	0% <sup>46</sup>	0	Y	52	46	280days <sup>47</sup>	N/A <sup>48</sup>	N/A	

<sup>44</sup> To reduce the number of small grants, OLAF introduced in the Financing Decisions a minimum threshold for the budget of the action for which a grant can be requested. This has led to a reduction of 30% of the number of grants.

<sup>45</sup> DIGIT carries out a Cost/Benefit analysis for joining the Horizon 2020 Grant Management System from 2017 onwards

<sup>46</sup> OLAF started with eTendering on 1 January 2016

<sup>47</sup> From deadline for submission of proposals till signature of the grant agreement – due to exceptional circumstances the signature of the agreements was delayed

<sup>48</sup> Haven't been computed in detail

Justice	JUST	Unit costs <sup>49</sup>	1,357,876.4 2 <sup>50</sup>	4% <sup>51</sup>	100% No units costs in the period 2007-2013	100% 52	19.26% 53	8.08% 16	Y <sup>54</sup>	58	72	48	+ 95% 55	0
Rights, Equality and Citizenship	JUST	none	0	0	0	100% <sup>1</sup> 5			Y <sup>17</sup>			45	+108% 18	0

<sup>49</sup> Unit costs for the subsistence costs under the call JUST/2014/JTRA/AG/EJTR. The call JUST/2014/JTRA/AG/EJTR is launched as a test case for the use of unit costs for subsistence costs (accommodation, meals, local travel and sundry expenses). The amounts are established in accordance with Commission Decision C(2008)6215 approving the General implementing provisions adopting the Guide to missions for officials and other servants of the European Commission. Based on the evaluation of this test case, further introduction of unit costs, lump sums and flat rates will be considered

<sup>50</sup> Amount based on all unit costs (budget heading U) of the awarded projects JUST/2014/JTRA/AG/EJTR. Where the budget review is still on-going, the amount in the application is used

<sup>51</sup> Total 2014 Budget of the Justice Programme (grants): 33.644.000 EUR

<sup>52</sup> Currently through the PRIAMOS system (only e-submission), but negotiations started to join the existing SyGMA tool of the research family in order to have a fully electronic grant management (from application stage until final report)

<sup>53</sup> Total budget for tendering = 12,138,000 EUR (JUST) + 15,398,000 EUR (REC) = 27,536,000 EUR / E-tendering= 5,305,326.60 EUR and E-submission = 2,225,000.00 EUR

<sup>54</sup> Currently through the PRIAMOS system (only e-submission), but negotiations started to join the existing SyGMA tool of the research family in order to have a fully electronic grant management (from application stage until final report)

<sup>55</sup> Time to grant went from 23 days up to 48 and 45 days

Consumers	JUST	none	0	0	0	100% <sup>56</sup>	N/A <sup>57</sup>	N/A <sup>20</sup>	Y			26 <sup>58</sup>	+4% <sup>59</sup>	
Union's action in the field of health	SANTE/CHAFE A	N/A	N/A	N/A	N/A	92%	100%	0%	Y	n/a	n/a	Project : 6.6 months Operating: 4.3 months	Project grants: -22%; Operating grants: -46%	N/A
External policies of the EU	DEVCO (FPI/NEAR)	SCOs for national administrations	marginal	marginal	marginal	0%	100%	0%	Y – grants only	49	41	279 days	289 days	Marginal: “Lorenzo Natali” prize only
Union Civil Protection Mechanism	ECHO	none	0	0%	0%	0%	0%	0%	N	46	35	105	101	0%
Humanitarian aid <sup>60</sup>	ECHO	none	0	0%	0%		0%	0%	Y	44	51	n/a	n/a	0%

<sup>56</sup> CHAFE A is using the H2020 It tool for grant management, which it has joined in 2014

<sup>57</sup> The electronic management system H2020 is not yet available for procurement

<sup>58</sup> Provisional data, still to be validated; it is not included in the AAR 2014, as a number of grant agreements under the 2014 Consumer work programme were signed in 2015

<sup>59</sup> The slight increase of the time to grant in 2014 compared to 2013 (25 days) was due to some constraints specific to the starting phase of the electronic management system H2020 introduced in 2014 for the management of Consumer grants. The situation has improved in 2015

<sup>60</sup> The data as regards the Voluntary Humanitarian Aid Corps are not available as the budget execution has been delegated to EAC.